



**ADOPTED BUDGET
2023-2024**

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Date: June 22, 2023
To: Board of Trustees
Subject: Operating Budget for Fiscal Year 2023-2024

I am pleased to present the operating budget plan for July 1, 2023 through June 30, 2024 for adoption by the Board of Trustees. The budget plan utilizes forecasts and assumptions based on the most current information available. We are pleased to present a balanced budget with revenue matching expenses.

In accordance with past years, MCC's budget will be intricately linked to the College's strategic priorities and integrated planning. I am proud of the plan's visionary goals that will guide us into the future and the College's commitment to ensuring our most pressing strategic priorities are supported through budget planning and resource allocation.

MCC's utilization of integrated planning consists of:

- A strategic plan outlining fourteen bold organizational goals for the entire College. Each organizational goal will be measured using at least one Key Performance Indicator (KPI) to manage progress.
- Shared Service/Campus Plans that build on the goals identified in the strategic plan to develop a mid-range plan for every arm of the College.
- An annual Institutional Effectiveness (IE) Cycle during which over fifty planning units across the College set short-range operational goals in support of the goals identified by their corresponding shared service/campus. Additionally, the College institutes one global goal shared by every planning unit to ensure a district-wide focus on its most pressing priorities. The global goal for the 2023-2024 IE Cycle is to *improve the retention of students and employees at MCC.*

The General Fund (110) budget includes several assumptions to project revenue for property tax, state aid, and tuition and fees based on enrollment projections as follows:

- Property taxes will increase as a result of increased assessed valuations.
- State aid will increase slightly with the increase of State core funding for higher education.
- Total tuition and fees revenue will decrease in response to the decline in enrollment.

Highlights for this budget cycle are as follows:

- Beginning with the 2023-20234 academic year, MCC's Board of Trustees adopted a 3-year pilot program establishing a new Metro tuition rate. This rate will better serve our Out-of-State Kansas City, KS Metro residents.
- Expenses have been aligned to support current needs and strategic priorities and are tied directly to MCC's Strategic Plan, *MCC Reimagined, 2031.*
- The administration will continue to strategically utilize \$500,000 set aside for facilities deferred maintenance and \$250,000 set aside for IT deferred maintenance

The budget plan presented is balanced with budget expenses equal to projected net revenue, ensuring the financial sustainability for the College. Given what we know at the present time, we feel confident that the budget plan presented to the Board of Trustees for adoption will allow MCC to achieve our mission of preparing students, serving communities, and creating opportunities for all.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Kimberly Beatty', written over a light blue horizontal line.

Dr. Kimberly Beatty, Chancellor

Board of Trustees



Trent Skaggs, President
Subdistrict 1



Jermaine Reed, Vice President
Subdistrict 2



Barbara Washington
Subdistrict 3



Holmes Osborne
Subdistrict 4



Ellen Martin
Subdistrict 5



Chris Benjamin
Subdistrict 6

Executive Cabinet



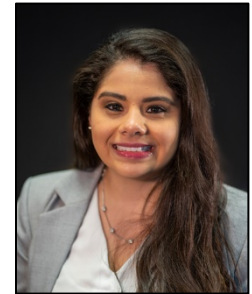
Kimberly Beatty,
Chancellor



John Chawana,
Vice Chancellor,
Institutional Intelligence,
Planning & Transformation



Donald Chrusciel,
Vice Chancellor,
Administration &
Chief Financial Officer



Sandra Garcia,
General Counsel & Vice
Chancellor of Legal Affairs &
Institutional Compliance



Sue Gochis,
Campus President,
Vice Chancellor of
Student Success



Tyjaun Lee,
Campus President



Tom Meyer,
Campus President,
Chief Academic Officer



Larry Rideaux,
Campus President



Kathrine Swanson,
Campus President

History and Introduction of MCC

More than a Tradition: The History of Metropolitan Community College

In 1915, the Kansas City community was asking for local higher education opportunities. In response to the growing need, the Kansas City Board of Education approved a post-secondary education experiment called the Kansas City Polytechnic Institute. The Institute was officially established by the school board on May 29, 1915, as the first public institution of higher education in Kansas City.

In a building at 11th and Locust streets in downtown Kansas City, we began offering classes on September 7, 1915, with about 200 students. In the beginning, the school included a junior college, a teacher training school, a high school, a mechanic arts school, a trade school and a business training school. A nurse training school was quickly added. We offered classes that prepared students for additional college work and courses that could lead to profitable employment.

We were one of the first two-year colleges in the United States to award the associate degree and became a national model for two-year post-secondary education. We received official accreditation in 1918 by the North Central Association of Secondary Schools and Colleges — the third two-year institution in the country to be accredited by the NCA. The academic standards were considered highly rigorous.

With the junior college division attracting so many students, the name was changed to the Junior College of Kansas City in 1919.

In 1964, seven suburban school districts — Belton, Center, Grandview, Hickman Mills, Lee’s Summit, North Kansas City and Raytown — joined the Kansas City School District to create the Metropolitan Community College District. That year, the College’s Board of Trustees was elected to govern the district and relinquish governing authority from the Kansas City Board of Education. We became the Junior College District of Metropolitan Kansas City, Missouri, later known as Metropolitan Community College.

As Kansas City expanded into the suburbs in the 1960s, so did MCC, opening the Longview, Maple Woods and Penn Valley campuses in 1969. In the 1980s and 1990s, the Blue Springs, Park Hill, Independence and Fort Osage school districts joined the MCC district. Blue River was named the fourth campus in 1997. In 2021, the Grain Valley, Liberty and Oak Grove school districts joined the MCC district.

Metropolitan Community College now has five campuses throughout the Kansas City region — Blue River, Longview, Maple Woods, Online and Penn Valley — making access to higher education within reach of all residents of the four Missouri counties of metropolitan Kansas City.

From its start as the Polytechnic Institute, the current community college inherits a proud tradition of more than 100 years of preparing students, serving communities and creating opportunities for all.

Metropolitan Community College of Kansas City: One MCC

In 2005, the Board of Trustees adopted a resolution recognizing MCC as one college with five campuses that operate under an umbrella of one Board, one accreditation and one district. Each location is referred to as one of five MCC campuses rather than independent community colleges.

Today we are the oldest and largest public institution of higher learning in Kansas City, Missouri, one of the largest higher education

institutions in the state of Missouri, and one of the premier community colleges in the nation. With five campuses across the metropolitan area, we serve more than 30,000 students every year. Everything we do is in support of our mission:

**PREPARING STUDENTS, SERVING COMMUNITIES,
CREATING OPPORTUNITIES FOR ALL**

Legal Provisions Applicable to the Budget and Tax Levy

U.S. Constitution Provisions Related to Education

The Tenth Amendment of the Constitution of the United States, with certain limitations imposed by judicial interpretations, reserves the

responsibility for education to the States or to the people.

Constitution of Missouri Article Related to Education

Article IX of the Missouri Constitution provides in part as follows:

“A general diffusion of knowledge and intelligence being essential to the preservation of the rights and liberties of the people, the general assembly shall establish and maintain free public schools for the gratuitous instruction of all persons in this state. . .

“Adult education may be provided from funds other than ordinary school revenues. . .

“The general assembly shall adequately maintain the state universities and such other educational institutions as it may deem necessary . . .”

Establishment of the Junior College District of Metropolitan Kansas City

Pursuant to the foregoing and to state legislative enactments and judicial decisions, the management of public school and junior college districts in Missouri, as well as control of their facilities, are subject to the ultimate control of the general assembly. Recognizing the desirability of local control, however, the general assembly has authorized the establishment of junior college districts which are governed by elected trustees.

The Junior College District of Metropolitan Kansas City, Missouri, was established pursuant to 178.770, et. seq., (R.S.Mo.) in 1964 and consisted of the Kansas City, Center, Hickman Mills, Raytown,

Grandview, Lee’s Summit, North Kansas City, and Belton school districts. Residents in the following school districts have subsequently voted to become part of the District: Blue Springs (April 1984), Park Hill (April 1986), Independence (April 1993), Fort Osage (April 1993), Grain Valley (April 2021), Liberty (April 2021), and Oak Grove (April 2021). The college is commonly known as Metropolitan Community College (MCC).

Preparing the Annual Budget

Pursuant to 67.010, R.S.Mo., The Junior College District of Metropolitan Kansas City, Missouri, a political subdivision of Missouri, prepares an annual budget which includes a financial plan for the ensuing fiscal year and contains the following information:

A budget message describing the important features of the budget and major changes from the preceding year;

Estimated revenues to be received from all sources for the budget year, with a comparative statement of actual or estimated revenues for the two years immediately preceding, itemized by year, fund and source;

Proposed expenditures for each department, office, commission and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the two years immediately preceding, itemized by year, fund, activity, and object;

The amount required for the payment of interest, amortization and redemption charges on the debt of the political subdivision;

A general budget summary.

The budget is prepared under the direction of the District Treasurer, who is the Vice Chancellor of Financial and Administrative Services for MCC. All District officers and employees shall cooperate and provide to the Treasurer such information and such records as shall be required in developing the budget. The Treasurer shall review all the expenditure requests and revenue estimates prior to preparing the proposed budget (67.020.1, R.S.Mo.).

The Treasurer shall then submit the proposed budget along with supporting schedules, exhibits and other explanatory material as may be necessary for the proper understanding of the financial needs and position of the District to the Board of Trustees. At the same time resolutions required to authorize the adoption of the budget and any incidental action required will also be submitted to the Board (67.020.2, R.S.Mo.).

The Board of Trustees may revise, alter, increase or decrease the items contained in the proposed budget provided that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance

or less any deficit estimated for the beginning of the budget year. The Board of Trustees will endeavor to approve the budget prior to the beginning of the fiscal year (67.030, R.S.Mo.).

After the Board of Trustees has approved the budget for any year and has adopted the resolutions required to authorize the expenditures proposed in the budget, the District shall not increase the total amount authorized for expenditure from any fund unless and until the Board of Trustees adopts a resolution setting forth the facts and reasons making the increase necessary and adopts a resolution authorizing the expenditures (67.040, R.S.Mo.).

During the fiscal year the Board of Trustees may transfer any unencumbered balance or portion thereof from the expenditure authorization of one department, office, or other classification to another (67.050, R.S.Mo.).

The budget and all related resolutions shall remain on file for three years and shall be public records open to inspection. On all budgets and resolutions so filed, the Treasurer shall attest to the fact that preparation and adoption procedures were lawfully conducted (67.060, R.S.Mo.).

If at the beginning of any fiscal year the Board of Trustees has not adopted the budget and appropriate resolutions, the several amounts authorized and resolutions applicable to the next preceding fiscal year shall be deemed to be re-appropriated for the new fiscal year, until such time as the budget and applicable resolutions are adopted (67.070, R.S.Mo.).

Although there is no requirement that a public hearing be held prior to the adoption of the budget, the Board of Trustees in its discretion may call a public hearing thereon.

In the development of the annual budget, there are two prevailing guidelines. First, total operational fund expenditures cannot exceed operational fund revenues and the budget must be balanced. Second, the Higher Learning Commission (HLC) recommends that organizations maintain a reserve. This is an unrestricted net assets balance. Generally, institutions operating at this level rely on internal cash flow to meet short-term cash needs and are able to carry on a reasonable level of facilities maintenance and manage modest unforeseen adverse financial events.

Setting Tax Rates

67.110 RSMo – Each political subdivision in the state, except counties and any political subdivision located at least partially within any county with a charter form of government or any political subdivision located at least partially within any city not within a county, shall fix its ad valorem property tax rates as provided in this section not later than September first for entry in the tax books for each calendar year after December 31, 2008.

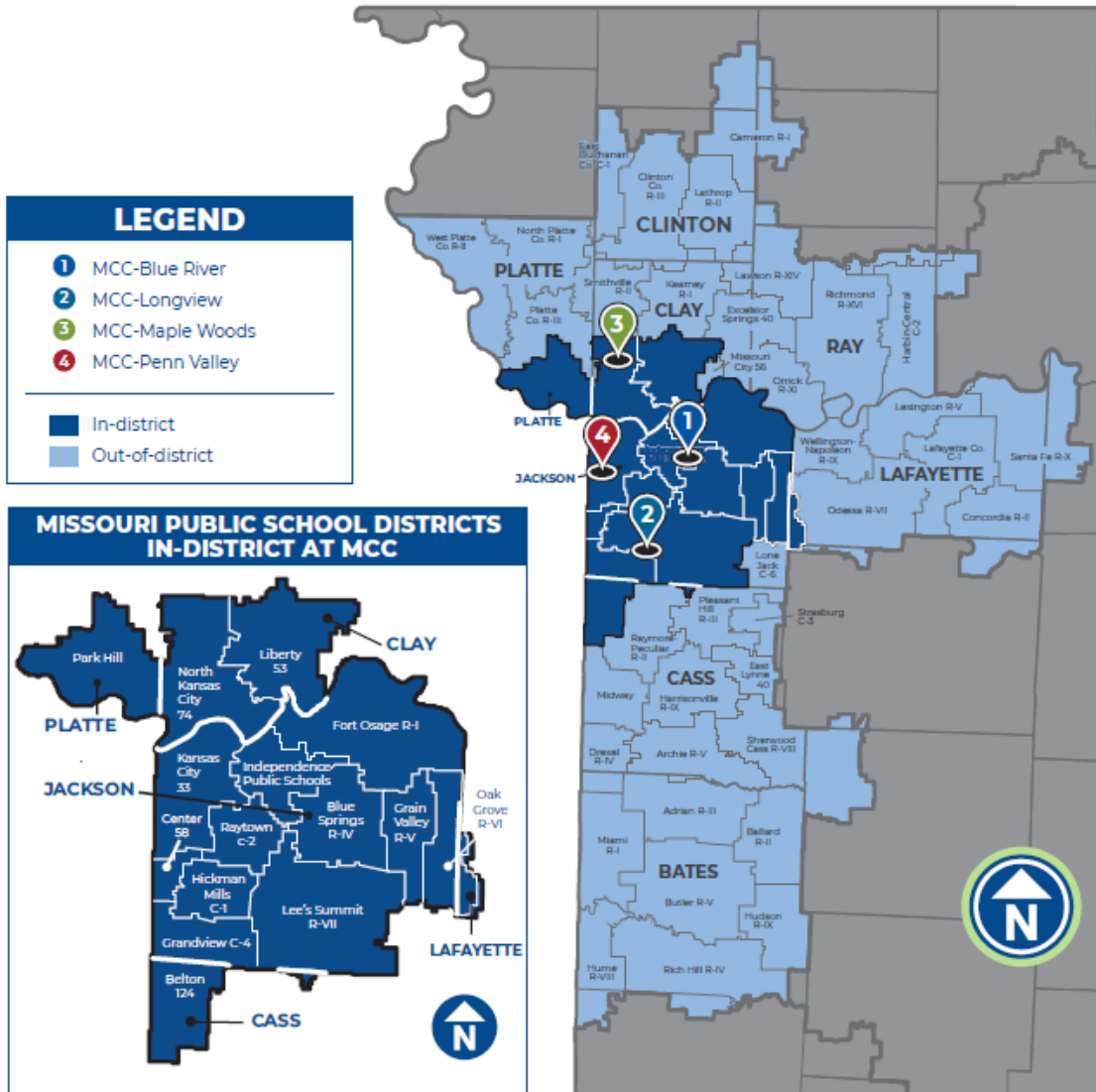
Since the District is partially located in Jackson County, a charter form of government, the property tax rate must be set by October first. Clay, Platte and Cass counties are notified by the State Auditor that MCC's deadline to fix its property tax rate is October first rather than September first. Prior to October first, the property tax rate information is delivered to each county to be certified.

Before the District fixes its rate, the Treasurer shall present to the Board of Trustees the following information for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District as entered in the tax book for the fiscal year for which the tax is to be levied, as provided by subsection 3 of section 137.245, R.S.Mo., the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year, the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted, and the tax rate proposed to be set (67.110.1, R.S.Mo.).

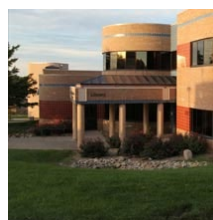
Prior to fixing its rates, the Board of Trustees shall hold at least one public hearing on the proposed rates of taxes at which citizens may be heard prior to their approval. The Board of Trustees shall determine the time and place for such hearing. A notice stating the hour, date and place of the hearing shall be published in at least one newspaper qualified under the laws of Missouri in Jackson County. Such notice shall be published at least seven days prior to the date of the hearing. The notice shall include for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District for the fiscal year for which the tax is to be levied as provided by subsection 3 of section 137.245, R.S.Mo; the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year; the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted; and the tax rates proposed to be set. The tax rates shall be calculated to produce substantially the same revenues as required in the annual budget adopted as herein provided. Following the hearing, the Board of Trustees shall fix the rates of taxes and cause the same to be entered into the tax book (67.110.2, R.S.Mo.).

After the tax rates have been fixed, the District shall forward to the county clerks of Cass, Clay, Johnson, Lafayette and Platte Counties and the clerk of the county legislature for Jackson County, the rates so fixed for entry into the tax books.

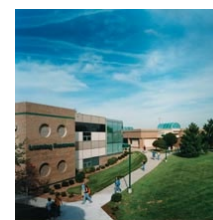
MCC Service Areas & Locations



MCC-Blue River
20301 E. M-78 Highway
Independence, Missouri 64057



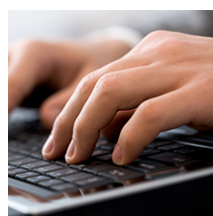
MCC-Longview
500 SW Longview Road
Lee's Summit, Missouri 64081



MCC-Maple Woods
2601 NE Barry Road
Kansas City, Missouri 64156



MCC-Penn Valley
3201 Southwest Trafficway
Kansas City, Missouri 64111



MCC-Online
Everywhere



MCC-Administrative Center
3200 Broadway
Kansas City, Missouri 64111

Annual Budget Planning Process

The budget planning process at MCC begins in December and ends with the final recommendation to the Board at the June board meeting. The following is an overview of the budget planning process from its raw state to a refined adopted budget:

Step 1: In partnership with Executive Cabinet, the Budget Office recommends the budget model for the upcoming new fiscal year. Variables that are expected influence revenues and expenses are evaluated. In conjunction with known conditions, this helps to inform the upcoming fiscal year budget assumptions and starts the process for planning the upcoming fiscal year budget.

Step 2: The MCC Budget Office formally presents the budget parameters to inform the college community about the upcoming fiscal year budget planning cycle. Information about the budget model, budget assumptions, and preliminary discussions are held to capture feedback and input. Shared governance councils and committees are involved in these stages to also assist with informing, discussing, and capturing feedback.

Step 3: All faculty and staff are further engaged and invited to participate in determining their specific budget needs for the future based upon the past, today, and the identified influencing issues for the future. Working within the parameters and guidelines determined by each campus/business unit, specific needs for the upcoming fiscal year budget are determined and communicated.

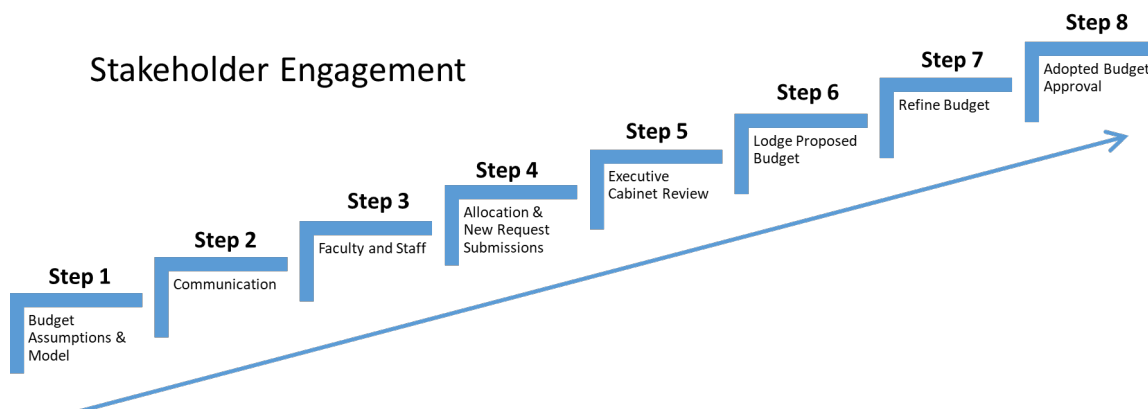
Step 4: The campuses and business units work through their processes and interactions that culminate into preparing and completing the upcoming fiscal year budget allocation worksheets. With guidance from the MCC Budget Office, the campuses/business units are required to submit their new fiscal year budget allocations along with any new budget requests for the new fiscal year (one-time, ongoing, grant, IT, and facilities). Requests originate from Institutional Effectiveness Planning, program review, assessments and other planning initiatives. Requestors also tie each request to the MCC Strategic Plan's organizational goals.

