



ADOPTED BUDGET

2026-2027

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Office of the Chancellor

Dr. Kimberly Beatty



Dear Colleagues and Friends of MCC,

We are pleased to submit the operating budget plan for the fiscal period of July 1, 2026, through June 30, 2027, for adoption by the Board of Trustees. This budget is based on the most current forecasts and assumptions available currently. We are also pleased to present a balanced budget in which projected revenues align with anticipated expenditures.

In accordance with past years, MCC's budget will be intricately linked to the College's strategic priorities and integrated planning. I am proud of the plan's visionary goals that will guide us into the future and the College's commitment to ensuring our most pressing strategic priorities are supported through budget planning and resource allocation.

The budget process is one aspect of MCC's integrated planning process. MCC's utilization of integrated planning consists of the following:

- A strategic plan outlining fourteen bold organizational goals for the entire College. Each organizational goal will be measured using at least one Key Performance Indicator (KPI) to manage progress and support the budget process.
- Shared Service/Campus Plans that build on the goals identified in the strategic plan to develop a mid-range plan for every arm of the College. These revised plans are integrated into the budget planning process.
- An annual Institutional Effectiveness (IE) Cycle during which over fifty planning units across the College set short-range operational goals in support of the goals identified by their corresponding shared service/campus and incorporated into the budget planning process.

Highlights of this budget cycle are as follows:

- No major budgetary structural changes were made compared to the preceding year.
- After the successful completion of the Metro tuition rate 3-year pilot program, beginning with the 2026-2027 academic year, MCC is excited to permanently adopt the Metro tuition rate to continue to better serve our Out-of-State Kansas City, KS Metro residents.
- Expenses have been aligned to support current needs and strategic priorities and are tied directly to MCC's Strategic Plan, MCC Reimagined, 2031.
- Departmental expense budgets were reviewed and level-set to align with the programmatic needs of the College.
- We will continue to strategically utilize \$500,000 set aside for facilities deferred maintenance and \$500,000 set aside for IT deferred maintenance.

The proposed budget plan is balanced, with projected expenses aligned to anticipated net revenues, supporting the College's long-term financial sustainability. Based on current information, we are confident that the budget presented to the Board of Trustees for adoption will position MCC to fulfill its mission of preparing students, serving communities, and creating opportunities for all.

Respectfully submitted,

Dr. Kimberly Beatty, Chancellor and CEO

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History and Introduction of MCC

More than a Tradition: The History of Metropolitan Community College

In 1915, the Kansas City community was asking for local higher education opportunities. In response to the growing need, the Kansas City Board of Education approved a post-secondary education experiment called the Kansas City Polytechnic Institute. The Institute was officially established by the school board on May 29, 1915, as the first public institution of higher education in Kansas City.

In a building at 11th and Locust streets in downtown Kansas City, we began offering classes on September 7, 1915, with about 200 students. In the beginning, the school included a junior college, a teacher training school, a high school, a mechanic arts school, a trade school and a business training school. A nurse training school was quickly added. We offered classes that prepared students for additional college work and courses that could lead to profitable employment.

We were one of the first two-year colleges in the United States to award the associate degree and became a national model for two-year post-secondary education. We received official accreditation in 1918 by the North Central Association of Secondary Schools and Colleges (NCA) — the third two-year institution in the country to be accredited by the NCA. The academic standards were considered highly rigorous.

With the junior college division attracting so many students, the name was changed to the Junior College of Kansas City in 1919.

In 1964, seven suburban school districts — Belton, Center, Grandview, Hickman Mills, Lee's Summit, North Kansas City and Raytown — joined the Kansas City School District to create the Metropolitan Community College District. That year, the College's Board of Trustees was elected to govern the district and relinquish governing authority from the Kansas City Board of Education. We became the Junior College District of Metropolitan Kansas City, Missouri, later known as Metropolitan Community College.

As Kansas City expanded into the suburbs in the 1960s, so did MCC, opening the Longview, Maple Woods and Penn Valley campuses in 1969. In the 1980s and 1990s, the Blue Springs, Park Hill, Independence and Fort Osage school districts joined the MCC district. Blue River was named the fourth campus in 1997. In 2021, the Grain Valley, Liberty and Oak Grove school districts joined the MCC district.

Metropolitan Community College now has five campuses throughout the Kansas City region — Blue River, Longview, Maple Woods, Online and Penn Valley — making access to higher education within reach of all residents of the four Missouri counties of metropolitan Kansas City.

From its start as the Polytechnic Institute, the current community college inherits a proud tradition of more than 100 years of preparing students, serving communities and creating opportunities for all.

Metropolitan Community College of Kansas City: One MCC

In 2005, the Board of Trustees adopted a resolution recognizing MCC as one college with five campuses that operate under an umbrella of one Board, one accreditation and one district. Each location is referred to as one of five MCC campuses rather than independent community colleges.

Today we are the oldest and largest public institution of higher learning in Kansas City, Missouri, one of the largest higher education

institutions in the state of Missouri, and one of the premier community colleges in the nation. With five campuses across the metropolitan area, we serve more than 30,000 students every year. Everything we do is in support of our mission:

**PREPARING STUDENTS, SERVING COMMUNITIES,
CREATING OPPORTUNITIES FOR ALL**

Legal Provisions Applicable to the Budget and Tax Levy

U.S. Constitution Provisions Related to Education

The Tenth Amendment of the Constitution of the United States, with certain limitations imposed by judicial interpretations, reserves the

responsibility for education to the States or to the people.

Constitution of Missouri Article Related to Education

Article IX of the Missouri Constitution provides in part as follows:

"A general diffusion of knowledge and intelligence being essential to the preservation of the rights and liberties of the people, the general assembly shall establish and maintain free public schools for the gratuitous instruction of all persons in this state. . .

"Adult education may be provided from funds other than ordinary school revenues. . .

"The general assembly shall adequately maintain the state universities and such other educational institutions as it may deem necessary. . ."

Establishment of the Junior College District of Metropolitan Kansas City

Pursuant to the foregoing and to state legislative enactments and judicial decisions, the management of public school and junior college districts in Missouri, as well as control of their facilities, are subject to the ultimate control of the general assembly. Recognizing the desirability of local control, however, the general assembly has authorized the establishment of junior college districts which are governed by elected trustees.

The Junior College District of Metropolitan Kansas City, Missouri, was established pursuant to 178.770, et. seq., (R.S.Mo.) in 1964 and consisted of the Kansas City, Center, Hickman Mills, Raytown,

Grandview, Lee's Summit, North Kansas City, and Belton school districts. Residents in the following school districts have subsequently voted to become part of the District: Blue Springs (April 1984), Park Hill (April 1986), Independence (April 1993), Fort Osage (April 1993), Grain Valley (April 2021), Liberty (April 2021), and Oak Grove (April 2021). The college is commonly known as Metropolitan Community College (MCC).

Preparing the Annual Budget

Pursuant to 67.010, R.S.Mo., The Junior College District of Metropolitan Kansas City, Missouri, a political subdivision of Missouri, prepares an annual budget which includes a financial plan for the ensuing fiscal year and contains the following information:

A budget message describing the important features of the budget and major changes from the preceding year;

Estimated revenues to be received from all sources for the budget year, with a comparative statement of actual or estimated revenues for the two years immediately preceding, itemized by year, fund and source;

Proposed expenditures for each department, office, commission and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the two years immediately preceding, itemized by year, fund, activity, and object;

The amount required for the payment of interest, amortization and redemption charges on the debt of the political subdivision;

A general budget summary.

The budget is prepared under the direction of the District Treasurer, who is the Chief Financial Officer for MCC. All District officers and employees shall cooperate and provide to the Treasurer such information and such records as shall be required in developing the budget. The Treasurer shall review all the expenditure requests and revenue estimates prior to preparing the proposed budget (67.020.1, R.S.Mo.).

The Treasurer shall then submit the proposed budget along with supporting schedules, exhibits and other explanatory material as may be necessary for the proper understanding of the financial needs and position of the District to the Board of Trustees. At the same time resolutions required to authorize the adoption of the budget and any incidental action required will also be submitted to the Board (67.020.2, R.S.Mo.).

The Board of Trustees may revise, alter, increase or decrease the items contained in the proposed budget provided that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance

or less any deficit estimated for the beginning of the budget year. The Board of Trustees will endeavor to approve the budget prior to the beginning of the fiscal year (67.030, R.S.Mo.).

After the Board of Trustees has approved the budget for any year and has adopted the resolutions required to authorize the expenditures proposed in the budget, the District shall not increase the total amount authorized for expenditure from any fund unless and until the Board of Trustees adopts a resolution setting forth the facts and reasons making the increase necessary and adopts a resolution authorizing the expenditures (67.040, R.S.Mo.).

During the fiscal year the Board of Trustees may transfer any unencumbered balance or portion thereof from the expenditure authorization of one department, office, or other classification to another (67.050, R.S.Mo.).

The budget and all related resolutions shall remain on file for three years and shall be public records open to inspection. On all budgets and resolutions so filed, the Treasurer shall attest to the fact that preparation and adoption procedures were lawfully conducted (67.060, R.S.Mo.).

If at the beginning of any fiscal year the Board of Trustees has not adopted the budget and appropriate resolutions, the several amounts authorized and resolutions applicable to the next preceding fiscal year shall be deemed to be re-appropriated for the new fiscal year, until such time as the budget and applicable resolutions are adopted (67.070, R.S.Mo.).

Although there is no requirement that a public hearing be held prior to the adoption of the budget, the Board of Trustees in its discretion may call a public hearing thereon.

In the development of the annual budget, there are two prevailing guidelines. First, total operational fund expenditures cannot exceed operational fund revenues and the budget must be balanced. Second, the Higher Learning Commission (HLC) recommends that organizations maintain a reserve. This is an unrestricted net assets balance. Generally, institutions operating at this level rely on internal cash flow to meet short-term cash needs and are able to carry on a reasonable level of facilities maintenance and manage modest unforeseen adverse financial events.

Setting Tax Rates

67.110 R.S.Mo. – Each political subdivision in the state, except counties and any political subdivision located at least partially within any county with a charter form of government or any political subdivision located at least partially within any city not within a county, shall fix its ad valorem property tax rates as provided in this section not later than September first for entry in the tax books for each calendar year after December 31, 2008.

Since the District is partially located in Jackson County, a charter form of government, the property tax rate must be set by October first. Clay, Platte and Cass counties are notified by the State Auditor that MCC's deadline to fix its property tax rate is October first rather than September first. Prior to October first, the property tax rate information is delivered to each county to be certified.

Before the District fixes its rate, the Treasurer shall present to the Board of Trustees the following information for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District as entered in the tax book for the fiscal year for which the tax is to be levied, as provided by subsection 3 of section 137.245, R.S.Mo., the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year, the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted, and the tax rate proposed to be set (67.110.1, R.S.Mo.).

Prior to fixing its rates, the Board of Trustees shall hold at least one public hearing on the proposed rates of taxes at which citizens may be heard prior to their approval. The Board of Trustees shall determine the time and place for such hearing. A notice stating the hour, date and place of the hearing shall be published in at least one newspaper qualified under the laws of Missouri in Jackson County. Such notice shall be published at least seven days prior to the date of the hearing. The notice shall include for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District for the fiscal year for which the tax is to be levied as provided by subsection 3 of section 137.245, R.S.Mo; the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year; the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted; and the tax rates proposed to be set. The tax rates shall be calculated to produce substantially the same revenues as required in the annual budget adopted as herein provided. Following the hearing, the Board of Trustees shall fix the rates of taxes and cause the same to be entered into the tax book (67.110.2, R.S.Mo.).

After the tax rates have been fixed, the District shall forward to the county clerks of Cass, Clay, Johnson, Lafayette and Platte Counties and the clerk of the county legislature for Jackson County, the rates so fixed for entry into the tax books.

Annual Budget Planning Process

The budget planning process at MCC begins in December and ends with the final recommendation to the Board at the June board meeting. The following is an overview of the budget planning process from its raw state to a refined adopted budget:

Step 1: In partnership with Executive Cabinet, the Budget Office recommends the budget model for the upcoming new fiscal year. Variables that are expected influence revenues and expenses are evaluated. In conjunction with known conditions, this helps to inform the upcoming fiscal year budget assumptions and starts the process for planning the upcoming fiscal year budget.

Step 2: The MCC Budget Office formally presents the budget parameters to inform the college community about the upcoming fiscal year budget planning cycle. Information about the budget model, budget assumptions, and preliminary discussions are held to capture feedback and input. Shared governance councils and committees are involved in these stages to also assist with informing, discussing, and capturing feedback.

Step 3: All faculty and staff are further engaged and invited to participate in determining their specific budget needs for the future based upon the past, today, and the identified influencing issues for the future. Working within the parameters and guidelines determined by each campus/business unit, specific needs for the upcoming fiscal year budget are determined and communicated.

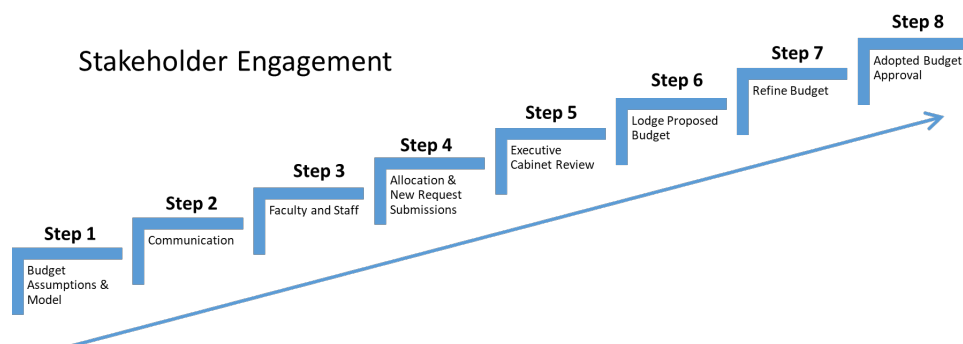
Step 4: The campuses and business units work through their processes and interactions that culminate into preparing and completing the upcoming fiscal year budget allocation worksheets. With guidance from the MCC Budget Office, the campuses/business units are required to submit their new fiscal year budget allocations along with any new budget requests for the new fiscal year (one-time, ongoing, grant, IT, and facilities). Requests originate from Institutional Effectiveness Planning, program review, assessments and other planning initiatives. Requestors also tie each request to the MCC Strategic Plan's organizational goals.

Step 5: Members of the MCC Executive Cabinet gather to discuss the collected input/feedback from all sources that may influence the budget formulation. The outcome from these discussions is the generation of the new fiscal year Proposed Budget.

Step 6: The MCC Budget Office formulates the Proposed Budget that is presented to and lodged with the MCC Board of Trustees.

Step 7: The MCC Proposed Budget goes through its final iterations to arrive at an Adopted Budget for the upcoming fiscal year.

Step 8: The MCC Budget Office formulates the Adopted Budget that is presented to the MCC Board of Trustees for approval.



Educational Programs

The five campuses of MCC serve the Kansas City region by providing access to quality higher learning opportunities. Students can choose to get their Associate in Arts, Associate in Arts Teaching, Associate in Computer Science, Associate in Engineering or Associate in Science degrees at MCC before transferring to another college for their junior and senior years. These associate degrees can lead to four-year degrees including but not limited to: art, biology, business, chemistry, computer science, criminal justice, economics, education, engineering, English, foreign language, geography, geology, history, human services, mathematics, music, philosophy, physical education, physics, political science, psychology, social science, social work, sociology, speech and theater arts.

In addition, MCC has developed program-to-program and transfer articulation agreements with a number of colleges and universities to ensure students transition easily to a four-year institution.

MCC also provides career and technical programs that prepare students for immediate employment or career advancement to succeed in some of today's fast-paced professions. MCC confers an Associate in Applied Science degree in many areas including industrial technology, allied health, computers, and human services. Other programs of one year or

less lead to a certificate for students to develop career and technical skills in areas such as public safety and health sciences.

Faculty, administrators and staff collaborate to create an environment that stimulates intellectual growth and nurtures academic freedom for students and instructors. The programs encourage lifelong learning.

