



ADOPTED BUDGET
2022-2023

Table of Contents

Letter from the Chancellor	3
MCC Leadership Team	5
History and Introduction of MCC	7
Legal Provisions	7
MCC Service Areas & Locations	9
Annual Budget Planning Process	10
Educational Programs	10
Tuition & Fees	11
Organizational Structure	11
Staffing	12
Five-Year Financial Plans	12
Strategic Plan: MCC Reimagined	15
FY2022-2023 Budget	
Budget at a Glance	19
Budget at a Glance Statement	21
100 Student Activities Fund	25
Summary	
Expense by Location	
110 General Fund	29
Summary	
Revenue	
Expense by Location	
180 Workforce & Economic Development Fund	45
Summary	
Revenue	
Expense	
190 Auxiliary Fund	51
Summary	
Revenue by Location	
Expense by Location	
400 Student Aid Fund	55
Summary	
Revenue by Location	
Expense by Location	
410 Restricted Fund	59
Summary	
Revenue by Location	
Expense by Location	
600-620 Plant Funds	69
Summary	
Revenue	
Expense by Fund	
Lease Payment Schedule	



Date: June 23, 2022

To: Board of Trustees

Subject: Operating Budget for Fiscal Year 2022-2023

I am pleased to present the operating budget plan for July 1, 2022 through June 30, 2023 for adoption by the Board of Trustees. The budget plan utilizes forecasts and assumptions based on the most current information available. We are pleased to present a balanced budget with revenue matching expenses.

In accordance with past years, MCC's budget will be intricately linked to the College's strategic priorities and integrated planning. This is the first operating budget to fall under *MCC Reimagined, 2031*, the College's new 2022-2031 strategic plan. I am proud of the plan's visionary goals that will guide us into the future and the College's commitment to ensuring our most pressing strategic priorities are supported through budget planning and resource allocation.

MCC's utilization of integrated planning consists of:

- A strategic plan outlining fourteen bold organizational goals for the entire College. Each organizational goal will be measured using at least one Key Performance Indicator (KPI) to manage progress.
- Shared Service/Campus Plans that build on the goals identified in the strategic plan to develop a mid-range plan for every arm of the College.
- An annual Institutional Effectiveness (IE) Cycle during which over fifty planning units across the College set short-range operational goals in support of the goals identified by their corresponding shared service/campus. Additionally, the College institutes one global goal shared by every planning unit to ensure a district-wide focus on its most pressing priorities. The global goal for the 2022-2023 IE Cycle is to *create an environment that is inclusive and engaging for students, faculty, staff, and the community.*

The General Fund (110) budget includes several assumptions to project revenue for property tax, state aid, and tuition and fees based on enrollment projections as follows:

- Property taxes will remain relatively flat.
- State aid will increase slightly with the increase of funding from the State for higher education.
- Total tuition and fees revenue will remain relatively flat.

Highlights for this budget cycle are as follows:

- The tuition & fee revenue projection includes the board approved tuition increase from February 2022.
- Expenses have been aligned to support current needs and strategic priorities and are tied directly to MCC's Strategic Plan.
- Special Project Fund (120) discontinued with FY22 completion of the St. Joseph project.
- Designated Fund (170) discontinued with funds being reallocated to the General Fund (110).
- The administration will continue to strategically utilize \$500,000 set aside for facilities deferred maintenance and \$250,000 set aside for IT deferred maintenance

As noted above, the budget plan presented is balanced with budget expenses equal to projected net revenue, ensuring the financial sustainability for the College. Given what we know at the present time, we feel confident that the budget plan presented to the Board of Trustees for adoption will allow MCC to achieve our mission of preparing students, serving communities, and creating opportunities for all.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'K. Beatty', with a stylized flourish extending to the right.

Dr. Kimberly Beatty, Chancellor

ANNUAL BUDGET

Fiscal Year July 1, 2022 – June 30, 2023

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History and Introduction of MCC

More than a Tradition: The History of Metropolitan Community College

In 1915, the Kansas City community was asking for local higher education opportunities. In response to the growing need, the Kansas City Board of Education approved a post-secondary education experiment called the Kansas City Polytechnic Institute. The Institute was officially established by the school board on May 29, 1915, as the first public institution of higher education in Kansas City.

In a building at 11th and Locust streets in downtown Kansas City, we began offering classes on September 7, 1915, with about 200 students. In the beginning, the school included a junior college, a teacher training school, a high school, a mechanic arts school, a trade school and a business training school. A nurse training school was quickly added. We offered classes that prepared students for additional college work and courses that could lead to profitable employment.

We were one of the first two-year colleges in the United States to award the associate degree and became a national model for two-year post-secondary education. We received official accreditation in 1918 by the North Central Association of Secondary Schools and Colleges — the third two-year institution in the country to be accredited by the NCA. The academic standards were considered highly rigorous.

With the junior college division attracting so many students, the name was changed to the Junior College of Kansas City in 1919.

In 1964, seven suburban school districts — Belton, Center, Grandview, Hickman Mills, Lee’s Summit, North Kansas City and Raytown — joined the Kansas City School District to create the Metropolitan Community College District. That year, the College’s Board of Trustees was elected to govern the district and relinquish governing authority from the Kansas City Board of Education. We became the Junior College District of Metropolitan Kansas City, Missouri, later known as Metropolitan Community College.

As Kansas City expanded into the suburbs in the 1960s, so did MCC, opening the Longview, Maple Woods and Penn Valley campuses in 1969. In the 1980s and 1990s, the Blue Springs, Park Hill, Independence and Fort Osage school districts joined the MCC district. Blue River was named the fourth campus in 1997. In 2021, the Grain Valley, Liberty and Oak Grove school districts joined the MCC district.

Metropolitan Community College now has five campuses throughout the Kansas City region — Blue River, Longview, Maple Woods, Online and Penn Valley — making access to higher education within reach of all residents of the four Missouri counties of metropolitan Kansas City.

From its start as the Polytechnic Institute, the current community college inherits a proud tradition of more than 100 years of preparing students, serving communities and creating opportunities for all.

Metropolitan Community College of Kansas City: One MCC

In 2005, the Board of Trustees adopted a resolution recognizing MCC as one college with five campuses that operate under an umbrella of one Board, one accreditation and one district. Each location is referred to as one of five MCC campuses rather than independent community colleges.

Today we are the oldest and largest public institution of higher learning in Kansas City, Missouri, one of the largest higher education

institutions in the state of Missouri, and one of the premier community colleges in the nation. With five campuses across the metropolitan area, we serve more than 30,000 students every year. Everything we do is in support of our mission:

**PREPARING STUDENTS, SERVING COMMUNITIES,
CREATING OPPORTUNITIES FOR ALL**

Legal Provisions Applicable to the Budget and Tax Levy

U.S. Constitution Provisions Related to Education

The Tenth Amendment of the Constitution of the United States, with certain limitations imposed by judicial interpretations, reserves the

responsibility for education to the States or to the people.

Constitution of Missouri Article Related to Education

Article IX of the Missouri Constitution provides in part as follows:

“A general diffusion of knowledge and intelligence being essential to the preservation of the rights and liberties of the people, the general assembly shall establish and maintain free public schools for the gratuitous instruction of all persons in this state. . .

“Adult education may be provided from funds other than ordinary school revenues. . .

“The general assembly shall adequately maintain the state universities and such other educational institutions as it may deem necessary. . .”

Establishment of the Junior College District of Metropolitan Kansas City

Pursuant to the foregoing and to state legislative enactments and judicial decisions, the management of public school and junior college districts in Missouri, as well as control of their facilities, are subject to the ultimate control of the general assembly. Recognizing the desirability of local control, however, the general assembly has authorized the establishment of junior college districts which are governed by elected trustees.

The Junior College District of Metropolitan Kansas City, Missouri, was established pursuant to 178.770, et. seq., (R.S.Mo.) in 1964 and consisted of the Kansas City, Center, Hickman Mills, Raytown,

Grandview, Lee’s Summit, North Kansas City, and Belton school districts. Residents in the following school districts have subsequently voted to become part of the District: Blue Springs (April 1984), Park Hill (April 1986), Independence (April 1993), Fort Osage (April 1993), Grain Valley (April 2021), Liberty (April 2021), and Oak Grove (April 2021). The college is commonly known as Metropolitan Community College (MCC).

Preparing the Annual Budget

Pursuant to 67.010, R.S.Mo., The Junior College District of Metropolitan Kansas City, Missouri, a political subdivision of Missouri, prepares an annual budget which includes a financial plan for the ensuing fiscal year and contains the following information:

A budget message describing the important features of the budget and major changes from the preceding year;

Estimated revenues to be received from all sources for the budget year, with a comparative statement of actual or estimated revenues for the two years immediately preceding, itemized by year, fund and source;

Proposed expenditures for each department, office, commission and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the two years immediately preceding, itemized by year, fund, activity, and object;

The amount required for the payment of interest, amortization and redemption charges on the debt of the political subdivision;

A general budget summary.

The budget is prepared under the direction of the District Treasurer, who is the Vice Chancellor of Financial and Administrative Services for MCC. All District officers and employees shall cooperate and provide to the Treasurer such information and such records as shall be required in developing the budget. The Treasurer shall review all the expenditure requests and revenue estimates prior to preparing the proposed budget (67.020.1, R.S.Mo.).

The Treasurer shall then submit the proposed budget along with supporting schedules, exhibits and other explanatory material as may be necessary for the proper understanding of the financial needs and position of the District to the Board of Trustees. At the same time resolutions required to authorize the adoption of the budget and any incidental action required will also be submitted to the Board (67.020.2, R.S.Mo.).

The Board of Trustees may revise, alter, increase or decrease the items contained in the proposed budget provided that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance

or less any deficit estimated for the beginning of the budget year. The Board of Trustees will endeavor to approve the budget prior to the beginning of the fiscal year (67.030, R.S.Mo.).

After the Board of Trustees has approved the budget for any year and has adopted the resolutions required to authorize the expenditures proposed in the budget, the District shall not increase the total amount authorized for expenditure from any fund unless and until the Board of Trustees adopts a resolution setting forth the facts and reasons making the increase necessary and adopts a resolution authorizing the expenditures (67.040, R.S.Mo.).

During the fiscal year the Board of Trustees may transfer any unencumbered balance or portion thereof from the expenditure authorization of one department, office, or other classification to another (67.050, R.S.Mo.).

The budget and all related resolutions shall remain on file for three years and shall be public records open to inspection. On all budgets and resolutions so filed, the Treasurer shall attest to the fact that preparation and adoption procedures were lawfully conducted (67.060, R.S.Mo.).

If at the beginning of any fiscal year the Board of Trustees has not adopted the budget and appropriate resolutions, the several amounts authorized and resolutions applicable to the next preceding fiscal year shall be deemed to be re-appropriated for the new fiscal year, until such time as the budget and applicable resolutions are adopted (67.070, R.S.Mo.).

Although there is no requirement that a public hearing be held prior to the adoption of the budget, the Board of Trustees in its discretion may call a public hearing thereon.

In the development of the annual budget, there are two prevailing guidelines. First, total operational fund expenditures cannot exceed operational fund revenues and the budget must be balanced. Second, the Higher Learning Commission (HLC) recommends that organizations maintain a reserve. This is an unrestricted net assets balance. Generally, institutions operating at this level rely on internal cash flow to meet short-term cash needs and are able to carry on a reasonable level of facilities maintenance and manage modest unforeseen adverse financial events.

Setting Tax Rates

67.110 RSMo – Each political subdivision in the state, except counties and any political subdivision located at least partially within any county with a charter form of government or any political subdivision located at least partially within any city not within a county, shall fix its ad valorem property tax rates as provided in this section not later than September first for entry in the tax books for each calendar year after December 31, 2008.

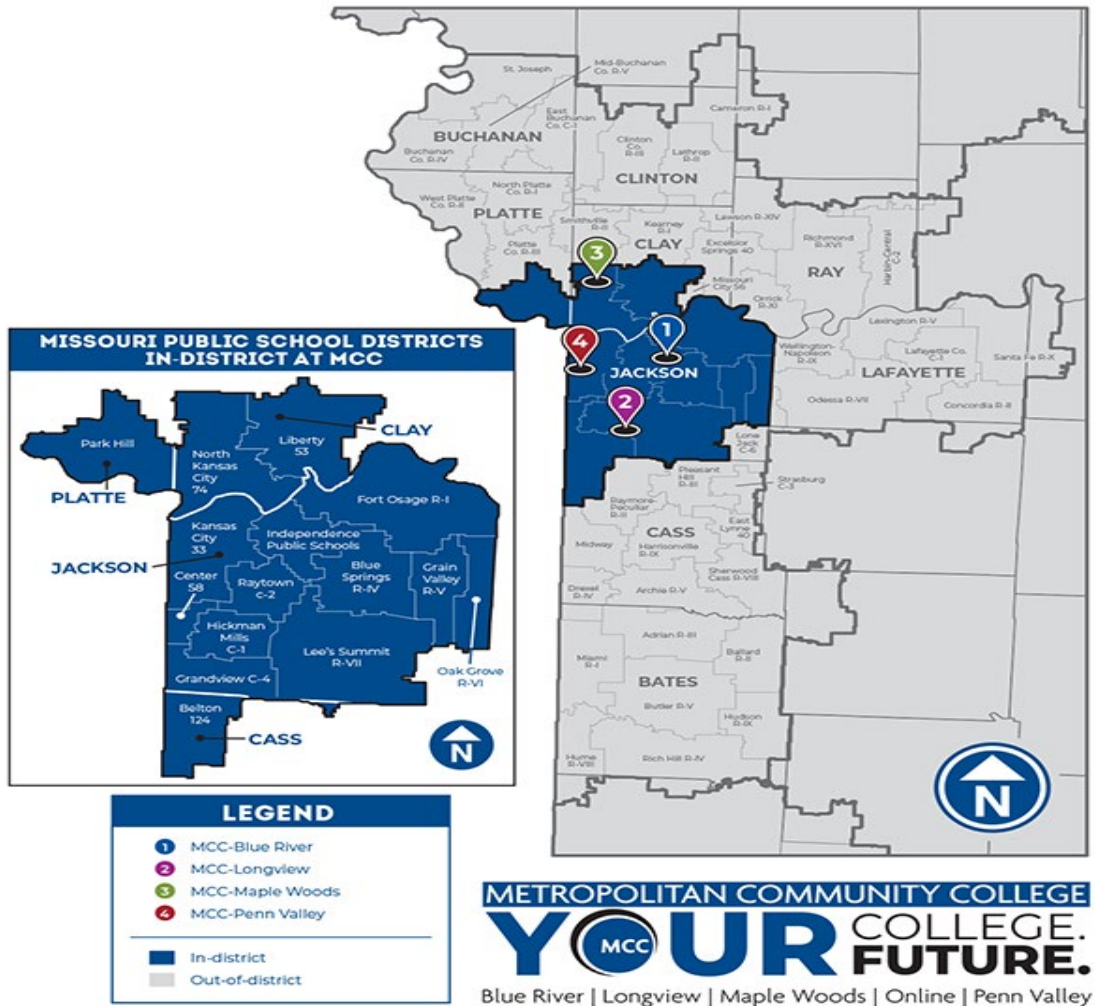
Since the District is partially located in Jackson County, a charter form of government, the property tax rate must be set by October first. Clay, Platte and Cass counties are notified by the State Auditor that MCC's deadline to fix its property tax rate is October first rather than September first. Prior to October first, the property tax rate information is delivered to each county to be certified.