Step 5: Members of the MCC Executive Cabinet gather to discuss the collected input/feedback from all sources that may influence the budget formulation. The outcome from these discussions is the generation of the new fiscal year Proposed Budget.

Step 6: The MCC Budget Office formulates the Proposed Budget that is presented to and lodged with the MCC Board of Trustees.

Step 7: The MCC Proposed Budget goes through its final iterations to arrive at an Adopted Budget for the upcoming fiscal year.

Step 8: The MCC Budget Office formulates the Adopted Budget that is presented to the MCC Board of Trustees for approval.



Educational Programs

The five campuses of MCC serve the Kansas City area by providing access to quality higher learning opportunities. Students can choose to get their Associate in Arts, Associate in Arts Teaching, Associate in Computer Science, Associate in Engineering or Associate in Science degrees at MCC before transferring to another college for their junior and senior years. These associate degrees can lead to four-year degrees including but not limited to: art, biology, business, chemistry, computer science, criminal justice, economics, education, engineering, english, foreign language, geography, geology, history, human services, mathematics, music, philosophy, physical education, physics, political science, psychology, social science, social work, sociology, speech and theater arts.

In addition, MCC has developed program-to-program and transfer articulation agreements with a number of colleges and universities to ensure students transition easily to a four-year institution.

MCC also provides career and technical programs that prepare students for immediate employment or career advancement to succeed in some of today's fast-paced professions. MCC confers an Associate in Applied Science degree in many areas including industrial technology, allied health, computers, and human services. Other programs of one year or

less lead to a certificate for students to develop career and technical skills in areas such as public safety and health sciences.

Faculty, administrators and staff collaborate to create an environment that stimulates intellectual growth and nurtures academic freedom for students and instructors. The programs encourage lifelong learning.

The current budget year will support the following instructional programs:

Transfer Degrees and Certificates:

- Associate in Arts
- Associate in Arts Teaching
- Associate in Computer Science
- Associate in Engineering
- Associate in Science
- General Education Certificate
- Career & Technical (CTE) Certificates

A complete list of all academic disciplines and program certificates can be found on MCC's website at www.mcckc.edu/programs.

Tuition & Fees

MCC is a great value. Our tuition is one of the lowest in the area - about 1/3 that of public four-year schools and a fraction of private colleges. High school students who enroll in a course offered at one of the MCC campuses or at their high school are eligible for the discounted high school tuition rate. The discounted rate is 50% of the regular tuition rate depending on the residency status.

MCC offers many ways to pay, plus a tuition payment plan to make it even easier to afford college. Beginning Fall 2021, the tuition and fees schedule was restructured. Our current and upcoming tuition rates and fees are shown in the table below. All tuition and fee information can be found at www.mccck.edu/tuition.

Tuition Rates by Residency (Per Credit Hour)

Residency	Standard	Dual Credit/High School
In-District	\$121	\$60.50
Metro	\$237	\$118.50
Out-of-District	\$237	\$118.50
Out-of-State	\$320	\$160

Tiered Fee Structure (Per Course)

\$50 Tier	\$100 Tier	\$150 Tier	\$400 Tier
HVAC	Paramedic	Automotive Tech	Practical Nursing
Radiologic Tech	Engineering Tech	Dental Assisting	Professional Nursing
Welding	Fire Science	Lineman	
	Police Science	Surgical Tech	
	Physical Therapy		
	Veterinary Tech		

Organizational Structure

Office of the Chancellor

The Chancellor’s Office provide the strategic oversight and direction for the College. In partnership with the Board of Trustees, the Chancellor’s Office establishes and confirms the vision and mission of the College for appropriate college planning. Within the Chancellor’s Office, there are microunits with specific functions to

include developing a culture of equity and inclusion; external relations to include the Board of Trustees, Marketing and Communications, and Government Relations; fundraising through the Foundation.

Instruction

MCC supports academic preparation by providing excellence within teaching and learning opportunities for our students. Instruction supports exemplary faculty who deliver high-quality educational programming and promotes academic excellence in teaching by providing opportunities for professional development. With transfer, CTE, and workforce pathways and course delivery models spanning the traditional classroom, virtual/remote delivery, dual credit options, and online platforms, our certificates and degrees prepare students to achieve their educational goals and endeavors with success. In addition to supporting teaching and learning, the Office of Instruction provides oversight for academic accreditation requirements. Instructional staff support faculty as well in their accreditation-affiliated leadership over credentialing, curriculum, program review and assessment processes for their academic

programs. Academic integrity is the core of these assessments and reviews.

In support of MCC’s educational programs and providing students with necessary resources, MCC maintains exceptional library services. Our association with MOBIUS, Missouri’s library consortium, provides MCC access to thousands of e-books. This collection is augmented by a variety of traditional and digital media. The libraries also subscribe to a wide variety of databases which provide access to journal articles, statistics, and other information necessary for scholarly research. Also available for our students are placement and classroom testing. Supplemental instruction and tutoring is also provided at each campus and virtually.

Student Services

MCC provides a variety of services to assist students in their educational endeavors. Student development is a vital and integral component of MCC to provide access to and promote student learning.

career services, campus life and leadership, disabilities support services, enrollment services, and international student services.

Student development professionals, in collaboration with students and college and community resources, will design and deliver services and programs that promote individual academic, personal and social development in a supportive manner that is inclusive of differences. This includes academic advising, athletics, counseling,

Student financial aid professionals work to provide financial assistance from federal and state programs, institutional and foundation scholarships, third party payments, and payment plans to better manage the financial cost of an education. MCC prides itself on remaining affordable for its students through these efforts as well as keeping the cost of tuition low.

Financial & Administrative Services

MCC provides a variety of critical services to support institutional operations, all to provide and maintain an environment that is both safe and welcoming so that learning can take place. The Financial Services department consists of grants finance and compliance,

accounts payable, accounting, treasury and investments, payroll and technical support to the enterprise computer systems. The Budget Office provides budget management and financial analysis. Procurement Services facilitates the solicitation of needed services,

supplies, and materials. Other services include the promotion of supplier diversity and oversight of contracts for Auxiliary functions. Facility Services provides oversight of maintenance, custodial,

printing and mail, leases and capital projects at MCC's facilities and campuses. Human Resources functions include talent acquisition, management, and retention.

Institutional Effectiveness, Research & Technology

Institutional Effectiveness, Research & Technology (IERT) comprise the following areas of responsibility: Enterprise Project Management, Institutional Research, Information Technology, and Accreditation.

The IERT team is responsible for ensuring the institution's full compliance with the standards for accreditation set by MCC's accreditor, the Higher Learning Commission (HLC). This includes submitting proposals for new certificates and degree programs and campuses/locations, ensuring changes to existing certificates and programs are within accreditation standards, and managing activities associated with the institution's ten-year accreditation cycle.

Enterprise Project Management, Planning & Institutional Effectiveness (EPMP-IE) guides MCC's strategic planning process,

supports organizational strategic initiatives, facilitates the identification of key performance indicators (KPIs) tracked by Institutional Research, and leads continuous improvement efforts through the annual Institutional Effectiveness Planning (IEP) cycle.

Institutional Research and Analytics (IR&A) provides business intelligence analyses to facilitate and enhance institutional operations, policy development, and data-informed decision-making. IR&A also supports MCC's federal, state, and accreditation compliance by submitting required data to various external agencies.

To support MCC's instructional and business operations, Information Technology (IT) provides a stable and safe computing environment through its network infrastructure, application development, and end-user support teams.

Legal

MCC's Legal Unit provides service and leadership in proactively managing and coordinating the administrative legal affairs of the College to support and enhance the College's mission, core purpose and core values and to advance the overall mission of the College.

The Legal Unit provides a variety of services to support institutional

operations to include counsel, risk analysis, safety and security operations and compliance functions.

MCC's Legal Unit service areas includes the Legal Department, Office of Institutional Compliance and Risk Management, Office of Civil Rights, and the Campus Police Department.

Staffing

The goals and priorities of the district will be addressed by a team made up of full-time faculty equivalent (FTFE) and full-time equivalent (FTE)

officers, administrators and staff positions funded in the budget. Full-time faculty include both Teaching and Non-Teaching faculty.

	General Fund (110)	Workforce & Econ. Dev. Fund (180)	Auxiliary Fund (190)	Restricted Fund (410)	TOTAL
Officers	9.00				9.00
Administrators	57.00	6.00		1.00	64.00
Faculty - Full Time (Teaching)	213.00				213.00
Faculty - Full Time (Non-Teaching)	12.00				12.00
Staff - Full Time	474.81	27.50	4.00	15.69	522.00
Staff - Part Time Flex	1.44				1.44
Total Employees	767.25	33.50	4.00	16.69	821.44

Type of Employee	Part-Time to FTFE/FTE (All Funds)
Part-Time Teaching Faculty	199.79
Summer School Teaching Faculty	132.85
Part-Time Staff	51.37
Total Employees	384.01

Five-Year Financial Plan

As part of the financial planning process, MCC prepares budget analysis reports to identify trends, opportunities for changes, or potential areas of concern earlier in the planning process. Two different financial plans are created: Operational and Plant Funds.

The Five-Year Financial Plan for the Operational Funds includes the General Fund (110) and the Workforce & Economic Development Fund (180). The Five-Year Financial Plan for the Plant Funds includes the Unexpended Plant Fund (600), the Bond Fund (605), the Investment in

Plant Fund (610), the Debt Service Fund (620) and the Building Corp. Fund (710).

For the next two future fiscal years, it is assumed that: 1) Both revenue and expenses will remain relatively flat, 2) Debt will continue to be budgeted through 2045 when the debt is retired, 3) Budget of \$500,000 for facilities and \$250,000 for IT deferred maintenance will continue to be set aside, 4) Leadership will continue to examine various strategies to increase revenue and/or decrease expenses

Five-Year Financial Plan - Operational Funds

General Fund (110) and Workforce & Economic Development Fund (180)

	2021-22 Adopted Budget	2022-23 Adopted Budget	2023-24 Proposed Budget	2024-25 Projected Budget	2025-26 Projected Budget
REVENUE					
LOCAL TAXES					
General Fund	\$ 39,600,000	\$ 41,000,000	\$ 42,729,000	\$ 43,369,935	\$ 44,020,484
STUDENT FEES					
General Fund Programs	39,800,000	39,403,000	35,418,000	35,063,820	34,713,182
Special Projects Fund*	1,060,108	-	-	-	-
Workforce & Economic Development Fund	6,584,400	8,337,200	8,337,200	8,337,200	8,337,200
STATE AID					
General Fund Programs Core	30,328,166	30,656,759	31,074,202	31,074,202	31,074,202
General Fund Maintenance & Repair	1,151,299	1,151,299	1,151,299	1,151,299	1,151,299
VOCATIONAL REVENUE					
General Fund Vocational Programs	1,593,125	1,500,000	628,469	628,469	628,469
Workforce & Economic Development Fund	750,000	400,000	400,000	400,000	400,000
FEDERAL GRANT					
General Fund Administrative	461,534	591,339	264,902	439,258	439,258
General Fund One-Time Special Funding	800,000	-	-	-	-
INVESTMENT INCOME					
General Fund Investments	740,000	740,000	1,500,000	1,125,000	843,750
MISCELLANEOUS INCOME					
General Fund Programs	470,700	400,200	400,200	400,200	400,200
Workforce & Economic Development Fund	1,007,951	982,451	982,451	992,276	1,002,199
Interfund Transfers	807,187	504,848	211,016	232,118	255,330
TOTAL REVENUE	\$ 125,154,470	\$ 125,667,096	\$ 123,096,739	\$ 123,213,777	\$ 123,265,573
EXPENSE					
INSTITUTIONAL SUPPORT					
Institutional Support	\$ 27,321,750	\$ 29,816,009	\$ 29,337,962	\$ 29,337,962	\$ 29,337,962
INSTRUCTIONAL SUPPORT					
Instruction	48,533,345	45,406,226	44,078,447	44,156,570	44,168,999
STUDENT SERVICES					
Student Services	14,190,120	14,227,570	13,678,363	13,692,041	13,705,733
PHYSICAL FACILITIES					
Facilities Department	12,626,572	12,475,155	12,453,078	12,465,531	12,477,997
ACADEMIC SUPPORT					
Academic Support	13,151,479	14,603,681	14,407,467	14,421,874	14,436,296
STUDENT AID (SCHOLARSHIP/WAIVERS)					
Institutional Scholarship/Waivers	1,576,702	1,636,702	1,636,702	1,636,702	1,636,702
DEBT SERVICE					
Gross Lease Payment Debt	6,754,502	6,751,753	6,754,720	6,753,097	6,751,884
Less Funding by Reserve/Interest	1,000,000	750,000	750,000	750,000	750,000
TOTAL EXPENSE	\$ 125,154,470	\$ 125,667,096	\$ 123,096,739	\$ 123,213,777	\$ 123,265,573
REVENUE OVER (UNDER) EXPENDITURES AND DEBT SERVICE OBLIGATION	\$ -	\$ -	\$ -	\$ -	\$ -

Five-Year Financial Plan - Plant Funds & Building Corp.
 Unexpended Plant Fund (600), Bond Fund (605), Investment in Plant Fund (610), Debt Service Fund (620), and Building Corp Fund (710)

	FY 2022-Actuals				FY 2023				FY 2024				FY 2025				FY 2026	
	Plant	Building Corp	Total Budget	Plant	Building Corp	Total Budget	Plant	Building Corp	Total Budget	Plant	Building Corp	Total Budget	Plant	Building Corp	Total Budget	Unexpended Plant	Building Corp	Total Budget
Beginning Fund Balance	72,334,711	29,640,419	101,975,130	99,453,252	26,331,802	125,785,055	94,717,639	27,293,152	122,010,791	90,014,717	28,404,501	118,419,218	85,345,465	29,665,950	115,011,315			
INCOME:																		
Rental Income-Sprint	1,057,921	-	1,057,921	1,089,655	-	1,089,655	1,122,346	-	1,122,346	1,156,016	-	1,156,016	1,190,698	-	1,190,698			
Donated Property/Equipment	319,664	-	319,664	-	-	-	-	-	-	-	-	-	-	-	-			
Rental Income - Net Lease Payment	4,900,272	5,760,631	10,660,903	-	5,757,884	5,757,884	5,760,851	5,760,851	5,760,851	5,759,228	5,759,228	5,759,228	5,758,015	5,758,015	5,758,015			
Other Misc. Income	-	(4,129,964)	770,308	-	-	-	-	-	-	-	-	-	-	-	-			
Total Revenues	6,277,857	1,630,667	7,908,524	1,089,655	5,757,884	6,847,539	1,122,346	5,760,851	6,883,197	1,156,016	5,759,228	6,915,244	1,190,698	5,755,015	6,948,713			
EXPENSES:																		
Non-Capital Projects	(656,206)	-	(656,206)	2,250,000	-	2,250,000	2,250,000	-	2,250,000	2,250,000	-	2,250,000	2,250,000	-	2,250,000			
Capital Projects	16,362,839	-	16,362,839	9,861,060	-	9,861,060	9,861,060	-	9,861,060	9,861,060	-	9,861,060	9,861,060	-	9,861,060			
Depreciation Expense	3,322,919	3,613,831	6,936,750	3,322,919	3,613,831	6,936,750	3,322,919	3,613,831	6,936,750	3,322,919	3,613,831	6,936,750	3,322,919	3,613,831	6,936,750			
Bond Payment	5,760,631	-	5,760,631	5,757,884	-	5,757,884	5,760,851	5,760,851	5,760,851	5,759,228	5,759,228	5,759,228	5,758,015	5,758,015	5,758,015			
Trustee Expenses	8,480	-	8,480	8,480	-	8,480	8,480	-	8,480	8,480	-	8,480	8,480	-	8,480			
Bond Amortization Expense	-	229,820	229,820	-	229,820	229,820	229,820	229,820	229,820	229,820	229,820	229,820	229,820	229,820	229,820			
Interest Expense	993,869	1,095,633	2,089,502	993,869	952,884	1,946,753	993,869	805,851	1,799,720	993,869	654,228	1,648,097	993,869	498,015	1,491,884			
Total Expenses	25,792,532	4,939,284	30,731,816	22,194,212	4,796,555	26,990,747	22,197,179	4,649,502	26,846,681	22,195,556	4,497,879	26,693,435	22,194,343	4,288,776	26,483,119			
Revenues Over (Under) Expenses :	(19,514,674)	(3,308,617)	(22,823,291)	(21,104,557)	961,349	(20,143,208)	(21,074,833)	1,111,349	(19,963,484)	(21,039,540)	1,261,349	(19,778,191)	(21,003,645)	1,469,239	(19,534,406)			
Fund Transfers Incoming:																		
From Operations - Lease Payment	5,760,631	-	5,760,631	5,757,884	-	5,757,884	5,760,851	-	5,760,851	5,759,228	-	5,759,228	5,758,015	-	5,758,015			
From Operations - Deferred Maintenance	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000			
From Operations - Deferred IT Maintenance	500,000	-	500,000	250,000	-	250,000	250,000	-	250,000	250,000	-	250,000	250,000	-	250,000			
From Operations - Additional Transfer	39,872,585	-	39,872,585	9,861,060	-	9,861,060	9,861,060	-	9,861,060	9,861,060	-	9,861,060	9,861,060	-	9,861,060			
Change in Accounting Principle																		
TOTAL Net Fund Transfers:	46,633,216	-	46,633,216	16,368,944	-	16,368,944	16,371,911	-	16,371,911	16,370,288	-	16,370,288	16,369,075	-	16,369,075			
Change to Fund Balance	27,118,542	(3,308,617)	23,809,925	(4,735,613)	961,349	(3,774,264)	(4,702,922)	1,111,349	(3,591,573)	(4,669,252)	1,261,349	(3,407,903)	(4,634,570)	1,469,239	(3,165,331)			
Ending Fund Balance	99,453,252	26,331,802	125,785,055	94,717,639	27,293,152	122,010,791	90,014,717	28,404,501	118,419,218	85,345,465	29,665,950	115,011,315	80,710,895	31,133,089	111,845,984			

Strategic Plan

The MCC Board of Trustees voted to adopt MCC Reimagined, the College's 2022-2031 Strategic Plan. The plan consists of four specific strategic themes that the College will focus its efforts on over the next decade. These strategic themes are referred to as MCC's Four Key E's: **Emerge** as a first choice; **Evol**ve for maximum impact on education and workforce; **Embrace** all; **Elevate** student, employee and community engagement.

To ensure all stakeholder perspectives are reflected in the MCC Reimagined Strategic Plan, the College has opted to utilize the Balanced Scorecard strategic plan framework. This framework allows the College to view its organizational

goals from four different perspectives to ensure the needs of all stakeholders are addressed: Students, Alumni and Community; Organization; Resource Management; Employees.

Within the umbrella of these four themes are fourteen specific organizational goals that the College will work collectively to achieve. Out of these goals, during the budget planning process, budget managers are asked to identify the top two organizational goals that their departments' operations support, tying both budget and performance to the strategic plan.