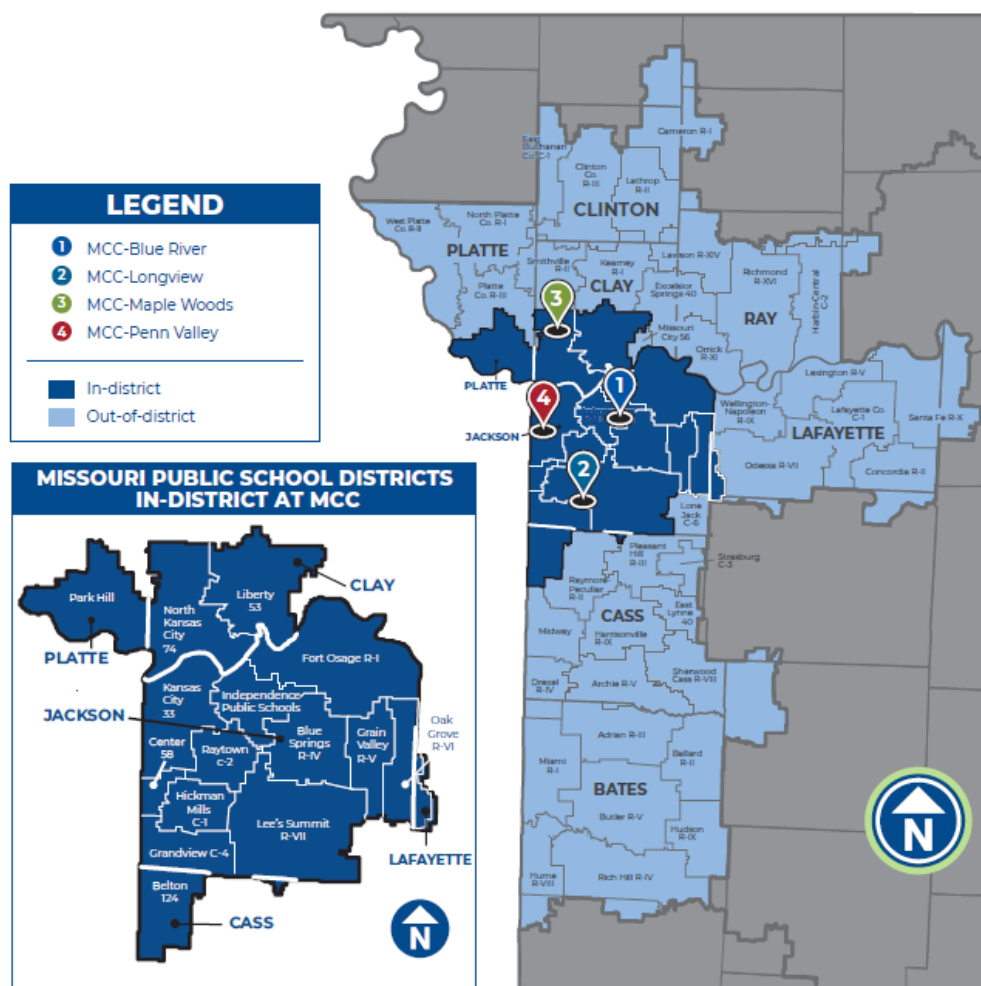
The current budget year will support the following instructional programs:

Transfer Degrees and Certificates:

- Associate in Arts
- Associate in Arts Teaching
- Associate in Computer Science
- Associate in Engineering
- Associate in Science
- General Education Certificate
- Career & Technical (CTE) Certificates

A complete list of all academic disciplines and program certificates can be found on MCC's website at www.mcckc.edu/programs.

MCC Service Areas & Locations



MCC-Blue River
20301 E. M-78 Highway
Independence, Missouri
64057

MCC-Longview
500 SW Longview Road
Lee's Summit, Missouri
64081

MCC-Maple Woods
2601 NE Barry Road
Kansas City, Missouri 64156

MCC-Penn Valley
3201 Southwest Trafficway
Kansas City, Missouri 64111

MCC-Online
www.mcckc.edu

MCC-Administrative Center
3200 Broadway
Kansas City, Missouri 64111

Tuition & Fees

MCC is an excellent value. Our tuition is one of the lowest in the area - about 1/3 that of public four-year schools and a fraction of private colleges. Also, high school students who enroll in courses at a campus or in dual credit courses offered through their high school are eligible for a discounted tuition rate of 50% off their residency status rate.

MCC offers many ways to pay, plus a tuition payment plan to make it even easier to afford college. Our current and upcoming tuition rates and fees are shown in the table below. All tuition and fee information can be found at www.mcckc.edu/tuition.

Tuition Rates by Residency (Per Credit Hour)

Residency	Standard	Dual Credit/High School
In-District	\$126	\$63
Metro	\$246	\$123
Out-of-District	\$246	\$123
Out-of-State	\$332	\$166

Tiered Fee Structure (Per Course)

\$55 Tier	\$110 Tier	\$165 Tier		\$500 Tier
HVAC Paramedic/EMS Radiologic Tech Welding	Building Maintenance Fire Science Police Science Veterinary Tech	Agriculture Automotive Tech Collision Diesel Dental Assisting	Engineering Tech Lineman Occupational Therapy Physical Therapy Surgical Tech	Practical Nursing Professional Nursing Respiratory

Organizational Structure

Office of the Chancellor

The Chancellor's Office provides strategic oversight and direction for the College. In partnership with the Board of Trustees, the

Chancellor's Office establishes and confirms the vision and mission of the College for appropriate college planning.

Instruction

MCC is committed to helping students succeed by providing high-quality teaching and a variety of learning opportunities. Our dedicated faculty deliver excellent educational programs and regularly participate in professional development to stay current and effective in the classroom. Students can choose from transfer, career and technical education (CTE), and workforce pathways, with courses offered in traditional classrooms, online, remotely, and through dual credit options. Our certificates and degrees are carefully designed to help students achieve their educational and career goals.

In addition to supporting teaching and learning, the Office of Instruction oversees third-party program accreditation to ensure that all programs meet rigorous standards. Instructional staff also assist faculty in leading important efforts related to curriculum development, credentialing, program review, and assessment.

Throughout all these processes, academic integrity and continuous improvement remain at the core, ensuring that students receive a trustworthy and high-quality education.

In support of MCC's educational programs and providing students with necessary resources, MCC maintains exceptional library services. Our association with Missouri's library consortium (MOBIUS) provides MCC students with access to thousands of e-books. This collection is augmented by a variety of traditional and digital media. The libraries also subscribe to a wide variety of databases which provide access to journal articles, statistics, and other information necessary for scholarly research. Also available for our students are placement and classroom testing. Supplemental instruction and tutoring are also provided at each campus and virtually.

Student Services

MCC provides a variety of services to assist students in their educational endeavors. Student development is a vital and integral component of MCC to provide access to and promote student learning.

Student development professionals, in collaboration with students and college and community resources, will design and deliver services and programs that promote individual academic, personal and social development in a supportive manner that is inclusive of differences. This includes academic advising, athletics, counseling,

career services, campus life and leadership, disabilities support services, enrollment services, and international student services.

Student financial aid professionals work to provide financial assistance from federal and state programs, institutional and foundation scholarships, third party payments, and payment plans to better manage the financial cost of an education. MCC prides itself on remaining affordable for its students through these efforts as well as keeping the cost of tuition low.

Administrative Services

Administrative Services comprises the following areas of responsibility: Campus Police, Facilities, Finance, Human Resources, Procurement and Auxiliary Services, and Workforce and Economic Development (WED). These critical services support institutional operations with the goal of providing and maintaining an environment that is safe, welcoming, and conducive to learning.

The Financial Services department includes Grants Finance and Compliance, Accounts Payable, Accounting, Treasury and Investments, Payroll, and technical support for the enterprise computer systems. The Budget Office manages the College's budget and provides financial analysis to inform decision-making.

Procurement Services facilitates the acquisition of services, supplies, and materials. It also promotes supplier diversity and oversees contracts for Auxiliary functions, such as food services and bookstores.

Facilities Services is responsible for campus maintenance, renovation, and capital projects across the district. The team ensures

that MCC's physical spaces support the evolving needs of students, faculty, and staff through proactive planning and upkeep.

Human Resources manages recruitment, onboarding, employee relations, policy administration, and professional development. The team plays a key role in fostering an inclusive and engaged workforce aligned with the institution's strategic goals.

The MCC Police Department maintains public safety across all campuses by providing 24/7 coverage, crime prevention programs, and emergency preparedness initiatives. Their mission is to promote a secure learning and working environment through community-based policing.

Workforce and Economic Development (WED) connects education and training to regional labor market needs. Through customized training, short-term certificates, and strategic partnerships with employers, WED equips students and working adults with the skills required to enter and advance in high-demand careers.

Institutional Effectiveness, Research & Technology

Institutional Effectiveness, Research & Technology (IERT) comprises the following areas of responsibility: Enterprise Project Management, Institutional Research, Information Technology, and Accreditation.

The IERT team is responsible for ensuring the institution's full compliance with the standards for accreditation set by MCC's accreditor, the Higher Learning Commission (HLC). This includes submitting proposals for new certificates and degree programs and campuses/locations, ensuring changes to existing certificates and programs are within accreditation standards, and managing activities associated with the institution's ten-year accreditation cycle.

Enterprise Project Management, Planning & Institutional Effectiveness (EPMP-IE) guides MCC's strategic planning process, supports organizational strategic initiatives, facilitates the identification of key performance indicators (KPIs) tracked by Institutional Research, and leads continuous improvement efforts through the annual Institutional Effectiveness Planning (IEP) cycle.

Institutional Research and Analytics (IR&A) provides business intelligence analyses to facilitate and enhance institutional operations, policy development, and data-informed decision-making. IR&A also supports MCC's federal, state, and accreditation compliance by submitting required data to various external agencies.

To support MCC's instructional and business operations, Information Technology (IT) provides a stable and safe computing environment

through its network infrastructure, application development, and end-user support teams.

Office of College and Community Relations

The Office of College and Community Relations at MCC serves as a vital bridge between the institution and its diverse stakeholders—students, employees, alumni, community partners, and the public. This office is dedicated to fostering transparency, engagement, and trust through strategic communication, legal stewardship, community outreach, and institutional advancement. It is comprised of five key units, each playing a unique role in supporting the College's mission and strategic goals: Legal, Foundation, institutional Impact, Marketing, and Board Services and Relations.

The Legal unit provides expert counsel to ensure that MCC operates within the bounds of local, state, and federal laws. This team advises on contracts, compliance, risk management, and policy development, safeguarding the College's integrity and minimizing legal exposure. Their work is essential in maintaining a secure and ethical institutional environment.

The Foundation is the philanthropic arm of the College, dedicated to securing private support to enhance student success and institutional excellence. Through scholarships, endowments, and community partnerships, the Foundation cultivates donor relationships and stewards resources that directly impact the lives of students and the future of the College.

The Institutional Impact unit leads efforts to embed inclusion and social responsibility into the fabric of the College. By analyzing institutional data, supporting inclusive practices, and fostering a culture of belonging, this unit ensures that MCC remains responsive to the needs of its diverse community and accountable to its values.

The Marketing unit is responsible for shaping and promoting the College's brand identity. Through strategic campaigns, digital engagement, media relations, and creative services, this team amplifies MCC's story, attracts prospective students, and strengthens community awareness. Their work ensures that the College's voice is clear, consistent, and compelling across all platforms.

Board Services and Relations supports the governance of the College by facilitating effective communication and coordination with the Board of Trustees. It ensures transparency, compliance with board policies, and the smooth operation of board meetings and initiatives. By fostering strong relationships between the administration and the Board, this unit helps guide the strategic direction of the institution.

Staffing

The goals and priorities of the district will be addressed by a team made up of full-time faculty equivalent (FTFE) and full-time equivalent (FTE)

officers, administrators and staff positions funded in the budget. Full-time faculty include both Teaching and Non-Teaching faculty.

	General Fund	Workforce & Econ. Dev. Funds	Auxiliary Funds	Restricted Funds	TOTAL
Officers	10.00				10.00
Administrators	60.00	3.00		1.00	64.00
Faculty - Full Time (Teaching)	209.00				209.00
Faculty - Full Time (Non-Teaching)	14.00				14.00
Staff - Full Time	467.00	26.00	2.00	12.00	507.00
Staff - Part Time Flex	0.72				0.72
Total Employees	760.72	29.00	2.00	13.00	804.72

Type of Employee	Part-Time to FTFE/FTE (All Funds)
Part-Time Teaching Faculty	217.98
Summer School Teaching Faculty*	167.15
Part-Time Staff	57.17
Total Employees	442.30
*Includes 150 FTFE and 17.15 Adjunct to FTFE.	

Five-Year Financial Plan

As part of the financial planning process, MCC prepares budget analysis reports to identify trends, opportunities for changes, or potential areas of concern earlier in the planning process. Two different financial plans are created: Operational Funds and Plant Funds.

The Five-Year Financial Plan for the Operational Funds includes the Unrestricted-Operational Funds and the Workforce & Economic Development Funds. The Five-Year Financial Plan for the Plant Funds includes the Unexpended Plant Funds, the Bond Funds, the Investment in Plant Funds, and the Building Corp. Fund.

For the next two future fiscal years, it is assumed that: 1) Both revenue and expenses will remain relatively flat, 2) Debt will continue to be budgeted through 2045 when the debt is retired, 3) Budget of \$500,000 for facilities and \$500,000 for IT deferred maintenance will continue to be set aside, 4) Leadership will continue to examine various strategies to increase revenue and/or decrease expenses.

Five-Year Financial Plan - Unrestricted Funds

Operational Funds and Workforce & Economic Development Funds

	2024-25 Adopted Budget	2025-26 Adopted Budget	2026-27 Proposed Budget	2027-28 Projected Budget	2028-29 Projected Budget
REVENUE					
LOCAL TAXES					
General Fund	\$ 44,729,000	\$ 45,229,000	\$ 45,238,000	\$ 45,916,570	\$ 46,146,153
TUITION & FEES					
General Fund	35,723,000	36,753,000	37,923,000	38,644,543	39,417,434
Workforce & Economic Development Funds	5,732,200	5,656,123	3,462,000	3,462,000	3,462,000
STATE AID					
General Fund - Core	32,033,927	33,000,122	32,517,024	32,517,024	32,517,024
General Fund - Maintenance & Repair	1,151,299	1,151,299	1,151,299	1,151,299	1,151,299
OTHER REVENUE					
Operational Funds	2,099,657	2,532,834	2,582,406	2,582,406	2,582,406
Workforce & Economic Development Funds	3,757,451	3,681,374	1,915,000	1,915,000	1,915,000
TOTAL REVENUE	\$ 122,885,723	\$ 125,226,534	\$ 124,788,729	\$ 126,188,842	\$ 127,191,316
EXPENSE					
INSTRUCTION					
General Fund	\$ 41,725,603	\$ 42,739,601	\$ 43,741,720	\$ 44,397,846	\$ 45,285,560
Workforce & Economic Development Funds	5,041,660	4,053,681	1,249,050	1,249,050	1,249,050
ACADEMIC SUPPORT					
General Fund	8,527,205	8,619,149	9,020,305	9,110,508	9,201,613
STUDENT SERVICES					
General Fund	16,352,938	17,026,330	16,777,538	16,945,313	17,114,766
INSTITUTIONAL SUPPORT					
General Fund	28,151,554	28,953,019	28,189,328	28,612,168	29,184,411
Workforce & Economic Development Funds	3,447,991	4,283,816	3,077,950	3,077,950	3,077,950
PHYSICAL FACILITIES					
General Fund	13,967,245	14,320,162	14,061,039	14,131,344	14,202,001
SCHOLARSHIPS AND PROGRAMS					
General Fund	1,686,702	1,689,702	1,689,702	1,689,702	1,689,702
Workforce & Economic Development Funds			50,000	50,000	50,000
TOTAL EXPENSE	\$ 115,592,019	\$ 118,900,898	\$ 117,856,632	\$ 119,263,881	\$ 121,055,053
TRANSFERS IN/(OUT)					
Interfund Transfers	1,433,592	1,433,592	829,962	829,962	829,962
Gross Lease Payment Debt	(6,759,228)	(6,751,884)	(6,762,059)	(6,754,923)	(5,966,225)
Less Funding by Reserve/Interest	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
TOTAL TRANSFERS	\$ (7,293,704)	\$ (6,325,636)	\$ (6,932,097)	\$ (6,924,961)	\$ (6,136,263)
REVENUE OVER (UNDER) EXPENDITURES AND DEBT SERVICE OBLIGATION	\$ -	\$ -	\$ -	\$ -	\$ -