Before the District fixes its rate, the Treasurer shall present to the Board of Trustees the following information for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District as entered in the tax book for the fiscal year for which the tax is to be levied, as provided by subsection 3 of section 137.245, R.S.Mo., the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year, the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted, and the tax rate proposed to be set (67.110.1, R.S.Mo.).

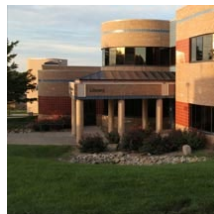
Prior to fixing its rates, the Board of Trustees shall hold at least one public hearing on the proposed rates of taxes at which citizens may be heard prior to their approval. The Board of Trustees shall determine the time and place for such hearing. A notice stating the hour, date and place of the hearing shall be published in at least one newspaper qualified under the laws of Missouri in Jackson County. Such notice shall be published at least seven days prior to the date of the hearing. The notice shall include for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District for the fiscal year for which the tax is to be levied as provided by subsection 3 of section 137.245, R.S.Mo; the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year; the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted; and the tax rates proposed to be set. The tax rates shall be calculated to produce substantially the same revenues as required in the annual budget adopted as herein provided. Following the hearing, the Board of Trustees shall fix the rates of taxes and cause the same to be entered into the tax book (67.110.2, R.S.Mo.).

After the tax rates have been fixed, the District shall forward to the county clerks of Cass, Clay, Johnson, Lafayette and Platte Counties and the clerk of the county legislature for Jackson County, the rates so fixed for entry into the tax books.

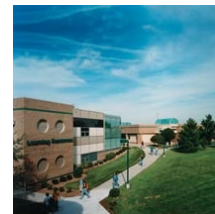
MCC Service Areas & Locations



1. MCC-Blue River
 20301 E. M-78 Highway
 Independence, Missouri 64057



2. MCC-Longview
 500 SW Longview Road
 Lee's Summit, Missouri 64081



3. MCC-Maple Woods
 2601 NE Barry Road
 Kansas City, Missouri 64156



4. MCC-Penn Valley
 3201 Southwest Trafficway
 Kansas City, Missouri 64111



MCC-Online
 Everywhere



MCC-Administrative Center
 3200 Broadway
 Kansas City, Missouri 64111

Annual Budget Planning Process

The budget planning process at MCC begins in December and ends with the final recommendation to the Board at the June board meeting. The following is an overview of the budget planning process from its raw state to a refined adopted budget:

Step 1: In partnership with Executive Cabinet, the Budget Office recommends the budget model for the upcoming new fiscal year. Variables that are expected influence revenues and expenses are evaluated. In conjunction with known conditions, this helps to inform the upcoming fiscal year budget assumptions and starts the process for planning the upcoming fiscal year budget.

Step 2: The MCC Budget Office formally presents the budget parameters to inform the college community about the upcoming fiscal year budget planning cycle. Information about the budget model, budget assumptions, and preliminary discussions are held to capture feedback and input. Shared governance councils and committees are involved in these stages to also assist with informing, discussing, and capturing feedback.

Step 3: All faculty and staff are further engaged and invited to participate in determining their specific budget needs for the future based upon the past, today, and the identified influencing issues for the future. Working within the parameters and guidelines determined by each campus/business unit, specific needs for the upcoming fiscal year budget are determined and communicated.

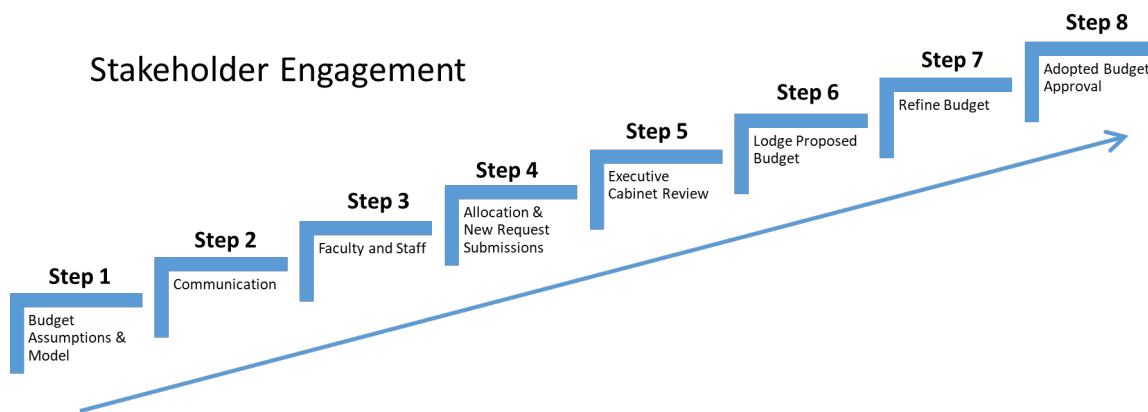
Step 4: The campuses and business units work through their processes and interactions that culminate into preparing and completing the upcoming fiscal year budget allocation worksheets. With guidance from the MCC Budget Office, the campuses/business units are required to submit their new fiscal year budget allocations along with any new budget requests for the new fiscal year (one-time, ongoing, grant, IT, and facilities). Requests originate from Institutional Effectiveness Planning, program review, assessments and other planning initiatives. Requestors also tie each request to the MCC Strategic Plan's organizational goals.

Step 5: Members of the MCC Executive Cabinet gather to discuss the collected input/feedback from all sources that may influence the budget formulation. The outcome from these discussions is the generation of the new fiscal year Proposed Budget.

Step 6: The MCC Budget Office formulates the Proposed Budget that is presented to and lodged with the MCC Board of Trustees.

Step 7: The MCC Proposed Budget goes through its final iterations to arrive at an Adopted Budget for the upcoming fiscal year.

Step 8: The MCC Budget Office formulates the Adopted Budget that is presented to the MCC Board of Trustees for approval.



Educational Programs

The five campuses of MCC serve the Kansas City area by providing access to quality higher learning opportunities. Students can choose to get their Associate in Arts, Associate in Arts Teaching, Associate in Computer Science, Associate in Engineering or Associate in Science degrees at MCC before transferring to another college for their junior and senior years. These associate degrees can lead to four-year degrees including but not limited to: art, biology, business, chemistry, computer science, criminal justice, economics, education, engineering, english, foreign language, geography, geology, history, human services, mathematics, music, philosophy, physical education, physics, political science, psychology, social science, social work, sociology, speech and theater arts.

In addition, MCC has developed program-to-program and transfer articulation agreements with a number of colleges and universities to ensure students transition easily to a four-year institution.

MCC also provides career and technical programs that prepare students for immediate employment or career advancement to succeed in some of today's fast-paced professions. MCC confers an Associate in Applied Science degree in many areas including industrial technology, allied

health, computers, and human services. Other programs of one year or less lead to a certificate for students to develop career and technical skills in areas such as public safety and health sciences.

Faculty, administrators and staff collaborate to create an environment that stimulates intellectual growth and nurtures academic freedom for students and instructors. The programs encourage lifelong learning.

The current budget year will support the following instructional programs:

Transfer Degrees and Certificates:

- Associate in Arts
- Associate in Arts Teaching
- Associate in Computer Science
- Associate in Engineering
- Associate in Science
- General Education Certificate
- Career & Technical (CTE) Certificates

A complete list of all academic disciplines and program certificates can be found on MCC's website at www.mcck.edu/programs.

Tuition & Fees

MCC is a great value. Our tuition is one of the lowest in the area - about 1/3 that of public four-year schools and a fraction of private colleges. High school students who enroll in a course offered at one of the MCC campuses or at their high school are eligible for the discounted high school tuition rate. The discounted rate is 50% of the regular tuition rate depending on the residency status.

MCC offers many ways to pay, plus a tuition payment plan to make it even easier to afford college. Beginning Fall 2021, the tuition and fees schedule was restructured. Our current and upcoming tuition rates and fees are shown in the table below. All tuition and fee information can be found at www.mcc.edu/tuition.

Tuition Rates by Residency (Per Credit Hour)

Residency	Standard	Dual Credit/High School
In-District	\$121	\$60.50
Out-of-District	\$237	\$118.50
Out-of-State	\$320	\$160

Tiered Fee Structure (Per Course)

\$50 Tier	\$100 Tier	\$150 Tier	\$400 Tier
HVAC	Paramedic	Automotive Tech	Practical Nursing
Radiologic Tech	Engineering Tech	Dental Assisting	Professional Nursing
Welding	Fire Science	Lineman	
	Police Science	Surgical Tech	
	Physical Therapy		
	Veterinary Tech		

Organizational Structure

Office of the Chancellor

The Chancellor's Office provide the strategic oversight and direction for the College. In partnership with the Board of Trustees, the Chancellor's Office establishes and confirms the vision and mission of the College for appropriate college planning. Within the Chancellor's Office, there are microunits with specific functions to

include talent acquisition, management, and retention; developing a culture of equity and inclusion; external relations to include the Board of Trustees, Marketing and Communications, and government relations; fundraising through the Foundation.

Instruction

MCC supports academic preparation by providing excellence within teaching and learning opportunities for our students. Instruction supports exemplary faculty who deliver high-quality educational programming and promotes academic excellence in teaching by providing opportunities for professional development. With transfer, CTE, and workforce program and course delivery models spanning the traditional classroom, virtual/remote delivery, dual credit options, and online platforms, our certificates and degrees prepare students to achieve their educational goals and endeavors with success. In addition to supporting teaching and learning, the Office of Instruction provides oversight for academic accreditation requirements. Instructional staff support faculty as well in their accreditation-affiliated leadership over credentialing, curriculum, program review and assessment processes for their academic

programs. Academic integrity is the core of these assessments and reviews.

In support of MCC's educational programs and providing students with necessary resources, MCC maintains four exceptional libraries. Our association with MOBIUS, Missouri's library consortium, provides MCC access to thousands of e-books. This collection is augmented by a variety of traditional and digital media. The libraries also subscribe to a wide variety of databases which provide access to journal articles, statistics, and other information necessary for scholarly research. Also available for our students are placement and classroom testing, Supplemental Instruction and Embedded Tutoring is provided at each campus.

Student Services

MCC provides a variety of services to assist students in their educational endeavors. Student development is a vital and integral component of MCC to provide access to and promote student learning.

career services, campus life and leadership, disabilities support services, enrollment services, and international student services.

Student development professionals, in collaboration with students and college and community resources, will design and deliver services and programs that promote individual academic, personal and social development in a supportive manner that is inclusive of differences. This includes academic advising, athletics, counseling,

Student financial aid professionals work to provide financial assistance from federal and state programs, institutional and foundation scholarships, third party payments, and payment plans to better manage the financial cost of an education. MCC prides itself on remaining affordable for its students through these efforts as well as keeping the cost of tuition low.

Financial & Administrative Services

MCC provides a variety of critical services to support institutional operations all to provide and maintain an environment that is both safe and welcoming so that learning can take place. The Financial Services department consists of grants finance and compliance,

accounts payable, accounting, treasury and investments, payroll and technical support to the enterprise computer systems. The Budget Office provides budget management and financial analysis. Procurement Services facilitates the solicitation of needed services,

supplies, and materials. Other services include the promotion of supplier diversity and oversight of contracts for Auxiliary functions. Facility Services provides oversight of maintenance, custodial,

printing and mail, leases and capital projects at MCC's facilities and campuses.

Institutional Effectiveness, Research and Technology

Institutional Effectiveness, Research & Technology (IERT) comprises of three departments: Enterprise Project Management, Institutional Research, and Information Technology.

The office of Enterprise Project Management, Planning & Institutional Effectiveness guides MCC's strategic planning process, facilitates the identification of key performance indicators (KPIs) tracked by Institutional Research, and supports continuous improvement efforts through leading the annual Institutional Effectiveness Planning (IEP) cycle.

Institutional Research and Analytics (IR&A) provides business intelligence analyses to facilitate and enhance institutional operations, policy development and data-informed decision-making. IR also maintains MCC's federal, state and accreditation compliance by submitting required data to various external agencies.

To support MCC's instructional and business operations, Information Technology (IT) provides a stable and safe computing environment through its network infrastructure, application development and end-user support teams.

Legal

MCC's Legal Unit provides service and leadership in proactively managing and coordinating the administrative legal affairs of the College to support and enhance the College's mission, core purpose and core values and to advance the overall mission of the College.

The Legal Unit provides a variety of services to support institutional

operations to include counsel, risk analysis safety operations and compliance functions.

MCC's Legal Unit service areas includes the Legal Department, Office of Risk Management and Compliance, Office of Civil Rights, and the Campus Police Department.

Staffing

The goals and priorities of the district will be addressed by a team made up of full-time faculty equivalent (FTFE) and full-time equivalent (FTE)

officers, administrators and staff positions funded in the budget. Full-time faculty include both Teaching and Non-Teaching faculty.

	General Fund (110)	Workforce & Econ. Dev. Fund (180)	Auxiliary Fund (190)	Restricted Fund (410)	TOTAL
Officers	9.00				9.00
Administrators	57.00	6.00		1.00	64.00
Faculty - Full Time (Teaching)	218.00				218.00
Faculty - Full Time (Non-Teaching)	19.00				19.00
Staff - Full Time	498.81	27.50	4.00	18.69	549.00
Staff - Part Time Flex	1.44				1.44
Total Employees	803.25	33.50	4.00	19.69	860.44

Type of Employee	Part-Time to FTFE/FTE (All Funds)
Part-Time Teaching Faculty	203.24
Summer School Teaching Faculty*	134.68
Part-Time Staff	59.21
Total Employees	397.14

*All Positions FTFE.