MCC MISSION Preparing students, serving communities, creating opportunities for all

VISION MCC will be the Kansas City region's college of choice where all are encouraged to learn, discover and engage

STRATEGIC THEMES

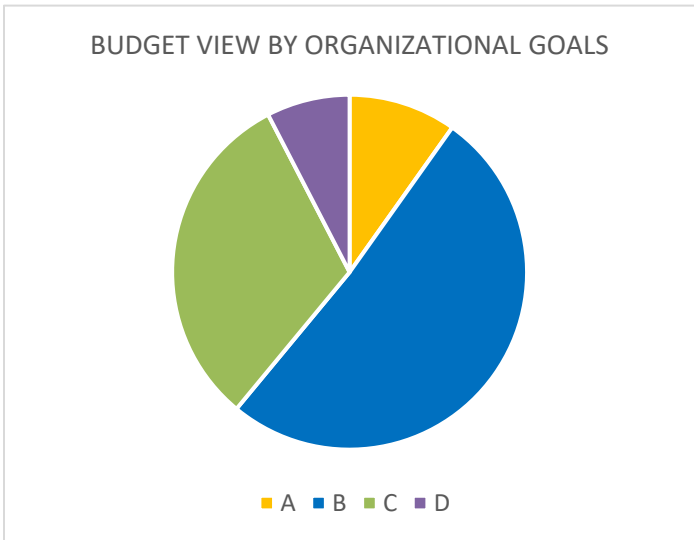
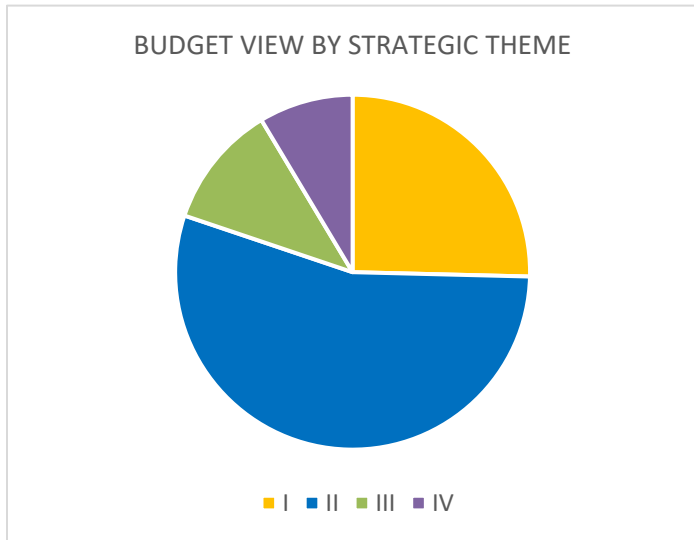
- I. **Emerge** as a 1st choice
- II. **Evol**ve for maximum impact on education & workforce
- III. **Embrace** all
- IV. **Elevate** student, employee & community engagement

ORGANIZATIONAL GOALS BY STAKEHOLDER PERSPECTIVES

A. STUDENTS, ALUMNI & COMMUNITY	B. ORGANIZATION	C. RESOURCE MANAGEMENT	D. EMPLOYEES
<ol style="list-style-type: none"> 1. Enhance MCC's brand using holistic student experiences as an expanded community asset (I) 2. Establish a mindset for early career identification (II) 3. Bridge community & alumni (IV) 4. Expand high-impact practices to become a student-ready college (IV)(II) 	<ol style="list-style-type: none"> 1. Build a world-class first impression experience (I) 2. Demonstrate student-focused decision making(I) 3. Implement an equity-centered framework (III) 4. Provide high-quality programs & services (II) 	<ol style="list-style-type: none"> 1. Expand support for underrepresented populations (III) 2. Remove barriers to access (III) 3. Develop 21st Century technology infrastructure (II) 4. Promote effective & efficient fiscal stewardship of resources (II) 	<ol style="list-style-type: none"> 1. Become a destination workplace (IV) 2. Emphasize employee development; personal & professional, with an emphasis on student success (I)

INSTITUTIONAL EFFECTIVENESS PLANS (IEPs)
OPERATIONAL GOALS - OPERATIONAL TACTICS - MEASUREMENT

VALUES: Excellence, Learning, Equity, People, Integrity



Budget at a Glance

MCC budgets anticipated revenue and expenditures. For simplified reporting, revenues and expenses are summarized by category.

- Revenues are divided into seven categories: 1) Taxes, 2) Tuition & Fees, 3) Fed, State, Grants, 4) Federal Pell Grants, 5) State Aid, 6) Investments, and 7) Other Income.
- Expenses are also separated into seven categories: 1) Salaries/Benefits, 2) Contracted Service, 3) Equipment & Software, 4) Professional Development, 5) Supplies, 6) Utilities, and 7) Other.

The following lists provide a detailed breakout of all actively used accounts within each category:

Revenues

Taxes

- 410001 TAXES-JACKSON COUNTY
- 410002 TAXES-CLAY COUNTY
- 410003 TAXES-CASS COUNTY
- 410004 TAXES-PLATTE COUNTY
- 410005 TAXES-JOHNSON COUNTY
- 410006 TAXES-LAFAYETTE COUNTY

Tuition & Fees

- 411001 DISTRICT RESIDENT FEE
- 411002 REFUND DISTRICT RESIDENT FEE
- 411003 MISSOURI RESIDENT FEE
- 411005 OUT OF STATE FEE
- 411009 PENALTY CHARGE-RETURNED CHECKS
- 411010 PROGRAM LAB FEE
- 411014 FEE WAIVER
- 411016 STUDENT ACTIVITY ALLOCATION
- 411100 CONTRACTED INSTRUCTION

Fed, State, Grants

- 412002 VETERANS ADMIN
- 412003 OVERHEAD REVENUE
- 412004 PRIOR YEARS' ADJUSTMENTS
- 412007 DEPT OF EDUCATION
- 412013 FEDERAL PROGRAM REVENUE
- 412014 DEPT OF LABOR
- 412016 DEPT OF HEALTH & HUMAN SERVICE
- 413003 STATE OF MISSOURI-OTHER
- 413004 MISSOURI VOCATIONAL REVENUE
- 415001 FEDERAL REVENUE THRU LOCAL
- 416002 CARL PERKINS
- 416003 PERKINS SPECIAL POPULATIONS
- 416009 FED PROG REV THROUGH STATE

Federal Pell Grants

- 412019 PELL GRANT

State Aid

- 413001 STATE AID-CBHE
- 413002 REPAIR/MAINTENANCE-CBHE

Investments

- 414001 EARNINGS FROM INVESTMENTS
- 414020 CONTRA-INVESTMENT EARNINGS
- 417009 REALIZED GAINS /LOSSES-INVSTMN
- 417010 UNREALIZED GAINS / LOSSES
- 417021 INTEREST INCOME

Other Income

- 417001 MISCELLANEOUS INCOME
- 417002 SALE OF EQUIPMENT/PROPERTY
- 417006 RENTAL INCOME
- 417008 NON-FEDERAL/STATE GRANT REV
- 417011 CONTRIBUTION REVENUE
- 417015 PAYMENT PLAN SIGN-UP FEE
- 417016 INSURANCE FEE
- 417019 LATE FEE
- 417020 CONTRACTED SERVICES
- 417022 CUSTOMIZED PAY PLAN FEE
- 417023 GAINS/LOSS-CAP ASSET
- 417026 CONTRIBUTION FROM MCC FOUNDTN
- 417030 OTHER STUDENT FEES & ACTIVITY
- 417035 OTHER PROGRAM REVENUE
- 417036 ADMISSIONS (NON-ACADEMIC)
- 417046 LEASE REVENUE-CONTRA (GASB87)
- 417050 NON-CASH TRADE-INS (EQUIPMEN)
- 418208 BOOKSTORE COMMISSIONS
- 418211 NON-RETURNED RENTAL SALE
- 418301 FOOD SERVICE COMMISSIONS
- 418401 MEMBERSHIP
- 418406 DAILY PASSES
- 418408 MISC REVENUE-REC CTRS
- 418412 SPORT LESSONS
- 418413 CAMPS/CLINICS
- 418414 TEAM/INDIVIDUAL RENTAL

Expenses

Salaries/Benefits

- 500100 ADMINISTRATIVE SALARIES
- 500198 LAPSED (ALLOCATED)
- 500200 FACULTY SALARIES
- 500300 STAFF SALARIES
- 500500 SUMMER SCHOOL SALARIES
- 500600 PART TIME FACULTY SALARIES
- 500601 OTHER FACULTY PAY
- 500602 OVERLOAD SALARIES
- 500700 TEMPORARY/PART-TIME STAFF SLR
- 500701 STUDENT WORK STUDY SALARIES
- 500702 OVERTIME SALARIES
- 500900 EMPLOYEE BENEFITS
- 500901 OPEB EXPENSE (ARC)
- 500902 INSURANCE BENEFITS - RETIREES
- 500903 EMPLOYEE BENE-FEE WAIVER
- 500904 EMPLOYEE TUITION REIMBURSEMENT
- 500905 EMPLOYEE ASSIST-CONCERN CARE
- 500906 UNEMPLOYMENT COMPENSATION
- 500907 COMPENSATED ABSENCE
- 500908 EARLY RETIRE INCENT PROG
- 500909 PENSION EXPENSE AT YEAREND
- 500910 PENSION EXPNS PMNTS PSRS/PEERS
- 500911 OTHER TAXES - BENEFITS

Contracted Service

- 510211 RENTAL OF FACILITIES
- 510250 LEGAL EXPENSE
- 510251 ACCOUNTING & AUDITING
- 510253 COLLECTION FEES
- 510257 CONTRACTED INSTRUCTION
- 510258 ARCHITECT & ENGINEERING EXP
- 510259 CONT SERV-RENT OF EQUIPMENT
- 510261 CONTRACTED SERVICE
- 510262 CNTRCTD SRVCS NW CNSTRCTN/REPR
- 510265 MAINTENANCE AGREEMENT-PLANT
- 510276 CONSTRUCTION MANAGEMENT
- 510278 LAND (SITE) DEVELOPMENT
- 510284 INTERPRETER EXPENSE
- 510291 MAINTENANCE AGREEMENT - IT

Equipment & Software

- 510221 EQPMNT/FURNTR (<\$5,000) NONCAP
- 510223 STATE GRANT EQUIPMENT
- 510252 SOFTWARE EXPENSE (< \$50,000)
- 510255 DONATED PROPERTY/EQUIP/SERVS
- 520301 EQUIPMENT/FURNITURE (\$5,000&up)

Professional Development

- 510232 REGISTRATION FEES
- 510233 SUBSCRIPTION
- 510235 NON-LOCAL TRAVEL & CONVENTIONS
- 510236 DUES & MEMBERSHIP
- 510264 EMPL PROFESSIONAL DEVELOPMENT
- 510305 LOCAL TRANSPORTATION EXPENSE

Supplies

- 510243 SUPPLIES - REPAIR OF EQUIP
- 510244 PROMTNL SUPPLIES-STUDNT RECRUT
- 510277 SUPPLIES CONSTRUCTION & REPAIR
- 510301 SUPPLIES – OFFICE
- 510302 SUPPLIES-INSTRCTNL/CLSSRM/LAB
- 510303 FOOD/MEALS

- 510304 SUPPLIES - CUSTODIAL
- 510306 SUPPLIES- GROUNDS
- 510307 SUPPLIES - PAPER
- 510308 SUPPLIES - ATHLETIC
- 510309 SUPPLIES - UNIFORMS
- 510310 SUPPLIES-STUDENT ACTIVITIES
- 510311 SUPPLIES-EMPLOYEE ACTIVITIES
- 510312 GIFT CARDS

Utilities

- 510215 WATER & SEWAGE
- 510216 ELECTRICITY
- 510217 TELEPHONE
- 510219 NATRUAL GAS

Other

- 510205 DRUG SCRNNINGS & BACKGRND CHECK
- 510207 MISCELLANEOUS EXP - OPERATING
- 510208 INTERNAL CHARGE-BACK
- 510209 SPECIAL ACTIVITY
- 510210 PRINTING/COPY
- 510212 POSTAGE, SHIPPING, HANDLING
- 510213 AUTO EXPENSE
- 510229 SPONSORSHIPS
- 510230 LICENSING & CERTIFICATION
- 510231 ADVERTISING
- 510234 EMPLOYEE RECRUITMENT
- 510239 ELECTION EXPENSE/REDISTRICTING
- 510240 STUDENT ASSESSMENT EXPENSE
- 510241 GRADUATION & CONVOCATION
- 510242 ACCREDITATION FEES
- 510248 FILMS AND MOVIES
- 510263 SPEC PROJ-CONTRIB TO PROGRAMS
- 510267 PROPERTY INSURANCE
- 510268 LIABILITY&FIDELITY BOND
- 510271 BANK CHARGE
- 510272 BOND DISCOUNT/PREMIUM EXPENSE
- 510273 BAD DEBT EXPENSE-STUDENT A/R
- 510275 BAD DEBT EXPENSE-MISCELLANEOUS
- 510279 INTEREST EXPENSE
- 510280 EQUIPMENT DEPRECIATION
- 510283 BUILDING DEPRECIATION
- 510285 LIBRARY BOOK EXPENSE
- 510286 LOSS ON ASSET SALE/DISPOSAL
- 510287 OTHER COST
- 510288 PARTICIPANT SUPPORT
- 510289 LIBRARY BOOKS RENEWALS
- 510297 TEST/EVALUATION MATERIALS
- 510298 BOND REFINANCING LOSS
- 510299 RTU ASSEST AMORTIZATION EXPENSE
- 510313 INSURANCE PROCEEDS
- 510314 LEASE EXPENSE -CONTRA ACCT
- 510315 INSTRUCTIONAL STUDENT EVENTS
- 510501 FEDERAL GRANTS & AWARDS
- 510502 NON-FEDERAL AWARDS
- 510503 SCHOLARSHIPS/GRANTS
- 510504 STATE AWARDS
- 510507 TRANSFER IN FOUNDATION
- 510603 CONTINGENCY - BUDGET ONLY

FY2023-2024 Budget Budget at a Glance

	100 Student Activities	110 General	180 Workforce & Econ. Dev.	190 Auxiliary Services	400 Student Aid	410 Restricted	600-620 Plant	TOTAL
REVENUE								
Taxes	\$ -	\$ (42,729,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (42,729,000)
Tuition & Fees	-	(35,418,000)	(8,337,200)	-	-	-	-	(43,755,200)
Fed, State, Grants	-	(893,371)	(400,000)	-	(7,759,495)	(21,951,510)	-	(31,004,376)
Federal Pell Grants	-	-	-	-	(20,000,000)	-	-	(20,000,000)
State Aid	-	(32,225,501)	-	-	-	-	-	(32,225,501)
Investments	-	(1,500,000)	-	-	-	-	-	(1,500,000)
Other Income	-	(400,200)	(982,451)	(1,099,987)	(410,000)	-	(1,122,346)	(4,014,984)
Revenue Subtotal	\$ -	\$ (113,166,072)	\$ (9,719,651)	\$ (1,099,987)	\$ (28,169,495)	\$ (21,951,510)	\$ (1,122,346)	\$ (175,229,061)
Interfund Transfers	(500,000)	(1,211,016)	1,000,000	711,016	-	-	(7,504,720)	(7,504,720)
REVENUE TOTALS (All Locations)	\$ (500,000)	\$ (114,377,088)	\$ (8,719,651)	\$ (388,971)	\$ (28,169,495)	\$ (21,951,510)	\$ (8,627,066)	\$ (182,733,781)
EXPENSE								
Salaries & Benefits	\$ -	\$ 83,971,631	\$ 3,989,050	\$ 367,971	\$ 368,236	\$ 1,437,855	\$ -	\$ 90,134,743
Contracted Service	127,310	8,865,004	1,696,850	-	-	18,412,854	7,504,720	36,606,738
Equipment & Software	2,050	1,111,819	50,000	4,500	-	1,354,846	10,861,060	13,384,275
Professional Development	226,758	1,208,193	114,200	11,000	2,000	114,339	-	1,676,490
Supplies	135,202	1,655,516	289,269	5,300	-	254,933	-	2,340,220
Utilities	-	2,652,680	-	-	-	-	-	2,652,680
Other	8,680	7,407,525	2,580,282	200	27,799,259	376,683	3,331,399	41,504,028
Expense Subtotal	\$ 500,000	\$ 106,872,368	\$ 8,719,651	\$ 388,971	\$ 28,169,495	\$ 21,951,510	\$ 21,697,179	\$ 188,299,174
Transfer for Obligations	-	7,504,720	-	-	-	-	-	7,504,720
Designated Bond, IT, & Maintenance	-	-	-	-	-	(13,070,113)	-	(13,070,113)
EXPENSE TOTALS (All Locations)	\$ 500,000	\$ 114,377,088	\$ 8,719,651	\$ 388,971	\$ 28,169,495	\$ 21,951,510	\$ 8,627,066	\$ 182,733,781
NET (REVENUE)/EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FY2023-2024 Budget Budget at a Glance

	100 Student Activities	110 General	180 Workforce & Econ. Dev.	190 Auxiliary Services	400 Student Aid	410 Restricted	600-620 Plant	TOTAL
EXPENSE BY LOCATION								
<i>Administrative Center (100)</i>								
Salaries & Benefits	\$ -	\$ 21,725,540	\$ 3,989,050	\$ 91,480	\$ 368,236	\$ 683,928	\$ -	\$ 26,858,234
Contracted Service	3,446	6,026,759	1,696,850	-	-	18,261,225	7,504,720	33,493,000
Equipment & Software	550	1,000,686	50,000	-	-	117,820	10,861,060	12,030,116
Professional Development	9,750	861,401	114,200	11,000	2,000	17,248	-	1,015,599
Supplies	3,150	399,781	289,269	-	-	24,699	-	716,899
Utilities	-	535,384	-	-	-	-	-	535,384
Other	950	6,137,757	2,580,282	-	27,789,259	229,028	3,331,399	40,068,675
Administrative Center (100) Subtotal	\$ 17,846	\$ 36,687,308	\$ 8,719,651	\$ 102,480	\$ 28,159,495	\$ 19,333,948	\$ 21,697,179	\$ 114,717,907
<i>Longview (200)</i>								
Salaries & Benefits	\$ -	\$ 11,663,664	\$ -	\$ -	\$ -	\$ 138,020	\$ -	\$ 11,801,684
Contracted Service	19,574	602,256	-	-	-	-	-	621,830
Equipment & Software	-	28,103	-	-	-	218,526	-	246,629
Professional Development	66,200	76,724	-	-	-	3,500	-	146,424
Supplies	34,553	237,241	-	-	-	21,436	-	293,230
Utilities	-	471,000	-	-	-	-	-	471,000
Other	2,645	185,393	-	-	10,000	5,800	-	203,838
Longview (200) Subtotal	\$ 122,972	\$ 13,264,381	\$ -	\$ -	\$ 10,000	\$ 387,282	\$ -	\$ 13,784,635
<i>Maple Woods (300)</i>								
Salaries & Benefits	\$ -	\$ 10,551,502	\$ -	\$ 185,170	\$ -	\$ 93,418	\$ -	\$ 10,830,090
Contracted Service	37,910	466,550	-	-	-	-	-	504,460
Equipment & Software	-	25,150	-	2,000	-	163,777	-	190,927
Professional Development	72,663	55,802	-	-	-	6,000	-	134,465
Supplies	36,715	247,846	-	2,900	-	28,590	-	316,051
Utilities	-	468,000	-	-	-	-	-	468,000
Other	1,235	152,264	-	100	-	6,000	-	159,599
Maple Woods (300) Subtotal	\$ 148,523	\$ 11,967,114	\$ -	\$ 190,170	\$ -	\$ 297,785	\$ -	\$ 12,603,592