Five-Year Financial Plan

Plant Funds and Building Corp. Funds

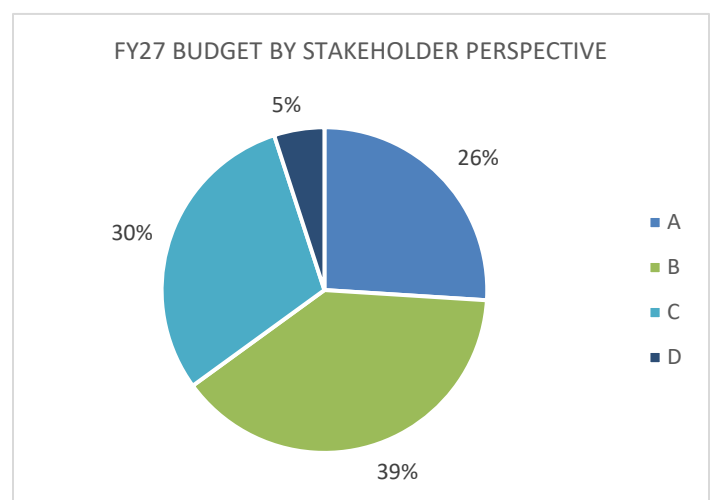
	Unexpended Plant	Building Corp	Total Budget	Unexpended Plant	Building Corp	Total Budget	Unexpended Plant	Building Corp	Total Budget	Unexpended Plant	Building Corp	Total Budget	Unexpended Plant	Building Corp	Total Budget
	FY 2025			FY 2026			FY2027			FY2028			FY2029		
Beginning Fund Balance	133,147,848	29,089,313	162,237,160	160,168,040	30,776,125	190,944,165	151,006,986	32,670,827	183,677,813	141,881,652	34,907,460	176,789,112	133,793,111	37,309,092	171,102,204
INCOME:															
Rental Income-Sprint	1,156,016	-	1,156,016	1,190,698	-	1,190,698	1,226,419	-	1,226,419	2,263,212	-	2,263,212	1,301,104	-	1,301,104
Donated Property/Equipment	81,281		81,281												
Rental Income - Net Lease Payment	-	5,758,964	5,758,964		5,758,015	5,758,015		5,762,059	5,762,059		5,761,054	5,761,054		2,120,000	2,120,000
Other Misc Income	137,076	264	137,340												
Total Revenues	1,374,373	5,759,228	7,133,600	1,190,698	5,758,015	6,948,713	1,226,419	5,762,059	6,988,478	2,263,212	5,761,054	8,024,266	1,301,104	2,120,000	3,421,104
EXPENSES:															
Non-Capital Projects	3,163,501	-	3,163,501	3,163,501	-	3,163,501	3,163,501	-	3,163,501	3,163,501	-	3,163,501	3,163,501	-	3,163,501
Capital Projects	11,595,881	-	11,595,881	11,595,881	-	11,595,881	11,595,881	-	11,595,881	11,595,881	-	11,595,881	11,595,881	-	11,595,881
Depreciaton Expense	7,187,945	3,188,368	10,376,313	7,187,945	3,188,368	10,376,313	7,187,945	3,188,368	10,376,313	7,187,945	3,188,368	10,376,313	7,187,945	3,188,368	10,376,313
Bond Payment	5,758,964	-	5,758,964	5,758,015	-	5,758,015	5,762,059	-	5,762,059	5,761,054	-	5,761,054	2,120,000	-	2,120,000
Trustee Expenses	6,438	-	6,438	6,438	-	6,438	6,438	-	6,438	6,438	-	6,438	6,438	-	6,438
Bond Amortization Expense	(12,382)	229,820	217,438	-	176,930	176,930	-	-	-	-	-	-	-	-	-
Interest Expense	993,869	654,228	1,648,097	993,869	498,015	1,491,884	993,869	337,059	1,330,928	993,869	171,054	1,164,923	993,869	-	993,869
Total Expenses	28,694,216	4,072,415	32,766,631	28,705,649	3,863,313	32,568,961	28,709,693	3,525,427	32,235,119	28,708,688	3,359,422	32,068,109	25,067,634	3,188,368	28,256,001
Revenues Over (Under) Expenses :	(27,319,843)	1,686,812	(25,633,031)	(27,514,951)	1,894,702	(25,620,248)	(27,483,274)	2,236,632	(25,246,641)	(26,445,476)	2,401,632	(24,043,843)	(23,766,530)	(1,068,368)	(24,834,897)
Fund Transfers Incoming:															
From Operations - Lease Payment	5,758,964	-	5,758,964	5,758,015	-	5,758,015	5,762,059	-	5,762,059	5,761,054	-	5,761,054	2,120,000	-	2,120,000
From Operations - Deferred Maintenance	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000
From Operations - Deferred IT Maintenance	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000
From Operations - Additional Transfer	47,581,061	-	47,581,061	11,595,881	-	11,595,881	11,595,881	-	11,595,881	11,595,881	-	11,595,881	11,595,881	-	11,595,881
Change in Accounting Principle															
TOTAL Net Fund Transfers:	54,340,025	-	54,340,025	18,353,896	-	18,353,896	18,357,940	-	18,357,940	18,356,935	-	18,356,935	14,715,881	-	14,715,881
Change to Fund Balance	27,020,182	1,686,812	28,706,994	(9,161,055)	1,894,702	(7,266,352)	(9,125,334)	2,236,632	(6,888,701)	(8,088,541)	2,401,632	(5,686,908)	(9,050,649)	(1,068,368)	(10,119,016)
Ending Fund Balance	160,168,040	30,776,125	190,944,154	151,006,986	32,670,827	183,677,813	141,881,652	34,907,460	176,789,112	133,793,111	37,309,092	171,102,204	124,742,462	36,240,725	160,983,187



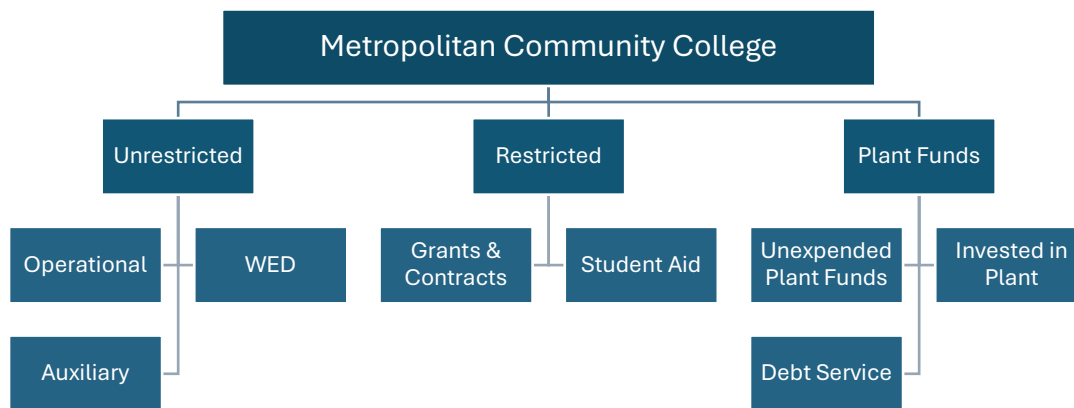
The MCC Board of Trustees voted to adopt MCC Reimagined, the College's 2022-2031 Strategic Plan. The plan consists of four specific strategic themes that the College will focus its efforts on over the next decade. These strategic themes are referred to as MCC's Four Key E's: **E**merge as a first choice; **E**volve for maximum impact on education and workforce; **E**mbrace all; **E**levate student, employee and community engagement.

Within the umbrella of these four themes are fourteen specific organizational goals that the College will work collectively to achieve. Out of these goals, during the budget planning process, budget managers are asked to identify the top two organizational goals that their departments' operations support, tying both budget and performance to the strategic plan.

To ensure all stakeholder perspectives are reflected in the MCC Reimagined Strategic Plan, the College has opted to utilize the Balanced Scorecard strategic plan framework. This framework allows the College to view its organizational goals from four different perspectives to ensure the needs of all stakeholders are addressed: Students, Alumni and Community; Organization; Resource Management; Employees.



Fund Structure



Operational Funds

The Operational Funds are unrestricted funds that are MCC's primary operating funds for instructional support, academic support, student services, institutional support, and operations/maintenance of plant. The Operational Funds include the General Fund and Indirect Revenue Funds.

REVENUE

Property Tax: The annual tax levy rate is set and certified for each calendar year in September through the Missouri State Auditor. Included in the State Auditor's Pro Forma is the calculated total revenue permitted, being the most tax revenue MCC is allowed to collect for the properties assessed. MCC's property tax revenue budget is set using the most recent total revenue permitted amount at a 94 percent collection rate.

TAX LEVY RATE HISTORY

Calendar Year	Rate	Calendar Year	Rate
2016	0.2339	2021	0.2028
2017	0.2297	2022	0.2028
2018	0.2305	2023	0.1780
2019	0.2047	2024	0.1806
2020	0.2128	2025	0.1767

Tuition & Fees: Revenue from tuition & fees is calculated using a combination of historical payment data and future enrollment projection modeling provided by MCC's Institutional Research department. MCC's budget estimate considers tuition rates by residency type and the tiered program course fees applicable. Beginning in FY27, the KS Metro Rate is a Board-approved permanent residency type in addition to In-District, Out-of-District, and Out-of-State.

TOTAL CREDIT HOUR ENROLLMENT HISTORY

Fiscal Year	Credit Hours	Fiscal Year	Credit Hours
FY17	336,782	FY22	266,784
FY18	329,369	FY23	254,188
FY19	317,219	FY24	262,135
FY20	307,659	FY25	277,735
FY21	274,016	FY26*	284,170

*Summer credit hours are estimated.

State Appropriations: State appropriations are Truly Agreed to and Finally Passed (TAFP) by the Missouri Legislature. After the Governor's approval, the total amount approved for community

colleges is distributed using the agreed upon MCCA allocation model. There are two pieces to state appropriations: 1) core funding, and 2) facilities maintenance and repair, which is awarded as a match reimbursement. All funding is subject to the Governor's three percent reserve. The budget is set based on MCC's portion of the TAFP amount less the required withhold.

Other Revenue: Other revenue is inclusive of investment income, grant reimbursements/overhead revenue, and other miscellaneous fees relating to operations.

EXPENSE

General Operating Expenses: Projected available resources are allocated by first funding the required debt payment and fixed costs, such as salaries, benefits, and long-term contractual expenditures. The remaining balance of available resources fund variable expenses for operating needs while maintaining a balanced budget. The General Fund also maintains a district contingency for unanticipated operating expenses.

TRANSFERS IN/OUT

Interfund Transfers: Funds that are anticipated to receive revenue-over-expenses will transfer balances into the General Fund for general operating expenses of the College.

Transfer for Obligations: MCC is committed to fully funding the required debt payment, as well as the Board-approved designated funding for deferred facilities projects (\$500,000) and technology needs (\$500,000). Transfers out to the Plant Funds are made to cover these obligations.

CASH FLOW RESERVE

Maintaining a reserve is required for fiscal health. MCC maintains an ongoing cash flow reserve in the combined fund balance. The cash flow reserve provides:

- Resources to advance payment of expenses given significant revenue sources are cyclical;
- Resources for grant purchases and foundation related expenses which are on a reimbursement basis; and
- Funding for unexpected costs and one-time planned project expenditures.

The required reserve amount is set on a minimum of four months, or one-third, of total expenditures for all funds. It is the intent of the institution to reserve additional funds as feasible. The minimum reserve is currently set at \$40,000,000.

Workforce & Economic Development (WED) Funds

The Workforce & Development (WED) Funds are unrestricted funds that account for the district-wide non-credit programs operated by the WED unit.

WED is comprised of three distinct divisions: Continuing Education, Corporate College, and Economic Development. Continuing Education consists of open enrollment in various non-credit certificate and community enrichment programs. Corporate College provides customized training and consulting for businesses. Economic Development oversees the

administration of the MO Works Programs (New Jobs, Job Retention and Customized State Training Funds). Also, within Economic Development is the MCC Apprenticeship program, which works with businesses to sponsor apprentices in a Department of Labor-approved program.

MCC transfers the revenue over expenses from the Workforce & Economic Development Funds to the General Fund as an interfund transfer for general operating expenses of the College.

Auxiliary Funds

The Auxiliary Funds are unrestricted funds. These funds capture non-academic services that supplement the students' college experience and support the institution's education programs.

MCC transfers the revenue over expenses from the Auxiliary Funds to the General Fund as an interfund transfer for general operating expenses of the College.

Grants & Contracts Funds

The Grants & Contracts Funds are restricted funds designated for federal, state, local, and foundation grants. New grants are added throughout the year. As new grants become available, the

grants' award purpose, amount, and award period are presented for review and approval by the Board of Trustees at the regular board meetings.

Student Aid Funds

The Student Aid Funds are restricted funds used to account for federal financial aid funds disbursed for the purpose of providing

financial support to students. These funds are received by the College and passed through to the student accounts.

Plant Funds

The Plant Funds are centrally managed funds associated with the acquisition, construction, and maintenance of the College's physical plant and assets.

The Plant Funds consist of three major fund groupings: Unexpended Plant, Investment in Plant, and Debt Service. The Unexpended Plant Fund is unexpended resources from various sources used to finance the construction, renovation, and acquisition of long-lived assets for college purposes. It is also used to record construction in progress for bonds issued by

MCC. The Investment in Plant Fund is used to record the value of capitalized assets such as land, buildings, and equipment. The Debt Service Fund is used to pay back debt the College has acquired in the form of bond issuances not tied to the Building Corporation.

The Plant Funds are important components for calculating the College's net position reported to the Board of Trustees monthly and captured in the annual audit.

FY2026-2027 Budget

Budget Summary

	Unrestricted - Operational	Unrestricted - Workforce and Economic Development	Auxiliary Services	Restricted - Grants & Contracts	Restricted - Student Aid	Plant Funds	TOTAL
REVENUE							
Property Tax Revenue	\$ 45,238,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,238,000
State Appropriations	33,668,323	-	-	-	-	-	33,668,323
Tuition & Fees	37,923,000	3,462,000	-	-	-	-	41,385,000
Other Revenue	2,582,406	1,915,000	902,168	3,900,366	28,425,228	1,226,419	38,951,587
TOTAL REVENUE	\$ 119,411,729	\$ 5,377,000	\$ 902,168	\$ 3,900,366	\$ 28,425,228	\$ 1,226,419	\$ 159,242,910
EXPENSE							
Salaries & Benefits	\$ (87,376,821)	\$ (2,704,450)	\$ (182,185)	\$ (784,075)	\$ (432,604)	\$ -	\$ (91,480,135)
Supplies & Services	(21,798,313)	(1,622,550)	(511,000)	(2,280,398)	(3,200)	(28,709,693)	(54,925,154)
Utilities	(2,614,796)	-	-	-	-	-	(2,614,796)
Scholarships	(1,689,702)	(50,000)	-	(214,914)	(27,989,424)	-	(29,944,040)
TOTAL EXPENSE	(113,479,632)	(4,377,000)	(693,185)	(3,279,387)	(28,425,228)	(28,709,693)	(178,964,125)
NET (REVENUE)/EXPENSE	\$ 5,932,097	\$ 1,000,000	\$ 208,983	\$ 620,979	\$ -	\$ (27,483,274)	\$ (19,721,215)
TRANSFERS (IN)/OUT							
Interfund Transfers	1,829,962	(1,000,000)	(208,983)	(620,979)	-	7,762,059	7,762,059
Transfer for Debt	(6,762,059)	-	-	-	-	-	(6,762,059)
Transfer for Designated Facilities	(500,000)	-	-	-	-	-	(500,000)
Transfer for Designated IT	(500,000)	-	-	-	-	-	(500,000)
Interfund Activities	-	-	-	-	-	19,721,215	19,721,215
TOTAL TRANSFERS	\$ (5,932,097)	\$ (1,000,000)	\$ (208,983)	\$ (620,979)	\$ -	\$ 27,483,274	\$ 19,721,215
NET BUDGET	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FY2026-2027 Budget Budget Summary

	Unrestricted - Operational	Unrestricted - Workforce and Economic Development	Auxiliary Services	Restricted - Grants & Contracts	Restricted - Student Aid	Plant Funds	TOTAL
EXPENSE BY LOCATION							
<i>Administrative & Shared Services (10)</i>							
Salaries & Benefits	\$ (23,178,211)	\$ (2,355,200)	\$ (182,185)	\$ (649,872)	\$ (432,604)	\$ -	\$ (26,798,072)
Supplies & Services	(18,059,833)	(1,300,850)	(11,000)	201,183	(3,200)	(28,709,693)	(47,883,393)
Utilities	(210,111)	-	-	-	-	-	(210,111)
Scholarships	(1,441,702)	(50,000)	-	(214,914)	(27,984,424)	-	(29,691,040)
<i>Administrative & Shared Services (10) Subtotal</i>	\$ (42,889,857)	\$ (3,706,050)	\$ (193,185)	\$ (663,603)	\$ (28,420,228)	\$ (28,709,693)	\$ (104,582,616)
<i>Longview (20)</i>							
Salaries & Benefits	\$ (11,568,687)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (11,568,687)
Supplies & Services	(635,980)	-	(110,000)	(293,505)	-	-	(1,039,485)
Utilities	(451,485)	-	-	-	-	-	(451,485)
Scholarships	(40,000)	-	-	-	(5,000)	-	(45,000)
<i>Longview (20) Subtotal</i>	\$ (12,696,152)	\$ -	\$ (110,000)	\$ (293,505)	\$ (5,000)	\$ -	\$ (13,104,657)
<i>Maple Woods (30)</i>							
Salaries & Benefits	\$ (11,059,055)	\$ (34,500)	\$ -	\$ (129,180)	\$ -	\$ -	\$ (11,222,735)
Supplies & Services	(625,536)	(5,500)	(137,000)	(807,161)	-	-	(1,575,197)
Utilities	(547,115)	-	-	-	-	-	(547,115)
Scholarships	(40,000)	-	-	-	-	-	(40,000)
<i>Maple Woods (30) Subtotal</i>	\$ (12,271,706)	\$ (40,000)	\$ (137,000)	\$ (936,341)	\$ -	\$ -	\$ (13,385,047)
<i>Penn Valley (40)</i> <i>(Includes Health Science Institute and Advanced Technical Skills Institute)</i>							
Salaries & Benefits	\$ (17,968,244)	\$ (213,900)	\$ -	\$ (5,023)	\$ -	\$ -	\$ (18,187,167)
Supplies & Services	(1,187,427)	(100,800)	(148,000)	(953,722)	-	-	(2,389,949)
Utilities	(1,074,640)	-	-	-	-	-	(1,074,640)
Scholarships	(88,000)	-	-	-	-	-	(88,000)
<i>Penn Valley (40) Subtotal</i>	\$ (20,318,311)	\$ (314,700)	\$ (148,000)	\$ (958,745)	\$ -	\$ -	\$ (21,739,756)