Five-Year Financial Plan

As part of the financial planning process, MCC prepares budget analysis reports to identify trends, opportunities for changes, or potential areas of concern earlier in the planning process. Two different financial plans are created: Operational and Plant Funds.

The Five-Year Financial Plan for the Operational Funds includes the General Fund (110) and the Workforce & Economic Development Fund (180).

The Five-Year Financial Plan for the Plant Funds includes the Unexpended Plant Fund (600), the Bond Fund (605), the Investment in Plant Fund (610), the Debt Service Fund (620) and the Building Corp. Fund (710).

For the next two future fiscal years, the following assumptions were used:

- Both revenue and expenses will remain relatively flat
- Debt will continue to be budgeted through 2045 when the debt is retired
- Budget of \$500,000 for facilities and \$250,000 for IT deferred maintenance will continue to be set aside
- Leadership will continue to examine various strategies to increase revenue and/or decrease expenses

Five-Year Financial Plan - Operational Funds

General Fund (110) and Workforce & Economic Development Fund (180)

	2020-21 Adopted Budget	2021-22 Adopted Budget	2022-23 Proposed Budget	2023-24 Projected Budget	2024-25 Projected Budget
REVENUE					
LOCAL TAXES					
General Fund	\$ 35,860,000	\$ 39,600,000	\$ 41,000,000	\$ 41,410,000	\$ 41,824,100
STUDENT FEES					
General Fund Programs	39,870,331	39,800,000	39,403,000	39,403,000	39,403,000
Special Projects Fund*	1,335,500	1,060,108	-	-	-
Workforce & Economic Development Fund	5,480,750	6,584,400	8,337,200	8,420,572	8,504,778
STATE AID					
General Fund Programs Core	27,030,819	30,328,166	30,656,759	30,656,759	30,656,759
General Fund Maintenance & Repair	1,055,357	1,151,299	1,151,299	1,151,299	1,151,299
VOCATIONAL REVENUE					
General Fund Vocational Programs	1,486,431	1,593,125	1,500,000	1,500,000	1,500,000
Workforce & Economic Development Fund	875,000	750,000	400,000	400,000	400,000
FEDERAL GRANT					
General Fund Administrative	251,611	461,534	591,339	434,828	434,828
General Fund One-Time Special Funding	1,000,000	800,000	-	-	-
INVESTMENT INCOME					
General Fund Investments	740,000	740,000	740,000	740,000	740,000
MISCELLANEOUS INCOME					
General Fund Programs	2,921,770	470,700	400,200	400,200	400,200
Workforce & Economic Development Fund	1,336,326	1,007,951	982,451	992,276	1,002,199
Interfund Transfers	1,465,474	807,187	504,848	509,896	514,995
TOTAL REVENUE	\$ 120,709,369	\$ 125,154,470	\$ 125,667,096	\$ 126,018,830	\$ 126,532,158
EXPENSE					
INSTITUTIONAL SUPPORT					
Institutional Support	\$ 27,088,302	\$ 27,321,750	\$ 29,816,009	\$ 29,845,825	\$ 29,875,671
INSTRUCTIONAL SUPPORT					
Instruction	44,606,045	48,533,345	45,406,226	45,669,643	46,099,130
STUDENT SERVICES					
Student Services	13,703,868	14,190,120	14,227,570	14,256,025	14,284,537
PHYSICAL FACILITIES					
Facilities Department	12,460,456	12,626,572	12,475,155	12,487,630	12,500,118
ACADEMIC SUPPORT					
Academic Support	13,514,061	13,151,479	14,603,681	14,618,285	14,632,903
STUDENT AID (SCHOLARSHIP/WAIVERS)					
Institutional Scholarship/Waivers	1,576,702	1,576,702	1,636,702	1,636,702	1,636,702
DEBT SERVICE					
Gross Lease Payment Debt	5,759,935	6,754,502	6,751,753	6,754,720	6,753,097
Less Funding by Reserve/Interest	2,000,000	1,000,000	750,000	750,000	750,000
TOTAL EXPENSE	\$ 120,709,369	\$ 125,154,470	\$ 125,667,096	\$ 126,018,830	\$ 126,532,158
REVENUE OVER (UNDER) EXPENDITURES AND DEBT SERVICE OBLIGATION	\$ -	\$ -	\$ -	\$ -	\$ -

Five-Year Financial Plan - Plant Funds & Building Corp.
 Unexpended Plant Fund (600), Bond Fund (605), Investment in Plant Fund (610), Debt Service Fund (620) and Building Corp Fund (710)

	FY 2021-Actuals			FY 2022			FY 2023			FY 2024			FY 2025		
	Plant	Building Corp	Total Budget	Plant	Building Corp	Total Budget	Plant	Building Corp	Total Budget	Plant	Building Corp	Total Budget	Unexpended Plant	Building Corp	Total Budget
Beginning Fund Balance	63,262,947	29,405,669	92,668,616	72,308,596	29,729,893	102,038,489	68,148,866	30,301,215	98,450,081	64,255,311	31,012,536	95,267,848	60,394,447	31,873,858	92,268,305
INCOME:															
Rental Income-Sprint	1,027,108	-	1,027,108	1,057,921	-	1,057,921	1,089,655	-	1,089,655	1,122,346	-	1,122,346	1,156,016	-	1,156,016
Donated Property/Equipment	63,898	-	63,898	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income - Net Lease Payment	5,759,933	5,759,933	5,759,933	5,760,633	5,760,633	5,760,633	5,757,884	5,757,884	5,757,884	5,760,851	5,760,851	5,760,851	-	5,759,228	5,759,228
Other Misc Income	2,433,536	-	2,433,536	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	3,524,542	5,759,933	9,284,475	1,057,921	5,760,633	6,818,554	1,089,655	5,757,884	6,847,539	1,122,346	5,760,851	6,883,197	1,156,016	5,759,228	6,915,244
EXPENSES:															
Non-Capital Projects	(7,873,417)	-	(7,873,417)	2,484,441	-	2,484,441	2,250,000	-	2,250,000	2,250,000	-	2,250,000	2,250,000	-	2,250,000
Capital Projects	24,188,843	-	24,188,843	7,033,153	-	7,033,153	7,033,153	-	7,033,153	2,195,385	-	2,195,385	2,195,385	-	2,195,385
Depreciation Expense	2,710,430	3,768,135	6,478,565	2,736,141	3,863,859	6,600,000	2,736,141	3,863,859	6,600,000	2,736,141	3,863,859	6,600,000	2,736,141	3,863,859	6,600,000
MCC Rent Expense (Net Lease Payment)	5,759,933	-	5,759,933	5,760,633	-	5,760,633	5,757,884	-	5,757,884	5,760,851	-	5,760,851	5,759,228	-	5,759,228
Trustee Expenses	3,180	-	3,180	3,200	-	3,200	3,200	-	3,200	3,200	-	3,200	3,200	-	3,200
Bond Amortization Expense	-	452,639	452,639	229,820	-	229,820	229,820	-	229,820	229,820	-	229,820	229,820	-	229,820
Interest Expense	764,727	1,214,935	1,979,662	993,869	1,095,633	2,089,502	993,869	952,884	1,946,753	805,851	1,799,720	993,869	654,228	1,648,097	1,648,097
Total Expenses	25,553,696	5,435,709	30,989,405	19,011,437	5,189,311	24,200,748	18,774,247	5,046,562	23,820,810	13,939,446	4,899,529	18,838,975	13,937,823	4,747,906	18,685,729
Revenues Over (Under) Expenses :	(22,029,154)	324,224	(21,704,930)	(17,953,516)	571,322	(17,382,194)	(17,684,592)	711,322	(16,973,271)	(12,817,100)	861,322	(11,955,778)	(12,781,807)	1,011,322	(11,770,485)
Fund Transfers Incoming:															
From Operations - Lease Payment	5,759,933	-	5,759,933	5,760,633	-	5,760,633	5,757,884	-	5,757,884	5,760,851	-	5,760,851	5,759,228	-	5,759,228
From Operations - Deferred Maintenance	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000
From Operations - Deferred IT Maintenance	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000	500,000	-	500,000
From Operations - Additional Transfer	24,314,870	-	24,314,870	7,033,153	-	7,033,153	7,033,153	-	7,033,153	2,195,385	-	2,195,385	2,195,385	-	2,195,385
Change in Accounting Principle	31,074,803	-	31,074,803	13,793,786	-	13,793,786	13,791,037	-	13,791,037	8,956,236	-	8,956,236	8,954,613	-	8,954,613
TOTAL Net Fund Transfers:	9,045,649	324,224	9,369,873	(4,159,730)	571,322	(3,588,408)	(3,893,555)	711,322	(3,182,233)	861,322	(3,860,864)	(2,999,542)	(3,827,194)	1,011,322	(2,815,872)
Change to Fund Balance	72,308,596	29,729,893	102,038,489	68,148,866	30,301,215	98,450,081	64,255,311	31,012,536	95,267,848	31,873,858	32,885,179	89,452,433			
Ending Fund Balance															

MCC REIMAGINED, 2031

2022-2031

STRATEGIC PLAN

Mission: *Preparing students, serving communities, creating opportunities for all.*

Vision: *MCC will be the Kansas City region's college of choice where all are encouraged to learn, discover and engage.*

MCC'S STRATEGIC CONTINUUM¹

MCC's Strategic Continuum provides a clear visual representation of each planning element's flow, connection, and purpose across the entire MCC planning spectrum.

MISSION Why We Exist

VALUES What is Important to Us

VISION Where We Want to Go/Be

STRATEGY How We will Advance – Our Long-Term Game Plan

PLAYBOOK Shared Service/Campus Plans – Specifying Deliverables for Operations

**INSTITUTIONAL
EFFECTIVENESS PLANS**

IEPS

Continuous Improvement of
Operational Processes

¹ Balanced Scorecard (HBS Press, Kaplan & Norton)



STRATEGY MAP

MCC is pleased to utilize the **Balanced Scorecard** strategic plan prioritization. With the Balanced Scorecard framework, MCC sets goals within each of its four stakeholder perspectives, as reflected in the Balanced Scorecard stakeholder perspectives: 1) Student and Community, 2) Organization, 3) Resource Management

STRATEGIC THEMES

- I. **E**merge as a first choice
- II. **E**volve for maximum impact
- III. **E**mbrace all
- IV. **E**levate student, employee

ORGANIZATIONAL GOALS BY STAKEHOLDER PERSPECTIVES

MCC has identified 14 key organizational goals for MCC over the course of the next decade, organized by Balanced Scorecard stakeholder perspective.

A. STUDENTS, ALUMNI & COMMUNITY

1. Enhance MCC's brand using holistic student experiences as an expanded community asset
2. Establish a mindset for early career identification
3. Bridge community and alumni
4. Expand high-impact practices to become a student-ready college



B. ORGANIZATION

1. Build a world-class first impression experience
2. Demonstrate student-focused decision making
3. Implement an equity-centered framework
4. Provide high-quality programs & services



C. RESOURCE MANAGEMENT

1. Expand support for underrepresented populations
2. Remove barriers to access
3. Develop 21st Century technology infrastructure
4. Promote effective & efficient stewardship of resources



planning framework to support data-informed decision-making and goal
CC will ensure equitable consideration of needs by representing organizational
reflected in the MCC strategy map. Those perspectives are: 1) Students, Alumni
ment, and 4) Employees.

ce mpact on education & workforce oyee and community engagement

ational goals that, collectively, will allow us to reimagine
ecade. Each organizational goal is grouped below by
erspective to ensure strategic balance among all

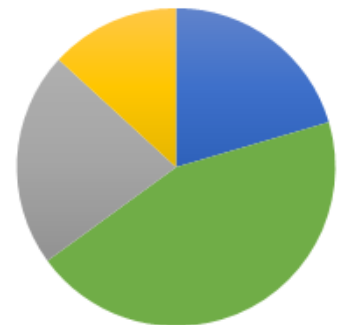
D. EMPLOYEES

1. Become a destination workplace
2. Emphasize employee development: personal & professional, with an emphasis on student success



VALUES: Excellence, Learning, Equity, People, Integrity

BUDGET VIEW OF
ORGANIZATIONAL GOALS BY
STAKEHOLDER PERSPECTIVE



- Students, Alumni, & Community
- Organization
- Resource Management
- Employees

Budget at a Glance

Revenues are divided into seven categories: 1) Taxes, 2) Tuition & Fees, 3) Fed, State, Grants, 4) Federal Pell Grants, 5) State Aid, 6) Investments, and 7) Other Income. Expenses are also separated into seven categories: 1) Salaries/Benefits, 2) Contracted Service, 3) Equipment & Software, 4) Professional Development, 5) Supplies, 6) Utilities, and 7) Other.