FY2023-2024 Budget Budget at a Glance

	100 Student Activities	110 General	180 Workforce & Econ. Dev.	190 Auxiliary Services	400 Student Aid	410 Restricted	600-620 Plant	TOTAL
<i>Penn Valley (400)</i>								
<i>(Includes Health Science Institute and Advanced Technical Skills Institute)</i>								
Salaries & Benefits	\$ -	\$ 17,860,767	\$ -	\$ 91,321	\$ -	\$ 522,489	\$ -	\$ 18,474,577
Contracted Service	35,180	1,183,595	-	-	-	20,799	-	1,239,574
Equipment & Software	1,500	36,880	-	2,500	-	699,034	-	739,914
Professional Development	50,561	118,861	-	-	-	82,841	-	252,263
Supplies	26,336	474,365	-	2,400	-	120,467	-	623,568
Utilities	-	890,796	-	-	-	-	-	890,796
Other	2,700	305,453	-	100	-	124,855	-	433,108
Penn Valley (400) Subtotal	\$ 116,277	\$ 20,870,717	\$ -	\$ 96,321	\$ -	\$ 1,570,485	\$ -	\$ 22,653,800

<i>Blue River (600)</i>								
Salaries & Benefits	\$ -	\$ 7,931,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,931,301
Contracted Service	21,200	450,333	-	-	-	130,830	-	602,363
Equipment & Software	-	8,800	-	-	-	155,689	-	164,489
Professional Development	27,584	56,905	-	-	-	4,750	-	89,239
Supplies	23,030	276,183	-	-	-	59,741	-	358,954
Utilities	-	287,500	-	-	-	-	-	287,500
Other	650	113,958	-	-	-	11,000	-	125,608
Blue River (600) Subtotal	\$ 72,464	\$ 9,124,980	\$ -	\$ -	\$ -	\$ 362,010	\$ -	\$ 9,559,454

<i>Online (700)</i>								
Salaries & Benefits	\$ -	\$ 2,837,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,837,161
Contracted Service	10,000	135,511	-	-	-	-	-	145,511
Equipment & Software	-	12,200	-	-	-	-	-	12,200
Professional Development	-	38,500	-	-	-	-	-	38,500
Supplies	11,418	20,100	-	-	-	-	-	31,518
Utilities	-	-	-	-	-	-	-	-
Other	500	12,700	-	-	-	-	-	13,200
Online (700) Subtotal	\$ 21,918	\$ 3,056,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,078,090



FY2023-2024 Budget Budget at a Glance

	100	110	180	190	400	410	600-620	TOTAL
	Student	General	Workforce &	Auxiliary	Student Aid	Restricted	Plant	
	Activities		Econ. Dev.	Services				
<i>Districtwide (900)</i>								
Salaries & Benefits	\$ -	\$ 11,401,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,401,696
Contracted Service	-	-	-	-	-	-	-	-
Equipment & Software	-	-	-	-	-	-	-	-
Professional Development	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Other	-	500,000	-	-	-	-	-	500,000
<i>Districtwide (900) Subtotal</i>	\$ -	\$ 11,901,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,901,696
Transfer for Obligations	-	7,504,720	-	-	-	-	-	7,504,720
Designated Bond, IT, & Maintenance	-	-	-	-	-	-	(13,070,113)	(13,070,113)
<i>Other Subtotal</i>	\$ -	\$ 7,504,720	\$ -	\$ -	\$ -	\$ -	\$ (13,070,113)	\$ (5,565,393)
EXPENSE BY LOCATION TOTALS	\$ 500,000	\$ 114,377,088	\$ 8,719,651	\$ 388,971	\$ 28,169,495	\$ 21,951,510	\$ 8,627,066	\$ 182,733,781

100 Student Activities Fund

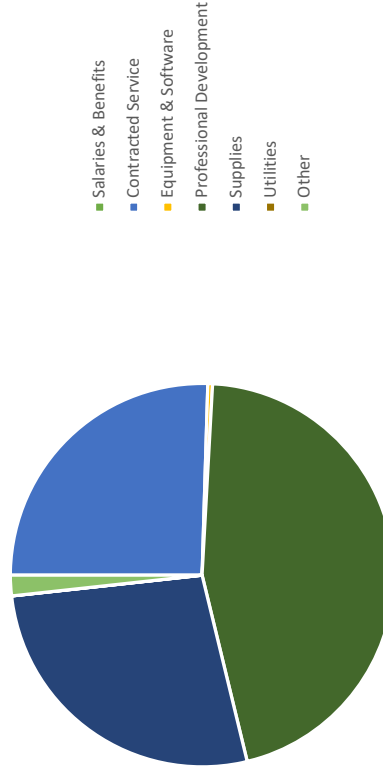
In prior years, the Student Activity Fund (100) was used to account for the \$2 per credit hour student activity fee. Beginning FY22, the student activity fee was eliminated with the restructuring of the tuition and fees schedule. Although student activity fees will no longer be collected, MCC will continue to support student clubs and athletics by transferring funding into the Student Activity Fund (100) from the General Fund (110).

FY2023-2024 Budget
Student Activities Fund (100)
Summary

Revenue	FY2022-2023	FY2023-2024	FY24 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	-	-	0.00%
Interfund Transfers	(500,000)	(500,000)	
Revenue Total	\$ (500,000)	\$ (500,000)	

Expense	FY2022-2023	FY2023-2024	FY24 %
Salaries & Benefits	\$ 21,400	\$ -	0.00%
Contracted Service	120,318	127,310	25.46%
Equipment & Software	2,050	2,050	0.41%
Professional Development	228,415	226,758	45.35%
Supplies	105,763	135,202	27.04%
Utilities	-	-	0.00%
Other	22,054	8,680	1.74%
Expense Subtotal	500,000	500,000	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 500,000	\$ 500,000	

FY24 Expense by Category





FY2023-2024 Budget
Student Activities Fund (100)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20254 ATHLETIC DIRECTOR	\$ -	\$ 3,446	\$ 550	\$ 8,750	\$ 2,150	\$ -	\$ 950	\$ 15,846
40629 INTRAMURAL	-	-	-	1,000	1,000	-	-	2,000
Department Totals	\$ -	\$ 3,446	\$ 550	\$ 9,750	\$ 3,150	\$ -	\$ 950	\$ 17,846

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40251 WOMEN'S CROSS COUNTRY	\$ -	\$ 777	\$ -	\$ 6,620	\$ 700	\$ -	\$ -	\$ 8,097
40257 MEN'S GOLF	-	2,750	-	11,000	2,525	-	-	16,275
40258 WOMEN'S GOLF	-	2,750	-	11,000	2,525	-	-	16,275
40259 MEN'S CROSS COUNTRY	-	777	-	6,620	700	-	-	8,097
40261 VOLLEYBALL	-	7,020	-	24,710	5,945	-	145	37,820
40482 CAMPUS ACTIVITIES BOARD CLUB	-	-	-	-	2,500	-	-	2,500
40619 STUDENT GOVERNMENT	-	-	-	-	500	-	-	500
40620 CAMPUS LIFE & LEADERSHIP	-	5,500	-	6,250	18,158	-	2,500	32,408
40624 PHI THETA KAPPA	-	-	-	-	1,000	-	-	1,000
Department Totals	\$ -	\$ 19,574	\$ -	\$ 66,200	\$ 34,553	\$ -	\$ 2,645	\$ 122,972

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40256 BASEBALL	\$ -	\$ 13,800	\$ -	\$ 33,910	\$ 12,600	\$ -	\$ 250	\$ 60,560
40262 SOFTBALL	-	11,110	-	30,230	4,165	-	235	45,740
40619 STUDENT GOVERNMENT	-	-	-	-	1,000	-	-	1,000
40620 CAMPUS LIFE & LEADERSHIP	-	13,000	-	8,523	18,950	-	750	41,223
Department Totals	\$ -	\$ 37,910	\$ -	\$ 72,663	\$ 36,715	\$ -	\$ 1,235	\$ 148,523

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40271 MEN'S BASKETBALL	\$ -	\$ 10,180	\$ -	\$ 24,300	\$ 3,381	\$ -	\$ 600	\$ 38,461
40272 WOMEN'S BASKETBALL	-	10,000	-	23,761	4,100	-	600	38,461
40619 STUDENT GOVERNMENT	-	-	-	-	500	-	-	500
40620 CAMPUS LIFE & LEADERSHIP	-	15,000	1,500	2,500	13,855	-	1,500	34,355
40883 SCOUTS CUPBOARD - FOOD PANTRY	-	-	-	-	4,000	-	-	4,000
40886 PRE-DENTAL CLUB	-	-	-	-	500	-	-	500
Department Totals	\$ -	\$ 35,180	\$ 1,500	\$ 50,561	\$ 26,336	\$ -	\$ 2,700	\$ 116,277

FY2023-2024 Budget
Student Activities Fund (100)
Expense

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40253 MEN'S SOCCER	\$ -	8,850 \$	-	11,450 \$	3,900 \$	-	400 \$	24,600
40263 WOMEN'S SOCCER	-	8,850	-	11,500	3,900	-	250	24,500
40407 ORIENTATION	-	-	-	-	500	-	-	500
40619 STUDENT GOVERNMENT	-	-	-	-	2,505	-	-	2,505
40620 CAMPUS LIFE & LEADERSHIP	-	3,500	-	4,634	2,000	-	-	10,134
40647 CAMPUS ACTIVITIES COUNCIL	-	-	-	-	10,225	-	-	10,225
Department Totals	\$ -	21,200 \$	-	27,584 \$	23,030 \$	-	650 \$	72,464

Online (700)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40620 CAMPUS LIFE & LEADERSHIP	\$ -	10,000 \$	-	-	11,418 \$	-	500 \$	21,918
Department Totals	\$ -	10,000 \$	-	-	11,418 \$	-	500 \$	21,918

110 General Fund

The General Fund (110) is MCC's primary operating fund for institutional support, instructional support, student services, physical facilities, academic support and student aid. Revenue sources include property tax, state aid, tuition & fees, grants, investments, and other income.

Property Tax

The projected calculation for property tax levy collection is \$42,729,000. This amount is based on aggregate assessed valuations remaining flat for In-District school districts. Further, the projection is based on an estimated 94 percent collection rate and a local tax levy of \$0.2028 per \$100 of assessed valuation.

State Aid

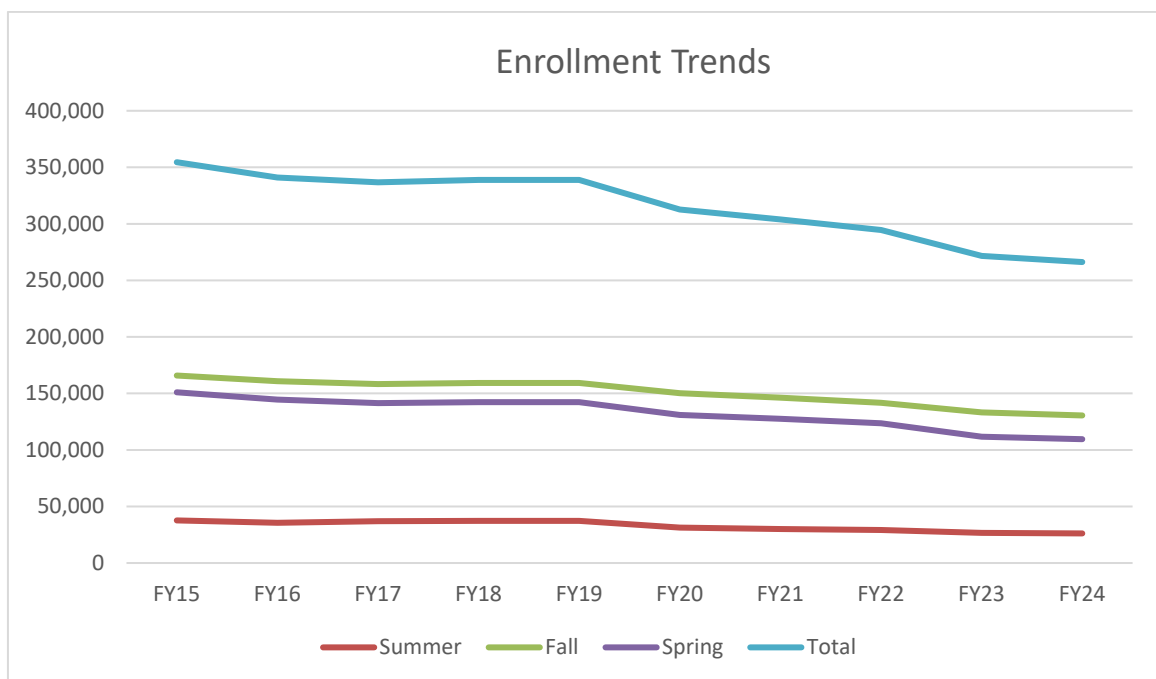
This appropriation is Truly Agreed to and Finally Passed (TAFP) by the Missouri Legislature. Once passed, it is subject to the Governor's approval. The amount of appropriations received from the State of Missouri fluctuate based on state revenues. The amount anticipated to be received is \$32,225,501, of which \$1,151,299 is a match reimbursement for facilities' state maintenance and repair.

Beginning with the 2023-20234 academic year, MCC's Board of Trustees adopted a 3-year pilot program establishing a new Metro tuition rate. This rate will better serve our Out-of-State Kansas City, KS Metro residents.

Tuition & Fees

Revenue to be received from tuition and fees is projected to be approximately \$35,418,000. This estimate includes the base tuition rates by residency and the tiered program fees.

Total credit hours are estimated at 266,211 in the General Fund (110). This includes In-District, Out-of-District, Out-of-State, High School and Dual Credit.



Federal and State Grants

Federal and state grants represent reimbursement for Missouri Vocational Revenue, which includes enhancement grants, as well as grant fund overhead revenues.

Investments and Other Income

Investment income is projected at \$1,500,000. Other revenue includes other student fees and miscellaneous income. Beginning in FY22, other student fees were restructured with nearly all fees now being eliminated. Other income is projected to be \$400,200.

Interfund Transfers

Inter-fund transfers occur within operational and auxiliary funds to support the General Fund (110). Net contribution to the General Fund (110) is projected to total \$1,211,016:

- The Student Activities Fund (100) will have \$500,000 transferred in from the General Fund (110) for the continued support of student activities;
- The Workforce & Economic Development Fund (180) will transfer \$1,000,000 from revenue over expenses to the General Fund (110);
- The Auxiliary Fund (190) will transfer \$711,016 from revenue over expenses to the General Fund (110).

General Operating Expenses

The available resources in this plan were allocated by first funding the required debt payment, projected teaching expenses (both full time and part time), staff, administrators, and officer salaries; and fixed contractual expenditures. The balance of available resources fund variable expenses for operating needs while maintaining a balanced budget. The General Fund (110) also maintains a district contingency for unanticipated operating expenses.

Transfer for Obligations

The total net fund transfer for FY22 is \$7,504,720, of which \$6,754,720 is to fund the debt payment and \$750,000 is the Board approved allocation for deferred facilities (\$500,000) and IT (\$250,000) needs.

Cash Flow Reserve

Maintaining a reserve is required for fiscal health. MCC maintains an ongoing cash flow reserve in the combined fund balance. The cash flow reserve provides:

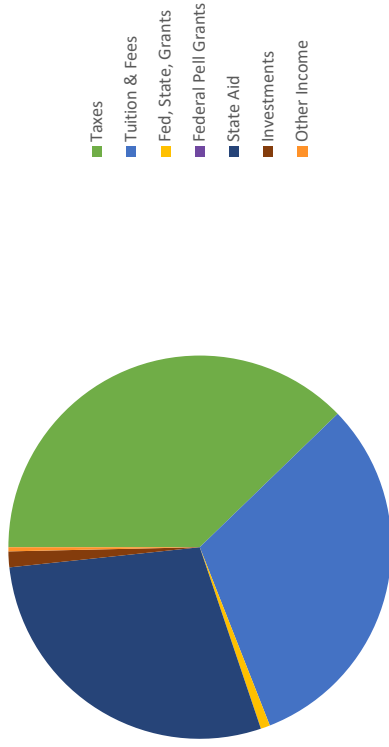
- Resources to advance payment of expenses given significant revenue sources are cyclical;
- Resources for grant purchases and foundation related expenses which are on a reimbursement basis; and
- Funding for unexpected costs and one-time planned project expenditures.

The minimum reserve amount is set based on 4 months, or one-third, of total expenses for the General Fund (110). The minimum reserve is currently set at \$38,125,000.

FY2023-2024 Budget General Fund (110) Summary

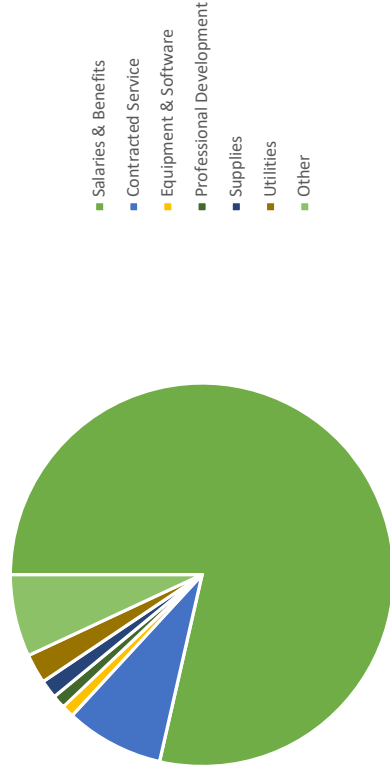
Revenue	FY2022-2023	FY2023-2024	FY24 %
Taxes	\$ (41,000,000)	\$ (42,729,000)	37.76%
Tuition & Fees	(39,403,000)	(35,418,000)	31.30%
Fed, State, Grants	(2,091,339)	(893,371)	0.79%
Federal Pell Grants	-	-	0.00%
State Aid	(31,808,058)	(32,225,501)	28.48%
Investments	(740,000)	(1,500,000)	1.33%
Other Income	(400,200)	(400,200)	0.35%
Revenue Subtotal	(115,442,597)	(113,166,072)	100.00%
Interfund Transfers	\$ (1,504,848)	(1,211,016)	
Revenue Total	\$ (116,947,445)	\$ (114,377,088)	

FY24 Revenue by Category



Expense	FY2022-2023	FY2023-2024	FY24 %
Salaries & Benefits	\$ 86,445,001	\$ 83,971,631	78.57%
Contracted Service	7,513,127	8,865,004	8.29%
Equipment & Software	2,677,912	1,111,819	1.04%
Professional Development	1,167,708	1,208,193	1.13%
Supplies	1,575,783	1,655,516	1.55%
Utilities	2,746,084	2,652,680	2.48%
Other	7,320,077	7,407,525	6.93%
Expense Subtotal	109,445,692	106,872,368	100.00%
Transfer for Obligations	7,501,753	7,504,720	
Expense Total	\$ 116,947,445	\$ 114,377,088	

FY24 Expense by Category





FY2023-2024 Budget
General Fund (110)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ (42,729,000)	\$ (35,418,000)	\$ (669,216)	\$ -	\$ (32,225,501)	\$ (1,500,000)	\$ (30,000)	\$ (112,571,717)
10145 DELINQUENT ACCOUNT SERVICES	-	-	-	-	-	-	(320,000)	(320,000)
10150 POLICE DEPARTMENT	-	-	-	-	-	-	(1,000)	(1,000)
20834 NSF-ATE	-	-	-	-	-	-	-	-
30316 ED OPP CTR	-	-	(37,797)	-	-	-	-	(37,797)
40121 UMKC - NSF - PROSPECT S-STEM	-	-	(2,088)	-	-	-	-	(2,088)
40202 MOAMP - APPRENTICESHIPS	-	-	(16,501)	-	-	-	-	(16,501)
40306 STUDENT SUPPORT SVCS 8/99	-	-	(26,463)	-	-	-	-	(26,463)
40405 ENROLLMENT SERVICES	-	-	-	-	-	-	(15,200)	(15,200)
40480 CHW-CURRICULUM-MO.DHSS	-	-	(895)	-	-	-	-	(895)
40481 SKILLUP - TANF	-	-	(5,667)	-	-	-	-	(5,667)
50545 HRSA GRANT - CPF/CDS	-	-	(66,667)	-	-	-	-	(66,667)
60717 NASA-MO.SPACE GRANT CONSORTIUM	-	-	(1,240)	-	-	-	-	(1,240)
60719 NSF-KC URBAN R ENGINEER UMKC	-	-	(2,321)	-	-	-	-	(2,321)
80800 CRW FED SHARE OF W/S SALARIES	-	-	(18,795)	-	-	-	-	(18,795)
80801 ISG SUPPLEMENTAL ED GRANT	-	-	(22,221)	-	-	-	-	(22,221)
80804 PEG PELL GRANT	-	-	(23,500)	-	-	-	-	(23,500)
Department Totals	\$ (42,729,000)	\$ (35,418,000)	\$ (893,371)	\$ -	\$ (32,225,501)	\$ (1,500,000)	\$ (366,200)	\$ (113,132,072)