FY2026-2027 Budget Budget Summary

	Unrestricted - Operational	Unrestricted - Workforce and Economic Development	Auxiliary Services	Restricted - Grants & Contracts	Restricted - Student Aid	Plant Funds	TOTAL
<i>Blue River (60)</i>							
Salaries & Benefits	\$ (8,305,289)	\$ (100,850)	\$ -	\$ -	\$ -	\$ -	\$ (8,406,139)
Supplies & Services	(535,526)	(170,400)	(105,000)	(412,193)	-	-	(1,223,119)
Utilities	(331,445)	-	-	-	-	-	(331,445)
Scholarships	(40,000)	-	-	-	-	-	(40,000)
<i>Blue River (60) Subtotal</i>	\$ (9,212,260)	\$ (271,250)	\$ (105,000)	\$ (412,193)	\$ -	\$ -	\$ (10,000,703)
<i>Online (70)</i>							
Salaries & Benefits	\$ (4,358,107)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,358,107)
Supplies & Services	(254,011)	(45,000)	-	(15,000)	-	-	(314,011)
Utilities	-	-	-	-	-	-	-
Scholarships	(40,000)	-	-	-	-	-	(40,000)
<i>Online (70) Subtotal</i>	\$ (4,652,118)	\$ (45,000)	\$ -	\$ (15,000)	\$ -	\$ -	\$ (4,712,118)
<i>Districtwide (90)</i>							
Salaries & Benefits	\$ (10,939,228)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (10,939,228)
Supplies & Services	(500,000)	-	-	-	-	-	(500,000)
Utilities	-	-	-	-	-	-	-
Scholarships	-	-	-	-	-	-	-
<i>Districtwide (90) Subtotal</i>	\$ (11,439,228)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (11,439,228)
TOTAL EXPENSE BY LOCATION	\$ (113,479,632)	\$ (4,377,000)	\$ (693,185)	\$ (3,279,387)	\$ (28,425,228)	\$ (28,709,693)	\$ (178,964,125)

FY2026-2027 Budget

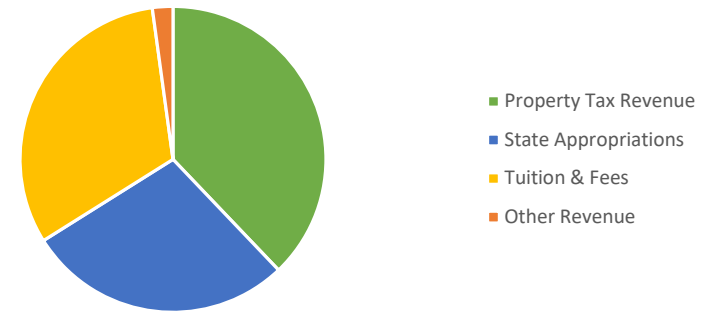
Unrestricted - Operational Summary

Budget	FY2024-2025	FY2025-2026	FY2026-2027
Revenue	\$ 115,736,883	\$ 118,666,255	\$ 119,411,729
Expense	(110,411,247)	(113,347,963)	(113,479,632)
Transfers	(5,325,636)	(5,318,292)	(5,932,097)
Net Budget	\$ -	\$ -	\$ -

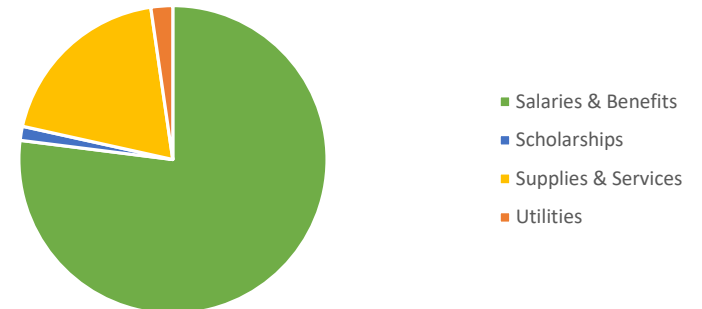
Revenue	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Property Tax Revenue	\$ 44,729,000	\$ 45,229,000	\$ 45,238,000	37.88%
State Appropriations	33,185,226	34,151,421	33,668,323	28.20%
Tuition & Fees	35,723,000	36,753,000	37,923,000	31.76%
Other Revenue	2,099,657	2,532,834	2,582,406	2.16%
Total Revenue	\$ 115,736,883	\$ 118,666,255	\$ 119,411,729	100.00%

Expense	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Salaries & Benefits	\$ (85,409,029)	\$ (87,331,955)	\$ (87,376,821)	77.00%
Scholarships	(1,689,702)	(1,689,702)	(1,689,702)	1.49%
Supplies & Services	(20,659,836)	(21,711,510)	(21,798,313)	19.21%
Utilities	(2,652,680)	(2,614,796)	(2,614,796)	2.30%
Total Expense	\$ (110,411,247)	\$ (113,347,963)	\$ (113,479,632)	100.00%

FY27 Revenue by Category



FY27 Expense by Category



FY2026-2027 Budget

Unrestricted - Operational Revenue

Administrative & Shared Services (10)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
110000	General	100000	AC GENERAL	\$ 45,238,000	\$ 33,668,323	\$ 37,653,000	\$ 2,340,000	\$ 118,899,323
110000	General	105120	AC DELINQUENT ACCOUNT SERVI	-	-	235,000	-	235,000
110000	General	105220	AC ENROLLMENT SERVICES	-	-	-	15,000	15,000
110000	General	105240	AC TESTING	-	-	35,000	-	35,000
111000	Perkins	100000	AC GENERAL	-	-	-	40,747	40,747
111001	Skillup	105100	AC STUDENT SERVICES	-	-	-	5,275	5,275
111005	Educational Opportunity Center	103000	AC PUBLIC SERVICES	-	-	-	6,496	6,496
111007	NASA MO Space Grant Consortium	104100	AC ACADEMIC SUPPORT	-	-	-	1,784	1,784
111015	Chw Curriculum MO DHSS	105100	AC STUDENT SERVICES	-	-	-	716	716
111018	Federal Work Study	108800	AC SCHOLARSHIPS	-	-	-	12,980	12,980
111019	ISG Supplemental	108800	AC SCHOLARSHIPS	-	-	-	23,296	23,296
111020	Pell	108800	AC SCHOLARSHIPS	-	-	-	23,500	23,500
111021	HUD Community Project Funding MW	100000	AC GENERAL	-	-	-	65,796	65,796
111022	EPA Center for Watershed Protection	103000	AC PUBLIC SERVICES	-	-	-	933	933
111023	NSF – EPIIC	105100	AC STUDENT SERVICES	-	-	-	39,883	39,883
Department Totals				\$ 45,238,000	\$ 33,668,323	\$ 37,923,000	\$ 2,576,406	\$ 119,405,729

Maple Woods (30)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
110000	General	305420	MW FITNESS CENTER	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000
Department Totals				\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000

Penn Valley (40)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
110000	General	405420	PV FITNESS CENTER	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000
Department Totals				\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000

FY2026-2027 Budget

Unrestricted - Operational Expense

Administrative & Shared Services (10)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	101521	AC AUTOMOTIVE TECHNOLOGY	\$ -	\$ -	\$ 58,376	\$ -	\$ 58,376
110000	General	101532	AC VET TECH	-	-	28,425	-	28,425
110000	General	101542	AC CIMM COMPUTR INTEGRTD MACH	-	-	121,594	-	121,594
110000	General	101544	AC ENGINEERING TECHNOLOGY	-	-	2,682	-	2,682
110000	General	101551	AC DENTAL ASSISTANT	-	-	8,490	-	8,490
110000	General	101553	AC NURSING ADN	-	-	6,202	-	6,202
110000	General	101554	AC PHYSICAL THERAPY	-	-	8,136	-	8,136
110000	General	101555	AC PRACTICAL NURSING	-	-	907	-	907
110000	General	101556	AC RADIOLOGICAL TECHNOLOGY	-	-	11,500	-	11,500
110000	General	101557	AC RESPIRATORY THERAPY	-	-	3,200	-	3,200
110000	General	101559	AC SURGICAL TECHNOLOGY	-	-	3,350	-	3,350
110000	General	101560	AC OCCUPATIONAL THERAPY	-	-	5,700	-	5,700
110000	General	101561	AC EMS EMERGENCY MED SERVICES	-	-	30,083	-	30,083
110000	General	101562	AC FIRE ACADEMY	-	-	59,000	-	59,000
110000	General	101574	AC HEALTH INFORMATION MANAGEM	-	-	3,800	-	3,800
110000	General	104010	AC VC ACADEMICS	324,593	-	56,549	-	381,142
110000	General	104110	AC TECHNICAL PROCESSING UNIT	93,370	-	278,827	-	372,197
110000	General	104120	AC CURRICULUM AND ASSESSMENT	248,687	-	19,737	-	268,424
110000	General	104130	AC ACADEMIC AFFAIRS	329,937	-	28,750	-	358,687
110000	General	105010	AC STUDENT DEV/ENROLLMENT MGM	-	-	7,750	-	7,750
110000	General	105020	AC OFFICE OF STUDENT SERVICES	490,591	-	157,289	-	647,880
110000	General	105110	AC ADA COMPLIANCE	430,804	-	107,900	-	538,704
110000	General	105120	AC DELINQUENT ACCOUNT SERVICES	158,030	-	3,150	-	161,180
110000	General	105130	AC STUDENT FINANCIALS	272,935	-	10,800	-	283,735
110000	General	105140	AC INTERNATIONAL STUDENT ADMISS	126,239	-	3,400	-	129,639
110000	General	105150	AC INFORMATION CENTER	582,709	-	1,000	-	583,709
110000	General	105160	AC GRADUATION/CONVOCATION	-	-	111,000	-	111,000
110000	General	105210	AC FINANCIAL AID/VETERANS	1,778,490	-	22,875	-	1,801,365
110000	General	105220	AC ENROLLMENT SERVICES	962,553	-	86,000	-	1,048,553
110000	General	105230	AC ADMISSIONS	188,321	-	14,705	-	203,026
110000	General	105515	AC PHI THETA KAPPA PTK	-	-	25,000	-	25,000
110000	General	105542	AC VIRTUAL HOSPITAL	-	-	2,500	-	2,500
110000	General	106010	AC OFFICE OF THE CHANCELLOR	689,545	-	137,550	-	827,095
110000	General	106015	AC STRATEGIC INITIATIVES	-	-	100,000	-	100,000
110000	General	106020	AC DISTRICT INSTUTIONAL SUPPORT	-	-	217,000	-	217,000
110000	General	106030	AC BOARD OF TRUSTEES	-	-	66,600	-	66,600
110000	General	106100	AC INSTITUTIONAL SUPPORT	1,000,000	-	1,084,000	-	2,084,000

FY2026-2027 Budget

Unrestricted - Operational Expense

Administrative & Shared Services (10) Cont.

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	106110	AC FOUNDATION GF	601,357	-	59,730	-	661,087
110000	General	106120	AC PROFESSIONAL DEVELOPMENT	-	-	40,000	-	40,000
110000	General	106130	AC GOVERNMENT RELATIONS	-	-	55,000	-	55,000
110000	General	106140	AC COLLEGE AND COMMUNITY RELATI	454,102	-	11,000	-	465,102
110000	General	106210	AC VC ADMINISTRATIVE SERVICES	343,478	-	30,094	-	373,572
110000	General	106220	AC FINANCIAL SERVICES/CFO	465,706	-	6,540	-	472,246
110000	General	106230	AC ACCOUNTING SERVICES	614,128	-	135,050	-	749,178
110000	General	106240	AC GRANTS MANAGEMENT	622,864	-	820	-	623,684
110000	General	106250	AC SOLUTION CENTER	532,470	-	6,300	-	538,770
110000	General	106260	AC FINANCIAL PLANNING/BUDGET	240,997	-	2,020	-	243,017
110000	General	106270	AC PROCUREMENT	689,991	-	24,810	-	714,801
110000	General	106272	AC FINANCIAL SERVICES	-	-	15,000	-	15,000
110000	General	106280	AC PAYROLL	277,807	-	390,615	-	668,422
110000	General	106290	AC HUMAN RESOURCES	2,154,413	-	208,260	-	2,362,673
110000	General	106300	AC LEGAL DEPARTMENT	404,793	-	362,786	-	767,579
110000	General	106310	AC COMPLIANCE/RISK MGMT	229,843	-	44,625	-	274,468
110000	General	106320	AC OFFICE OF CIVIL RIGHTS	-	-	198,325	-	198,325
110000	General	106330	AC OFFICE OF INSTITUTIONAL IMPACT	233,472	-	40,725	-	274,197
110000	General	106410	AC INST EFFECT/RESEARCH/TECHNL	343,427	-	12,465	-	355,892
110000	General	106415	AC PLANNING AND COMPLIANCE	-	-	20,000	-	20,000
110000	General	106420	AC ENTERPRISE MANAGEMENT	229,304	-	7,200	-	236,504
110000	General	106430	AC INSTITUTIONAL RESEARCH	508,438	-	58,200	-	566,638
110000	General	106520	AC MARKETING SERVICES	1,115,326	-	479,250	-	1,594,576
110000	General	106610	AC FACULTY PROFESSIONAL DEVELPMI	-	-	50,000	-	50,000
110000	General	106620	AC ADMIN ASSC PROFESSIONL DEVLPA	-	-	3,000	-	3,000
110000	General	106635	AC STAFF COUNCIL	-	-	42,000	-	42,000
110000	General	106640	AC GENERAL ACADEMIC SENATE	-	-	800	-	800
110000	General	106650	AC INNOVATION COUNCIL	-	-	5,000	-	5,000
110000	General	107160	AC PRINTING SERVICES	203,441	-	-	-	203,441
110000	General	107910	AC PROPERTY INSURANCE	-	-	360,000	-	360,000
Department Totals				\$ 17,942,161	\$ -	\$ 5,563,442	\$ -	\$ 23,505,603

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Unrestricted - Operational Expense

Longview (20)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	201010	LV OFFICE OF INSTRUCTIONAL SERVIC	\$ 600,275	\$ -	\$ 8,800	\$ -	\$ 609,075
110000	General	201021	LV DIV CHAIR HUMN/EDU/EXPLORE	68,603	-	8,818	-	77,421
110000	General	201022	LV DIV CHAIR SS/APPTech/BUSN	80,406	-	10,527	-	90,933
110000	General	201023	LV DIV CHAIR STEM/HEALTHSCI	92,531	-	12,028	-	104,559
110000	General	201100	LV INSTRUCTIONAL SUPPORT	-	-	9,184	-	9,184
110000	General	201102	LV ANTHROPOLOGY	242,118	-	-	-	242,118
110000	General	201103	LV ART	227,965	-	5,500	-	233,465
110000	General	201108	LV BIOLOGY	471,533	-	32,117	-	503,650
110000	General	201114	LV CHEMISTRY	386,497	-	5,718	-	392,215
110000	General	201115	LV COMMUNICATIONS	199,767	-	-	-	199,767
110000	General	201127	LV ECONOMICS	88,976	-	-	-	88,976
110000	General	201128	LV EDUCATION	115,231	-	-	-	115,231
110000	General	201129	LV ENGINEERING	-	-	1,264	-	1,264
110000	General	201130	LV ENGLISH	526,169	-	-	-	526,169
110000	General	201140	LV GEOGRAPHY	110,646	-	850	-	111,496
110000	General	201141	LV GEOLOGY	-	-	1,315	-	1,315
110000	General	201148	LV HISTORY	210,607	-	-	-	210,607
110000	General	201153	LV LAND SURVEY	137,620	-	-	-	137,620
110000	General	201158	LV MATHEMATICS	532,229	-	194	-	532,423
110000	General	201159	LV MUSIC	101,195	-	1,500	-	102,695
110000	General	201167	LV PHYSICS	105,531	-	4,367	-	109,898
110000	General	201168	LV POLITICAL SCIENCE	102,232	-	-	-	102,232
110000	General	201169	LV PSYCHOLOGY	212,401	-	-	-	212,401
110000	General	201174	LV READING	118,755	-	-	-	118,755
110000	General	201181	LV SOCIOLOGY	108,639	-	-	-	108,639
110000	General	201187	LV VISUAL AND PERFORMING ARTS	-	-	13,885	-	13,885
110000	General	201521	LV AUTOMOTIVE TECHNOLOGY	549,095	-	45,330	-	594,425
110000	General	201522	LV COLLISION	102,098	-	38,940	-	141,038
110000	General	201523	LV DIESEL	105,125	-	-	-	105,125
110000	General	201566	LV BUSINESS	105,522	-	150	-	105,672
110000	General	201567	LV CSIS	98,797	-	100	-	98,897
110000	General	201569	LV FOREIGN LANGUAGE	102,176	-	642	-	102,818
110000	General	204150	LV LEARNING ASSISTANCE CENTER	467,231	-	4,289	-	471,520
110000	General	204160	LV CENTER FOR TEACHING/LEARNING	-	-	1,000	-	1,000
110000	General	204170	LV ACADEMIC ADVISING	676,401	-	747	-	677,148
110000	General	204180	LV LIBRARY SERVICES	393,254	-	69,083	-	462,337
110000	General	205020	LV OFFICE OF STUDENT SERVICES	266,585	-	13,173	-	279,758

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Unrestricted - Operational Expense

Longview (20) Cont.