The following lists provide a detailed breakout of all active accounts that are within each category:

Revenues

Taxes

- 410001 TAXES-JACKSON COUNTY
- 410002 TAXES-CLAY COUNTY
- 410003 TAXES-CASS COUNTY
- 410004 TAXES-PLATTE COUNTY
- 410005 TAXES-JOHNSON COUNTY
- 410006 TAXES-LAFAYETTE COUNTY

Tuition & Fees

- 411001 DISTRICT RESIDENT FEE
- 411002 REFUND DISTRICT RESIDENT FEE
- 411003 MISSOURI RESIDENT FEE
- 411005 OUT OF STATE FEE
- 411009 PENALTY CHARGE-RETURNED CHECKS
- 411010 PROGRAM LAB FEE
- 411012 CLINICAL FEE
- 411016 STUDENT ACTIVITY ALLOCATION
- 411017 REFUND STDNT ACTIVITY ALLOCATION
- 411021 TECHNOLOGY ALLOCATION
- 411022 REFUND TECHNOLOGY ALLOCATION
- 411100 CONTRACTED INSTRUCTION

Fed, State, Grants

- 412002 VETERANS ADMIN
- 412003 OVERHEAD REVENUE
- 412004 PRIOR YEARS'ADJUSTMENTS
- 412007 DEPT OF EDUCATION
- 412008 DEPT OF HEALTH & HUMAN SERV
- 412012 NATL ENDOWMENT HUMANITIES
- 412013 FEDERAL PROGRAM REVENUE
- 412014 DEPT OF LABOR/OSHA
- 412016 DEPT OF HEALTH & HUMAN SERVICE
- 413003 STATE OF MISSOURI-OTHER
- 413004 MISSOURI VOCATIONAL REVENUE
- 413006 STATE W/H TAX COMPENSATION DED
- 415001 FEDERAL REVENUE THRU LOCAL
- 416002 CARL PERKINS
- 416007 PERKINS BASIC GRANT
- 416008 DEPT OF AGRICULTURE
- 416009 FED PROG REV THROUGH STATE

Federal Pell Grants

- 412019 PELL GRANT

State Aid

- 413001 STATE AID-CBHE
- 413002 REPAIR/MAINTENANCE-CBHE

Investments

- 414001 EARNINGS FROM INVESTMENTS
- 417009 REALIZED GAINS /LOSSES-INVSTMN
- 417010 UNREALIZED GAINS / LOSSES

Other Income

- 417001 MISCELLANEOUS INCOME
- 417002 SALE OF EQUIPMENT/PROPERTY
- 417004 TRANSCRIPT FEE
- 417006 RENTAL INCOME
- 417007 DONATED PROPERTY/EQUIPMNT/SERV
- 417008 NON-FEDERAL/STATE GRANT REV
- 417011 CONTRIBUTION REVENUE
- 417014 OTHER CONTRIBUTIONS
- 417015 PAYMENT PLAN SIGN-UP FEE
- 417016 INSURANCE FEE
- 417017 NON-FEDERAL OVERHEAD REVENUE
- 417019 LATE FEE
- 417022 CUSTOMIZED PAY PLAN FEE
- 417023 GAINS/LOSS-CAP ASSET
- 417024 PASS-THROUGH COURSE FEE
- 417025 INSURANCE PROCEEDS
- 417026 CONTRIBUTION FROM MCC FOUNDTN
- 417030 OTHER STUDENT FEES & ACTIVITY
- 417035 OTHER PROGRAM REVENUE
- 417036 ADMISSIONS (NON-ACADEMIC)
- 418203 TRADE BOOKS
- 418204 SUPPLIES
- 418205 SOFTGOODS
- 418206 SALES TAX COMP & VARIANCE
- 418207 MISC INCOME-BOOKSTORE
- 418208 BOOKSTORE COMMISSIONS
- 418210 TEXT BOOK RENTAL
- 418211 NON RETURNED RENTAL SALE
- 418219 SOFTWARE SALES
- 418301 FOOD SERVICE COMMISSIONS
- 418401 MEMBERSHIP
- 418402 INITIATION
- 418403 FACILITY RENTALS
- 418404 CONCESSION
- 418405 GROUP EXERCISE
- 418406 DAILY PASSES
- 418407 CONTRACTED RENTALS
- 418408 MISC REVENUE-REC CTRS
- 418409 LEAGUES
- 418411 PERSONAL TRAINING
- 418412 SPORT LESSONS
- 418413 CAMPS/CLINICS
- 418414 TEAM/INDIVIDUAL RENTAL
- 418415 SUMMER TEAMS
- 418416 TOURNAMENTS
- 418417 SOCCER
- 419000 BOND AMORTIZATION REVENUE

Expenses

Salaries/Benefits

- 500100 ADMINISTRATIVE SALARIES
- 500198 LAPSED (ALLOCATED)
- 500200 FACULTY SALARIES
- 500300 STAFF SALARIES
- 500400 CONTRACT TRAINER SALARIES
- 500500 SUMMER SCHOOL SALARIES
- 500600 PART TIME FACULTY SALARIES
- 500601 OTHER FACULTY PAY
- 500602 OVERLOAD SALARIES
- 500700 TEMPORARY/PART-TIME STAFF SLR
- 500701 STUDENT WORK STUDY SALARIES
- 500702 OVERTIME SALARIES
- 500900 EMPLOYEE BENEFITS
- 500901 OPEB EXPENSE (ARC)
- 500902 INSURANCE BENEFITS - RETIREES
- 500903 EMPLOYEE BENE-FEE WAIVER
- 500904 EMPLOYEE TUITION REIMBURSEMENT
- 500905 EMPLOYEE ASSIST-CONCERN CARE
- 500906 UNEMPLOYMENT COMPENSATION
- 500907 COMPENSATED ABSENCE
- 500908 EARLY RETIRE INCENT PROG
- 500909 PENSION EXPENSE AT YEAREND
- 500910 PENSION EXPNS PMNTS PSRS/PEERS
- 500911 OTHER TAXES - BENEFITS

Contracted Service

- 510211 RENTAL OF FACILITIES
- 510250 LEGAL EXPENSE
- 510251 ACCOUNTING & AUDITING
- 510253 COLLECTION FEES
- 510257 CONTRACTED INSTRUCTION
- 510258 ARCHITECT & ENGINEERING EXP
- 510259 CONT SERV-RENT OF EQUIPMENT
- 510261 CONTRACTED SERVICE
- 510262 CNTRCTD SRVCS NW CNSTRCTN/REPR
- 510265 MAINTENANCE AGREEMENT-PLANT
- 510276 CONSTRUCTION MANAGEMENT
- 510278 LAND (SITE) DEVELOPMENT
- 510284 INTERPRETER EXPENSE
- 510291 MAINTENANCE AGREEMENT - IT

Equipment & Software

- 510221 EQPMNT/FURNTR (<\$5,000) NONCAP
- 510252 SOFTWARE EXPENSE (< \$50,000)
- 510255 DONATED PROPERTY/EQUIP/SERVS
- 520301 EQUIPMENT/FURNITURE (\$5,000&up)
- 520304 CAPITAL SOFTWARE (\$50,000&up)
- 520355 DONATED PROPERTY CAPITALIZED

Professional Development

- 510232 REGISTRATION FEES
- 510233 SUBSCRIPTION
- 510235 TRAVEL & CONVENTIONS
- 510236 DUES & MEMBERSHIP
- 510264 EMPL PROFESSIONAL DEVELOPMENT
- 510305 MILEAGE

Supplies

- 510243 SUPPLIES - REPAIR OF EQUIP
- 510277 SUPPLIES CONSTRUCTION & REPAIR
- 510301 SUPPLIES - OFFICE

- 510302 SUPPLIES-INSTRCTNL/CLSSRM/LAB
- 510303 FOOD/MEALS
- 510304 SUPPLIES - CUSTODIAL
- 510306 SUPPLIES- GROUNDS
- 510307 SUPPLIES - PAPER
- 510308 SUPPLIES - ATHLETIC
- 510309 SUPPLIES - UNIFORMS
- 510310 SUPPLIES-STUDENT ACTIVITIES
- 510311 SUPPLIES-EMPLOYEE ACTIVITIES
- 510312 GIFT CARDS
- 530429 CONCESSION COST

Utilities

- 510215 WATER & SEWAGE
- 510216 ELECTRICITY
- 510217 TELEPHONE
- 510219 GAS

Other

- 510205 DRUG SCRININGS & BACKGRND CHECK
- 510207 MISCELLANEOUS EXP - OPERATING
- 510208 INTERNAL CHARGE-BACK
- 510209 SPECIAL ACTIVITY
- 510210 PRINTING/COPY
- 510212 POSTAGE, SHIPPING, HANDLING
- 510213 AUTO EXPENSE
- 510229 SPONSORSHIPS
- 510230 LICENSING & CERTIFICATION
- 510231 ADVERTISING
- 510234 EMPLOYEE RECRUITMENT
- 510239 ELECTION EXPENSE/REDISTRICTING
- 510240 STUDENT ASSESSMENT EXPENSE
- 510241 GRADUATION & CONVOCATION
- 510242 ACCREDITATION FEES
- 510244 PROMTNL SUPPLIES-STUDNT RECRUT
- 510248 FILMS AND MOVIES
- 510263 SPEC PROJ-CONTRIB TO PROGRAMS
- 510267 PROPERTY INSURANCE
- 510268 LIABILITY&FIDELITY BOND
- 510269 BOND ISSUANCE COST
- 510271 BANK CHARGE
- 510273 BAD DEBT EXPENSE-STUDENT A/R
- 510275 BAD DEBT EXPENSE-MISCELLANEOUS
- 510279 INTEREST EXPENSE
- 510280 EQUIPMENT DEPRECIATION
- 510283 BUILDING DEPRECIATION
- 510285 LIBRARY BOOK EXPENSE
- 510286 LOSS ON ASSET SALE/DISPOSAL
- 510287 OTHER COST
- 510288 PARTICIPANT SUPPORT
- 510289 LIBRARY BOOKS RENEWALS
- 510296 AMORTIZATION EXPENSE-SOFTWARE
- 510297 TEST/EVALUATION MATERIALS
- 510313 INSURANCE PROCEEDS
- 510501 FEDERAL GRANTS & AWARDS
- 510502 NON-FEDERAL AWARDS
- 510503 SCHOLARSHIPS/GRANTS
- 510504 STATE AWARDS
- 510505 TRANSFER TO CONST IN PROGRESS
- 510603 CONTINGENCY - BUDGET ONLY

FY2022-2023 Budget Budget at a Glance

	100 Student Activities	110 General	180 Workforce & Econ. Dev.	190 Auxiliary Services	400 Student Aid	410 Restricted	600-620 Plant	TOTAL
REVENUE								
Taxes	\$ -	\$ (41,000,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (41,000,000)
Tuition & Fees	-	(39,403,000)	(8,337,200)	-	-	-	-	(47,740,200)
Fed, State, Grants	-	(2,091,339)	(400,000)	-	(7,759,495)	(10,847,626)	-	(21,098,460)
Federal Pell Grants	-	-	-	-	(20,000,000)	-	-	(20,000,000)
State Aid	-	(31,808,058)	-	-	-	-	-	(31,808,058)
Investments	-	(740,000)	-	-	-	-	-	(740,000)
Other Income	-	(400,200)	(982,451)	(1,580,803)	(410,000)	-	(1,089,655)	(4,463,109)
Revenue Subtotal	\$ -	\$ (115,442,597)	\$ (9,719,651)	\$ (1,580,803)	\$ (28,169,495)	\$ (10,847,626)	\$ (1,089,655)	\$ (166,849,827)
Interfund Transfers	(500,000)	(1,504,848)	1,000,000	1,004,848	-	-	(7,501,753)	(7,501,753)
REVENUE TOTALS (All Locations)	\$ (500,000)	\$ (116,947,445)	\$ (8,719,651)	\$ (575,955)	\$ (28,169,495)	\$ (10,847,626)	\$ (8,591,408)	\$ (174,351,580)
EXPENSE								
Salaries & Benefits	\$ 21,400	\$ 86,445,001	\$ 4,141,186	\$ 397,661	\$ 368,236	\$ 1,597,622	\$ -	\$ 92,971,106
Contracted Service	120,318	7,513,127	1,577,850	162,700	-	5,704,203	7,501,753	22,579,951
Equipment & Software	2,050	2,677,912	50,000	200	-	1,983,926	8,533,153	13,247,241
Professional Development	228,415	1,167,708	107,200	8,500	2,000	156,480	-	1,670,303
Supplies	105,763	1,575,783	280,969	13,654	-	211,976	-	2,188,145
Utilities	-	2,746,084	-	-	-	-	-	2,746,084
Other	22,054	7,320,077	2,562,446	(6,760)	27,799,259	1,193,419	2,739,341	41,629,836
Expense Subtotal	\$ 500,000	\$ 109,445,692	\$ 8,719,651	\$ 575,955	\$ 28,169,495	\$ 10,847,626	\$ 18,774,247	\$ 177,032,666
Transfer for Obligations	-	7,501,753	-	-	-	-	-	7,501,753
Designated Bond, IT, & Maintenance	-	-	-	-	-	-	(10,182,839)	(10,182,839)
EXPENSE TOTALS (All Locations)	\$ 500,000	\$ 116,947,445	\$ 8,719,651	\$ 575,955	\$ 28,169,495	\$ 10,847,626	\$ 8,591,408	\$ 174,351,580
NET (REVENUE)/EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FY2022-2023 Budget Budget at a Glance

	100 Student Activities	110 General	180 Workforce & Econ. Dev.	190 Auxiliary Services	400 Student Aid	410 Restricted	600-620 Plant	TOTAL
EXPENSE BY LOCATION								
<i>Administrative Center (100)</i>								
Salaries & Benefits	\$ -	\$ 25,552,899	\$ 4,141,186	\$ 87,307	\$ 368,236	\$ 859,542	\$ -	\$ 31,009,170
Contracted Service	3,446	4,911,448	1,577,850	-	-	72,208	7,501,753	14,066,705
Equipment & Software	550	2,557,503	50,000	-	-	22,000	8,533,153	11,163,206
Professional Development	9,500	847,049	107,200	6,500	2,000	41,876	-	1,014,125
Supplies	2,865	379,026	280,969	-	-	31,330	-	694,190
Utilities	-	528,084	-	-	-	-	-	528,084
Other	1,099	6,352,083	2,562,446	-	27,789,259	1,093,638	2,739,341	40,537,866
Administrative Center (100) Subtotal	\$ 17,460	\$ 41,128,092	\$ 8,719,651	\$ 93,807	\$ 28,159,495	\$ 2,120,594	\$ 18,774,247	\$ 99,013,346

Longview (200)

Salaries & Benefits	\$ -	\$ 11,709,800	\$ -	\$ -	\$ -	\$ 135,408	\$ -	\$ 11,845,208
Contracted Service	20,082	461,302	-	-	-	-	-	481,384
Equipment & Software	-	13,603	-	-	-	61,326	-	74,929
Professional Development	67,180	75,024	-	-	-	4,500	-	146,704
Supplies	38,452	214,741	-	-	-	10,500	-	263,693
Utilities	-	471,000	-	-	-	-	-	471,000
Other	2,645	130,949	-	-	10,000	-	-	143,594
Longview (200) Subtotal	\$ 128,359	\$ 13,076,419	\$ -	\$ -	\$ 10,000	\$ 211,734	\$ -	\$ 13,426,512

Maple Woods (300)