FY2023-2024 Budget
General Fund (110)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ 1,950,000	\$ 62,000	\$ -	\$ 155,000	\$ 4,000	\$ -	\$ 981,250	\$ 3,152,250
10106 ENTERPRISE MANAGEMENT	208,007	-	-	5,500	1,700	-	-	215,207
10114 SUPPLIER DIVERSITY	104,298	-	-	5,950	3,000	-	-	113,248
10115 OFFICE OF DVRSTY, EQTY & INCLN	303,764	14,675	-	8,500	5,200	-	12,350	344,489
10116 OFFICE OF CIVIL RIGHTS	97,296	12,500	-	9,325	3,000	-	3,500	125,621
10117 PAYROLL	392,948	-	1,400	8,310	400	-	1,430	404,488
10121 OFFICE OF THE CHANCELLOR	798,079	20,000	-	60,750	24,000	-	32,800	935,629
10122 MCC FOUNDATION	451,380	21,400	-	8,550	10,300	-	19,480	511,110
10123 INNOVATION COUNCIL	-	1,000	-	-	4,000	-	-	5,000
10124 BOARD OF TRUSTEES	-	2,500	-	30,200	3,700	-	1,200	37,600
10125 MARKETING SERVICES	1,147,972	16,695	5,000	23,000	28,250	-	406,305	1,627,222
10126 LEGAL DEPARTMENT	545,829	327,000	-	25,000	3,150	-	19,000	919,979
10131 VC-ADMINISTRATIVE SERVICES	305,984	-	-	3,970	300	-	824	311,078
10132 ACCOUNTING SERVICES	1,120,121	118,500	3,500	11,600	3,580	-	320	1,257,621
10134 HUMAN RESOURCES	1,342,021	82,500	-	26,250	9,350	-	56,060	1,516,181
10135 PURCHASING	669,972	2,400	-	8,065	795	-	4,600	685,832
10140 ADA COMPLIANCE	513,762	30,000	5,500	13,000	6,000	-	500	568,762
10143 FINANCIAL PLANNING & BUDGET	218,780	-	-	800	50	-	1,300	220,930
10145 DELINQUENT ACCOUNT SERVICES	150,559	-	-	2,150	-	-	1,000	153,709
10146 VC ACADEMICS	305,997	-	-	44,550	11,000	-	35,349	396,896
10147 STUDENT DEV & ENROLLMENT MGMT	-	20,000	-	7,425	10,214	-	-	37,639
10151 STUDENT FINANCIALS	258,931	-	-	2,300	600	-	-	261,831
10152 EMPLOYEE WELLNESS	30,000	-	-	-	-	-	-	30,000
10153 COMPLIANCE & RISK MGMT	273,904	33,936	-	6,750	100	-	475	315,165
10159 SOLUTION CENTER	678,627	-	-	5,400	-	-	-	684,027
10162 FINANCIAL SERVICES	-	-	-	9,000	-	-	-	9,000
10168 INST EFFECT, RESRCH & TECHNL	302,908	-	-	7,800	3,465	-	1,200	315,373
10169 GOVERNMENT RELATIONS	-	40,000	-	5,000	-	-	-	45,000
10180 PLANNING AND COMPLIANCE	-	-	-	-	-	-	20,000	20,000
10201 PROFESSIONAL DEVELOPMENT	-	19,500	-	-	20,000	-	500	40,000
10221 MCC STRATEGIC INITIATIVES	-	-	-	-	-	-	184,000	184,000
10692 ADMIN ASSC PROFESSIONL DEVLPMN	-	-	-	3,000	-	-	-	3,000
10694 STAFF COUNCIL	-	-	-	30,000	-	-	1,200	31,200
20201 CURRICULUM AND ASSESSMENT	233,465	-	-	2,500	1,500	-	5,000	242,465
20206 VETERINARY TECHNOLOGY	-	-	40,925	-	-	-	1,800	42,725
20207 PRACTICAL NURSING	-	-	-	-	-	-	100	100
20209 PHYSICAL THERAPY	-	-	-	-	-	-	7,200	7,200
20214 AUTOMOTIVE TECHNOLOGY	-	-	52,400	-	-	-	3,755	56,155
20230 DENTAL ASSISTANT	-	-	8,570	-	-	-	2,100	10,670
20233 CRIMINAL JUSTICE	-	-	18,000	-	-	-	-	18,000

FY2023-2024 Budget General Fund (110) *Expense*

Administrative Center (100) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20238 NURSING (ADN)	-	-	10,580	-	-	-	3,700	14,280
20254 ATHLETIC DIRECTOR	294,616	-	-	-	-	-	48,000	342,616
20264 EARLY CHILDHOOD EDUCATION	-	-	-	-	-	-	1,683	1,683
20267 SURGICAL TECHNOLOGY	-	-	-	-	-	-	3,000	3,000
20268 COMPUTER INTEGRTD MACHIN & MNFG	-	-	56,250	-	-	-	-	56,250
20269 LINEMEN TECHNICIAN PROGRAM	-	-	23,355	-	-	-	-	23,355
20292 OCCUPATIONAL THERAPY-INSTRUCT	-	-	-	-	-	-	5,000	5,000
20293 HEALTH INFORMATION MANAGEMENT	-	-	-	-	-	-	3,000	3,000
20294 EMERGENCY MED SERVICES	-	-	2,500	-	-	-	6,650	9,150
20295 RADIOLOGICAL TECHNOLOGY	-	-	-	-	-	-	4,635	4,635
20298 FIRE ACADEMY	-	-	7,375	-	-	-	1,980	9,355
20725 WELDING	-	-	80,045	-	-	-	-	80,045
40201 GRADUATION/CONVOCAION	-	27,500	9,000	-	5,000	-	43,500	85,000
40401 OFFICE OF STUDENT SVCS	393,833	202,000	-	8,050	150	-	250	604,283
40404 FINANCIAL AID & VETERANS	1,658,576	-	-	10,775	100	-	4,500	1,673,951
40405 ENROLLMENT SERVICES	807,565	600	-	5,350	2,000	-	56,000	871,515
40408 ADMISSIONS	167,585	7,500	-	4,950	2,405	-	-	182,440
40434 INTERNATIONAL STUDENT ADMISSN	98,376	-	-	2,450	1,300	-	500	102,626
40864 INFORMATION CENTER	582,625	-	-	200	800	-	-	583,625
60102 FACULTY PROFESSIONAL DEVELOPMNT	-	-	-	40,000	-	-	-	40,000
60601 GENERAL ACADEMIC SENATE	-	-	-	-	-	-	649	649
60606 INSTITUTIONAL RESEARCH	477,785	600	16,788	16,400	1,000	-	23,412	535,985
60607 ACADEMIC AFFAIRS	270,393	-	-	31,577	1,250	-	-	303,220
60614 TECHNICAL PROCESSING UNIT	87,795	81,378	-	183,559	1,200	-	-	353,932
Department Totals	\$ 17,243,753	\$ 1,144,184	\$ 341,188	\$ 832,956	\$ 172,859	\$ -	\$ 2,011,057	\$ 21,745,997

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	1,200	\$ -	15,148	\$ -	1,900	\$ 20,568
10101 CAMPUS OPERATIONS	-	-	-	-	-	-	500	500
10102 OFFICE OF THE PRESIDENT	449,157	-	-	5,000	3,000	-	7,300	464,457
20021 DIV CHAIR HUMN, EDU, EXPLORE	80,641	-	-	300	8,304	-	252	89,497
20022 DIV CHAIR SS, APTECH, BUSN	90,651	-	-	1,250	6,952	-	825	99,678
20023 DIV CHAIR STEM, HEALTHSCI	83,625	970	-	2,040	6,221	-	97	92,953
20200 GENERAL INSTRUCTION	-	-	-	2,439	727	-	-	3,166
20213 ART-INSTRUCTION	214,821	500	4,018	-	5,000	-	-	224,339
20214 AUTOMOTIVE TECHNOLOGY	618,638	3,000	15,000	9,510	54,975	-	1,785	702,908
20215 BIOLOGY	447,953	11,349	-	243	20,525	-	-	480,070

FY2023-2024 Budget
General Fund (110)
Expense

Longview (200) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20216 BUSINESS	201,286	-	-	150	-	-	-	201,436
20217 CHEMISTRY	356,753	-	1,256	-	4,268	-	194	362,471
20218 CSIS	294,409	-	-	-	2,800	-	-	297,209
20224 ENGINEERING	95,481	146	-	388	730	-	-	96,745
20225 ENGLISH	624,393	-	-	-	-	-	-	624,393
20228 FOREIGN LANGUAGE	95,604	-	-	-	642	-	-	96,246
20229 GEOLOGY	215,618	1,195	970	-	-	-	-	217,783
20234 COMMUNICATIONS	96,569	-	-	-	-	-	194	96,763
20235 MATHEMATICS	709,805	-	-	-	-	-	194	709,999
20236 HUMAN SERVICES	-	-	-	-	1,500	-	-	1,500
20237 MUSIC	-	1,200	1,462	500	650	-	-	3,812
20241 PHYSICS	109,724	-	3,397	-	970	-	-	114,091
20242 PSYCHOLOGY	197,282	-	-	-	-	-	-	197,282
20243 READING	112,183	-	-	-	-	-	-	112,183
20245 SOCIOLOGY	101,453	-	-	-	-	-	-	101,453
20251 HISTORY	197,463	-	-	-	-	-	-	197,463
20252 POLITICAL SCIENCE	100,718	-	-	-	-	-	-	100,718
20253 HONORS PROGRAM	-	-	-	850	1,150	-	-	2,000
20255 THEATER	46,573	-	-	-	-	-	-	46,573
20260 LAND SURVEY	109,220	-	-	-	-	-	-	109,220
20271 ENGLISH COMPUTER LAB	12,111	-	-	-	-	-	-	12,111
20277 LEARNING ASSISTANCE CENTER	440,966	-	-	400	2,900	-	-	444,266
20284 EDUCATION	108,659	-	-	1,000	-	-	-	109,659
20627 VISUAL AND PERFORMING ARTS	-	1,300	-	-	9,041	-	-	10,341
20811 ANTHROPOLOGY	206,706	-	-	-	-	-	-	206,706
20830 CULTURAL ARTS CENTER	73,947	2,000	-	2,505	1,642	-	-	80,094
40105 MARKETING ACTIVITIES	-	-	-	8,400	-	-	11,000	19,400
40107 STUDENT ENGAGEMENT	99,853	-	-	200	1,565	-	1,675	103,293
40251 WOMEN'S CROSS COUNTRY	15,633	-	-	-	-	-	-	15,633
40257 MEN'S GOLF	15,633	-	-	-	-	-	-	15,633
40258 WOMEN'S GOLF	15,633	-	-	-	-	-	-	15,633
40259 MEN'S CROSS COUNTRY	15,633	-	-	-	-	-	-	15,633
40261 VOLLEYBALL	33,719	-	-	-	-	-	-	33,719
40401 OFFICE OF STUDENT SVCS	255,043	700	-	3,685	4,500	-	2,096	266,024
40403 COUNSELING	253,603	291	-	1,184	2,697	-	679	258,454
40404 FINANCIAL AID & VETERANS	333,510	-	-	737	-	-	48	334,295
40405 ENROLLMENT SERVICES	529,569	-	-	873	2,328	-	194	532,964
40406 CAREER SERVICES	166,920	-	-	150	3,362	-	500	170,932
40408 ADMISSIONS	312,010	-	-	4,552	5,073	-	7,775	329,410
40414 TESTING	219,625	-	-	250	544	-	-	220,419



FY2023-2024 Budget
General Fund (110)
Expense

Longview (200) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40415	164,580	2,955	-	416	1,716	-	100	169,767
40421	-	-	-	2,192	-	-	-	2,192
40641	-	-	-	525	300	-	1,600	2,425
40878	22,176	-	-	-	989	-	-	23,165
60291	-	-	-	-	1,000	-	-	1,000
60410	435,113	-	-	547	200	-	-	435,860
60601	-	-	-	-	-	-	194	194
60602	569,666	-	-	5,640	70	-	90	575,466
60611	382,720	-	2,000	4,500	3,600	-	60,983	453,803
Department Totals	\$ 10,333,048	\$ 26,806	\$ 28,103	\$ 75,574	\$ 162,341	\$ -	\$ 100,095	\$ 10,725,967

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100	-	-	-	6,500	13,834	-	1,500	31,834
10102	413,560	-	10,800	-	4,200	-	3,808	432,368
10108	242,779	-	300	-	400	-	300	243,779
20031	77,465	-	-	500	3,195	-	-	81,160
20032	78,161	-	-	480	4,651	-	1,425	84,717
20033	79,284	-	-	1,454	2,191	-	80	83,009
20200	-	-	-	-	1,000	-	-	1,000
20206	185,416	1,000	-	1,914	58,607	-	4,579	251,516
20213	102,826	2,000	-	-	6,168	-	1,396	112,390
20215	580,387	15,375	-	590	17,304	-	290	613,946
20216	101,261	-	-	725	709	-	675	103,370
20217	225,857	-	-	529	3,114	-	222	229,722
20218	103,204	-	-	-	1,440	-	500	105,144
20219	-	-	-	-	200	-	-	200
20220	-	1,500	-	-	1,500	-	-	3,000
20222	101,664	-	-	-	-	-	-	101,664
20224	-	-	-	-	150	-	-	150
20225	613,379	-	-	200	1,061	-	200	614,840
20228	109,161	2,025	-	-	125	-	-	111,311
20229	103,323	-	-	-	-	-	563	103,886
20234	109,176	-	-	-	100	-	100	109,376
20235	705,767	-	-	-	350	-	-	706,117
20237	105,037	300	-	900	2,000	-	-	108,237
20239	97,615	-	-	-	-	-	-	97,615
20241	97,470	-	-	-	2,500	-	-	99,970

FY2023-2024 Budget
General Fund (110)
Expense

Maple Woods (300) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20242 PSYCHOLOGY	89,541	-	-	-	-	-	-	89,541
20243 READING	93,855	-	-	-	100	-	-	93,955
20245 SOCIOLOGY	103,278	-	-	-	-	-	-	103,278
20251 HISTORY	299,966	-	-	-	-	-	-	299,966
20253 HONORS PROGRAM	-	-	-	50	1,749	-	-	1,799
20263 AGRICULTURE	102,942	-	15,000	4,900	20,100	-	-	142,942
20277 LEARNING ASSISTANCE CENTER	397,076	-	-	100	2,203	-	90	399,469
20284 EDUCATION	99,382	-	-	-	200	-	-	99,582
40105 MARKETING ACTIVITIES	-	-	-	3,400	3,000	-	13,000	19,400
40107 STUDENT ENGAGEMENT	98,085	-	-	600	1,290	-	50	100,025
40256 BASEBALL	113,043	-	-	-	-	-	-	113,043
40262 SOFTBALL	41,689	-	-	-	-	-	-	41,689
40401 OFFICE OF STUDENT SVCS	326,942	200	-	3,300	4,530	-	700	335,672
40403 COUNSELING	158,622	-	-	150	570	-	250	159,592
40404 FINANCIAL AID & VETERANS	442,429	-	-	500	420	-	50	443,399
40406 CAREER SERVICES	168,057	-	-	275	220	-	60	168,612
40408 ADMISSIONS	397,725	-	-	3,860	5,970	-	1,600	409,155
40414 TESTING	209,903	-	-	150	250	-	50	210,353
60275 SPECIAL POPULATIONS	133,935	4,000	150	200	550	-	200	139,035
60410 ACADEMIC ADVISING	804,600	-	-	125	445	-	100	805,270
60602 OFFICE OF INSTRUCTIONAL SERVIC	519,576	-	-	3,300	3,500	-	900	527,276
60611 LIBRARY-ACADEMIC SUPPORT	349,511	1,000	-	9,500	3,500	-	44,000	407,511
Department Totals	\$ 9,182,949	\$ 27,400	\$ 25,150	\$ 55,302	\$ 173,396	\$ -	\$ 76,688	\$ 9,540,885

Penn Valley (400)

(Includes Health Science Institute and Advanced Technical Skills Institute)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ 6,000	\$ -	\$ 9,150	\$ 1,000	\$ 4,100	\$ 20,250
10102 OFFICE OF THE PRESIDENT	432,486	-	690	13,700	8,760	-	1,100	456,736
10108 CAMPUS BUSINESS OFFICE	291,560	-	-	-	554	-	500	292,614
10165 STRATEGIC PLANNING	-	-	-	4,000	850	-	-	4,850
20041 DIV CHAIR HUMN, EDU	77,465	-	250	560	2,535	-	325	81,135
20042 DIV CHAIR SS,APPTCH,BUSN,EXPL	79,284	-	250	560	2,536	-	325	82,955
20043 DIV CHAIR STEM	86,611	-	250	560	2,535	-	325	90,281
20044 DIV CHAIR HEALTH SCIENCES	86,860	-	250	560	2,535	-	325	90,530
20200 GENERAL INSTRUCTION	-	-	-	6,335	961	-	2,830	10,126
20207 PRACTICAL NURSING	388,646	-	-	600	1,800	-	14,060	405,106
20209 PHYSICAL THERAPY	331,881	500	1,200	3,350	2,300	-	150	339,381