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	205210	LV FINANCIAL AID/VETERANS	159,888	-	785	-	160,673
110000	General	205220	LV ENROLLMENT SERVICES	504,209	-	3,395	-	507,604
110000	General	205230	LV ADMISSIONS	325,755	-	18,400	-	344,155
110000	General	205240	LV TESTING	219,292	-	794	-	220,086
110000	General	205310	LV COUNSELING	100,253	-	1,750	-	102,003
110000	General	205320	LV DISABILITY SUPPORT SERVICES	174,247	-	4,187	-	178,434
110000	General	205330	LV CAREER SERVICES	229,261	-	3,500	-	232,761
110000	General	205340	LV STUDENT ENGAGEMENT	109,889	-	5,053	-	114,942
110000	General	205390	LV CAREER EXPLORATION	-	-	2,000	-	2,000
110000	General	205510	LV CAMPUS LIFE	-	-	32,655	-	32,655
110000	General	205511	LV STUDENT GOVERNMENT	-	-	500	-	500
110000	General	205512	LV CAMPUS ACTIVITIES COUNCIL	-	-	2,500	-	2,500
110000	General	205515	LV PHI THETA KAPPA	-	-	1,000	-	1,000
110000	General	205521	LV HONORS PROGRAM	-	-	2,000	-	2,000
110000	General	205522	LV CULTURAL ARTS CENTER	78,530	-	6,147	-	84,677
110000	General	205523	LV PUBLICATIONS	-	-	2,425	-	2,425
110000	General	205760	LV STUDENT COMPUTER LABS	12,111	-	-	-	12,111
110000	General	206040	LV OFFICE OF THE PRESIDENT	435,316	-	19,668	-	454,984
110000	General	206100	LV INSTITUTIONAL SUPPORT	-	-	21,700	-	21,700
110000	General	206520	LV MARKETING ACTIVITIES	-	-	15,400	-	15,400
110000	General	206615	LV FACULTY ASSOCIATION	-	-	500	-	500
110000	General	206630	LV STAFF ASSOCIATION	-	-	500	-	500
Department Totals				\$ 10,054,961	\$ -	\$ 434,380	\$ -	\$ 10,489,341

Maple Woods (30)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	301010	MW OFFICE OF INSTRUCTIONAL SERV	\$ 545,577	\$ -	\$ 7,200	\$ -	\$ 552,777
110000	General	301031	MW DIV CHAIR HUMANITIES	64,374	-	3,695	-	68,069
110000	General	301032	MW DIV CHAIR SS/BUSN/EDU/EXPL/AI	63,267	-	6,556	-	69,823
110000	General	301033	MW DIV CHAIR STEM/HEALTHSCI	65,694	-	6,679	-	72,373
110000	General	301100	MW INSTRUCTIONAL SUPPORT	-	-	2,500	-	2,500
110000	General	301103	MW ART	110,474	-	9,564	-	120,038
110000	General	301108	MW BIOLOGY	594,695	-	32,505	-	627,200
110000	General	301114	MW CHEMISTRY	356,015	-	3,865	-	359,880
110000	General	301115	MW COMMUNICATIONS	199,057	-	200	-	199,257
110000	General	301128	MW EDUCATION	106,567	-	200	-	106,767

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Unrestricted - Operational Expense

Maple Woods (30) Cont.

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	301129	MW ENGINEERING	-	-	150	-	150
110000	General	301130	MW ENGLISH	671,954	-	1,461	-	673,415
110000	General	301141	MW GEOLOGY	110,509	-	363	-	110,872
110000	General	301148	MW HISTORY	320,910	-	-	-	320,910
110000	General	301158	MW MATHEMATICS	639,263	-	350	-	639,613
110000	General	301159	MW MUSIC	111,609	-	3,200	-	114,809
110000	General	301165	MW PHILOSOPHY	93,694	-	-	-	93,694
110000	General	301167	MW PHYSICS	99,090	-	2,500	-	101,590
110000	General	301169	MW PSYCHOLOGY	97,474	-	-	-	97,474
110000	General	301174	MW READING	102,232	-	100	-	102,332
110000	General	301181	MW SOCIOLOGY	109,850	-	-	-	109,850
110000	General	301182	MW THEATER	-	-	2,000	-	2,000
110000	General	301531	MW AGRICULTURE	108,316	-	40,000	-	148,316
110000	General	301532	MW VET TECH	197,589	-	66,100	-	263,689
110000	General	301565	MW ACCOUNTING	102,232	-	-	-	102,232
110000	General	301566	MW BUSINESS	132,009	-	2,109	-	134,118
110000	General	301567	MW CSIS	109,776	-	240	-	110,016
110000	General	301569	MW FOREIGN LANGUAGE	116,347	-	2,150	-	118,497
110000	General	301572	MW SIGN LANGUAGE	-	-	200	-	200
110000	General	304150	MW LEARNING ASSISTANCE CENTER	416,211	-	2,393	-	418,604
110000	General	304160	MW CENTER FOR TEACHING/LEARNING	-	-	1,799	-	1,799
110000	General	304170	MW ACADEMIC ADVISING	876,237	-	670	-	876,907
110000	General	304180	MW LIBRARY SERVICES	371,880	-	58,000	-	429,880
110000	General	305020	MW OFFICE OF STUDENT SERVICES	336,902	-	8,730	-	345,632
110000	General	305210	MW FINANCIAL AID/VETERANS	162,986	-	970	-	163,956
110000	General	305220	MW ENROLLMENT SERVICES	399,881	-	1,000	-	400,881
110000	General	305230	MW ADMISSIONS	410,887	-	11,430	-	422,317
110000	General	305240	MW TESTING	213,021	-	450	-	213,471
110000	General	305310	MW COUNSELING	158,330	-	500	-	158,830
110000	General	305320	MW DISABILITY SUPPORT SERVICES	140,717	-	5,100	-	145,817
110000	General	305330	MW CAREER SERVICES	169,925	-	555	-	170,480
110000	General	305340	MW STUDENT ENGAGEMENT	107,919	-	2,940	-	110,859
110000	General	305390	MW CAREER EXPLORATION	-	-	470	-	470
110000	General	305510	MW CAMPUS LIFE	-	-	40,600	-	40,600
110000	General	305511	MW STUDENT GOVERNMENT	-	-	1,000	-	1,000
110000	General	305760	MW STUDENT COMPUTER LABS	-	-	3,000	-	3,000
110000	General	306040	MW OFFICE OF THE PRESIDENT	457,623	-	18,808	-	476,431

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Unrestricted - Operational Expense

Maple Woods (30) Cont.

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	306100	MW INSTITUTIONAL SUPPORT	-	-	43,834	-	43,834
110000	General	306520	MW MARKETING ACTIVITIES	-	-	19,400	-	19,400
Department Totals				\$ 9,451,093	\$ -	\$ 415,536	\$ -	\$ 9,866,629

Penn Valley (40)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	401010	PV OFFICE OF INSTRUCTIONAL SERVICE	\$ 518,945	\$ -	\$ 15,820	\$ -	\$ 534,765
110000	General	401041	PV DIV CHAIR HUMN/EDU	67,566	-	3,670	-	71,236
110000	General	401042	PV DIV CHAIR SS/APPTCH/BUSN/EXPL	63,070	-	4,861	-	67,931
110000	General	401043	PV DIV CHAIR STEM	61,685	-	4,971	-	66,656
110000	General	401100	PV INSTRUCTIONAL SUPPORT	-	-	10,126	-	10,126
110000	General	401103	PV ART	123,666	-	26,147	-	149,813
110000	General	401108	PV BIOLOGY	474,395	-	21,688	-	496,083
110000	General	401114	PV CHEMISTRY	265,341	-	6,016	-	271,357
110000	General	401115	PV COMMUNICATIONS	87,144	-	-	-	87,144
110000	General	401129	PV ENGINEERING	102,232	-	1,274	-	103,506
110000	General	401130	PV ENGLISH	390,734	-	196	-	390,930
110000	General	401131	PV ESL ENGLISH SECOND LANGUAGE	474,125	-	2,356	-	476,481
110000	General	401148	PV HISTORY	104,184	-	-	-	104,184
110000	General	401158	PV MATHEMATICS	531,856	-	245	-	532,101
110000	General	401159	PV MUSIC	-	-	2,542	-	2,542
110000	General	401166	PV PHYSICAL EDUCATION	-	-	194	-	194
110000	General	401167	PV PHYSICS	114,147	-	245	-	114,392
110000	General	401169	PV PSYCHOLOGY	109,328	-	-	-	109,328
110000	General	401174	PV READING	102,698	-	-	-	102,698
110000	General	401181	PV SOCIOLOGY	96,889	-	-	-	96,889
110000	General	401544	PV ENGINEERING TECHNOLOGY	418,172	-	23,190	-	441,362
110000	General	401568	PV CRIMINAL JUSTICE	139,032	-	-	-	139,032
110000	General	401570	PV GRAPHIC DESIGN	96,914	-	-	-	96,914
110000	General	401573	PV EARLY CHILDHOOD EDUCATION	219,372	-	2,686	-	222,058
110000	General	401575	PV PARALEGAL	112,252	-	11,970	-	124,222
110000	General	404150	PV LEARNING ASSISTANCE CENTER	382,525	-	4,138	-	386,663
110000	General	404170	PV ACADEMIC ADVISING	862,248	-	1,426	-	863,674
110000	General	404180	PV LIBRARY SERVICES	345,985	-	24,052	-	370,037
110000	General	405020	PV OFFICE OF STUDENT SERVICES	395,115	-	6,700	-	401,815
110000	General	405210	PV FINANCIAL AID/VETERANS	151,059	-	982	-	152,041

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Unrestricted - Operational Expense

Penn Valley (40) Cont.

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	405220	PV ENROLLMENT SERVICES	121,010	-	-	-	121,010
110000	General	405230	PV ADMISSIONS	226,181	-	14,419	-	240,600
110000	General	405240	PV TESTING	221,446	-	1,423	-	222,869
110000	General	405310	PV COUNSELING	269,977	-	2,764	-	272,741
110000	General	405320	PV DISABILITY SUPPORT SERVICES	180,397	-	3,139	-	183,536
110000	General	405330	PV CAREER SERVICES	171,853	-	1,175	-	173,028
110000	General	405340	PV STUDENT ENGAGEMENT	114,314	-	2,539	-	116,853
110000	General	405350	PV RECORDS OFFICE	135,889	-	4,216	-	140,105
110000	General	405390	PV CAREER EXPLORATION	-	-	1,175	-	1,175
110000	General	405510	PV CAMPUS LIFE	-	-	39,423	-	39,423
110000	General	405511	PV STUDENT GOVERNMENT	-	-	500	-	500
110000	General	405541	PV CARTER ARTS CENTER	12,918	-	3,152	-	16,070
110000	General	405543	PV FABRICATION LABORATORY	74,076	-	4,359	-	78,435
110000	General	405546	PV FOOD PANTRY	-	-	4,000	-	4,000
110000	General	405760	PV STUDENT COMPUTER LABS	-	-	1,900	-	1,900
110000	General	406040	PV OFFICE OF THE PRESIDENT	463,971	-	24,250	-	488,221
110000	General	406060	PV STRATEGIC PLANNING	-	-	10,670	-	10,670
110000	General	406100	PV INSTITUTIONAL SUPPORT	-	-	20,250	-	20,250
110000	General	406530	PV CAMPUS OPERATIONS	-	-	19,400	-	19,400
110000	General	406540	PV CAMPUS BUSINESS OFFICE	299,598	-	-	-	299,598
110000	General	411010	ATSI OFFICE OF CAREER TECHNICAL ED	290,299	-	15,000	-	305,299
110000	General	411541	ATSI BUILDING MAINTENANCE	104,565	-	9,820	-	114,385
110000	General	411542	ATSI CIMM CMPTR INTEGRTD MACHN	279,607	-	48,500	-	328,107
110000	General	411545	ATSI HVAC	443,901	-	44,740	-	488,641
110000	General	411546	ATSI INDUSTRIAL TECHNOLOGY	449,269	-	24,250	-	473,519
110000	General	411547	ATSI WELDING	189,112	-	42,800	-	231,912
110000	General	421010	HSI OFFICE OF HEALTH SCIENCE INST	344,581	-	5,075	-	349,656
110000	General	421044	HSI DIV CHAIR HEALTH SCIENCES	237,532	-	3,670	-	241,202
110000	General	421551	HSI DENTAL ASSISTANT	437,199	-	36,860	-	474,059
110000	General	421553	HSI NURSING ADN	258,117	-	156,550	-	414,667
110000	General	421554	HSI PHYSICAL THERAPY	65,281	-	7,500	-	72,781
110000	General	421555	HSI PRACTICAL NURSING	218,052	-	16,460	-	234,512
110000	General	421556	HSI RADIOLOGICAL TECHNOLOGY	1,478,051	-	30,015	-	1,508,066
110000	General	421557	HSI RESPIRATORY THERAPY	352,824	-	8,000	-	360,824
110000	General	421559	HSI SURGICAL TECHNOLOGY	334,405	-	9,215	-	343,620
110000	General	421560	HSI OCCUPATIONAL THERAPY	239,856	-	7,760	-	247,616

FY2026-2027 Budget

Unrestricted - Operational Expense

Penn Valley (40) Cont.

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	421574	HSI HEALTH INFORMATION MANAGEN	202,658	-	8,363	-	211,021
110000	General	425542	HSI VIRTUAL HOSPITAL	341,741	-	120,500	-	462,241
Department Totals				\$ 15,369,359	\$ -	\$ 929,327	\$ -	\$ 16,298,686

Blue River (60)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	601010	BR OFFICE OF INSTRUCTIONAL SERVICE	\$ 535,168	\$ -	\$ 3,395	\$ -	\$ 538,563
110000	General	601020	BR PSI ADMINISTRATION	179,784	-	6,850	-	186,634
110000	General	601061	BR DIV CHAIR STEM/APPTech/BUSN	76,744	-	3,600	-	80,344
110000	General	601062	BR DIV CHAIR HUMN/SS/HS/EDU/EXPL	65,677	-	8,932	-	74,609
110000	General	601100	BR INSTRUCTIONAL SUPPORT	-	-	4,850	-	4,850
110000	General	601103	BR ART	108,747	-	8,031	-	116,778
110000	General	601108	BR BIOLOGY	468,557	-	17,295	-	485,852
110000	General	601114	BR CHEMISTRY	101,765	-	7,400	-	109,165
110000	General	601115	BR COMMUNICATIONS	103,515	-	750	-	104,265
110000	General	601130	BR ENGLISH	452,424	-	500	-	452,924
110000	General	601140	BR GEOGRAPHY	-	-	400	-	400
110000	General	601141	BR GEOLOGY	85,157	-	400	-	85,557
110000	General	601148	BR HISTORY	104,589	-	1,000	-	105,589
110000	General	601158	BR MATHEMATICS	425,130	-	400	-	425,530
110000	General	601159	BR MUSIC	-	-	3,592	-	3,592
110000	General	601165	BR PHILOSOPHY	107,443	-	250	-	107,693
110000	General	601169	BR PSYCHOLOGY	110,247	-	1,000	-	111,247
110000	General	601174	BR READING	107,684	-	250	-	107,934
110000	General	601561	BR EMS EMERGENCY MED SERVICES	204,422	-	39,778	-	244,200
110000	General	601562	BR FIRE ACADEMY	217,055	-	65,200	-	282,255
110000	General	601563	BR LINEMEN TECHNICIAN PROGRAM	101,550	-	71,497	-	173,047
110000	General	601564	BR POLICE ACADEMY	108,716	-	43,851	-	152,567
110000	General	601566	BR BUSINESS	96,626	-	510	-	97,136
110000	General	601567	BR CSIS	211,951	-	1,910	-	213,861
110000	General	601569	BR FOREIGN LANGUAGE	114,733	-	750	-	115,483
110000	General	604150	BR LEARNING ASSISTANCE CENTER	333,908	-	731	-	334,639
110000	General	604170	BR ACADEMIC ADVISING	571,774	-	3,443	-	575,217
110000	General	604180	BR LIBRARY SERVICES	250,038	-	20,723	-	270,761
110000	General	605020	BR OFFICE OF STUDENT SERVICES	325,517	-	15,808	-	341,325
110000	General	605210	BR FINANCIAL AID/VETERANS	173,044	-	572	-	173,616

FY2026-2027 Budget

Unrestricted - Operational Expense

Blue River (60) Cont.

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	605220	BR ENROLLMENT SERVICES	317,006	-	3,380	-	320,386
110000	General	605230	BR ADMISSIONS	237,758	-	9,634	-	247,392
110000	General	605240	BR TESTING	213,434	-	1,940	-	215,374
110000	General	605310	BR COUNSELING	169,022	-	2,750	-	171,772
110000	General	605320	BR DISABILITY SUPPORT SERVICES	80,984	-	2,887	-	83,871
110000	General	605330	BR CAREER SERVICES	170,338	-	1,884	-	172,222
110000	General	605340	BR STUDENT ENGAGEMENT	98,961	-	3,580	-	102,541
110000	General	605370	BR ORIENTATION	-	-	1,000	-	1,000
110000	General	605390	BR CAREER EXPLORATION	-	-	1,250	-	1,250
110000	General	605510	BR CAMPUS LIFE	-	-	16,322	-	16,322
110000	General	605511	BR STUDENT GOVERNMENT	-	-	6,500	-	6,500
110000	General	605512	BR CAMPUS ACTIVITIES COUNCIL	-	-	2,000	-	2,000
110000	General	605545	BR SINGLE PARENT II-A	-	-	7,760	-	7,760
110000	General	606040	BR OFFICE OF THE PRESIDENT	425,821	-	25,500	-	451,321
110000	General	606100	BR INSTITUTIONAL SUPPORT	-	-	17,360	-	17,360
110000	General	606520	BR MARKETING ACTIVITIES	-	-	13,971	-	13,971
110000	General	606530	BR CAMPUS OPERATIONS	-	-	7,740	-	7,740
Department Totals				\$ 7,455,289	\$ -	\$ 459,126	\$ -	\$ 7,914,415

Online (70)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	701010	ON OFFICE OF INSTRUCTIONAL SERVIC	\$ 639,423	\$ -	\$ 16,500	\$ -	\$ 655,923
110000	General	701071	ON DIV CHAIR APT/BUSN/EDU/HS/STE	-	-	1,500	-	1,500
110000	General	701072	ON DIV CHAIR HUMN/SS/EXPLORE	-	-	1,500	-	1,500
110000	General	701100	ON INSTRUCTIONAL SUPPORT	-	-	8,300	-	8,300
110000	General	701115	ON COMMUNICATIONS	106,603	-	-	-	106,603
110000	General	701128	ON EDUCATION	148,662	-	-	-	148,662
110000	General	701130	ON ENGLISH	366,388	-	-	-	366,388
110000	General	701148	ON HISTORY	200,543	-	-	-	200,543
110000	General	701158	ON MATHEMATICS	111,951	-	-	-	111,951
110000	General	701168	ON POLITICAL SCIENCE	102,232	-	-	-	102,232
110000	General	701169	ON PSYCHOLOGY	103,130	-	-	-	103,130
110000	General	701181	ON SOCIOLOGY	101,542	-	-	-	101,542
110000	General	701565	ON ACCOUNTING	123,573	-	-	-	123,573
110000	General	701566	ON BUSINESS	105,283	-	-	-	105,283
110000	General	701567	ON CSIS	102,232	-	-	-	102,232

FY2026-2027 Budget

Unrestricted - Operational Expense

Online (70) Cont.