Salaries & Benefits	\$ 21,400	\$ 10,088,606	\$ -	\$ 103,540	\$ -	\$ 93,418	\$ -	\$ 10,306,964
Contracted Service	29,410	446,550	-	162,100	-	-	-	638,060
Equipment & Software	-	10,000	-	-	-	21,000	-	31,000
Professional Development	67,574	53,832	-	2,000	-	7,500	-	130,906
Supplies	28,815	221,102	-	11,312	-	13,630	-	274,859
Utilities	-	468,000	-	-	-	-	-	468,000
Other	1,235	118,951	-	(6,880)	-	-	-	113,306
Maple Woods (300) Subtotal	\$ 148,434	\$ 11,407,041	\$ -	\$ 272,072	\$ -	\$ 135,548	\$ -	\$ 11,963,095

FY2022-2023 Budget Budget at a Glance

	100 Student Activities	110 General	180 Workforce & Econ. Dev.	190 Auxiliary Services	400 Student Aid	410 Restricted	600-620 Plant	TOTAL
<i>Penn Valley (400)</i>								
<i>(Includes Health Science Institute and Advanced Technical Skills Institute)</i>								
Salaries & Benefits	\$ -	\$ 17,905,784	\$ -	\$ 206,814	\$ -	\$ 509,254	\$ -	\$ 18,621,852
Contracted Service	38,180	1,144,095	-	600	-	2,652,495	-	3,835,370
Equipment & Software	1,500	34,294	-	200	-	1,312,600	-	1,348,594
Professional Development	57,261	116,477	-	-	-	99,354	-	273,092
Supplies	14,931	511,372	-	2,342	-	104,623	-	633,268
Utilities	-	966,000	-	-	-	-	-	966,000
Other	15,400	319,444	-	120	-	90,781	-	425,745
Penn Valley (400) Subtotal	\$ 127,272	\$ 20,997,466	\$ -	\$ 210,076	\$ -	\$ 4,769,107	\$ -	\$ 26,103,921

<i>Blue River (600)</i>								
Salaries & Benefits	\$ -	\$ 8,010,286	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,010,286
Contracted Service	29,200	422,733	-	-	-	2,979,500	-	3,431,433
Equipment & Software	-	9,000	-	-	-	567,000	-	576,000
Professional Development	26,900	51,726	-	-	-	3,250	-	81,876
Supplies	15,700	236,742	-	-	-	51,893	-	304,335
Utilities	-	313,000	-	-	-	-	-	313,000
Other	1,675	117,550	-	-	-	9,000	-	128,225
Blue River (600) Subtotal	\$ 73,475	\$ 9,161,037	\$ -	\$ -	\$ -	\$ 3,610,643	\$ -	\$ 12,845,155

<i>Online (700)</i>								
Salaries & Benefits	\$ -	\$ 1,905,737	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,905,737
Contracted Service	-	126,999	-	-	-	-	-	126,999
Equipment & Software	-	53,512	-	-	-	-	-	53,512
Professional Development	-	23,600	-	-	-	-	-	23,600
Supplies	5,000	12,800	-	-	-	-	-	17,800
Utilities	-	-	-	-	-	-	-	-
Other	-	1,100	-	-	-	-	-	1,100
Online (700) Subtotal	\$ 5,000	\$ 2,123,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,128,748

FY2022-2023 Budget Budget at a Glance

	100 Student Activities	110 General	180 Workforce & Econ. Dev.	190 Auxiliary Services	400 Student Aid	410 Restricted	600-620 Plant	TOTAL
<i>Districtwide (900)</i>								
Salaries & Benefits	\$ -	\$ 11,271,889	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,271,889
Contracted Service	-	-	-	-	-	-	-	-
Equipment & Software	-	-	-	-	-	-	-	-
Professional Development	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Other	-	280,000	-	-	-	-	-	280,000
Districtwide (900) Subtotal	\$ -	\$ 11,551,889	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,551,889
Transfer for Obligations	-	7,501,753	-	-	-	-	-	7,501,753
Designated Bond, IT, & Maintenance	-	-	-	-	-	-	(10,182,839)	(10,182,839)
Other Subtotal	\$ -	\$ 7,501,753	\$ -	\$ -	\$ -	\$ -	\$ (10,182,839)	\$ (2,681,086)
EXPENSE BY LOCATION TOTALS	\$ 500,000	\$ 116,947,445	\$ 8,719,651	\$ 575,955	\$ 28,169,495	\$ 10,847,626	\$ 8,591,408	\$ 174,351,580

100 Student Activity Fund

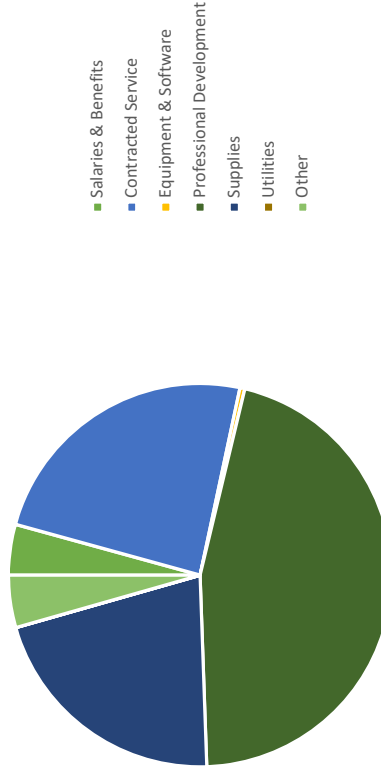
In prior years, the Student Activity Fund (100) was used to account for the \$2 per credit hour student activity fee. Beginning FY22, the student activity fee was eliminated with the restructuring of the tuition and fees schedule. Although student activity fees will no longer be collected, MCC will continue to support student clubs and athletics by transferring funding into the Student Activity Fund (100) from the General Fund (110).

FY2022-2023 Budget
Student Activities Fund (100)
Summary

Revenue	FY2021-2022	FY2022-2023	FY23 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(543,250)	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	(543,250)	-	0.00%
Interfund Transfers	-	(500,000)	
Revenue Total	\$ (543,250)	\$ (500,000)	

Expense	FY2021-2022	FY2022-2023	FY23 %
Salaries & Benefits	\$ 21,000	\$ 21,400	4.28%
Contracted Service	157,665	120,318	24.06%
Equipment & Software	1,500	2,050	0.41%
Professional Development	234,527	228,415	45.68%
Supplies	100,514	105,763	21.15%
Utilities	-	-	0.00%
Other	28,044	22,054	4.41%
Expense Subtotal	543,250	500,000	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 543,250	\$ 500,000	

FY23 Expense by Category



FY2022-2023 Budget Student Activities Fund (100) Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20254 ATHLETIC DIRECTOR	\$ -	3,446 \$	550 \$	8,500 \$	1,865 \$	-	1,099 \$	15,460
40629 INTRAMURAL	-	-	-	1,000	1,000	-	-	2,000
Department Totals	\$ -	3,446 \$	550 \$	9,500 \$	2,865 \$	-	1,099 \$	17,460

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40251 WOMEN'S CROSS COUNTRY	\$ -	777 \$	-	5,510 \$	700 \$	-	-	6,987
40257 MEN'S GOLF	-	3,000	-	11,850	2,675	-	-	17,525
40258 WOMEN'S GOLF	-	3,000	-	11,850	2,675	-	-	17,525
40259 MEN'S CROSS COUNTRY	-	777	-	5,510	700	-	-	6,987
40261 VOLLEYBALL	-	7,028	-	24,710	5,945	-	145	37,828
40482 CAMPUS ACTIVITIES BOARD CLUB	-	-	-	-	3,500	-	-	3,500
40619 STUDENT GOVERNMENT	-	-	-	-	500	-	-	500
40620 CAMPUS LIFE & LEADERSHIP	-	5,500	-	7,750	20,757	-	2,500	36,507
40624 PHI THETA KAPPA	-	-	-	-	1,000	-	-	1,000
Department Totals	\$ -	20,082 \$	-	67,180 \$	38,452 \$	-	2,645 \$	128,359

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40256 BASEBALL	\$ -	13,800 \$	-	33,911 \$	12,600 \$	-	250 \$	60,561
40262 SOFTBALL	-	11,110	-	30,227	4,165	-	235	45,737
40619 STUDENT GOVERNMENT	-	-	-	-	500	-	-	500
40620 CAMPUS LIFE & LEADERSHIP	21,400	4,500	-	3,436	11,550	-	750	41,636
Department Totals	\$ 21,400 \$	29,410 \$	-	67,574 \$	28,815 \$	-	1,235 \$	148,434

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40271 MEN'S BASKETBALL	\$ -	10,180 \$	-	24,300 \$	3,381 \$	-	600 \$	38,461
40272 WOMEN'S BASKETBALL	-	10,000	-	23,761	4,100	-	600	38,461
40619 STUDENT GOVERNMENT	-	-	-	-	500	-	-	500
40620 CAMPUS LIFE & LEADERSHIP	-	18,000	1,500	9,200	4,450	-	14,200	47,350
40883 SCOUTS CUPBOARD - FOOD PANTRY	-	-	-	-	2,000	-	-	2,000
40886 PRE-DENTAL CLUB	-	-	-	-	500	-	-	500
Department Totals	\$ -	38,180 \$	1,500 \$	57,261 \$	14,931 \$	-	15,400 \$	127,272

FY2022-2023 Budget
Student Activities Fund (100)
Expense

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40253 MEN'S SOCCER	\$ -	8,850	\$ -	11,450	\$ 3,900	\$ -	400	\$ 24,600
40263 WOMEN'S SOCCER	-	8,850	-	11,450	3,900	-	400	24,600
40407 ORIENTATION	-	-	-	-	100	-	-	100
40619 STUDENT GOVERNMENT	-	8,000	-	-	4,800	-	250	13,050
40620 CAMPUS LIFE & LEADERSHIP	-	3,500	-	4,000	3,000	-	625	11,125
Department Totals	\$ -	\$ 29,200	\$ -	\$ 26,900	\$ 15,700	\$ -	\$ 1,675	\$ 73,475

110 General Fund

The General Fund (110) is MCC's primary operating fund for institutional support, instructional support, student services, physical facilities, academic support and student aid. Revenue sources include property tax, state aid, tuition & fees, grants, investments, and other income.

Property Tax

The projected calculation for property tax levy collection is \$41,000,000. This amount is based on aggregate assessed valuations remaining flat for In-District school districts. Further, the projection is based on an estimated 94 percent collection rate and a local tax levy of \$0.2028 per \$100 of assessed valuation.

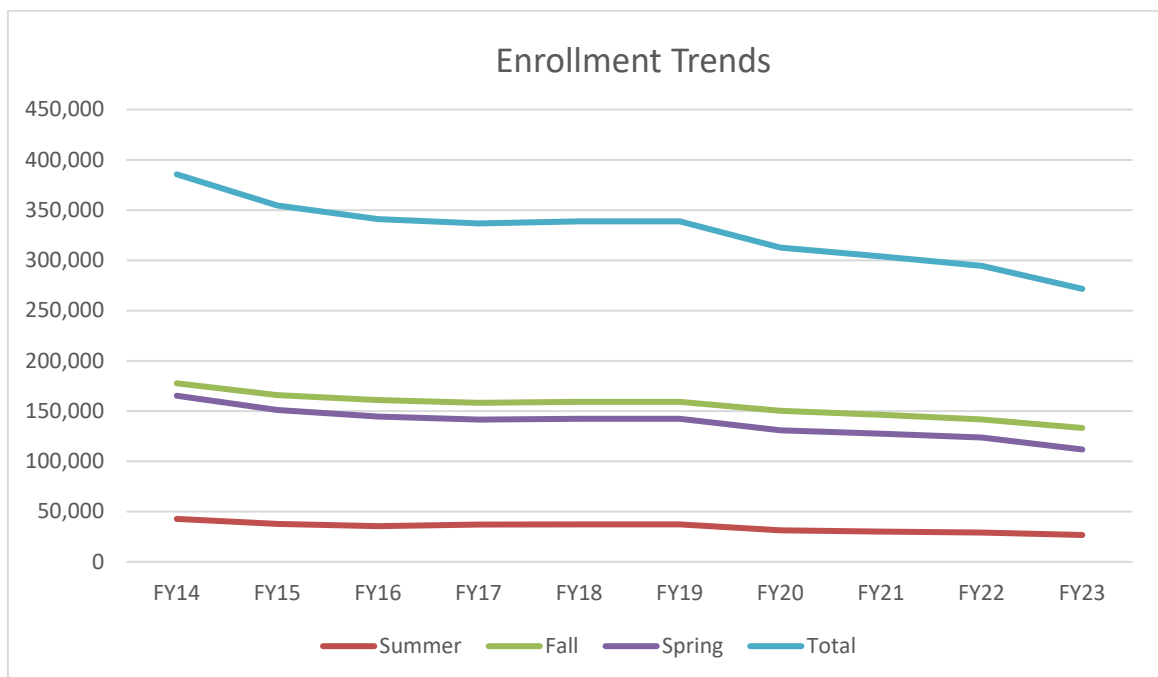
State Aid

This appropriation is Truly Agreed to and Finally Passed (TAFP) by the Missouri Legislature. Once passed, it is subject to the Governor's approval. The amount of appropriations received from the State of Missouri fluctuate based on state revenues. In FY22, the amount anticipated to be received is \$31,808,058, of which \$1,151,299 is a match reimbursement for facilities' state maintenance and repair.

Tuition & Fees

Revenue to be received from tuition and fees is projected to be approximately \$39,403,000. This estimate includes the base tuition rates by residency and the tiered program fees.

Total credit hours are estimated at 271,644 in the General Fund (110). This includes In-District, Out-of-District, Out-of-State, High School and Dual Credit.



Federal and State Grants

Federal and state grants represent reimbursement for Missouri Vocational Revenue, which includes enhancement grants, as well as grant fund overhead revenues.

Investments and Other Income

Investment income is projected at \$740,000. Other revenue includes other student fees and miscellaneous income. Beginning in FY22, other student fees were restructured with nearly all fees now being eliminated. Other income is projected to be \$400,200.

Interfund Transfers

Inter-fund transfers occur within operational and auxiliary funds to support the 110 General Fund (110). Net contribution to the General Fund (110) is projected to total \$1,504,848:

- The Student Activities Fund (100) will have \$500,000 transferred in from the General Fund (110) for the continued support of student activities;
- The Workforce & Economic Development Fund (180) will transfer \$1,000,000 from revenue over expenses to the General Fund (110);
- The Auxiliary Fund (190) will transfer \$1,004,848 from revenue over expenses to the 110 General Fund.