FY2023-2024 Budget General Fund (110) *Expense*

Penn Valley (400) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20213 ART-INSTRUCTION	210,277	14,917	-	210	10,970	-	50	236,424
20215 BIOLOGY	556,510	1,500	-	300	22,748	-	-	581,058
20217 CHEMISTRY	276,658	-	-	-	4,116	-	-	280,774
20220 ACADEMIC COMPUTER LAB	81,706	-	-	-	-	-	-	81,706
20221 ENGINEERING TECHNOLOGY	379,763	-	4,000	-	16,590	-	2,600	402,953
20224 ENGINEERING	92,423	560	-	-	714	-	-	93,697
20225 ENGLISH	485,333	-	-	-	196	-	-	485,529
20228 FOREIGN LANGUAGE	119,498	-	-	-	-	-	-	119,498
20229 GEOLOGY	-	-	-	-	196	-	-	196
20230 DENTAL ASSISTANT	190,388	7,000	-	6,050	12,200	-	11,610	227,248
20233 CRIMINAL JUSTICE	131,846	-	-	-	-	-	-	131,846
20234 COMMUNICATIONS	80,834	-	-	-	-	-	-	80,834
20235 MATHEMATICS	378,489	-	-	-	196	-	-	378,685
20237 MUSIC	110,452	1,455	-	-	1,087	-	-	112,994
20238 NURSING (ADN)	1,695,363	-	-	6,700	10,900	-	138,950	1,851,913
20240 PHYSICAL EDUCATION	-	-	-	-	194	-	-	194
20241 PHYSICS	106,961	-	-	-	245	-	-	107,206
20243 READING	96,126	-	-	-	-	-	-	96,126
20245 SOCIOLOGY	90,317	-	-	-	-	-	-	90,317
20251 HISTORY	86,291	-	-	-	-	-	-	86,291
20252 POLITICAL SCIENCE	101,735	-	-	-	-	-	-	101,735
20256 INSTRUCTIONAL COMPUTER LAB	60,176	-	-	-	1,900	-	-	62,076
20258 PARALEGAL	105,680	-	1,000	9,770	1,200	-	-	117,650
20261 CARTER ART CENTER	6,319	200	-	-	451	-	2,501	9,471
20264 EARLY CHILDHOOD EDUCATION	187,219	-	-	500	1,786	-	400	189,905
20265 HVAC	421,012	-	-	-	43,240	-	1,500	465,752
20267 SURGICAL TECHNOLOGY	177,379	-	-	800	8,415	-	-	186,594
20268 COMPUTER INTEGRTD MACHN & MNFG	264,784	-	2,820	-	45,680	-	-	313,284
20273 AFFILIATE PROGRAMS	-	5,820	-	-	-	-	-	5,820
20277 LEARNING ASSISTANCE CENTER	389,179	-	-	-	3,838	-	300	393,317
20280 INDUSTRIAL TECHNOLOGY	344,233	1,000	9,850	-	13,250	-	150	368,483
20284 EDUCATION	117,664	-	-	-	-	-	-	117,664
20289 BUILDING MAINTENANCE PROGRAM	104,265	-	3,320	-	2,500	-	4,000	114,085
20292 OCCUPATIONAL THERAPY-INSTRUCT	212,642	500	-	4,060	2,800	-	400	220,402
20293 HEALTH INFORMATION MANAGEMENT	189,480	-	5,000	2,300	1,063	-	-	197,843
20295 RADIOLOGICAL TECHNOLOGY	201,063	20,000	-	4,490	5,500	-	25	231,078
20356 VIRTUAL HOSPITAL	338,554	76,200	3,000	6,200	30,300	-	4,800	459,054
20374 ESL - ENGLISH SECOND LANGUAGE	348,497	-	-	-	1,400	-	956	350,853
20485 RESPIRATORY THERAPY	196,738	20,000	-	5,300	1,700	-	1,000	224,738
20725 WELDING	247,937	1,724	-	665	36,411	-	4,000	290,737

FY2023-2024 Budget
General Fund (110)
Expense

Penn Valley (400) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20817 FABRICATION LABORATORY	69,792	-	-	-	4,359	-	-	74,151
20824 GEOGRAPHY	-	-	-	-	194	-	-	194
20831 CONSTRUCTION MANAGEMENT(CSMG)	107,846	-	-	200	990	-	-	109,036
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	19,400	19,400
40107 STUDENT ENGAGEMENT	97,295	-	-	200	1,340	-	400	99,235
40271 MEN'S BASKETBALL	141,268	-	-	-	-	-	-	141,268
40272 WOMEN'S BASKETBALL	20,844	-	-	-	-	-	-	20,844
40401 OFFICE OF STUDENT SVCS	435,866	-	-	2,950	3,450	-	3,300	445,566
40402 RECORDS OFFICE	111,822	-	-	1,312	1,000	-	850	114,984
40403 COUNSELING	234,598	-	-	588	2,621	-	154	237,961
40404 FINANCIAL AID & VETERANS	317,491	-	-	-	882	-	100	318,473
40405 ENROLLMENT SERVICES	204,929	-	-	-	-	-	-	204,929
40406 CAREER SERVICES	167,225	-	-	387	1,463	-	500	169,575
40408 ADMISSIONS	211,976	-	-	1,919	5,500	-	7,000	226,395
40414 TESTING	262,523	-	-	350	1,000	-	73	263,946
40415 DISABILITY SUPPORT SERVICES -DSS	155,136	2,619	-	-	485	-	35	158,275
60410 ACADEMIC ADVISING	660,455	-	-	400	826	-	200	661,881
60502 OFFICE OF CAREER&TECHNICAL EDU	193,691	-	5,000	3,660	6,340	-	-	208,691
60602 OFFICE OF INSTRUCTIONAL SERVICE	493,987	-	-	3,100	2,420	-	300	499,807
60603 OFFICE OF HEALTH SCIENCE INST	186,855	-	-	5,075	-	-	-	191,930
60611 LIBRARY-ACADEMIC SUPPORT	327,510	-	-	11,000	2,943	-	10,109	351,562
Department Totals	\$ 15,359,693	\$ 159,995	\$ 36,880	\$ 117,861	\$ 343,965	\$ -	\$ 239,703	\$ 16,258,097

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ 500	\$ -	\$ 3,100	\$ -	\$ -	\$ 14,570
10101 CAMPUS OPERATIONS	-	-	-	-	7,000	-	740	7,740
10102 OFFICE OF THE PRESIDENT	404,689	500	-	5,500	6,400	-	5,060	422,149
20061 DIV CHAIR STEM, APTECH, BUSN	88,698	-	2,000	2,200	413	-	320	93,631
20062 DIV CHAIR HUMN,SS,HS,EDU,EXPLR	78,161	-	-	1,732	3,100	-	100	83,093
20200 GENERAL INSTRUCTION	-	-	-	3,450	1,400	-	-	4,850
20213 ART-INSTRUCTION	102,175	5,353	-	-	2,678	-	-	110,206
20215 BIOLOGY	456,887	1,200	-	-	15,096	-	-	473,183
20216 BUSINESS	-	-	-	-	370	-	140	510
20217 CHEMISTRY	183,106	1,400	-	-	5,466	-	-	189,972
20218 CSIS	229,126	-	-	125	2,660	-	125	232,036
20225 ENGLISH	308,649	-	-	-	750	-	-	309,399
20228 FOREIGN LANGUAGE	108,161	-	-	-	750	-	-	108,911

FY2023-2024 Budget
General Fund (110)
Expense

Blue River (600) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20234 COMMUNICATIONS	96,943	-	-	-	750	-	-	97,693
20235 MATHEMATICS	478,683	-	-	-	-	-	400	479,083
20237 MUSIC	-	1,380	-	-	2,212	-	-	3,592
20239 PHILOSOPHY	100,258	-	-	-	750	-	-	101,008
20240 PHYSICAL EDUCATION	-	2,000	-	-	-	-	-	2,000
20242 PSYCHOLOGY	103,675	-	-	-	750	-	-	104,425
20243 READING	100,498	-	-	-	750	-	-	101,248
20245 SOCIOLOGY	-	-	-	-	750	-	-	750
20251 HISTORY	97,403	-	-	-	750	-	-	98,153
20255 THEATER	-	500	-	-	-	-	-	500
20269 LINEMEN TECHNICIAN PROGRAM	95,794	-	-	-	67,403	-	4,094	167,291
20277 LEARNING ASSISTANCE CENTER	251,398	-	-	300	331	-	100	252,129
20294 EMERGENCY MED SERVICES	186,398	-	-	3,200	36,553	-	25	226,176
20298 FIRE ACADEMY	204,524	5,000	3,500	2,105	4,745	-	14,850	234,724
20381 POLICE ACADEMY	93,789	-	3,000	3,500	20,000	-	17,351	137,640
20398 PSI ADMINISTRATION	178,685	-	-	-	6,850	-	-	185,535
40105 MARKETING ACTIVITIES	-	11,000	-	-	-	-	8,971	19,971
40107 STUDENT ENGAGEMENT	99,853	-	-	200	3,410	-	-	103,463
40253 MEN'S SOCCER	53,932	-	-	-	-	-	-	53,932
40263 WOMEN'S SOCCER	52,834	-	-	-	-	-	-	52,834
40279 SINGLE PARENT II-A	-	-	-	-	7,760	-	-	7,760
40400 GENERAL STUDENT SERVICES	-	-	-	10,458	-	-	-	10,458
40401 OFFICE OF STUDENT SVCS	352,190	-	-	1,600	3,050	-	200	357,040
40403 COUNSELING	105,969	-	-	900	2,350	-	-	109,219
40404 FINANCIAL AID & VETERANS	262,341	-	-	300	600	-	172	263,413
40405 ENROLLMENT SERVICES	376,235	-	-	727	2,168	-	485	379,615
40406 CAREER SERVICES	155,769	-	-	50	1,784	-	50	157,653
40408 ADMISSIONS	239,934	-	-	2,500	5,134	-	2,000	249,568
40414 TESTING	198,409	-	-	250	640	-	1,050	200,349
40415 DISABILITY SUPPORT SERVICES -DSS	131,669	1,000	-	-	387	-	1,500	134,556
60410 ACADEMIC ADVISING	381,945	-	300	1,453	1,400	-	1,010	386,108
60602 OFFICE OF INSTRUCTIONAL SERVIC	509,540	-	-	2,100	1,295	-	-	512,935
60611 LIBRARY-ACADEMIC SUPPORT	239,527	-	-	12,125	353	-	8,245	260,250
Department Totals	\$ 7,107,847	\$ 29,833	\$ 8,800	\$ 56,005	\$ 222,108	\$ -	\$ 81,558	\$ 7,506,151

FY2023-2024 Budget General Fund (110) *Expense*

Online (700)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10102 OFFICE OF THE PRESIDENT	\$ -	\$ -	\$ -	\$ 5,500	\$ 2,000	\$ -	\$ 1,500	\$ 9,000
20071 DIV CHAIR APT,BUSN,EDU,HS,STEM	19,108	-	-	350	1,150	-	-	20,608
20072 DIV CHAIR HUMN, SS, EXPLORE	19,108	-	-	350	1,150	-	-	20,608
20200 GENERAL INSTRUCTION	-	-	-	4,000	4,900	-	100	9,000
20216 BUSINESS	313,907	-	-	-	-	-	-	313,907
20225 ENGLISH	115,484	-	-	-	-	-	-	115,484
20234 COMMUNICATIONS	100,031	-	-	-	-	-	-	100,031
20235 MATHEMATICS	105,378	-	-	-	-	-	-	105,378
20245 SOCIOLOGY	94,970	-	-	-	-	-	-	94,970
20251 HISTORY	101,108	-	-	-	-	-	-	101,108
20613 MCC ONLINE	735,776	135,511	12,200	5,000	-	-	-	888,487
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	10,000	10,000
40401 OFFICE OF STUDENT SVCS	-	-	-	5,500	3,400	-	100	9,000
40404 FINANCIAL AID & VETERANS	190,829	-	-	-	-	-	-	190,829
40405 ENROLLMENT SERVICES	103,925	-	-	-	-	-	-	103,925
40408 ADMISSIONS	71,756	-	-	1,800	-	-	500	74,056
60410 ACADEMIC ADVISING	264,907	-	-	700	-	-	-	265,607
60602 OFFICE OF INSTRUCTIONAL SERVIC	600,874	-	-	15,300	7,500	-	500	624,174
Department Totals	\$ 2,837,161	\$ 135,511	\$ 12,200	\$ 38,500	\$ 20,100	\$ -	\$ 12,700	\$ 3,056,172

Scholarships (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
80833 SCG AWARDS OVER SIXTY FIVE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
80837 KRG KRCHE-STUDENT EXCHANGE	-	-	-	-	-	-	10,000	10,000
80838 ATG ATHLETIC GRANT	-	-	-	-	-	-	649,202	649,202
80844 FEE WAIVERS FOR HOMEMAKERS	-	-	-	-	-	-	10,000	10,000
80845 RETURNING HEROES	-	-	-	-	-	-	15,000	15,000
80847 MCC GRANT	-	-	-	-	-	-	55,000	55,000
80849 MCC WOLVES SCHOLARSHIP	-	-	-	-	-	-	50,000	50,000
80850 LEADER OF THE PACK ACADMC SCHL	-	-	-	-	-	-	647,600	647,600
80851 MCC ACADEMIC EXCELLENCE SCHLRS	-	-	-	-	-	-	30,000	30,000
<i>Longview (200)</i>								
80847 MCC GRANT	-	-	-	-	-	-	30,000	30,000
80893 MISSOURI INCOME TAX WAIVER	-	-	-	-	-	-	2,000	2,000

FY2023-2024 Budget
General Fund (110)
Expense

Scholarships (All Locations) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Maple Woods (300)</i>								
80833 SCG AWARDS OVER SIXTY FIVE	-	-	-	-	-	-	2,300	2,300
80847 MCC GRANT	-	-	-	-	-	-	30,000	30,000
80893 MISSOURI INCOME TAX WAIVER	-	-	-	-	-	-	150	150
<i>Penn Valley (400)</i>								
80833 SCG AWARDS OVER SIXTY FIVE	-	-	-	-	-	-	3,700	3,700
80837 KRG KRCHE-STUDENT EXCHANGE	-	-	-	-	-	-	3,000	3,000
80841 BLOCK MATCH GRANT	-	-	-	-	-	-	10,000	10,000
80847 MCC GRANT	-	-	-	-	-	-	45,000	45,000
80893 MISSOURI INCOME TAX WAIVER	-	-	-	-	-	-	1,450	1,450
<i>Blue River (600)</i>								
80833 SCG AWARDS OVER SIXTY FIVE	-	-	-	-	-	-	300	300
80837 KRG KRCHE-STUDENT EXCHANGE	-	-	-	-	-	-	500	500
80842 MISC WAIVERS	-	-	-	-	-	-	1,500	1,500
80847 MCC GRANT	-	-	-	-	-	-	30,000	30,000
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,636,702	\$ 1,636,702

Information Technology (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
10133 INFORMATION TECHNOLOGY	\$ 440,787	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	448,787
10144 ENTERPRISE APPLICATIONS	756,802	2,401,593	25,000	8,400	3,200	-	-	3,194,995
10177 INFORMATION SECURITY	-	121,515	-	-	-	-	-	121,515
60667 SYSTEMS INFRASTRUCTURE	420,695	1,258,723	-	-	-	322,884	-	2,002,302
60668 USER SUPPORT	669,614	92,000	548,490	1,000	15,332	-	-	1,326,436
60777 ACADEMIC TECHNOLOGY	-	412,178	-	-	-	-	-	412,178
<i>Longview (200)</i>								
60668 USER SUPPORT	288,005	-	-	-	-	-	-	288,005
<i>Maple Woods (300)</i>								
60668 USER SUPPORT	243,751	-	-	-	-	-	-	243,751
<i>Penn Valley (400)</i>								
60668 USER SUPPORT	277,283	-	-	-	-	-	-	277,283
<i>Blue River (600)</i>								
60668 USER SUPPORT	87,558	-	-	-	-	-	-	87,558
Department Totals	\$ 3,184,495	\$ 4,294,009	\$ 573,490	\$ 9,400	\$ 18,532	\$ 322,884	\$ -	\$ 8,402,810

FY2023-2024 Budget
General Fund (110)
Expense

Police Services (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
10150 POLICE DEPARTMENT	\$ 825,847	\$ 57,557	\$ 80,408	\$ 10,645	\$ 21,090	\$ -	\$ 27,200	\$ 1,022,747
<i>Longview (200)</i>								
10150 POLICE DEPARTMENT	382,681	-	-	-	-	-	-	382,681
<i>Maple Woods (300)</i>								
10150 POLICE DEPARTMENT	631,016	-	-	-	-	-	-	631,016
<i>Penn Valley (400)</i>								
10150 POLICE DEPARTMENT	1,005,758	-	-	-	-	-	-	1,005,758
<i>Blue River (600)</i>								
10150 POLICE DEPARTMENT	314,266	-	-	-	-	-	-	314,266
Department Totals	\$ 3,159,568	\$ 57,557	\$ 80,408	\$ 10,645	\$ 21,090	\$ -	\$ 27,200	\$ 3,356,468

Facility Services (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
10119 MAIL SERVICES	\$ -	\$ 2,000	\$ -	\$ -	\$ 100	\$ -	\$ 95,000	\$ 97,100
50500 MAINTENANCE / PLANT	65,703	120,909	5,000	-	29,300	-	10,600	231,512
50502 GROUNDS-PHYSICAL PLANT	-	1,500	-	-	-	-	-	1,500
50503 CUSTODIAL	-	171,600	-	-	100,000	-	-	271,600
50507 CONSTRUCTION-INTERNAL	208,886	180,000	-	-	24,000	-	7,000	419,886
50510 MAIL SERVICES	61,679	-	-	-	-	-	5,000	66,679
50511 UTILITIES	-	-	-	-	-	212,500	-	212,500
50516 PROPERTY INSURANCE	-	-	-	-	-	-	291,000	291,000
50536 FACILITIES ADMINISTRATION	838,429	-	-	8,400	1,600	-	1,500	849,929
50554 STATE REPAIR & MAINT. FUNDS	-	-	-	-	-	-	2,302,598	2,302,598
60616 DISTRICTWIDE PRINTING	193,345	55,000	600	-	32,300	-	(90,000)	191,245
<i>Longview (200)</i>								
50500 MAINTENANCE / PLANT	409,294	76,450	-	600	56,550	-	1,400	544,294
50502 GROUNDS-PHYSICAL PLANT	72,360	99,000	-	50	17,600	-	200	189,210
50503 CUSTODIAL	79,510	400,000	-	500	750	-	-	480,760
50511 UTILITIES	-	-	-	-	-	471,000	-	471,000
50536 FACILITIES ADMINISTRATION	98,766	-	-	-	-	-	51,698	150,464
<i>Maple Woods (300)</i>								
50500 MAINTENANCE / PLANT	328,992	72,150	-	500	60,350	-	2,000	463,992
50502 GROUNDS-PHYSICAL PLANT	66,028	97,000	-	-	14,100	-	-	177,128
50503 CUSTODIAL	-	270,000	-	-	-	-	-	270,000
50511 UTILITIES	-	-	-	-	-	468,000	-	468,000
50536 FACILITIES ADMINISTRATION	98,766	-	-	-	-	-	41,126	139,892

FY2023-2024 Budget
General Fund (110)
Expense

Facility Services (All Locations) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Penn Valley (400)</i>								
50500 MAINTENANCE / PLANT	708,076	141,600	-	1,000	101,100	-	2,600	954,376
50502 GROUNDS-PHYSICAL PLANT	67,516	114,000	-	-	28,100	-	-	209,616
50503 CUSTODIAL	257,408	768,000	-	-	1,200	-	-	1,026,608
50511 UTILITIES	-	-	-	-	-	890,796	-	890,796
50536 FACILITIES ADMINISTRATION	185,033	-	-	-	-	-	-	185,033
<i>Blue River (600)</i>								
50500 MAINTENANCE / PLANT	260,804	33,500	-	900	35,075	-	100	330,379
50502 GROUNDS-PHYSICAL PLANT	65,901	97,000	-	-	19,000	-	-	181,901
50503 CUSTODIAL	-	290,000	-	-	-	-	-	290,000
50511 UTILITIES	-	-	-	-	-	287,500	-	287,500
50536 FACILITIES ADMINISTRATION	94,925	-	-	-	-	-	-	94,925
Department Totals	\$ 4,161,421	\$ 2,989,709	\$ 5,600	\$ 11,950	\$ 521,125	\$ 2,329,796	\$ 2,721,822	\$ 12,741,423

Districtwide (900)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ 430,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 930,600
20200 GENERAL INSTRUCTION	10,971,096	-	-	-	-	-	-	10,971,096
Department Totals	\$ 11,401,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 11,901,696

180 Workforce & Economic Development Fund

Revenues and expenditures for district-wide non-credit programs operated by the Workforce & Economic Development (WED) unit are accounted for in the Workforce & Economic Development Fund (180). All programmatic training related to these programs are administered and budgeted by WED.

WED is comprised of four distinct divisions:

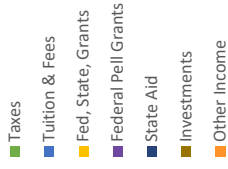
- Continuing Education, which consists of open enrollment in various non-credit certificate and community enrichment programs;
- Corporate College, which provides customized training and consulting for businesses;
- Economic Development, which oversees the administration of the MO Works Programs (New Jobs, Job Retention and Customized State Training Funds); and
- The MCC Apprenticeship program, which works with businesses to sponsor apprentices in a Department of Labor-approved program.