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	704170	ON ACADEMIC ADVISING	608,060	-	1,450	-	609,510
110000	General	704200	ON MCC ONLINE	742,098	-	148,061	-	890,159
110000	General	705020	ON OFFICE OF STUDENT SERVICES	-	-	7,400	-	7,400
110000	General	705210	ON FINANCIAL AID/VETERANS	153,122	-	1,100	-	154,222
110000	General	705220	ON ENROLLMENT SERVICES	166,385	-	250	-	166,635
110000	General	705230	ON ADMISSIONS	76,183	-	1,750	-	77,933
110000	General	705310	ON COUNSELING	96,626	-	400	-	97,026
110000	General	705510	ON CAMPUS LIFE	-	-	11,500	-	11,500
110000	General	706040	ON OFFICE OF THE PRESIDENT	304,071	-	34,300	-	338,371
110000	General	706100	ON INSTITUTIONAL SUPPORT	-	-	10,000	-	10,000
110000	General	706520	ON MARKETING ACTIVITIES	-	-	10,000	-	10,000
Department Totals				\$ 4,358,107	\$ -	\$ 254,011	\$ -	\$ 4,612,118

Scholarships (All Locations)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	108101	AC MCC ACADEMIC EXCELLENCE SCHLI	-	50,000	-	-	50,000
110000	General	108102	AC ATG ATHLETIC GRANT	-	674,073	-	-	674,073
110000	General	108103	AC MCC WOLVES SCHOLARSHIP	-	46,500	-	-	46,500
110000	General	108104	AC LEADER OF THE PACK ACADMC SCH	-	621,129	-	-	621,129
110000	General	108105	AC RETURNING HEROES	-	15,000	-	-	15,000
110000	General	108111	AC KRG KCRCHE-STUDENT EXCHANGE	-	15,000	-	-	15,000
110000	General	108112	AC MCC GRANT	-	20,000	-	-	20,000
110000	General	208112	LV MCC GRANT	-	30,000	-	-	30,000
110000	General	208114	LV SCG AWARDS OVER SIXTY FIVE	-	10,000	-	-	10,000
110000	General	308112	MW MCC GRANT	-	30,000	-	-	30,000
110000	General	308114	MW SCG AWARDS OVER SIXTY FIVE	-	10,000	-	-	10,000
110000	General	408112	PV MCC GRANT	-	45,000	-	-	45,000
110000	General	408114	PV SCG AWARDS OVER SIXTY FIVE	-	10,000	-	-	10,000
110000	General	408401	PV BLOCK MATCH GRANT	-	30,000	-	-	30,000
110000	General	408402	PV SSS MATCH GRANT	-	3,000	-	-	3,000
110000	General	608112	BR MCC GRANT	-	30,000	-	-	30,000
110000	General	608114	BR SCG AWARDS OVER SIXTY FIVE	-	10,000	-	-	10,000
110000	General	708112	ON MCC GRANT	-	30,000	-	-	30,000
110000	General	708114	ON SCG AWARDS OVER SIXTY FIVE	-	10,000	-	-	10,000
Department Totals				\$ -	\$ 1,689,702	\$ -	\$ -	\$ 1,689,702

FY2026-2027 Budget

Unrestricted - Operational Expense

Athletics (All Locations)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	105410	AC ATHLETIC DIRECTOR	\$ 315,057	\$ -	\$ 99,750	\$ -	\$ 414,807
110000	General	105421	AC INTRAMURAL	-	-	1,000	-	1,000
110000	General	205471	LV SOCCER/MENS	104,214	-	31,350	-	135,564
110000	General	205472	LV SOCCER/WOMENS	106,077	-	31,450	-	137,527
110000	General	205481	LV VOLLEYBALL	101,614	-	45,500	-	147,114
110000	General	305420	MW FITNESS CENTER	196,172	-	5,000	-	201,172
110000	General	305431	MW BASEBALL	102,279	-	76,300	-	178,579
110000	General	305432	MW SOFTBALL	102,642	-	51,500	-	154,142
110000	General	405420	PV FITNESS CENTER	78,319	-	5,000	-	83,319
110000	General	405441	PV BASKETBALL/MENS	128,336	-	44,150	-	172,486
110000	General	405442	PV BASKETBALL/WOMENS	100,201	-	44,000	-	144,201
Department Totals				\$ 1,334,911	\$ -	\$ 435,000	\$ -	\$ 1,769,911

Information Technology (All Locations)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	106810	AC INFORMATION TECH ADMIN	\$ 489,561	\$ -	\$ 8,000	\$ -	\$ 497,561
110000	General	106820	AC ENTERPRISE APPLICATIONS	920,848	-	2,380,461	-	3,301,309
110000	General	106830	AC INFORMATION SECURITY	-	-	321,515	-	321,515
110000	General	106840	AC SYSTEM INFRASTRUCTURE	445,550	-	1,556,607	25,000	2,027,157
110000	General	106850	AC ACADEMIC TECHNOLOGY	-	-	469,910	-	469,910
110000	General	106860	AC USER SUPPORT	724,112	-	653,822	-	1,377,934
110000	General	206860	LV USER SUPPORT	302,747	-	-	-	302,747
110000	General	306860	MW USER SUPPORT	273,848	-	-	-	273,848
110000	General	406860	PV USER SUPPORT	312,698	-	-	-	312,698
110000	General	606860	BR USER SUPPORT	99,777	-	-	-	99,777
Department Totals				\$ 3,569,141	\$ -	\$ 5,390,315	\$ 25,000	\$ 8,984,456

Police (All Locations)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	106510	AC POLICE	\$ 876,285	\$ -	\$ 196,900	\$ -	\$ 1,073,185
110000	General	206510	LV POLICE	436,386	-	-	-	436,386
110000	General	306510	MW POLICE	549,708	-	-	-	549,708
110000	General	406510	PV POLICE	989,428	-	-	-	989,428
110000	General	606510	BR POLICE	363,238	-	-	-	363,238
Department Totals				\$ 3,215,045	\$ -	\$ 196,900	\$ -	\$ 3,411,945

FY2026-2027 Budget

Unrestricted - Operational Expense

Facility Services (All Locations)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	107010	AC FACILITIES ADMINISTRATION	1,082,406	-	14,300	-	1,096,706
110000	General	107110	AC UTILITIES	-	-	-	185,111	185,111
110000	General	107120	AC GROUNDS	-	-	838,620	-	838,620
110000	General	107130	AC CUSTODIAL	-	-	2,807,900	-	2,807,900
110000	General	107140	AC MAINTENANCE	231,684	-	659,908	-	891,592
110000	General	107150	AC MAIL SERVICES	65,384	-	102,100	-	167,484
110000	General	107170	AC CONSTRUCTION	85,163	-	83,000	-	168,163
110000	General	107500	AC MAINTENANCE AND REPAIR	-	-	2,302,598	-	2,302,598
110000	General	207010	LV FACILITIES ADMINISTRATION	104,214	-	-	-	104,214
110000	General	207110	LV UTILITIES	-	-	-	451,485	451,485
110000	General	207120	LV GROUNDS	68,892	-	16,600	-	85,492
110000	General	207140	LV MAINTENANCE	289,582	-	76,700	-	366,282
110000	General	307010	MW FACILITIES ADMINISTRATION	100,200	-	-	-	100,200
110000	General	307110	MW UTILITIES	-	-	-	547,115	547,115
110000	General	307120	MW GROUNDS	63,786	-	16,400	-	80,186
110000	General	307140	MW MAINTENANCE	219,327	-	60,800	-	280,127
110000	General	407010	PV FACILITIES ADMINISTRATION	197,359	-	-	-	197,359
110000	General	407110	PV UTILITIES	-	-	-	1,074,640	1,074,640
110000	General	407120	PV GROUNDS	66,896	-	24,050	-	90,946
110000	General	407130	PV CUSTODIAL	155,819	-	1,200	-	157,019
110000	General	407140	PV MAINTENANCE	569,829	-	139,700	-	709,529
110000	General	607010	BR FACILITIES ADMINISTRATION	102,280	-	-	-	102,280
110000	General	607110	BR UTILITIES	-	-	-	331,445	331,445
110000	General	607120	BR GROUNDS	1,615	-	17,100	-	18,715
110000	General	607140	BR MAINTENANCE	283,090	-	59,300	-	342,390
Department Totals				\$ 3,687,526	\$ -	\$ 7,220,276	\$ 2,589,796	\$ 13,497,598

Districtwide (90)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
110000	General	901100	DW INSTRUCTIONAL SUPPORT	\$ 14,032,178	\$ -	\$ -	\$ -	14,032,178
110000	General	906100	DW INSTITUTIONAL SUPPORT	(3,092,950)	-	500,000	-	(2,592,950)
Department Totals				\$ 10,939,228	\$ -	\$ 500,000	\$ -	\$ 11,439,228

FY2026-2027 Budget

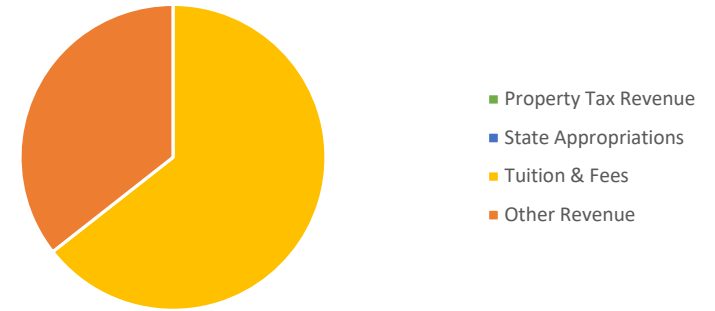
Unrestricted - Workforce and Economic Development Summary

Budget	FY2024-2025	FY2025-2026	FY2026-2027
Revenue	\$ 9,489,651	\$ 9,337,497	\$ 5,377,000
Expense	(8,489,651)	(8,337,497)	(4,377,000)
Transfers	(1,000,000)	(1,000,000)	(1,000,000)
Net Budget	\$ -	\$ -	\$ -

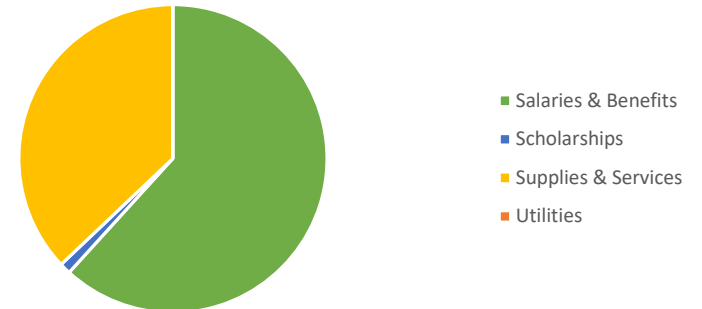
Revenue	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Property Tax Revenue	\$ -	\$ -	\$ -	0.00%
State Appropriations	-	-	-	0.00%
Tuition & Fees	5,732,200	5,656,123	3,462,000	64.39%
Other Revenue	3,757,451	3,681,374	1,915,000	35.61%
Total Revenue	\$ 9,489,651	\$ 9,337,497	\$ 5,377,000	100.00%

Expense	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Salaries & Benefits	\$ (4,090,533)	\$ (4,090,533)	\$ (2,704,450)	61.79%
Scholarships	(2,500)	(2,500)	(50,000)	1.14%
Supplies & Services	(4,396,618)	(4,244,464)	(1,622,550)	37.07%
Utilities	-	-	-	0.00%
Total Expense	\$ (8,489,651)	\$ (8,337,497)	\$ (4,377,000)	100.00%

FY27 Revenue by Category



FY27 Expense by Category



FY2026-2027 Budget

Unrestricted - Workforce and Economic Development

Revenue

Administrative & Shared Services (10)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
180000	Workforce and Economic Development	811626	AC NC COLLEGE FOR KIDS	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
180000	Workforce and Economic Development	811627	AC NC COMMUNITY EDUCATION,	-	-	20,000	-	20,000
180000	Workforce and Economic Development	811628	AC NC APPRENTICESHIP	-	-	122,000	170,000	292,000
180000	Workforce and Economic Development	811630	AC OSHA HOST SITE TRAINING	-	-	-	150,000	150,000
180000	Workforce and Economic Development	811800	AC WED ECONOMIC DEVELOPME	-	-	-	1,000,000	1,000,000
180016	Contract Training	811400	AC WED CORPORATE COLLEGE	-	-	800,000	-	800,000
180800	WED Limited Contracts	811400	AC WED CORPORATE COLLEGE	-	-	100,000	500,000	600,000
Department Totals				\$ -	\$ -	\$ 1,082,000	\$ 1,820,000	\$ 2,902,000

Maple Woods (30)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
180000	Workforce and Economic Development	831610	MW NC MOTORCYCLE SAFETY	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Department Totals				\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000

Penn Valley (40)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
180000	Workforce and Economic Development	841602	PV NC CNA RELATED TRAINING	\$ -	\$ -	\$ 640,000	\$ -	\$ 640,000
180000	Workforce and Economic Development	841603	PV NC COMMUNITY HEALTH WO	-	-	140,000	-	140,000
180000	Workforce and Economic Development	841613	PV NC PHARMACY TECH	-	-	120,000	-	120,000
180000	Workforce and Economic Development	841614	PV NC PHLEBOTOMY	-	-	50,000	-	50,000
180000	Workforce and Economic Development	841618	PV NC WELDING	-	-	80,000	-	80,000
180000	Workforce and Economic Development	841620	PV NC MEDICAL ASSISTANT	-	-	100,000	-	100,000
180000	Workforce and Economic Development	841623	PV NC CONSTRUCTION BOOT CAI	-	-	10,000	-	10,000
180000	Workforce and Economic Development	841624	PV NC ELECTRICAL BOOT CAMP	-	-	10,000	-	10,000
Department Totals				\$ -	\$ -	\$ 1,150,000	\$ -	\$ 1,150,000

FY2026-2027 Budget

Unrestricted - Workforce and Economic Development

Revenue

Blue River (60)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
180000	Workforce and Economic Development	861601	BR NC CDL A	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000
180000	Workforce and Economic Development	861606	BR NC ENVIRONMENTAL HEALTH	-	-	80,000	-	80,000
180000	Workforce and Economic Development	861607	BR NC FIRE ACADEMY	-	-	10,000	-	10,000
180000	Workforce and Economic Development	861611	BR NC OSHA TRAINING	-	-	440,000	-	440,000
180000	Workforce and Economic Development	861612	BR NC OUTREACH CARDS	-	-	-	75,000	75,000
180000	Workforce and Economic Development	861615	BR NC POLICE ACADEMY	-	-	10,000	20,000	30,000
180000	Workforce and Economic Development	861617	BR NC WAREHOUSING	-	-	160,000	-	160,000
Department Totals				\$ -	\$ -	\$ 1,000,000	\$ 95,000	\$ 1,095,000

Online (70)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
180000	Workforce and Economic Development	871604	ON NC ED2GO PRO	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
180000	Workforce and Economic Development	871622	ON NC CAREERSTEP ONLINE HLTH	-	-	30,000	-	30,000
Department Totals				\$ -	\$ -	\$ 130,000	\$ -	\$ 130,000

FY2026-2027 Budget

Unrestricted - Workforce and Economic Development

Expense

Administrative & Shared Services (10)

Fund	Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
180000	Workforce and Economic Development	811010 WED AC INSTRUCTIONAL SERVICE	\$ -	\$ -	\$ 4,000	\$ -	\$ 4,000
180000	Workforce and Economic Development	811400 AC WED CORPORATE COLLEGE	-	-	6,500	-	6,500
180000	Workforce and Economic Development	811600 AC WED CONTINUING EDUCATIO	-	-	6,500	-	6,500
180000	Workforce and Economic Development	811626 AC NC COLLEGE FOR KIDS	2,300	-	2,300	-	4,600
180000	Workforce and Economic Development	811627 AC NC COMMUNITY EDUCATION,	2,300	-	1,700	-	4,000
180000	Workforce and Economic Development	811628 AC NC APPRENTICESHIP	-	-	60,000	-	60,000
180000	Workforce and Economic Development	811629 AC GREAT PLAINS OSHA EDUCATI	-	-	5,500	-	5,500
180000	Workforce and Economic Development	811800 AC WED ECONOMIC DEVELOPME	-	-	916,500	-	916,500
180000	Workforce and Economic Development	815220 WED AC ENROLLMENT SERVICES	-	-	6,650	-	6,650
180000	Workforce and Economic Development	816000 AC WORKFORCE & ECON DEVT AI	2,350,600	-	45,500	-	2,396,100
180000	Workforce and Economic Development	816040 AC WED FINANCE ADMIN	-	-	5,200	-	5,200
180000	Workforce and Economic Development	816120 AC WED EVENTS	-	-	15,000	-	15,000
180000	Workforce and Economic Development	816520 AC WED MARKETING ACTIVITES	-	-	25,500	-	25,500
180000	Workforce and Economic Development	818000 WED SCHOLARSHIPS/PROGRAMS	-	50,000	-	-	50,000
180016	Contract Training	811400 AC WED CORPORATE COLLEGE	-	-	100,000	-	100,000
180800	WED Limited Contracts	811400 AC WED CORPORATE COLLEGE	-	-	100,000	-	100,000
Department Totals			\$ 2,355,200	\$ 50,000	\$ 1,300,850	\$ -	\$ 3,706,050