General Operating Expenses

The available resources in this plan were allocated by first funding the required debt payment, projected teaching expenses (both full time and part time), staff, administrators, and officer salaries; and fixed contractual expenditures. The balance of available resources fund variable expenses for operating needs while maintaining a balanced budget. The General Fund (110) also maintains a district contingency for unanticipated operating expenses.

The FY23 budget reflects the changes that occurred during FY22. The Business & Technology campus close at the end of December 2021 with its programs beginning at their new location in January 2022. Programs that moved to Advanced Skills Technical Institute (ATSI) are now included in the Penn Valley campus's budget. Programs that moved to Blue River East are reflected in the Blue River campus's budget.

Transfer for Obligations

The total net fund transfer for FY22 is \$7,501,753, of which \$6,751,753 is to fund the debt payment and \$750,000 is the Board approved allocation for deferred facilities (\$500,000) and IT (\$250,000) needs.

Cash Flow Reserve

Maintaining a reserve required is for fiscal health. MCC maintains an ongoing cash flow reserve in the combined fund balance. The cash flow reserve provides:

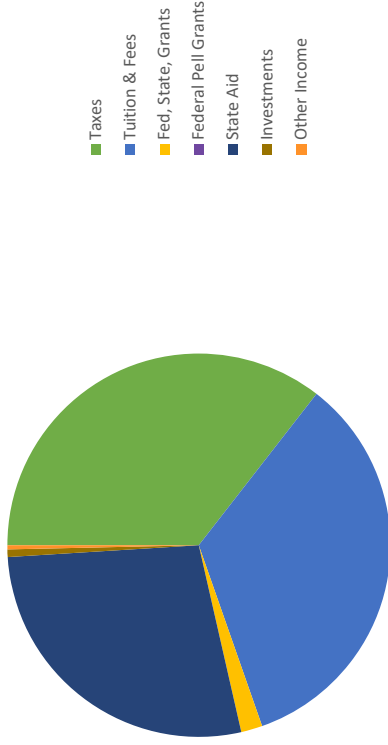
- Resources to advance payment of expenses given significant revenue sources are cyclical;
- Resources for grant purchases and foundation related expenses which are on a reimbursement basis; and
- Funding for unexpected costs and one-time planned project expenditures.

The minimum reserve amount is set based on 4 months, or one-third, of total expenses for the General Fund (110). The minimum reserve is currently set at \$39,000,000.

FY2022-2023 Budget General Fund (110) Summary

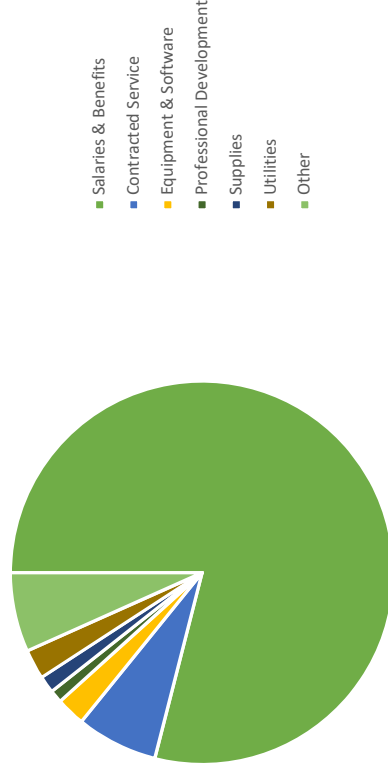
Revenue	FY2021-2022	FY2022-2023	FY23 %
Taxes	\$ (39,600,000)	\$ (41,000,000)	35.52%
Tuition & Fees	(39,800,000)	(39,403,000)	34.13%
Fed, State, Grants	(2,854,659)	(2,091,339)	1.81%
Federal Pell Grants	-	-	0.00%
State Aid	(31,479,465)	(31,808,058)	27.55%
Investments	(740,000)	(740,000)	0.64%
Other Income	(470,700)	(400,200)	0.35%
Revenue Subtotal	(114,944,824)	(115,442,597)	100.00%
Interfund Transfers	\$ (1,598,803)	(1,504,848)	
Revenue Total	\$ (116,543,627)	\$ (116,947,445)	

FY23 Revenue by Category



Expense	FY2021-2022	FY2022-2023	FY23 %
Salaries & Benefits	\$ 85,475,487	\$ 86,445,001	78.98%
Contracted Service	8,223,029	7,513,127	6.86%
Equipment & Software	2,001,989	2,677,912	2.45%
Professional Development	1,161,511	1,167,708	1.07%
Supplies	1,532,004	1,575,783	1.44%
Utilities	3,209,177	2,746,084	2.51%
Other	7,185,928	7,320,077	6.69%
Expense Subtotal	108,789,125	109,445,692	100.00%
Transfer for Obligations	7,754,502	7,501,753	
Expense Total	\$ 116,543,627	\$ 116,947,445	

FY23 Expense by Category





FY2022-2023 Budget
General Fund (110)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ (41,000,000)	\$ (39,403,000)	\$ (1,845,781)	\$ -	\$ (31,808,058)	\$ (740,000)	\$ (30,000)	\$ (114,826,839)
10145 DELINQUENT ACCOUNT SERVICES	-	-	-	-	-	-	(320,000)	(320,000)
10150 POLICE DEPARTMENT	-	-	-	-	-	-	(1,000)	(1,000)
20834 NSF-ATE	-	-	(20,445)	-	-	-	-	(20,445)
30316 ED OPP CTR	-	-	(37,797)	-	-	-	-	(37,797)
40202 MOAMP - APPRENTICESHIPS	-	-	(43,545)	-	-	-	-	(43,545)
40306 STUDENT SUPPORT SVCS 8/99	-	-	(31,562)	-	-	-	-	(31,562)
40405 ENROLLMENT SERVICES	-	-	-	-	-	-	(15,200)	(15,200)
40480 CHW-CURRICULUM-MO.DHSS	-	-	(895)	-	-	-	-	(895)
40481 SKILLUP-TANF	-	-	(43,076)	-	-	-	-	(43,076)
60717 NASA-MO.SPACE GRANT CONSORTIUM	-	-	(1,486)	-	-	-	-	(1,486)
60719 NSF-KC URBAN R ENGINEER UM/KC	-	-	(2,236)	-	-	-	-	(2,236)
80800 CRW FED SHARE OF W/S SALARIES	-	-	(18,795)	-	-	-	-	(18,795)
80801 ISG SUPPLEMENTAL ED GRANT	-	-	(22,221)	-	-	-	-	(22,221)
80804 PEG PELL GRANT	-	-	(23,500)	-	-	-	-	(23,500)
Department Totals	\$ (41,000,000)	\$ (39,403,000)	\$ (2,091,339)	\$ -	\$ (31,808,058)	\$ (740,000)	\$ (366,200)	\$ (115,408,597)

FY2022-2023 Budget General Fund (110) Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ 3,160,000	\$ 62,000	\$ -	\$ 155,000	\$ 4,000	\$ -	\$ 981,250	\$ 4,362,250
10106 ENTERPRISE MANAGEMENT	200,981	-	-	5,500	1,700	-	-	208,181
10114 SUPPLIER DIVERSITY	-	-	-	5,950	3,000	-	-	8,950
10115 OFFICE OF DVRSTY, EQTY & INCLN	437,546	5,475	-	7,250	3,750	-	15,850	469,871
10116 OFFICE OF CIVIL RIGHTS	94,467	8,225	-	10,500	2,800	-	6,800	122,792
10117 PAYROLL	370,561	-	1,400	8,810	400	-	1,425	382,596
10121 OFFICE OF THE CHANCELLOR	798,386	40,000	-	40,650	16,000	-	40,900	935,936
10122 MCC FOUNDATION	397,342	20,500	-	7,550	10,300	-	15,800	451,492
10123 INNOVATION COUNCIL	-	1,000	-	-	4,000	-	-	5,000
10124 BOARD OF TRUSTEES	-	2,500	-	32,200	1,700	-	1,200	37,600
10125 MARKETING SERVICES	1,117,087	16,695	7,000	23,750	5,000	-	426,805	1,596,337
10126 LEGAL DEPARTMENT	529,659	321,000	-	21,000	4,500	-	27,650	903,809
10131 VC-ADMINISTRATIVE SERVICES	400,025	-	-	3,630	300	-	1,163	405,118
10132 ACCOUNTING SERVICES	1,094,130	117,200	3,500	12,240	3,756	-	320	1,231,146
10134 HUMAN RESOURCES	1,351,179	80,000	-	20,000	8,300	-	65,860	1,525,339
10135 PURCHASING	650,907	2,400	-	5,065	795	-	7,600	666,767
10140 ADA COMPLIANCE	493,186	30,000	5,500	13,000	6,000	-	500	548,186
10143 FINANCIAL PLANNING & BUDGET	212,417	-	-	850	50	-	1,250	214,567
10145 DELINQUENT ACCOUNT SERVICES	150,477	-	-	2,150	-	-	1,000	153,627
10146 VC ACADEMICS	297,533	-	-	44,550	9,000	-	92,349	443,432
10147 STUDENT DEV & ENROLLMENT MGMT	306,048	20,000	-	7,425	10,214	-	-	343,687
10150 POLICE DEPARTMENT	3,112,162	32,257	82,522	9,846	21,200	-	26,075	3,284,062
10151 STUDENT FINANCIALS	253,864	-	-	2,400	500	-	-	256,764
10152 EMPLOYEE WELLNESS	25,000	-	-	-	-	-	-	25,000
10153 RISK MANAGEMENT	283,500	33,936	-	6,750	100	-	475	324,761
10159 SOLUTION CENTER	664,083	-	-	5,390	-	-	-	669,473
10162 FINANCIAL SERVICES	-	-	-	9,000	-	-	-	9,000
10168 INST EFFECT, RESRCH & TECHNL	292,870	-	100	8,000	3,065	-	1,300	305,335
10169 GOVERNMENT RELATIONS	-	40,000	-	5,000	-	-	-	45,000
10180 PLANNING AND COMPLIANCE	-	-	-	-	-	-	20,000	20,000
10201 PROFESSIONAL DEVELOPMENT	-	5,500	-	-	29,500	-	5,000	40,000
10221 MCC STRATEGIC INITIATIVES	-	-	-	-	-	-	189,580	189,580
10692 ADMIN ASSC PROFESSIONAL DEVLPMNT	-	-	-	1,200	-	-	-	1,200
10694 STAFF COUNCIL PROFESSIONAL DEVLPMNT	-	-	-	30,000	-	-	1,200	31,200
20201 CURRICULUM AND ASSESSMENT	215,986	-	-	2,500	1,500	-	5,000	224,986
20206 VETERINARY TECHNOLOGY	-	-	42,500	-	-	-	-	42,500
20207 PRACTICAL NURSING	-	-	7,930	-	-	-	-	7,930
20214 AUTOMOTIVE TECHNOLOGY	-	-	171,700	-	-	-	-	171,700
20221 ENGINEERING TECHNOLOGY	-	-	7,400	-	-	-	-	7,400
20226 FIRE SCIENCE	-	-	86,000	-	-	-	-	86,000



FY2022-2023 Budget General Fund (110) Expense

Administrative Center (100) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20230 DENTAL ASSISTANT	-	-	34,700	-	-	-	-	34,700
20238 NURSING	-	-	16,900	-	-	-	-	16,900
20254 ATHLETIC DIRECTOR	164,550	-	-	-	-	-	48,000	212,550
20265 HVAC	-	-	30,000	-	-	-	-	30,000
20268 COMPUTER INTEGRTD MACHIN & MNFG	-	-	432,836	-	-	-	-	432,836
20280 INDUSTRIAL TECHNOLOGY	-	-	278,834	-	-	-	-	278,834
20289 BUILDING MAINTENANCE PROGRAM	-	-	12,000	-	-	-	-	12,000
20381 POLICE ACADEMY	-	-	74,000	-	-	-	-	74,000
20725 WELDING	-	-	5,200	-	-	-	-	5,200
40201 GRADUATION/CONVOCAION	-	27,500	9,000	-	5,000	-	43,500	85,000
40401 OFFICE OF STUDENT SVCS	330,118	77,000	-	8,050	150	-	250	415,568
40404 FINANCIAL AID & VETERANS	1,674,541	-	-	10,775	100	-	4,500	1,689,916
40405 ENROLLMENT SERVICES	776,533	600	-	5,350	2,000	-	56,000	840,483
40408 ADMISSIONS	162,110	5,000	-	4,950	-	-	3,000	175,060
40434 INTERNATIONAL STUDENT ADMISSN	94,462	-	-	2,450	1,300	-	2,405	100,617
40629 INTRAMURAL	94,938	-	-	-	-	-	-	94,938
40864 INFORMATION CENTER	606,958	-	-	200	800	-	-	607,958
60102 FACULTY PROFESSIONAL DEVELPMNT	-	-	-	40,000	-	-	-	40,000
60601 GENERAL ACADEMIC SENATE	-	-	-	-	-	-	649	649
60606 INSTITUTIONAL RESEARCH	518,859	600	16,788	16,400	1,000	-	23,412	577,059
60607 ACADEMIC AFFAIRS	345,057	-	-	24,760	2,000	-	10,000	381,817
60614 TECHNICAL PROCESSING UNIT	85,243	82,000	-	179,040	1,164	-	-	347,447
60681 INSTRUCTIONAL INITIATIVES	92,265	-	-	-	-	-	-	92,265
Department Totals	\$ 21,855,030	\$ 1,031,388	\$ 1,325,810	\$ 799,131	\$ 164,944	\$ -	\$ 2,128,068	\$ 27,304,371

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	1,200	\$ -	15,148	\$ -	2,320	\$ 20,568
10101 CAMPUS OPERATIONS	-	-	-	-	500	-	-	500
10102 OFFICE OF THE PRESIDENT	187,095	-	-	5,000	3,000	-	7,300	202,395
10108 CAMPUS BUSINESS OFFICE	-	1,746	-	-	-	-	-	1,746
20010 DIV CHAIRS-TECHNOLOGY&BUSINESS	59,744	-	500	100	3,067	-	-	63,411
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	70,521	-	-	1,150	7,900	-	825	80,396
20020 DIV CHAIRS-HUMANITIES	57,337	-	-	300	3,979	-	-	61,616
20030 DIV CHAIRS-MATH & ENGINEERING	62,642	970	-	1,940	5,093	-	97	70,742
20200 GENERAL INSTRUCTION	-	-	-	2,439	727	-	-	3,166
20213 ART-INSTRUCTION	207,980	500	4,018	-	5,150	-	97	217,745
20214 AUTOMOTIVE TECHNOLOGY	584,359	-	-	5,510	33,975	-	1,785	625,629