MCC transfers the revenue over expenses from the Workforce & Economic Development Fund (180) to the General Fund (110) as an interfund transfer for general operating expenses of the College.

FY2023-2024 Budget Workforce & Econ. Dev. Fund (180) Summary

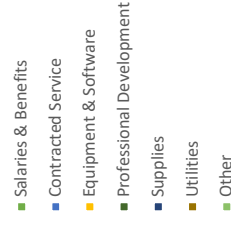
Revenue	FY2022-2023	FY2023-2024	FY24 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(8,337,200)	(8,337,200)	85.78%
Fed, State, Grants	(400,000)	(400,000)	4.12%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(982,451)	(982,451)	10.11%
Revenue Subtotal	(9,719,651)	(9,719,651)	100.00%
Interfund Transfers	1,000,000	1,000,000	
Revenue Total	\$ (8,719,651)	\$ (8,719,651)	

FY24 Revenue by Category



Expense	FY2022-2023	FY2023-2024	FY24 %
Salaries & Benefits	\$ 4,141,186	\$ 3,989,050	45.75%
Contracted Service	1,577,850	1,696,850	19.46%
Equipment & Software	50,000	50,000	0.57%
Professional Development	107,200	114,200	1.31%
Supplies	280,969	289,269	3.32%
Utilities	-	-	0.00%
Other	2,562,446	2,580,282	29.59%
Expense Subtotal	8,719,651	8,719,651	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 8,719,651	\$ 8,719,651	

FY24 Expense by Category





FY2023-2024 Budget
Workforce & Econ. Dev. Fund (180)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
20294 EMERGENCY MED SERVICES	\$ -	-(15,000)	\$ -	-	-	-	-	-(15,000)
20316 POLICE ACADEMY-NON CREDIT	-	(62,000)	-	-	-	-	-	(62,000)
20323 ED2GO PRO	-	(75,000)	-	-	-	-	-	(75,000)
20328 MACHINING	-	(134,000)	-	-	-	-	-	(134,000)
20329 WELDING-NON CREDIT	-	(116,000)	-	-	-	-	-	(116,000)
20350 CALL CENTER	-	(30,000)	-	-	-	-	-	(30,000)
20352 CDL-A	-	(640,000)	-	-	-	-	-	(640,000)
20360 WAREHOUSING	-	(140,000)	-	-	-	-	-	(140,000)
20362 MOTORCYCLE SAFETY	-	(78,000)	-	-	-	-	-	(78,000)
20363 PHARMACY TECH	-	(84,600)	-	-	-	-	-	(84,600)
20366 PHLEBOTOMY	-	(72,000)	-	-	-	-	-	(72,000)
20370 COMMUNITY HEALTH WORKER	-	(92,500)	-	-	-	-	-	(92,500)
20372 OUTREACH CARDS	-	-	-	-	-	-	(60,000)	(60,000)
20376 NIEHS GRANT	-	-	-	-	-	-	(4,500)	(4,500)
20378 ENVIRONMENTAL HEALTH & SAFETY	-	(61,000)	-	-	-	-	-	(61,000)
20386 WORKFORCE DEVELOPMENT	-	(790,000)	-	-	-	-	-	(790,000)
20396 COMMUNITY EDUCATION - YOUTH	-	(75,000)	-	-	-	-	-	(75,000)
20397 FIRE ACADEMY-NON CREDIT	-	(48,000)	-	-	-	-	-	(48,000)
20424 NJTP & JRTP (ED)	-	-	-	-	-	-	(750,000)	(750,000)
20471 OSHA TRAINING	-	(400,000)	-	-	-	-	-	(400,000)
20472 CNA - RELATED TRAINING	-	(269,100)	-	-	-	-	-	(269,100)
20490 MO CUSTOMIZED TRAINING	-	-	(400,000)	-	-	-	-	(400,000)
20503 APPRENTICESHIP	-	-	-	-	-	-	(147,951)	(147,951)
20615 COMMUNITY ED - ADULT	-	(175,000)	-	-	-	-	-	(175,000)
20709 OSHA HOST SITE TRAINING	-	-	-	-	-	-	(20,000)	(20,000)
20787 CONTRACTS	-	(4,950,000)	-	-	-	-	-	(4,950,000)
20835 INDUSTRIAL MAINTENEC-NONCRDT	-	(30,000)	-	-	-	-	-	(30,000)
Department Totals	\$ -	-(8,337,200)	-(400,000)	-	-	-	-(982,451)	-(9,719,651)

FY2023-2024 Budget Workforce & Econ. Dev. Fund (180) Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ 45,000	\$ 45,000	\$ 65,000	\$ 39,000	\$ -	\$ 133,612	\$ 327,612
10111 WED ADMINISTRATION	2,953,703	-	-	-	-	-	-	2,953,703
10697 FISCAL OPERATIONS	-	-	-	1,750	-	-	100	1,850
20294 EMERGENCY MED SERVICES	3,229	-	-	-	7,000	-	-	10,229
20303 HEALTH CARE ENTRY LEVEL	-	-	-	200	800	-	250	1,250
20316 POLICE ACADEMY-NON CREDIT	41,230	-	-	-	50	-	-	41,280
20323 ED2GO PRO	-	37,500	-	-	-	-	-	37,500
20328 MACHINING	37,032	-	-	-	27,000	-	-	64,032
20329 WELDING-NON CREDIT	28,420	-	-	-	19,000	-	-	47,420
20349 SKILLUP	5,383	-	-	-	100	-	-	5,483
20350 CALL CENTER	8,612	-	-	-	4,000	-	-	12,612
20352 CDL-A	161,475	180,000	-	250	17,000	-	40,800	399,525
20360 WAREHOUSING	60,284	-	-	-	2,200	-	4,000	66,484
20362 MOTORCYCLE SAFETY	43,060	600	5,000	-	1,700	-	4,000	54,360
20363 PHARMACY TECH	20,669	-	-	-	10,800	-	100	31,569
20366 PHLEBOTOMY	6,782	-	-	-	8,520	-	100	15,402
20370 COMMUNITY HEALTH WORKER	21,099	-	-	200	6,954	-	400	28,653
20372 OUTREACH CARDS	-	-	-	-	250	-	500	750
20378 ENVIRONMENTAL HEALTH & SAFETY	8,074	12,000	-	-	2,000	-	1,000	23,074
20386 WORKFORCE DEVELOPMENT	339,097	-	-	-	79,240	-	-	418,337
20396 COMMUNITY EDUCATION - YOUTH	2,153	8,000	-	-	-	-	250	10,403
20397 FIRE ACADEMY-NON CREDIT	10,765	-	-	5,000	4,500	-	50	20,315
20424 NJTP & JRTP (ED)	-	-	-	-	-	-	3,400	3,400
20471 OSHA TRAINING	69,972	70,000	-	-	7,500	-	5,700	153,172
20472 CNA - RELATED TRAINING	110,659	-	-	600	11,705	-	23,820	146,784
20490 MO CUSTOMIZED TRAINING	-	340,000	-	-	-	-	-	340,000
20503 APPRENTICESHIP	-	-	-	-	7,000	-	-	7,000
20615 COMMUNITY ED - ADULT	20,319	33,750	-	-	12,000	-	1,500	67,569
20672 DELIVERY	1,077	-	-	1,000	5,000	-	-	7,077
20707 OSHA	-	-	-	5,800	400	-	3,000	9,200
20787 CONTRACTS	-	-	-	-	-	-	2,227,500	2,227,500
20835 INDUSTRIAL MAINTENC-NONCRDT	9,043	-	-	-	4,000	-	-	13,043
30312 WINS EVENTS	-	-	-	-	10,500	-	1,000	11,500
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	125,000	125,000
60108 MO ONE START (MOS) ADMINSTRTRN	-	620,000	-	-	-	-	-	620,000



FY2023-2024 Budget
Workforce & Econ. Dev. Fund (180)
Expense

Administrative Center (100) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60109 WED PROGRAM DEVELOPMENT ADMIN	26,913	-	-	3,500	-	-	100	30,513
60110 WED PROGRAM IMPLEMENTATION ADM	-	-	-	3,500	-	-	100	3,600
60111 WED RECRUIT/ENROLL ADMIN	-	-	-	3,500	-	-	100	3,600
60112 WED OPERATIONS ADMIN	-	-	-	2,000	-	-	100	2,100
60610 CONT ED ADMINISTRATION	-	-	-	6,300	250	-	100	6,650
60613 CORPORATE COLLEGE	-	250,000	-	9,800	-	-	3,500	263,300
60630 ECONOMIC DEVELOPMENT ADMINISTR	-	100,000	-	5,800	800	-	200	106,800
Department Totals	\$ 3,989,050	\$ 1,696,850	\$ 50,000	\$ 114,200	\$ 289,269	\$ -	\$ 2,580,282	\$ 8,719,651

190 Auxiliary Services Fund

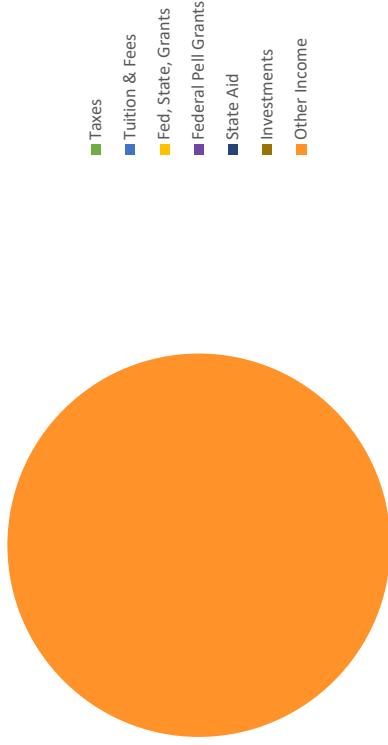
The Auxiliary Fund (190) captures non-academic services that supplement student's college experience and support the institution's education programs.

MCC transfers the revenue over expenses from the Auxiliary Fund (190) to the General Fund (110) as an interfund transfer for general operating expenses of the College.

FY2023-2024 Budget
Auxiliary Services Fund (190)
Summary

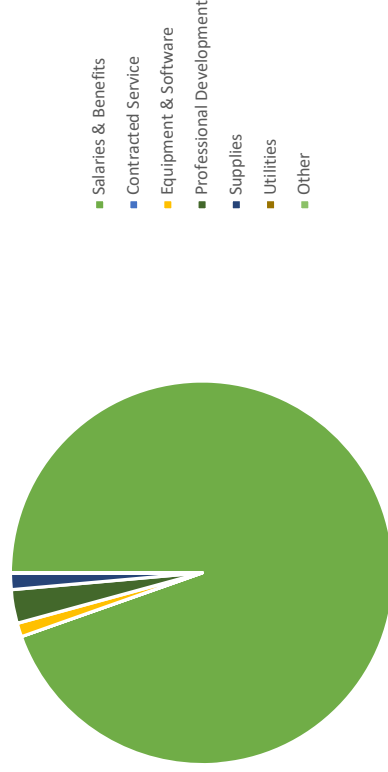
Revenue	FY2022-2023	FY2023-2024	FY24 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(1,580,803)	(1,099,987)	100.00%
Revenue Subtotal	(1,580,803)	(1,099,987)	100.00%
Interfund Transfers	1,004,848	711,016	
Revenue Total	\$ (575,955)	\$ (388,971)	

FY24 Revenue by Category



Expense	FY2022-2023	FY2023-2024	FY24 %
Salaries & Benefits	\$ 397,661	\$ 367,971	94.60%
Contracted Service	162,700	-	0.00%
Equipment & Software	200	4,500	1.16%
Professional Development	8,500	11,000	2.83%
Supplies	13,654	5,300	1.36%
Utilities	-	-	0.00%
Other	(6,760)	200	0.05%
Expense Subtotal	575,955	388,971	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 575,955	\$ 388,971	

FY24 Expense by Category





FY2023-2024 Budget
Auxiliary Services Fund (190)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (50,000)	\$ (50,000)
70710 FOOD SERVICES	-	-	-	-	-	-	(10,000)	(10,000)
70713 LEASE AGREEMENTS	-	-	-	-	-	-	(215,100)	(215,100)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (275,100)	\$ (275,100)

Longview (200)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (121,105)	\$ (121,105)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	(15,500)	(15,500)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (136,605)	\$ (136,605)

Maple Woods (300)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70669 RECREATION CENTER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,000)	\$ (4,000)
70703 BOOKSTORE	-	-	-	-	-	-	(131,067)	(131,067)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	(10,762)	(10,762)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (145,829)	\$ (145,829)

Penn Valley (400)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70669 RECREATION CENTER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (6,000)	\$ (6,000)
70703 BOOKSTORE	-	-	-	-	-	-	(200,857)	(200,857)
70713 LEASE AGREEMENTS	-	-	-	-	-	-	(82,120)	(82,120)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	(70,800)	(70,800)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (359,777)	\$ (359,777)

Blue River (600)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (96,376)	\$ (96,376)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	(86,300)	(86,300)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (182,676)	\$ (182,676)

FY2023-2024 Budget
Auxiliary Services Fund (190)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10136 MANAGEMENT & AUX SERVICES	\$ 91,480	\$ -	\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ 102,480
Department Totals	\$ 91,480	\$ -	\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ 102,480

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
70669 RECREATION CENTER	\$ 185,170	\$ -	\$ 2,000	\$ -	\$ 2,900	\$ -	\$ 100	\$ 190,170
Department Totals	\$ 185,170	\$ -	\$ 2,000	\$ -	\$ 2,900	\$ -	\$ 100	\$ 190,170

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
70669 RECREATION CENTER	\$ 91,321	\$ -	\$ 2,500	\$ -	\$ 2,400	\$ -	\$ 100	\$ 96,321
Department Totals	\$ 91,321	\$ -	\$ 2,500	\$ -	\$ 2,400	\$ -	\$ 100	\$ 96,321

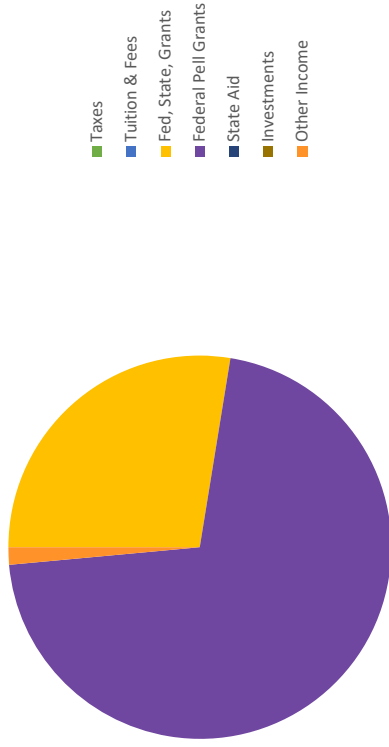
400 Student Aid Fund

The Student Aid Fund (400) is a restricted fund used to account for federal financial aid funds disbursed for the purpose of providing financial support to students. These funds are received by the College and passed through to the student accounts.

FY2023-2024 Budget Student Aid Fund (400) *Summary*

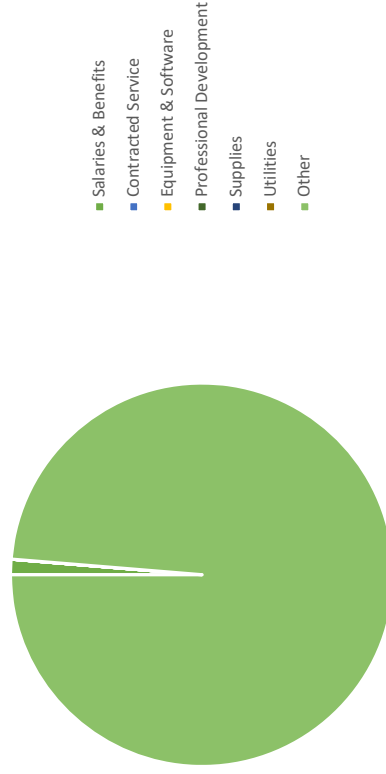
Revenue	FY2022-2023	FY2023-2024	FY24 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	(7,759,495)	(7,759,495)	27.55%
Federal Pell Grants	(20,000,000)	(20,000,000)	71.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(410,000)	(410,000)	1.46%
Revenue Subtotal	(28,169,495)	(28,169,495)	100.00%
Interfund Transfers	-	-	
Revenue Total	\$ (28,169,495)	\$ (28,169,495)	

FY24 Revenue by Category



Expense	FY2022-2023	FY2023-2024	FY24 %
Salaries & Benefits	\$ 368,236	\$ 368,236	1.31%
Contracted Service	-	-	0.00%
Equipment & Software	-	-	0.00%
Professional Development	2,000	2,000	0.01%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	27,799,259	27,799,259	98.69%
Expense Subtotal	28,169,495	28,169,495	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 28,169,495	\$ 28,169,495	

FY24 Expense by Category



FY2023-2024 Budget
Student Aid Fund (400)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
40404 FINANCIAL AID & VETERANS	\$ -	\$ -	(2,000)	\$ -	-	-	-	(2,000)
80305 KC SCHOLARS	-	-	-	-	-	-	(400,000)	(400,000)
80800 CRW FED SHARE OF W/S SALARIES	-	-	(368,236)	-	-	-	-	(368,236)
80801 ISG SUPPLEMENTAL ED GRANT	-	-	(434,259)	-	-	-	-	(434,259)
80804 PEG PELL GRANT	-	-	-	(20,000,000)	-	-	-	(20,000,000)
80820 A+ STUDENTS	-	-	(6,000,000)	-	-	-	-	(6,000,000)
80822 MISSOURI ACCESS GRANT	-	-	(900,000)	-	-	-	-	(900,000)
80825 MO HIGHER ED ACADEMIC PROGRAM	-	-	(50,000)	-	-	-	-	(50,000)
80862 FAST TRACK WORKFRC INCNTV GRNT	-	-	(5,000)	-	-	-	-	(5,000)
Department Totals	\$ -	\$ -	(7,759,495)	(20,000,000)	\$ -	\$ -	(400,000)	(28,159,495)

Longview (200)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
80855 MOHELA'S DRCTR'S CHOICE SCHLSP	\$ -	\$ -	-	-	-	-	(10,000)	(10,000)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(10,000)	(10,000)

FY2023-2024 Budget
Student Aid Fund (400)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40404 FINANCIAL AID & VETERANS	\$ -	- \$	- \$	2,000 \$	- \$	- \$	- \$	2,000
80305 KC SCHOLARS	-	-	-	-	-	-	400,000	400,000
80800 CRW FED SHARE OF W/S SALARIES	368,236	-	-	-	-	-	-	368,236
80801 ISG SUPPLEMENTAL ED GRANT	-	-	-	-	-	-	434,259	434,259
80804 PEG PELL GRANT	-	-	-	-	-	-	20,000,000	20,000,000
80820 A+ STUDENTS	-	-	-	-	-	-	6,000,000	6,000,000
80822 MISSOURI ACCESS GRANT	-	-	-	-	-	-	900,000	900,000
80825 MO HIGHER ED ACADEMIC PROGRAM	-	-	-	-	-	-	50,000	50,000
80862 FAST TRACK WORKFRC INCNTV GRNT	-	-	-	-	-	-	5,000	5,000
Department Totals	\$ 368,236	\$ -	\$ -	2,000 \$	- \$	- \$	27,789,259 \$	28,159,495

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
80855 MOHELA'S DRCTR'S CHOICE SCHLSP	\$ -	- \$	- \$	- \$	- \$	- \$	10,000 \$	10,000
Department Totals	\$ -	\$ -	\$ -	- \$	- \$	- \$	10,000 \$	10,000

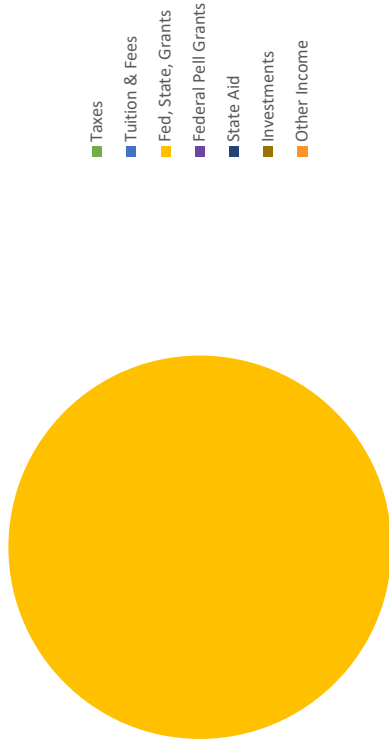
410 Restricted Fund

The Restricted Fund (410) is designated for federal, state and local government grants, plus funding from corporations or national foundations. New grants are added throughout the year. As new grants become available, the grants' award purpose, amount, and time period are presented for review and approval by the Board of Trustees at the regular board meetings.