Maple Woods (30)

Fund	Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
180000	Workforce and Economic Development	831610 MW NC MOTORCYCLE SAFETY	\$ 34,500	\$ -	\$ 5,500	\$ -	\$ 40,000
Department Totals			\$ 34,500	\$ -	\$ 5,500	\$ -	\$ 40,000

Penn Valley (40)

Fund	Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
180000	Workforce and Economic Development	841602 PV NC CNA RELATED TRAINING	\$ 138,000	\$ -	\$ 72,000	\$ -	\$ 210,000
180000	Workforce and Economic Development	841603 PV NC COMMUNITY HEALTH WO	29,900	-	8,100	-	38,000
180000	Workforce and Economic Development	841613 PV NC PHARMACY TECH	13,800	-	8,000	-	21,800
180000	Workforce and Economic Development	841614 PV NC PHLEBOTOMY	6,900	-	2,500	-	9,400
180000	Workforce and Economic Development	841618 PV NC WELDING	9,200	-	6,200	-	15,400
180000	Workforce and Economic Development	841620 PV NC MEDICAL ASSISTANT	16,100	-	2,000	-	18,100
180000	Workforce and Economic Development	841623 PV NC CONSTRUCTION BOOT CAI	-	-	1,000	-	1,000
180000	Workforce and Economic Development	841624 PV NC ELECTRICAL BOOT CAMP	-	-	1,000	-	1,000
Department Totals			\$ 213,900	\$ -	\$ 100,800	\$ -	\$ 314,700

FY2026-2027 Budget

Unrestricted - Workforce and Economic Development Expense

Blue River (60)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
180000	Workforce and Economic Development	861601	BR NC CDL A	\$ 18,400	\$ -	\$ 81,600	\$ -	\$ 100,000
180000	Workforce and Economic Development	861606	BR NC ENVIRONMENTAL HEALTH	18,400	-	10,000	-	28,400
180000	Workforce and Economic Development	861607	BR NC FIRE ACADEMY	3,450	-	600	-	4,050
180000	Workforce and Economic Development	861611	BR NC OSHA TRAINING	34,500	-	70,000	-	104,500
180000	Workforce and Economic Development	861615	BR NC POLICE ACADEMY	16,100	-	1,200	-	17,300
180000	Workforce and Economic Development	861617	BR NC WAREHOUSING	10,000	-	7,000	-	17,000
Department Totals				\$ 100,850	\$ -	\$ 170,400	\$ -	\$ 271,250

Online (70)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
180000	Workforce and Economic Development	871604	ON NC ED2GO PRO	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000
180000	Workforce and Economic Development	871622	ON NC CAREERSTEP ONLINE HLTH	-	-	15,000	-	15,000
Department Totals				\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000

FY2026-2027 Budget

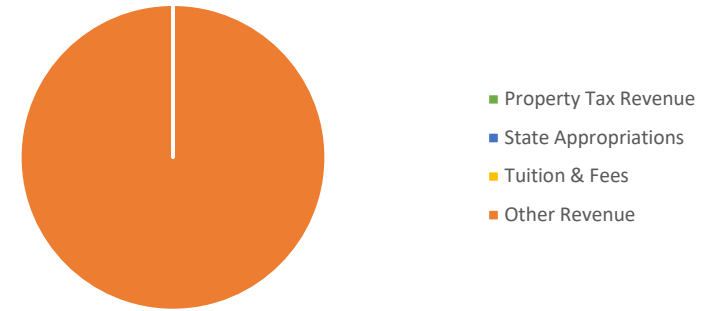
Auxiliary Services Summary

Budget	FY2024-2025	FY2025-2026	FY2026-2027
Revenue	\$ 1,028,625	\$ 1,028,625	\$ 902,168
Expense	(179,172)	(179,172)	(693,185)
Transfers	(849,453)	(849,453)	(208,983)
Net Budget	\$ -	\$ -	\$ -

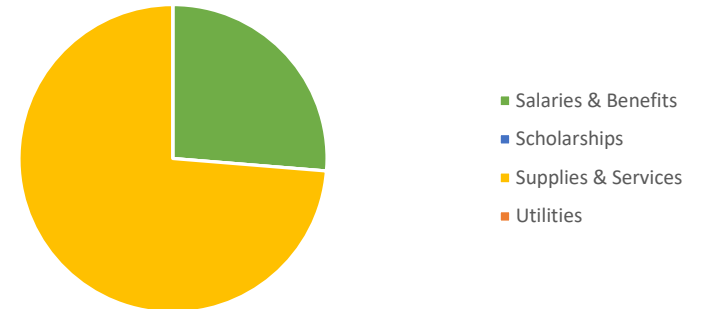
Revenue	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Property Tax Revenue	\$ -	\$ -	\$ -	0.00%
State Appropriations	-	-	-	0.00%
Tuition & Fees	-	-	-	0.00%
Other Revenue	1,028,625	1,028,625	902,168	100.00%
Total Revenue	\$ 1,028,625	\$ 1,028,625	\$ 902,168	100.00%

Expense	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Salaries & Benefits	\$ (168,172)	\$ (168,172)	\$ (182,185)	26.28%
Scholarships	-	-	-	0.00%
Supplies & Services	(11,000)	(11,000)	(511,000)	73.72%
Utilities	-	-	-	0.00%
Total Expense	\$ (179,172)	\$ (179,172)	\$ (693,185)	100.00%

FY27 Revenue by Category



FY27 Expense by Category



FY2026-2027 Budget

Auxiliary Services

Revenue

Administrative & Shared Services (10)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
310000	Bookstore	109000	AC AUXILIARY SERVICES	\$ -	\$ -	\$ -	\$ 482,168	\$ 482,168
350001	Leases	109000	AC AUXILIARY SERVICES	-	-	-	300,000	300,000
350002	Facility Use Agreements	109000	AC AUXILIARY SERVICES	-	-	-	100,000	100,000
Department Totals				\$ -	\$ -	\$ -	\$ 882,168	\$ 882,168

Penn Valley (40)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
350001	Leases	409000	PV AUXILIARY SERVICES	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
Department Totals				\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000

FY2026-2027 Budget

Auxiliary Services

Expense

Administrative & Shared Services (10)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL	
350000	Auxiliary Operations	109010	AC AUXILIARY SERVICES MANAGEMENT	\$ 182,185	\$ -	\$ 11,000	\$ -	\$	193,185
Department Totals				\$ 182,185	\$ -	\$ 11,000	\$ -	\$	193,185

Longview (20)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL	
310001	Food Service	209000	LV AUXILIARY SERVICES	\$ -	\$ -	\$ 110,000	\$ -	\$	110,000
Department Totals				\$ -	\$ -	\$ 110,000	\$ -	\$	110,000

Maple Woods (30)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL	
310001	Food Service	309000	MW AUXILIARY SERVICES	\$ -	\$ -	\$ 137,000	\$ -	\$	137,000
Department Totals				\$ -	\$ -	\$ 137,000	\$ -	\$	137,000

Penn Valley (40)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL	
310001	Food Service	409000	PV AUXILIARY SERVICES	\$ -	\$ -	\$ 148,000	\$ -	\$	148,000
Department Totals				\$ -	\$ -	\$ 148,000	\$ -	\$	148,000

Blue River (60)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL	
310001	Food Service	609000	BR AUXILIARY SERVICES	\$ -	\$ -	\$ 105,000	\$ -	\$	105,000
Department Totals				\$ -	\$ -	\$ 105,000	\$ -	\$	105,000

FY2026-2027 Budget

Restricted - Grants & Contracts

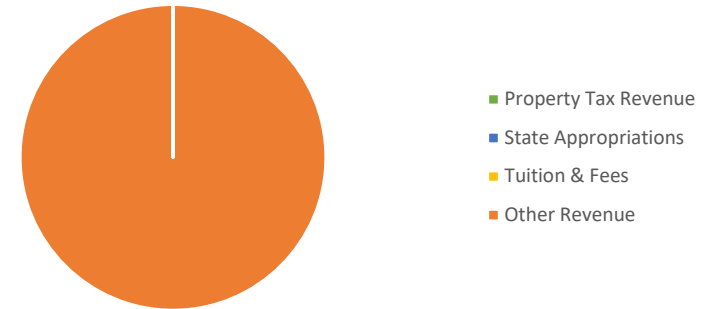
Summary

Budget	FY2024-2025	FY2025-2026	FY2026-2027
Revenue	\$ 20,123,372	\$ 3,738,900	\$ 3,900,366
Expense	(19,539,233)	(3,154,761)	(3,279,387)
Transfers	(584,139)	(584,139)	(620,979)
Net Budget	\$ -	\$ -	\$ -

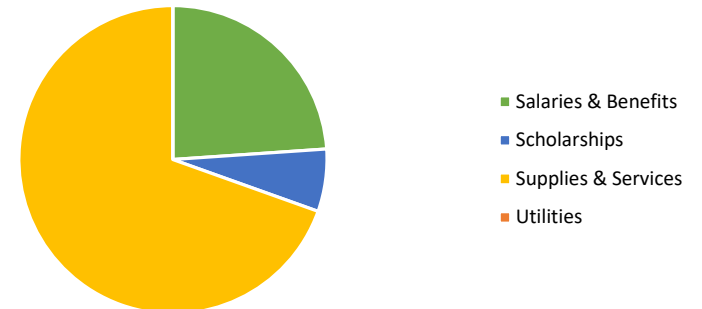
Revenue	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Property Tax Revenue	\$ -	\$ -	\$ -	0.00%
State Appropriations	-	-	-	0.00%
Tuition & Fees	-	-	-	0.00%
Other Revenue	20,123,372	3,738,900	3,900,366	100.00%
Total Revenue	\$ 20,123,372	\$ 3,738,900	\$ 3,900,366	100.00%

Expense	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Salaries & Benefits	\$ (1,348,630)	\$ (1,493,163)	\$ (784,075)	23.91%
Scholarships	(197,090)	(212,514)	(214,914)	6.55%
Supplies & Services	(17,993,513)	(1,449,084)	(2,280,398)	69.54%
Utilities	-	-	-	0.00%
Total Expense	\$ (19,539,233)	\$ (3,154,761)	\$ (3,279,387)	100.00%

FY27 Revenue by Category



FY27 Expense by Category



FY2026-2027 Budget

Restricted - Grants & Contracts Revenue

Administrative & Shared Services (10)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
211000	Perkins	100000	AC GENERAL	\$ -	\$ -	\$ -	\$ 1,157,138	\$ 1,157,138
211001	Skillup	818000	WED SCHOLARSHIPS/PROGRAMS	-	-	-	53,713	53,713
211002	Skillup TANF	818000	WED SCHOLARSHIPS/PROGRAMS	-	-	-	173,850	173,850
211005	Educational Opportunity Center	103000	AC PUBLIC SERVICES	-	-	-	84,863	84,863
211007	NASA MO Space Grant Consortium	104100	AC ACADEMIC SUPPORT	-	-	-	16,216	16,216
211015	Chw Curriculum MO DHSS	818000	WED SCHOLARSHIPS/PROGRAMS	-	-	-	31,284	31,284
211021	HUD Community Project Funding MW	100000	AC GENERAL	-	-	-	751,341	751,341
211022	EPA Center for Watershed Protection	103000	AC PUBLIC SERVICES	-	-	-	5,733	5,733
211023	NSF – EPIIC	105100	AC STUDENT SERVICES	-	-	-	93,842	93,842
220000	Enhancement	100000	AC GENERAL	-	-	-	750,000	750,000
220001	CTE Base and Performance	100000	AC GENERAL	-	-	-	620,979	620,979
220002	CTE Prgm Imprv Skilled Tech	100000	AC GENERAL	-	-	-	50,000	50,000
250009	Displaced Homemaker Fee Waiver	108800	AC SCHOLARSHIPS	-	-	-	11,464	11,464
Department Totals				\$ -	\$ -	\$ -	\$ 3,800,423	\$ 3,800,423

Penn Valley (40)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
220014	DHEWD/MSBON Nursing Education Pro	421553	HSI NURSING ADN	\$ -	\$ -	\$ -	\$ 99,943	\$ 99,943
Department Totals				\$ -	\$ -	\$ -	\$ 99,943	\$ 99,943

FY2026-2027 Budget

Restricted - Grants & Contracts

Expense

Administrative & Shared Services (10)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
211000	Perkins	101210	AC PROGRAM IMPROVEMENT	\$ -	\$ -	\$ 124,547	\$ -	\$ 124,547
211000	Perkins	101211	AC HARRISONVILLE R-IX PERKINS	-	-	3,556	-	3,556
211000	Perkins	101212	AC LEXINGTON R-V PERKINS SUB-	-	-	8,535	-	8,535
211000	Perkins	101521	AC AUTOMOTIVE TECHNOLOGY	152,000	-	-	-	152,000
211000	Perkins	101532	AC VET TECH	85,000	-	-	-	85,000
211000	Perkins	101553	AC NURSING ADN	119,000	-	-	-	119,000
211001	Skillup	818000	WED SCHOLARSHIPS/PROGRAMS	52,749	-	964	-	53,713
211002	Skillup TANF	818000	WED SCHOLARSHIPS/PROGRAMS	-	173,850	-	-	173,850
211003	Skillup/Snap Match	818000	WED SCHOLARSHIPS/PROGRAMS	52,749	-	(52,749)	-	-
211005	Educational Opportunity Center	103000	AC PUBLIC SERVICES	81,196	-	3,667	-	84,863
211007	NASA MO Space Grant Consortium	104100	AC ACADEMIC SUPPORT	12,366	-	3,850	-	16,216
211008	NASA MO Space Grant Match	104100	AC ACADEMIC SUPPORT	9,047	-	(9,047)	-	-
211015	Chw Curriculum MO DHSS	818000	WED SCHOLARSHIPS/PROGRAMS	1,032	29,600	652	-	31,284
211022	EPA Center for Watershed Protection	103000	AC PUBLIC SERVICES	5,400	-	333	-	5,733
211023	NSF – EPIIC	105100	AC STUDENT SERVICES	-	-	14,509	-	14,509
211023	NSF – EPIIC	195100	AC STUDENT SERVICES GRANT	79,333	-	-	-	79,333
220000	Enhancement	101100	AC INSTRUCTIONAL SUPPORT	-	-	(250,000)	-	(250,000)
220002	CTE Prgm Imprv Skilled Tech	101100	AC INSTRUCTIONAL SUPPORT	-	-	(50,000)	-	(50,000)
250009	Displaced Homemaker Fee Waiver	108800	AC SCHOLARSHIPS	-	11,464	-	-	11,464
Department Totals				\$ 649,872	\$ 214,914	\$ (201,183)	\$ -	\$ 663,603

Longview (20)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
211000	Perkins	201140	LV GEOGRAPHY	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000
211000	Perkins	201521	LV AUTOMOTIVE TECHNOLOGY	-	-	109,000	-	109,000
220000	Enhancement	201521	LV AUTOMOTIVE TECHNOLOGY	-	-	133,505	-	133,505
220002	CTE Prgm Imprv Skilled Tech	201521	LV AUTOMOTIVE TECHNOLOGY	-	-	50,000	-	50,000
Department Totals				\$ -	\$ -	\$ 293,505	\$ -	\$ 293,505

Maple Woods (30)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
211000	Perkins	301140	MW GEOGRAPHY	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000
211000	Perkins	301531	MW AGRICULTURE	-	-	21,500	-	21,500
211000	Perkins	301532	MW VET TECH	-	-	61,000	-	61,000
211021	HUD Community Project Funding MW	301531	MW AGRICULTURE	-	-	287,693	-	287,693

FY2026-2027 Budget

Restricted - Grants & Contracts

Expense

Maple Woods (30) Cont.