FY2022-2023 Budget General Fund (110) *Expense*

Longview (200) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20215 BIOLOGY	550,964	11,349	-	243	20,525	-	-	583,081
20216 BUSINESS	301,852	-	-	850	467	-	-	303,169
20217 CHEMISTRY	359,135	-	1,256	-	4,268	-	194	364,853
20218 CSIS	315,570	-	-	100	3,928	-	-	319,598
20224 ENGINEERING	92,402	146	-	388	730	-	-	93,666
20225 ENGLISH	717,797	-	-	-	94	-	100	717,991
20228 FOREIGN LANGUAGE	92,524	-	-	-	642	-	-	93,166
20229 GEOLOGY	209,459	1,195	970	-	-	-	-	211,624
20234 COMMUNICATIONS	189,110	-	-	-	-	-	194	189,304
20235 MATHEMATICS	687,989	-	-	-	-	-	194	688,183
20237 MUSIC	-	1,200	1,462	500	983	-	-	4,145
20239 PHILOSOPHY	95,620	-	-	-	-	-	-	95,620
20240 PHYSICAL EDUCATION	-	-	-	-	166	-	55	221
20241 PHYSICS	95,880	-	3,397	-	970	-	-	100,247
20242 PSYCHOLOGY	104,399	-	-	-	-	-	-	104,399
20243 READING	109,103	-	-	-	-	-	-	109,103
20245 SOCIOLOGY	98,111	-	-	-	-	-	-	98,111
20251 HISTORY	191,305	-	-	-	-	-	-	191,305
20252 POLITICAL SCIENCE	97,638	-	-	-	-	-	-	97,638
20253 HONORS PROGRAM	-	-	-	850	1,150	-	-	2,000
20260 LAND SURVEY	106,141	-	-	-	-	-	-	106,141
20271 ENGLISH COMPUTER LAB	11,250	-	-	-	-	-	-	11,250
20277 LEARNING ASSISTANCE CENTER	349,439	-	-	400	2,900	-	-	352,739
20284 EDUCATION	105,580	-	-	1,000	-	-	-	106,580
20627 VISUAL AND PERFORMING ARTS	-	1,300	-	-	9,041	-	-	10,341
20811 ANTHROPOLOGY	200,022	-	-	-	-	-	-	200,022
20830 CULTURAL ARTS CENTER	97,765	2,000	-	2,505	1,642	-	-	103,912
40105 MARKETING ACTIVITIES	-	-	-	8,400	-	-	11,000	19,400
40107 STUDENT ENGAGEMENT	96,949	-	-	200	365	-	1,375	98,889
40401 OFFICE OF STUDENT SVCS	364,661	1,000	-	4,685	3,500	-	350	374,196
40403 COUNSELING	375,655	291	-	1,184	2,697	-	679	380,506
40404 FINANCIAL AID & VETERANS	362,192	-	-	437	-	-	48	362,677
40405 ENROLLMENT SERVICES	659,377	-	-	2,273	2,328	-	194	664,172
40406 CAREER SERVICES	86,264	-	-	150	4,062	-	1,300	91,776
40408 ADMISSIONS	264,114	-	-	3,152	5,073	-	7,775	280,114
40414 TESTING	225,063	-	-	250	544	-	-	225,857
40415 DISABILITY SUPPORT SVCS -DSS	152,076	-	-	-	-	-	-	152,076
40421 SKILLS USA	-	-	-	2,192	-	-	-	2,192
40641 PUBLICATIONS	-	-	-	725	200	-	1,500	2,425
40878 STUDENT SUCCESS CENTER	20,600	-	-	-	989	-	-	21,589

FY2022-2023 Budget
General Fund (110)
Expense

Longview (200) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60275 SPECIAL POPULATIONS	7,920	2,955	-	416	1,716	-	100	13,107
60291 CENTER FOR TEACHING & LEARNING	-	-	-	-	1,000	-	-	1,000
60410 ACADEMIC ADVISING	663,154	-	-	547	200	-	-	663,901
60601 GENERAL ACADEMIC SENATE	-	-	-	-	-	-	194	194
60602 OFFICE OF INSTRUCTIONAL SERVICE	594,096	-	-	5,640	70	-	90	599,896
60611 LIBRARY-ACADEMIC SUPPORT	369,664	-	2,000	5,200	4,300	-	59,583	440,747
Department Totals	\$ 10,650,518	\$ 25,852	\$ 13,603	\$ 73,874	\$ 139,841	\$ -	\$ 97,349	\$ 11,001,037

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ 10,000	\$ 6,500	\$ 13,834	\$ -	\$ 1,500	\$ 31,834
10102 OFFICE OF THE PRESIDENT	401,526	-	-	11,500	4,500	-	2,808	420,334
10108 CAMPUS BUSINESS OFFICE	176,028	-	-	300	1,700	-	300	178,328
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	65,840	-	-	830	4,535	-	1,425	72,630
20035 DIV CHAIRS- HUMANITIES	56,662	-	-	500	2,500	-	-	59,662
20040 DIV CHAIRS- SCIENCE/TECHNOLOG	57,337	-	-	514	650	-	-	58,501
20045 DIV CHAIRS:SCIENCE,MATH&ENGRG	56,247	-	-	1,000	2,292	-	80	59,619
20200 GENERAL INSTRUCTION	-	-	-	800	200	-	-	1,000
20206 VETERINARY TECHNOLOGY	279,962	1,000	-	2,164	58,357	-	6,379	347,862
20213 ART-INSTRUCTION	99,516	2,000	-	-	6,168	-	1,396	109,080
20215 BIOLOGY	670,155	15,375	-	590	17,304	-	290	703,714
20216 BUSINESS	201,563	-	-	725	709	-	675	203,672
20217 CHEMISTRY	218,669	-	-	529	3,114	-	222	222,534
20218 CSIS	90,734	-	-	-	1,440	-	500	92,674
20219 SIGN LANGUAGE	-	-	-	-	200	-	-	200
20220 ACADEMIC COMPUTER LAB	-	1,500	-	-	1,500	-	-	3,000
20222 ECONOMICS	98,584	-	-	-	-	-	-	98,584
20224 ENGINEERING	-	-	-	-	150	-	-	150
20225 ENGLISH	517,149	-	-	200	1,061	-	200	518,610
20228 FOREIGN LANGUAGE	105,819	2,025	-	-	125	-	-	107,969
20229 GEOLOGY	99,981	-	-	-	-	-	563	100,544
20234 COMMUNICATIONS	202,785	-	-	-	100	-	100	202,985
20235 MATHEMATICS	683,947	-	-	-	350	-	-	684,297
20237 MUSIC	101,897	300	-	900	2,000	-	-	105,097
20239 PHILOSOPHY	94,535	-	-	-	-	-	-	94,535
20241 PHYSICS	94,038	-	-	-	2,500	-	-	96,538
20242 PSYCHOLOGY	113,131	-	-	-	-	-	-	113,131
20243 READING	90,776	-	-	-	100	-	-	90,876

FY2022-2023 Budget
General Fund (110)
Expense

Maple Woods (300) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20245 SOCIOLOGY	100,199	-	-	-	-	-	-	100,199
20251 HISTORY	300,627	-	-	-	-	-	-	300,627
20253 HONORS PROGRAM	-	-	-	100	3,498	-	-	3,598
20263 AGRICULTURE	93,329	-	-	-	-	-	-	93,329
20277 LEARNING ASSISTANCE CENTER	380,590	-	-	153	2,200	-	40	382,983
20284 EDUCATION	96,040	-	-	-	200	-	-	96,240
40105 MARKETING ACTIVITIES	-	-	-	3,400	-	-	16,000	19,400
40107 STUDENT ENGAGEMENT	93,670	-	-	600	1,240	-	100	95,610
40256 BASEBALL	111,730	-	-	-	-	-	-	111,730
40401 OFFICE OF STUDENT SVCS	326,387	200	-	2,800	4,030	-	1,700	335,117
40403 COUNSELING	352,327	-	-	200	350	-	420	353,297
40404 FINANCIAL AID & VETERANS	460,095	-	-	485	410	-	75	461,065
40406 CAREER SERVICES	84,514	-	-	275	220	-	60	85,069
40408 ADMISSIONS	506,290	-	-	4,760	970	-	4,400	516,420
40414 TESTING	202,817	-	-	150	250	-	50	203,267
60275 SPECIAL POPULATIONS	129,310	4,000	-	357	500	-	243	134,410
60410 ACADEMIC ADVISING	788,846	-	-	200	395	-	75	789,516
60602 OFFICE OF INSTRUCTIONAL SERVICE	523,709	-	-	3,300	3,500	-	900	531,409
60611 LIBRARY-ACADEMIC SUPPORT	339,508	1,000	-	9,500	3,500	-	44,000	397,508
Department Totals	\$ 9,466,869	\$ 27,400	\$ 10,000	\$ 53,332	\$ 146,652	\$ -	\$ 84,501	\$ 9,788,754

Penn Valley (400)

(Includes Health Science Institute and Advanced Technical Skills Institute)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ 6,000	\$ -	\$ 9,150	\$ 1,000	\$ -	\$ 4,100	\$ 20,250
10102 OFFICE OF THE PRESIDENT	445,320	-	690	13,700	8,760	-	1,100	469,570
10108 CAMPUS BUSINESS OFFICE	284,944	-	-	-	554	-	500	285,998
10165 STRATEGIC PLANNING	-	-	-	4,000	850	-	-	4,850
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	66,020	-	250	1,756	4,671	-	849	73,546
20020 DIV CHAIRS-HUMANITIES	57,574	-	164	-	2,350	-	500	60,588
20045 DIV CHAIRS-SCIENCE,MATH&ENGRG	65,541	-	-	-	1,794	-	-	67,335
20200 GENERAL INSTRUCTION	-	-	-	6,335	961	-	2,830	10,126
20207 PRACTICAL NURSING	373,526	-	-	700	1,800	-	14,060	390,086
20209 PHYSICAL THERAPY	325,005	500	1,200	3,350	2,300	-	7,200	339,555
20211 DIV CHAIRS-ALLIED HEALTH	69,059	-	-	-	2,200	-	20,297	91,556
20213 ART-INSTRUCTION	203,735	14,917	-	210	10,970	-	50	229,882
20215 BIOLOGY	576,029	-	-	300	24,248	-	-	600,577
20216 BUSINESS	95,620	-	-	-	-	-	-	95,620

FY2022-2023 Budget General Fund (110) *Expense*

Penn Valley (400) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20217 CHEMISTRY	168,677	-	-	-	4,116	-	-	172,793
20218 CIS	110,031	-	-	-	-	-	-	110,031
20220 ACADEMIC COMPUTER LAB	79,062	-	-	-	-	-	-	79,062
20221 ENGINEERING TECHNOLOGY	368,225	-	4,000	-	14,590	-	4,600	391,415
20224 ENGINEERING	101,345	560	-	-	714	-	-	102,619
20225 ENGLISH	486,775	-	-	-	196	-	-	486,971
20228 FOREIGN LANGUAGE	116,156	-	-	-	-	-	-	116,156
20229 GEOLOGY	-	-	-	-	196	-	-	196
20230 DENTAL ASSISTANT	207,677	7,000	-	6,050	12,200	-	11,610	244,537
20233 CRIMINAL JUSTICE	128,505	-	-	-	-	-	-	128,505
20234 COMMUNICATIONS	101,345	-	-	-	-	-	-	101,345
20235 MATHEMATICS	468,978	-	-	-	196	-	-	469,174
20237 MUSIC	107,373	1,455	-	-	1,087	-	-	109,915
20238 NURSING	1,938,197	-	-	6,700	10,900	-	121,900	2,077,697
20240 PHYSICAL EDUCATION	-	-	-	-	194	-	-	194
20241 PHYSICS	103,619	-	-	-	245	-	-	103,864
20242 PSYCHOLOGY	101,345	-	-	-	-	-	-	101,345
20243 READING	93,047	-	-	-	-	-	-	93,047
20245 SOCIOLOGY	87,238	-	-	-	-	-	-	87,238
20251 HISTORY	181,240	-	-	-	-	-	-	181,240
20252 POLITICAL SCIENCE	98,655	-	-	-	-	-	-	98,655
20256 INSTRUCTIONAL COMPUTER LAB	59,062	-	-	-	1,900	-	-	60,962
20258 PARALEGAL	102,600	-	1,000	9,770	1,200	-	-	114,570
20261 CARTER ART CENTER	5,870	200	-	-	451	-	2,501	9,022
20264 EARLY CHILDHOOD EDUCATION	181,061	-	-	500	1,786	-	400	183,747
20265 HVAC	420,531	-	-	-	43,240	-	1,500	465,271
20267 SURGICAL TECHNOLOGY	187,731	-	-	800	8,415	-	-	196,946
20268 COMPUTER INTEGRTD MACHN & MNFG	257,704	-	2,820	-	45,680	-	-	306,204
20273 AFFILIATE PROGRAMS	-	5,820	-	-	-	-	-	5,820
20277 LEARNING ASSISTANCE CENTER	455,534	-	-	-	3,838	-	300	459,672
20280 INDUSTRIAL TECHNOLOGY	334,955	1,000	9,850	-	13,250	-	150	359,205
20284 EDUCATION	114,323	-	-	-	-	-	-	114,323
20289 BUILDING MAINTENANCE PROGRAM	100,951	-	1,320	-	4,500	-	4,000	110,771
20292 OCCUPATIONAL THERAPY-INSTRUCT	203,195	500	-	4,060	2,800	-	400	210,955
20293 HEALTH INFORMATION MANAGEMENT	207,116	-	5,000	2,300	1,063	-	-	215,479
20294 EMERGENCY MED SERVICES	180,950	-	-	3,200	36,553	-	25	220,728
20295 RADIOLOGICAL TECHNOLOGY	195,165	20,000	-	4,490	5,500	-	2,525	227,680
20356 VIRTUAL HOSPITAL	325,540	76,200	3,000	6,200	30,300	-	4,800	446,040
20374 ESL - ENGLISH SECOND LANGUAGE	337,086	-	-	-	900	-	1,456	339,442
20485 RESPIRATORY THERAPY	95,620	-	-	-	-	-	-	95,620