FY2023-2024 Budget Restricted Fund (410) Summary

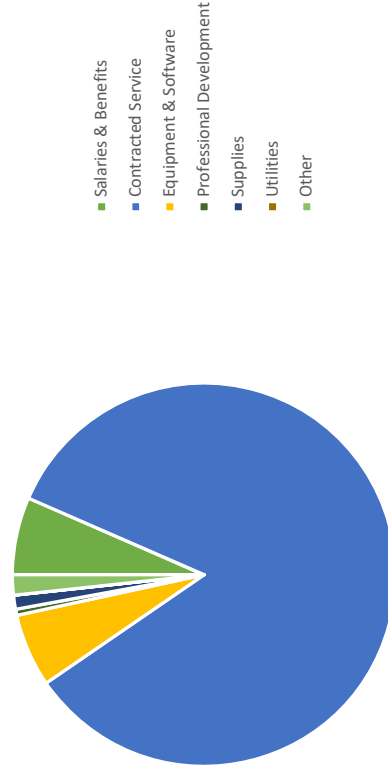
Revenue	FY2022-2023	FY2023-2024	FY24 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	(10,847,626)	(21,951,510)	100.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	(10,847,626)	(21,951,510)	100.00%
Interfund Transfers	-	-	
Revenue Total	\$ (10,847,626)	\$ (21,951,510)	

FY24 Revenue by Category



Expense	FY2022-2023	FY2023-2024	FY24 %
Salaries & Benefits	\$ 1,597,622	\$ 1,437,855	6.55%
Contracted Service	5,704,203	18,412,854	83.88%
Equipment & Software	1,983,926	1,354,846	6.17%
Professional Development	156,480	114,339	0.52%
Supplies	211,976	254,933	1.16%
Utilities	-	-	0.00%
Other	1,193,419	376,683	1.72%
Expense Subtotal	10,847,626	21,951,510	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 10,847,626	\$ 21,951,510	

FY24 Expense by Category





FY2023-2024 Budget
Restricted Fund (410)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ -	\$ -	(1,876,485)	\$ -	-	-	\$ -	(1,876,485)
20105 JACKSON COUNTY-ARPA GRANT	-	-	(356,030)	-	-	-	-	(356,030)
20108 DHEWD ARPA \$10M	-	-	(10,000,000)	-	-	-	-	(10,000,000)
20291 MOEXCELS GRANT	-	-	(6,485,008)	-	-	-	-	(6,485,008)
30316 ED OPP CTR	-	-	(472,467)	-	-	-	-	(472,467)
40202 MOAMP - APPRENTICESHIPS	-	-	(233,039)	-	-	-	-	(233,039)
40479 SKILLUP	-	-	(202,000)	-	-	-	-	(202,000)
40481 SKILLUP - TANF	-	-	(51,518)	-	-	-	-	(51,518)
50545 HRSA GRANT - CPF/CDS	-	-	(1,800,000)	-	-	-	-	(1,800,000)
60717 NASA-MO.SPACE GRANT CONSORTIUM	-	-	(11,260)	-	-	-	-	(11,260)
Department Totals	\$ -	\$ -	(21,487,807)	\$ -	-	-	\$ -	(21,487,807)

Longview (200)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
40121 UMKC - NSF - PROSPECT S-STEM	\$ -	\$ -	(4,912)	\$ -	-	-	\$ -	(4,912)
Department Totals	\$ -	\$ -	(4,912)	\$ -	-	-	\$ -	(4,912)

Penn Valley (400)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
20104 UMKC- DESE PRESCHL WRKFRC DVLP	\$ -	\$ -	(13,986)	\$ -	-	-	\$ -	(13,986)
40306 STUDENT SUPPORT SVCS 8/99	-	-	(407,510)	-	-	-	-	(407,510)
40480 CHW-CURRICULUM-MO.DHSS	-	-	(31,105)	-	-	-	-	(31,105)
60719 NSF-KC URBAN R ENGINEER UMKC	-	-	(6,190)	-	-	-	-	(6,190)
Department Totals	\$ -	\$ -	(458,791)	\$ -	-	-	\$ -	(458,791)

FY2023-2024 Budget Restricted Fund (410) *Expense*

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20108 DHEWD ARPA \$10M	\$ -	10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	10,000,000
20291 MOEXCELS GRANT	-	6,485,008	-	-	-	-	-	6,485,008
30316 ED OPP CTR	421,729	40,265	-	8,652	1,000	-	821	472,467
40202 MOAMP - APPRENTICESHIPS	149,341	-	-	4,000	-	-	79,698	233,039
40204 MO-AMP MATCH	-	-	-	-	-	-	-	-
40475 SKILL UP/SNAP GRANT MATCH	50,523	-	-	-	546	-	(51,069)	-
40479 SKILLUP	-	-	-	-	-	-	202,000	202,000
40481 SKILLUP - TANF	50,522	-	-	546	200	-	250	51,518
50545 HRSA GRANT - CPF/CDS	-	1,700,000	100,000	-	-	-	-	1,800,000
60104 HARRISONVILLE R-IX PERKINS SUB	-	8,243	-	-	-	-	-	8,243
60105 LEXINGTON R-V PERKINS SUB-AWRD	-	11,990	-	-	-	-	-	11,990
60398 PROGRAM IMPROVEMENTS	-	15,719	17,820	3,500	21,384	-	-	58,423
60717 NASA-MO-SPACE GRANT CONSORTIUM	5,530	-	-	550	1,569	-	3,611	11,260
60718 MO-SPACE CONSORTIUM MATCH	6,283	-	-	-	-	-	(6,283)	-
Department Totals	\$ 683,928	\$ 18,261,225	\$ 117,820	\$ 17,248	\$ 24,699	\$ -	\$ 229,028	\$ 19,333,948

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20214 AUTOMOTIVE TECHNOLOGY	\$ 135,408	\$ -	\$ 218,526	\$ -	\$ 19,436	\$ -	\$ -	\$ 373,370
20216 BUSINESS	-	-	-	3,000	1,000	-	4,000	8,000
20824 GEOGRAPHY	-	-	-	-	1,000	-	-	1,000
40121 UMKC - NSF - PROSPECT S-STEM	2,612	-	-	500	-	-	1,800	4,912
Department Totals	\$ 135,408	\$ -	\$ 218,526	\$ -	\$ 19,436	\$ -	\$ -	\$ 387,282

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20206 VETERINARY TECHNOLOGY	\$ 93,418	\$ -	\$ 143,777	\$ 3,000	\$ 10,630	\$ -	\$ 3,000	\$ 253,825
20218 CSIS	-	-	-	1,500	1,000	-	-	2,500
20263 AGRICULTURE	-	-	20,000	1,500	15,960	-	3,000	40,460
20824 GEOGRAPHY	-	-	-	-	1,000	-	-	1,000
Department Totals	\$ 93,418	\$ -	\$ 163,777	\$ 6,000	\$ 28,590	\$ -	\$ 6,000	\$ 297,785

FY2023-2024 Budget Restricted Fund (410) *Expense*

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20104 UMKC- DESE PRESCHL WRKFCR DVLP	\$ 12,995	-	-	-	991	-	-	\$ 13,986
20105 JACKSON COUNTY-ARPA GRANT	-	-	235,000	-	-	-	-	235,000
20207 PRACTICAL NURSING	-	-	5,000	-	3,000	-	1,000	9,000
20209 PHYSICAL THERAPY	-	-	4,000	-	4,000	-	1,000	9,000
20213 ART-INSTRUCTION	-	-	-	-	1,000	-	3,000	4,000
20221 ENGINEERING TECHNOLOGY	-	-	2,700	10,000	7,000	-	3,000	22,700
20230 DENTAL ASSISTANT	-	3,000	25,710	7,000	4,000	-	3,200	42,910
20233 CRIMINAL JUSTICE	-	-	-	3,000	-	-	3,000	6,000
20238 NURSING (ADN)	134,810	6,000	36,739	12,450	3,700	-	6,000	199,699
20258 PARALEGAL	-	-	-	-	1,000	-	3,000	4,000
20259 HEALTH SCIENCES	-	-	-	-	-	-	22,000	22,000
20264 EARLY CHILDHOOD EDUCATION	-	-	-	-	1,000	-	3,000	4,000
20265 HVAC	-	-	15,000	8,000	5,000	-	3,000	31,000
20267 SURGICAL TECHNOLOGY	-	-	-	-	5,000	-	2,700	7,700
20268 COMPUTER INTEGRTD MACHN & MNFG	-	7,000	79,750	-	10,000	-	3,000	99,750
20280 INDUSTRIAL TECHNOLOGY	-	-	5,000	3,000	20,000	-	3,000	31,000
20289 BUILDING MAINTENANCE PROGRAM	-	-	-	3,000	25,000	-	3,000	31,000
20292 OCCUPATIONAL THERAPY-INSTRUCT	-	-	-	3,000	1,000	-	5,000	9,000
20293 HEALTH INFORMATION MANAGEMENT	-	-	-	1,500	-	-	3,000	4,500
20294 EMERGENCY MED SERVICES	-	-	5,000	-	3,000	-	1,800	9,800
20295 RADIOLOGICAL TECHNOLOGY	-	-	-	3,000	2,000	-	2,500	7,500
20356 VIRTUAL HOSPITAL	-	-	30,000	-	6,000	-	-	36,000
20725 WELDING	-	-	255,135	3,000	10,000	-	3,000	271,135
20831 CONSTRUCTION MANAGEMENT(CSMG)	-	2,000	-	-	4,000	-	9,000	15,000
40306 STUDENT SUPPORT SVCS 8/99	367,483	2,799	-	25,452	3,276	-	8,500	407,510
40480 CHW-CURRICULUM-MO.DHSS	1,039	-	-	411	500	-	29,155	31,105
60719 NSF-KC URBAN R ENGINEER UMKC	6,162	-	-	28	-	-	-	6,190
Department Totals	\$ 522,489	\$ 20,799	\$ 699,034	\$ 82,841	\$ 120,467	\$ -	\$ 124,855	\$ 1,570,485

FY2023-2024 Budget
Restricted Fund (410)
Expense

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20105 JACKSON COUNTY-ARPA GRANT	\$ -	121,030	\$ -	- \$	- \$	- \$	- \$	121,030
20216 BUSINESS	-	-	-	3,000	2,000	-	2,000	7,000
20218 CSIS	-	3,000	-	1,750	-	-	-	4,750
20233 CRIMINAL JUSTICE	-	-	72,064	-	9,000	-	-	81,064
20269 LINEMEN TECHNICIAN PROGRAM	-	-	7,500	-	-	-	-	7,500
20294 EMERGENCY MED SERVICES	-	-	22,125	-	2,000	-	5,000	29,125
20298 FIRE ACADEMY	-	-	54,000	-	-	-	-	54,000
20381 POLICE ACADEMY	-	6,800	-	-	46,741	-	4,000	57,541
Department Totals	\$ -	121,030	\$ -	- \$	- \$	- \$	- \$	362,010

600-620 Plant Funds

The Plant Funds (600-620) are centrally managed funds associated with the acquisition, construction, and maintenance of the College's physical plant and assets.

The Plant Funds consist of four different funds:

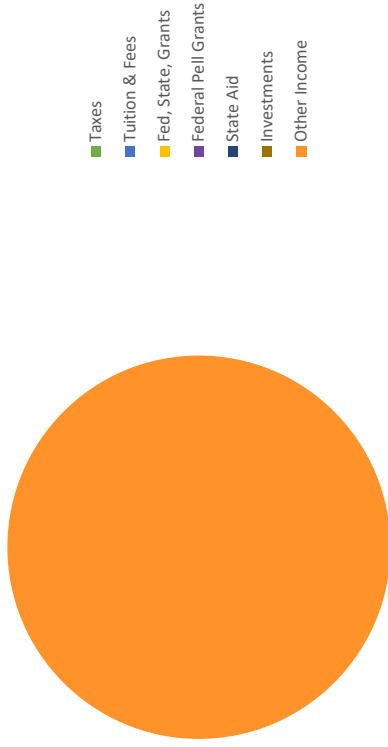
- The Unexpended Plant Fund (600) is unexpended resources from various sources used to finance the construction, renovation and acquisition of long-lived assets for college purposes;
- The Bond Fund (605) is used to record construction in progress for bonds issued by MCC;
- The Investment in Plant Fund (610) is used to record the value of capitalized assets such as land, buildings and equipment;
- The Debt Service Fund (620) is used to pay back debt the College has acquired in the form of bond issuances not tied to the Building Corporation.

The Plant Funds are important components for calculating the College's net position reported to the Board of Trustees monthly and captured in the annual audit.

FY2023-2024 Budget Plant Funds (600-620) *Summary*

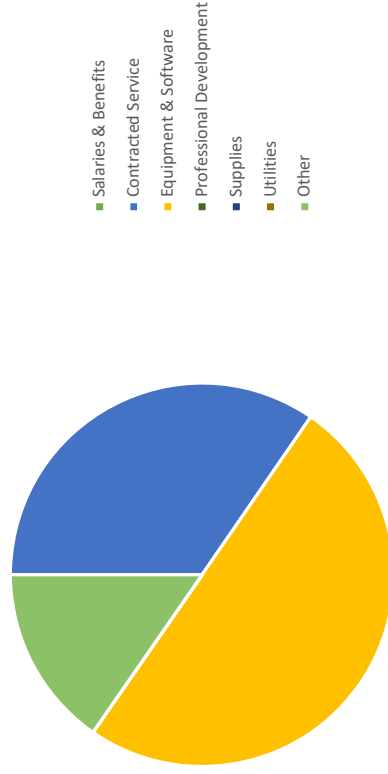
Revenue	FY2022-2023	FY2023-2024	FY24 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(1,089,655)	(1,122,346)	100.00%
Revenue Subtotal	(1,089,655)	(1,122,346)	100.00%
Interfund Transfers	(7,501,753)	(7,504,720)	
Revenue Total	\$ (8,591,408)	\$ (8,627,066)	

FY24 Revenue by Category



Expense	FY2022-2023	FY2023-2024	FY24 %
Salaries & Benefits	\$ -	\$ -	0.00%
Contracted Service	7,501,753	7,504,720	34.59%
Equipment & Software	8,533,153	10,861,060	50.06%
Professional Development	-	-	0.00%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	2,739,341	3,331,399	15.35%
Expense Subtotal	18,774,247	21,697,179	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 18,774,247	\$ 21,697,179	

FY24 Expense by Category



FY2023-2024 Budget
Plant Funds (600-620)
Revenue

Unexpended Plant Fund (600)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,122,346)	\$ (1,122,346)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,122,346)	\$ (1,122,346)

FY2023-2024 Budget
Plant Funds (600-620)
Expense

Unexpended Plant Fund (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	-	-	-	-	-	8,480	\$ 8,480
10998 DESIGNATED IT PROJECTS	-	250,000	-	-	-	-	-	250,000
10999 INSTNL SUPPRT ONE-TIME PRJCT	-	-	1,000,000	-	-	-	-	1,000,000
50500 MAINTENANCE / PLANT	-	5,760,851	-	-	-	-	-	5,760,851
50998 DESIGNATED CAPTIAL RENEWAL	-	500,000	-	-	-	-	-	500,000
Department Totals	\$ -	\$ 6,510,851	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 8,480	\$ 7,519,331

Bond Fund - Plant (605)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	-	9,861,060	-	-	-	-	\$ 9,861,060
Department Totals	\$ -	\$ -	\$ 9,861,060	\$ -	\$ -	\$ -	\$ -	\$ 9,861,060

Investment in Plant Fund (610)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	-	-	-	-	-	3,322,919	\$ 3,322,919
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,322,919	\$ 3,322,919

Debt Service (620)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
50557 BOND SERIES 2020 - BOND FUND	\$ -	993,869	-	-	-	-	-	\$ 993,869
Department Totals	\$ -	\$ 993,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 993,869

Lease Payment Details and Debt Ratios

Principal and interest payments are due to the bondholders on Jan 1 and July 1. As such, MCC's payment must be made to the Trustee a few days prior to the scheduled due dates.

Table 1 Breakdown of Lease Payment by Bond Issue:									
MCC Building Corp Bond Issue	Purpose	Debt Balance 7/1/2023	Dec 2023 Interest Payment	June 2024 Interest Payment	June 2024 Principal Payment	Debt Balance 6/30/2024	FY 2024 Lease Payment = Principal + Interest	Fiscal Year that Bond Issue is Paid Off	
2014	REFI 06/08 ISSUES W/14	\$ 26,335,000	\$ 402,926	\$ 402,926	\$ 4,955,000	\$ 21,380,000	\$ 5,760,851	2028	
2020	Series 2020 Bond	\$ 43,510,000	\$ 496,934	\$ 496,934	-	\$ 43,510,000	\$ 993,869	2045	

Table 2 Debt Financial Ratios:							
	FY2022	FY2021	FY2020	FY2019	FY2018	Target	Comments
Debt Burden Ratio	4.9%	5.3%	5.1%	5.3%	5.2%	< 7%	Measures the cost of borrowing to overall expenses
Debt Service Coverage	2.72	1.50	0.38	2.71	3.19	none	Measures excess of income over adjusted expenses to cover annual debt service payment
Viability Ratio	1.12	0.78	1.22	1.32	1.00	.6-1	Measures resources (i.e. cash, investments, receivables less non-debt related liabilities) to pay off debt. HLC recommends 100% or 1.

Table 3 Lease Payment Funding Source & Debt Schedule:									
Fiscal Year	LEASE PAYMENT - GROSS & NET			LEASE FUNDING SOURCE			DEBT SCHEDULE		
	Gross Lease Payment	Reductions *	Net Lease Payment*	Operations	Unexpended Plant	Debt Balance - 7/1/xx	Principal Payment	Debt Balance - 6/30/xx	Interest Payment
2022	6,754,502	-	6,754,502	6,754,502	-	79,315,000	4,665,000	74,650,000	2,089,502
2023	6,751,753	-	6,751,753	6,751,753	-	74,650,000	4,805,000	69,845,000	1,946,753
2024	6,754,720	-	6,754,720	6,754,720	-	69,845,000	4,955,000	64,890,000	1,799,720
2025	6,753,097	-	6,753,097	6,753,097	-	64,890,000	5,105,000	59,785,000	1,648,097
2026	6,751,884	-	6,751,884	6,751,884	-	59,785,000	5,260,000	54,525,000	1,491,884
2027	6,755,928	-	6,755,928	6,755,928	-	54,525,000	5,425,000	49,100,000	1,330,928
2028	6,754,923	-	6,754,923	6,754,923	-	49,100,000	5,590,000	43,510,000	1,164,923
2029	3,113,869	-	3,113,869	3,113,869	-	43,510,000	2,120,000	41,390,000	993,869
2030	3,115,269	-	3,115,269	3,115,269	-	41,390,000	2,185,000	39,205,000	930,269
2031	3,114,719	-	3,114,719	3,114,719	-	39,205,000	2,250,000	36,955,000	864,719
2032	3,114,719	-	3,114,719	3,114,719	-	36,955,000	2,295,000	34,660,000	819,719



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