Fund	Department	Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
211021	HUD Community Project Funding MW	301532 MW VET TECH	-	334,468	-	334,468
211021	HUD Community Project Funding MW	391531 MW AGRICULTURE GRANT	129,180	-	-	129,180
220000	Enhancement	301532 MW VET TECH	-	101,500	-	101,500
Department Totals		\$ 129,180	\$ -	\$ 807,161	\$ -	\$ 936,341

Penn Valley (40)

Fund	Department	Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
211000	Perkins	401103 PV ART	\$ -	\$ 4,000	\$ -	\$ 4,000
211000	Perkins	401544 PV ENGINEERING TECHNOLOGY	-	26,000	-	26,000
211000	Perkins	401568 PV CRIMINAL JUSTICE	-	4,500	-	4,500
211000	Perkins	401573 PV EARLY CHILDHOOD EDUCATIO	-	5,000	-	5,000
211000	Perkins	401575 PV PARALEGAL	-	5,000	-	5,000
211000	Perkins	411541 ATSI BUILDING MAINTENANCE	-	30,000	-	30,000
211000	Perkins	411542 ATSI CIMM CMPTR INTEGRTD M/A	-	40,000	-	40,000
211000	Perkins	411545 ATSI HVAC	-	30,500	-	30,500
211000	Perkins	411546 ATSI INDUSTRIAL TECHNOLOGY	-	25,200	-	25,200
211000	Perkins	411547 ATSI WELDING	-	33,000	-	33,000
211000	Perkins	411576 ATSI TECH EDUCATION	-	23,500	-	23,500
211000	Perkins	421551 HSI DENTAL ASSISTANT	-	21,000	-	21,000
211000	Perkins	421552 HSI HEALTH SCIENCES	-	20,000	-	20,000
211000	Perkins	421553 HSI NURSING ADN	-	16,000	-	16,000
211000	Perkins	421554 HSI PHYSICAL THERAPY	-	4,000	-	4,000
211000	Perkins	421555 HSI PRACTICAL NURSING	-	3,000	-	3,000
211000	Perkins	421556 HSI RADIOLOGICAL TECHNOLOGY	-	3,000	-	3,000
211000	Perkins	421559 HSI SURGICAL TECHNOLOGY	-	3,000	-	3,000
211000	Perkins	421560 HSI OCCUPATIONAL THERAPY	-	4,000	-	4,000
211000	Perkins	421574 HSI HEALTH INFORMATION MAN.	-	2,000	-	2,000
211000	Perkins	425542 HSI VIRTUAL HOSPITAL	-	36,000	-	36,000
220000	Enhancement	401544 PV ENGINEERING TECHNOLOGY	-	10,727	-	10,727
220000	Enhancement	411542 ATSI CIMM CMPTR INTEGRTD M/A	-	486,375	-	486,375
220000	Enhancement	421551 HSI DENTAL ASSISTANT	-	23,000	-	23,000
220014	DHEWD/MSBON Nursing Education Pro	421553 HSI NURSING ADN	5,023	94,920	-	99,943
Department Totals		\$ 5,023	\$ -	\$ 953,722	\$ -	\$ 958,745

FY2026-2027 Budget

Restricted - Grants & Contracts

Expense

Blue River (60)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
211000	Perkins	601020	BR PSI ADMINISTRATION	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
211000	Perkins	601561	BR EMS EMERGENCY MED SERV	-	-	9,000	-	9,000
211000	Perkins	601562	BR FIRE ACADEMY	-	-	46,500	-	46,500
211000	Perkins	601563	BR LINEMEN TECHNICIAN PROGR	-	-	17,000	-	17,000
211000	Perkins	601564	BR POLICE ACADEMY	-	-	30,300	-	30,300
211000	Perkins	601567	BR CSIS	-	-	4,500	-	4,500
220000	Enhancement	601561	BR EMS EMERGENCY MED SERV	-	-	108,893	-	108,893
220000	Enhancement	601562	BR FIRE ACADEMY	-	-	136,000	-	136,000
220002	CTE Prgm Imprv Skilled Tech	601562	BR FIRE ACADEMY	-	-	50,000	-	50,000
Department Totals				\$ -	\$ -	\$ 412,193	\$ -	\$ 412,193

Online (70)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
211000	Perkins	701566	ON BUSINESS	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000
Department Totals				\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000

FY2026-2027 Budget

Restricted - Student Aid

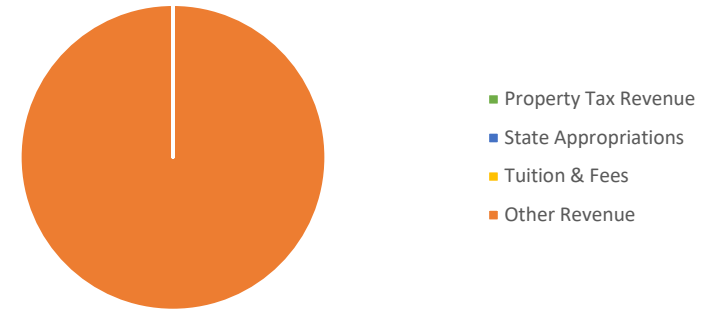
Summary

Budget	FY2024-2025	FY2025-2026	FY2026-2027
Revenue	\$ 28,657,738	\$ 28,425,228	\$ 28,425,228
Expense	(28,657,738)	(28,425,228)	(28,425,228)
Transfers	-	-	-
Net Budget	\$ -	\$ -	\$ -

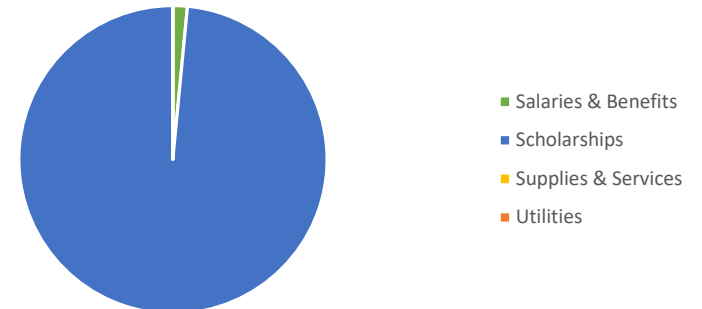
Revenue	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Property Tax Revenue	\$ -	\$ -	\$ -	0.00%
State Appropriations	-	-	-	0.00%
Tuition & Fees	-	-	-	0.00%
Other Revenue	28,657,738	28,425,228	28,425,228	100.00%
Total Revenue	\$ 28,657,738	\$ 28,425,228	\$ 28,425,228	100.00%

Expense	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Salaries & Benefits	\$ (484,481)	\$ (432,604)	\$ (432,604)	1.52%
Scholarships	(28,170,057)	(27,989,424)	(27,989,424)	98.47%
Supplies & Services	(3,200)	(3,200)	(3,200)	0.01%
Utilities	-	-	-	0.00%
Total Expense	\$ (28,657,738)	\$ (28,425,228)	\$ (28,425,228)	100.00%

FY27 Revenue by Category



FY27 Expense by Category



FY2026-2027 Budget

Restricted - Student Aid

Revenue

Administrative & Shared Services (10)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
250000	Federal Work Study	105800	AC STUDENT FEDERAL WORK STL	\$ -	\$ -	\$ -	\$ 432,604	\$ 432,604
250001	ISG Supplemental	108800	AC SCHOLARSHIPS	-	-	-	582,424	582,424
250002	Pell	108800	AC SCHOLARSHIPS	-	-	-	20,000,000	20,000,000
250003	A Plus	108800	AC SCHOLARSHIPS	-	-	-	5,800,000	5,800,000
250004	Missouri Access	108800	AC SCHOLARSHIPS	-	-	-	1,150,000	1,150,000
250005	MO Higher Ed Academic Program	108800	AC SCHOLARSHIPS	-	-	-	50,000	50,000
250006	Fast Track Workforce Incentive Grnt	108800	AC SCHOLARSHIPS	-	-	-	2,000	2,000
250008	Veterans	105210	AC FINANCIAL AID/VETERANS	-	-	-	3,200	3,200
250010	KC Scholars	108800	AC SCHOLARSHIPS	-	-	-	400,000	400,000
Department Totals				\$ -	\$ -	\$ -	\$ 28,420,228	\$ 28,420,228

Longview (20)

Fund		Department		Property Tax Revenue	State Appropriations	Tuition & Fees	Other Revenue	TOTAL
250011	Mohelas Drctrs Choice Schlsp	208800	LV SCHOLARSHIPS	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
Department Totals				\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000

FY2026-2027 Budget

Restricted - Student Aid

Expense

Administrative & Shared Services (10)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
250000	Federal Work Study	105800	AC STUDENT FEDERAL WORK STL	\$ 432,604	\$ -	\$ -	\$ -	\$ 432,604
250001	ISG Supplemental	108800	AC SCHOLARSHIPS	-	582,424	-	-	582,424
250002	Pell	108800	AC SCHOLARSHIPS	-	20,000,000	-	-	20,000,000
250003	A Plus	108800	AC SCHOLARSHIPS	-	5,800,000	-	-	5,800,000
250004	Missouri Access	108800	AC SCHOLARSHIPS	-	1,150,000	-	-	1,150,000
250005	MO Higher Ed Academic Program	108800	AC SCHOLARSHIPS	-	50,000	-	-	50,000
250006	Fast Track Workforce Incentive Grnt	108800	AC SCHOLARSHIPS	-	2,000	-	-	2,000
250008	Veterans	105210	AC FINANCIAL AID/VETERANS	-	-	3,200	-	3,200
250010	KC Scholars	108800	AC SCHOLARSHIPS	-	400,000	-	-	400,000
Department Totals				\$ 432,604	\$ 27,984,424	\$ 3,200	\$ -	\$ 28,420,228

Longview (20)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
250011	Mohelas Drctrs Choice Schlsp	208800	LV SCHOLARSHIPS	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Department Totals				\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000

FY2026-2027 Budget

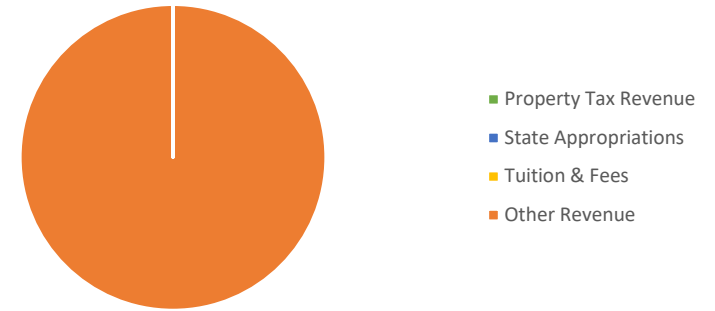
Plant Funds Summary

Budget	FY2024-2025	FY2025-2026	FY2026-2027
Revenue	\$ 1,156,016	\$ 1,190,698	\$ 1,226,419
Expense	(25,433,829)	(21,363,466)	(28,709,693)
Transfers	24,277,813	20,172,768	27,483,274
Net Budget	\$ -	\$ -	\$ -

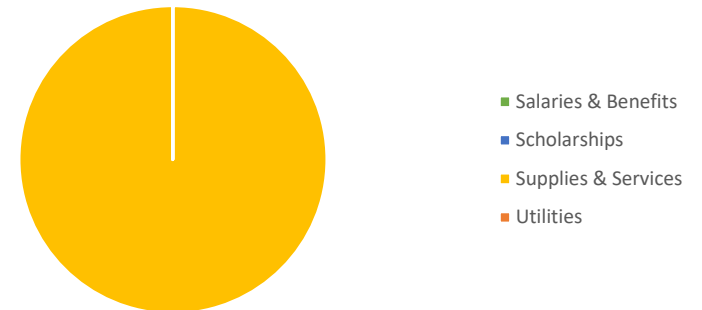
Revenue	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Property Tax Revenue	\$ -	\$ -	\$ -	0.00%
State Appropriations	-	-	-	0.00%
Tuition & Fees	-	-	-	0.00%
Other Revenue	1,156,016	1,190,698	1,226,419	100.00%
Total Revenue	\$ 1,156,016	\$ 1,190,698	\$ 1,226,419	100.00%

Expense	FY2024-2025	FY2025-2026	FY2026-2027	FY27 %
Salaries & Benefits	\$ -	\$ -	\$ -	0.00%
Scholarships	-	-	-	0.00%
Supplies & Services	(25,433,829)	(21,363,466)	(28,709,693)	100.00%
Utilities	-	-	-	0.00%
Total Expense	\$ (25,433,829)	\$ (21,363,466)	\$ (28,709,693)	100.00%

FY27 Revenue by Category



FY27 Expense by Category



FY2026-2027 Budget

Plant Funds

Revenue

Administrative & Shared Services (10)

Fund		Department		Property Tax Revenue		State Appropriations		Tuition & Fees		Other Revenue		TOTAL
970001	T-Mobile Finance	100000	AC GENERAL	\$	-	\$	-	\$	-	\$	1,226,419	\$ 1,226,419
Department Totals				\$	-	\$	-	\$	-	\$	1,226,419	\$ 1,226,419

FY2026-2027 Budget

Plant Funds

Expense

Administrative & Shared Services (10)

Fund		Department		Salaries & Benefits	Scholarships	Supplies & Services	Utilities	TOTAL
970000	Unexpended Plant	100000	AC GENERAL	\$ -	\$ -	11,595,881	\$ -	11,595,881
970000	Unexpended Plant	106100	AC INSTITUTIONAL SUPPORT	-	-	6,438	-	6,438
970000	Unexpended Plant	107140	AC MAINTENANCE	-	-	5,762,059	-	5,762,059
971100	Designated IT	106810	AC INFORMATION TECH ADMIN	-	-	500,000	-	500,000
971200	Designated Facilities	107010	AC FACILITIES ADMINISTRATION	-	-	500,000	-	500,000
971001	Designated Strategic Initiatives	106100	AC INSTITUTIONAL SUPPORT	-	-	2,163,501	-	2,163,501
980000	Invested in Plant	107800	AC FIXED ASSET DEPRECIATION	-	-	7,187,945	-	7,187,945
990000	Debt Service - 2020 Bond	107900	AC BOND TRANSACTIONS	-	-	993,869	-	993,869
Department Totals				\$ -	\$ -	28,709,693	\$ -	28,709,693

Lease Payment Details and Debt Ratios

Principal and interest payments are due to the bondholders on Jan 1 and July 1. As such, MCC's payment must be made to the Trustee a few days prior to the scheduled due dates.

Table 1 Breakdown of Lease Payment by Bond Issue:

MCC Building Corp Bond Issue	Purpose		Debt Balance 7/1/2026	Dec 2026 Interest Payment	June 2027 Interest Payment	June 2027 Principal Payment	Debt Balance 6/30/2027	FY 2027 Lease Payment = Principal + Interest	Fiscal Year that Bond Issue is Paid Off
2014	REFI 06/08 ISSUES W/14		\$ 11,015,000	\$ 168,530	\$ 168,530	\$ 5,425,000	\$ 5,590,000	\$ 5,762,059	2028
2020	Series 2020 Bond		\$ 43,510,000	\$ 496,934	\$ 496,934	\$ -	\$ 43,510,000	\$ 993,869	2045

Table 2 Debt Financial Ratios:

	FY2025	FY2024	FY2023	FY2022	FY2021	Target	Comments
Debt Burden Ratio	4.8%	5.2%	5.2%	4.9%	5.3%	< 7%	<i>Measures the cost of borrowing to overall expenses</i>
Debt Service Coverage	2.46	1.75	1.68	2.72	1.50	none	<i>Measures excess of income over adjusted expenses to cover annual debt service payment</i>
Viability Ratio	1.81	1.68	1.32	1.12	0.78	.6-1	<i>Measures resources (i.e. cash, investments, receivables less non-debt related liabilities) to pay off debt. HLC recommends 100% or 1.</i>

Table 3 Lease Payment Funding Source & Debt Schedule:

Fiscal Year	LEASE PAYMENT - GROSS & NET			LEASE FUNDING SOURCE		DEBT SCHEDULE			
	Gross Lease Payment	Reductions *	Net Lease Payment*	Operations	Unexpended Plant	Debt Balance - 7/1/xx	Principal Payment	Debt Balance - 6/30/xx	Interest Payment
2025	6,753,097	-	6,753,097	6,753,097	-	64,890,000	5,105,000	59,785,000	1,648,097
2026	6,751,884	-	6,751,884	6,751,884	-	59,785,000	5,260,000	54,525,000	1,491,884
2027	6,755,928	-	6,755,928	6,755,928	-	54,525,000	5,425,000	49,100,000	1,330,928
2028	6,754,923	-	6,754,923	6,754,923	-	49,100,000	5,590,000	43,510,000	1,164,923
2029	3,113,869	-	3,113,869	3,113,869	-	43,510,000	2,120,000	41,390,000	993,869
2030	3,115,269	-	3,115,269	3,115,269	-	41,390,000	2,185,000	39,205,000	930,269
2031	3,114,719	-	3,114,719	3,114,719	-	39,205,000	2,250,000	36,955,000	864,719
2032	3,114,719	-	3,114,719	3,114,719	-	36,955,000	2,295,000	34,660,000	819,719
2033	3,113,819	-	3,113,819	3,113,819	-	34,660,000	2,340,000	32,320,000	773,819
2034	3,117,019	-	3,117,019	3,117,019	-	32,320,000	2,390,000	29,930,000	727,019
2035	3,114,219	-	3,114,219	3,114,219	-	29,930,000	2,435,000	27,495,000	679,219
2036	3,115,519	-	3,115,519	3,115,519	-	27,495,000	2,485,000	25,010,000	630,519
2037	3,112,713	-	3,112,713	3,112,713	-	25,010,000	2,535,000	22,475,000	577,713
2038	3,113,844	-	3,113,844	3,113,844	-	22,475,000	2,590,000	19,885,000	523,844
2039	3,115,569	-	3,115,569	3,115,569	-	19,885,000	2,650,000	17,235,000	465,569
2040	3,115,944	-	3,115,944	3,115,944	-	17,235,000	2,710,000	14,525,000	405,944
2041	3,114,969	-	3,114,969	3,114,969	-	14,525,000	2,770,000	11,755,000	344,969
2042	3,114,181	-	3,114,181	3,114,181	-	11,755,000	2,835,000	8,920,000	279,181
2043	3,116,850	-	3,116,850	3,116,850	-	8,920,000	2,905,000	6,015,000	211,850
2044	3,112,856	-	3,112,856	3,112,856	-	6,015,000	2,970,000	3,045,000	142,856
2045	3,117,319	-	3,117,319	3,117,319	-	3,045,000	3,045,000	-	72,319



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