FY2022-2023 Budget General Fund (110) *Expense*

Penn Valley (400) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20725 WELDING	242,326	1,724	-	665	36,411	-	4,000	285,126
20817 FABRICATION LABORATORY	67,764	-	-	-	4,359	-	-	72,123
20824 GEOGRAPHY	-	-	-	-	194	-	-	194
20831 CONSTRUCTION MANAGEMENT(CSMG)	104,767	-	-	200	990	-	-	105,957
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	19,400	19,400
40107 STUDENT ENGAGEMENT	99,068	-	-	300	1,640	-	-	101,008
40271 MEN'S BASKETBALL	116,921	-	-	-	-	-	-	116,921
40401 OFFICE OF STUDENT SVCS	488,588	-	-	2,950	3,450	-	3,300	498,288
40402 RECORDS OFFICE	168,424	-	-	1,312	1,000	-	850	171,586
40403 COUNSELING	588,204	-	-	588	2,621	-	154	591,567
40404 FINANCIAL AID & VETERANS	385,265	-	-	-	862	-	120	386,247
40405 ENROLLMENT SERVICES	195,405	-	-	-	-	-	-	195,405
40406 CAREER SERVICES	86,789	-	-	387	1,463	-	500	89,139
40408 ADMISSIONS	144,413	-	-	1,919	5,500	-	7,000	158,832
40414 TESTING	254,868	-	-	350	1,000	-	73	256,291
40415 DISABILITY SUPPORT SERVICES -DSS	153,400	2,619	-	-	485	-	35	156,539
60410 ACADEMIC ADVISING	708,543	-	-	400	826	-	200	709,969
60502 OFFICE OF CAREER&TECHNICAL EDU	190,621	-	5,000	3,660	6,340	-	-	205,621
60602 OFFICE OF INSTRUCTIONAL SERVICE	491,018	-	-	3,100	2,420	-	300	496,838
60603 OFFICE OF OCCUPATIONAL ED.	120,077	-	-	5,075	-	-	-	125,152
60611 LIBRARY-ACADEMIC SUPPORT	316,916	-	-	11,000	2,943	-	10,109	340,968
Department Totals	\$ 16,298,234	\$ 138,495	\$ 34,294	\$ 115,477	\$ 380,972	\$ -	\$ 253,694	\$ 17,221,166

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,400	\$ 19,400
10101 CAMPUS OPERATIONS	-	-	-	-	7,740	-	-	7,740
10102 OFFICE OF THE PRESIDENT	413,050	500	-	5,500	6,400	-	5,060	430,510
10108 CAMPUS BUSINESS OFFICE	-	-	-	-	1,940	-	-	1,940
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	75,069	-	-	975	2,622	-	-	78,666
20020 DIV CHAIRS-HUMANITIES	57,337	-	-	42	2,843	-	100	60,322
20040 DIV CHAIRS - SCIENCE/TECHNOLOG	60,231	-	200	1,600	1,383	-	150	63,564
20200 GENERAL INSTRUCTION	-	-	-	3,450	1,400	-	-	4,850
20213 ART-INSTRUCTION	99,095	500	-	-	2,678	-	-	102,273
20215 BIOLOGY	343,548	1,200	-	-	15,096	-	-	359,844
20216 BUSINESS	105,572	-	-	-	370	-	140	106,082
20217 CHEMISTRY	176,947	-	-	-	6,866	-	-	183,813
20218 CSIS	321,939	-	-	125	2,660	-	125	324,849

FY2022-2023 Budget
General Fund (110)
Expense

Blue River (600) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20225 ENGLISH	385,432	-	-	-	184	-	-	385,616
20228 FOREIGN LANGUAGE	105,082	-	-	-	-	-	-	105,082
20234 COMMUNICATIONS	93,863	-	-	-	-	-	-	93,863
20235 MATHEMATICS	580,279	-	-	-	-	-	400	580,679
20237 MUSIC	112,351	8,463	-	-	4,993	-	-	125,807
20239 PHILOSOPHY	96,916	-	-	-	-	-	-	96,916
20240 PHYSICAL EDUCATION	-	1,800	-	-	-	-	-	1,800
20242 PSYCHOLOGY	100,595	-	-	-	335	-	-	100,930
20243 READING	97,156	-	-	-	-	-	-	97,156
20245 SOCIOLOGY	91,890	-	-	-	200	-	-	92,090
20251 HISTORY	94,061	-	-	-	-	-	-	94,061
20255 THEATER	-	970	-	-	-	-	-	970
20269 LINEMEN TECHNICIAN PROGRAM	93,239	-	-	-	67,403	-	4,094	164,736
20277 LEARNING ASSISTANCE CENTER	318,148	-	-	316	318	-	97	318,879
20298 FIRE ACADEMY	198,627	5,000	4,000	2,105	5,245	-	13,850	228,827
20381 POLICE ACADEMY	92,390	-	4,000	3,500	21,500	-	14,851	136,241
20398 PSI ADMINISTRATION	167,855	-	-	-	6,850	-	-	174,705
40105 MARKETING ACTIVITIES	-	11,000	-	-	-	-	8,971	19,971
40107 STUDENT ENGAGEMENT	96,949	-	-	-	970	-	-	97,919
40253 MEN'S SOCCER	32,603	-	-	-	-	-	-	32,603
40263 WOMEN'S SOCCER	31,653	-	-	-	-	-	-	31,653
40279 SINGLE PARENT II-A	-	-	-	-	7,760	-	-	7,760
40400 GENERAL STUDENT SERVICES	-	-	-	10,458	-	-	-	10,458
40401 OFFICE OF STUDENT SVCS	376,273	-	-	2,150	2,500	-	200	381,123
40403 COUNSELING	183,532	-	-	900	2,350	-	-	186,782
40404 FINANCIAL AID & VETERANS	254,711	-	-	500	500	-	272	255,983
40405 ENROLLMENT SERVICES	500,298	-	-	727	2,668	-	485	504,178
40406 CAREER SERVICES	81,996	-	-	50	1,784	-	50	83,880
40408 ADMISSIONS	164,774	-	-	2,500	1,034	-	4,600	172,908
40414 TESTING	192,640	-	-	250	640	-	1,050	194,580
40415 DISABILITY SUPPORT SERVICES -DSS	127,556	1,500	-	-	387	-	1,500	130,943
60410 ACADEMIC ADVISING	446,430	-	800	1,453	1,400	-	1,510	451,593
60602 OFFICE OF INSTRUCTIONAL SERVICE	515,445	-	-	2,100	1,295	-	-	518,840
60611 LIBRARY-ACADEMIC SUPPORT	232,626	-	-	12,125	353	-	8,245	253,349
Department Totals	\$ 7,518,158	\$ 30,933	\$ 9,000	\$ 50,826	\$ 182,667	\$ -	\$ 85,150	\$ 7,876,734

FY2022-2023 Budget General Fund (110) *Expense*

Online (700)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20613 MCC ONLINE	\$ 751,248	\$ 122,999	\$ 53,512	\$ -	\$ -	\$ -	\$ -	\$ 927,759
20286 DIVISION CHAIR	-	-	-	200	1,800	-	-	2,000
40401 OFFICE OF STUDENT SVCS	-	-	-	6,000	3,000	-	-	9,000
40404 FINANCIAL AID & VETERANS	213,857	-	-	-	-	-	-	213,857
40405 ENROLLMENT SERVICES	98,415	-	-	-	500	-	-	98,915
40407 ORIENTATION	-	4,000	-	-	2,000	-	500	6,500
40408 ADMISSIONS	69,650	-	-	-	2,500	-	500	72,650
60410 ACADEMIC ADVISING	257,326	-	-	-	-	-	-	257,326
60602 OFFICE OF INSTRUCTIONAL SERVICE	515,241	-	-	17,400	3,000	-	100	535,741
Department Totals	\$ 1,905,737	\$ 126,999	\$ 53,512	\$ 23,600	\$ 12,800	\$ -	\$ 1,100	\$ 2,123,748

Facility Services (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
10119 MAIL SERVICES	\$ -	\$ 6,000	\$ -	\$ -	\$ 500	\$ -	\$ 130,000	\$ 136,500
50500 MAINTENANCE / PLANT	67,752	120,909	5,000	-	29,300	-	10,600	233,561
50502 GROUNDS-PHYSICAL PLANT	-	1,500	-	-	-	-	-	1,500
50503 CUSTODIAL	-	166,828	-	-	100,000	-	-	266,828
50507 CONSTRUCTION-INTERNAL	454,935	30,000	-	-	24,000	-	7,000	515,935
50510 MAIL SERVICES	59,670	-	-	-	-	-	5,000	64,670
50511 UTILITIES	-	-	-	-	-	212,500	-	212,500
50516 PROPERTY INSURANCE	-	-	-	-	-	-	291,000	291,000
50536 FACILITIES ADMINISTRATION	826,909	-	-	8,400	1,600	-	1,500	838,409
50554 STATE REPAIR & MAINT. FUNDS	-	-	-	-	-	-	2,302,598	2,302,598
60616 DISTRICTWIDE PRINTING	189,007	57,500	500	-	40,500	-	(140,000)	147,507
<i>Longview (200)</i>								
50500 MAINTENANCE / PLANT	398,642	76,450	-	600	56,550	-	1,400	533,642
50502 GROUNDS-PHYSICAL PLANT	124,124	99,000	-	50	17,600	-	200	240,974
50503 CUSTODIAL	187,984	260,000	-	500	750	-	-	449,234
50511 UTILITIES	-	-	-	-	-	471,000	-	471,000
50536 FACILITIES ADMINISTRATION	95,892	-	-	-	-	-	-	95,892
<i>Maple Woods (300)</i>								
50500 MAINTENANCE / PLANT	310,378	72,150	-	500	60,350	-	2,000	445,378
50502 GROUNDS-PHYSICAL PLANT	58,337	97,000	-	-	14,100	-	-	169,437
50503 CUSTODIAL	-	250,000	-	-	-	-	-	250,000
50511 UTILITIES	-	-	-	-	-	468,000	-	468,000
50536 FACILITIES ADMINISTRATION	95,892	-	-	-	-	-	-	95,892

FY2022-2023 Budget General Fund (110) *Expense*

Facility Services (All Locations) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Penn Valley (400)</i>								
50500 MAINTENANCE / PLANT	643,604	141,600	-	1,000	101,100	-	2,600	889,904
50502 GROUNDS-PHYSICAL PLANT	119,624	114,000	-	-	28,100	-	-	261,724
50503 CUSTODIAL	305,850	750,000	-	-	1,200	-	-	1,057,050
50511 UTILITIES	-	-	-	-	-	966,000	-	966,000
50536 FACILITIES ADMINISTRATION	185,539	-	-	-	-	-	-	185,539
<i>Blue River (600)</i>								
50500 MAINTENANCE / PLANT	253,678	33,500	-	900	35,075	-	100	323,253
50502 GROUNDS-PHYSICAL PLANT	59,036	93,300	-	-	19,000	-	-	171,336
50503 CUSTODIAL	-	265,000	-	-	-	-	-	265,000
50511 UTILITIES	-	-	-	-	-	313,000	-	313,000
50536 FACILITIES ADMINISTRATION	95,899	-	-	-	-	-	-	95,899
Department Totals	\$ 4,532,752	\$ 2,634,737	\$ 5,500	\$ 11,950	\$ 529,725	\$ 2,430,500	\$ 2,613,998	\$ 12,759,162

Information Technology (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
10133 INFORMATION TECHNOLOGY	\$ 683,410	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 698,410
10144 ENTERPRISE APPLICATIONS	385,874	2,399,825	5,000	23,518	2,850	-	-	2,817,067
60667 SYSTEMS INFRASTRUCTURE	-	618,320	647,703	-	-	315,584	-	1,581,607
60668 USER SUPPORT	1,030,312	92,000	548,490	1,000	15,332	-	139,515	1,826,649
60777 ACADEMIC TECHNOLOGY	-	387,178	25,000	-	-	-	-	412,178
<i>Longview (200)</i>								
60668 USER SUPPORT	252,640	-	-	-	-	-	-	252,640
<i>Maple Woods (300)</i>								
60668 USER SUPPORT	157,130	-	-	-	-	-	-	157,130
<i>Penn Valley (400)</i>								
60668 USER SUPPORT	352,933	-	-	-	-	-	-	352,933
<i>Blue River (600)</i>								
60668 USER SUPPORT	83,515	-	-	-	-	-	-	83,515
Department Totals	\$ 2,945,814	\$ 3,497,323	\$ 1,226,193	\$ 39,518	\$ 18,182	\$ 315,584	\$ 139,515	\$ 8,182,129

FY2022-2023 Budget General Fund (110) *Expense*

Scholarships (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
80833	\$	- \$	- \$	- \$	- \$	- \$	10,000	\$ 10,000
80837		-	-	-	-	-	10,000	10,000
80838		-	-	-	-	-	649,202	649,202
80844		-	-	-	-	-	10,000	10,000
80845		-	-	-	-	-	15,000	15,000
80847		-	-	-	-	-	55,000	55,000
80849		-	-	-	-	-	50,000	50,000
80850		-	-	-	-	-	647,600	647,600
80851		-	-	-	-	-	30,000	30,000
<i>Longview (200)</i>								
80847		-	-	-	-	-	30,000	30,000
80893		-	-	-	-	-	2,000	2,000
<i>Maple Woods (300)</i>								
80833		-	-	-	-	-	2,300	2,300
80847		-	-	-	-	-	30,000	30,000
80893		-	-	-	-	-	150	150
<i>Penn Valley (400)</i>								
80833		-	-	-	-	-	3,700	3,700
80837		-	-	-	-	-	3,000	3,000
80841		-	-	-	-	-	10,000	10,000
80847		-	-	-	-	-	45,000	45,000
80893		-	-	-	-	-	1,450	1,450
<i>Blue River (600)</i>								
80833		-	-	-	-	-	300	300
80837		-	-	-	-	-	500	500
80842		-	-	-	-	-	1,500	1,500
80847		-	-	-	-	-	30,000	30,000
Department Totals	\$	- \$	- \$	- \$	- \$	- \$	1,636,702	\$ 1,636,702

Districtwide (900)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100	\$ 107,650	\$	- \$	- \$	- \$	- \$	280,000	\$ 387,650
20200	10,938,023							10,938,023
20254	226,216							226,216
Department Totals	\$ 11,271,889	\$	- \$	- \$	- \$	- \$	280,000	\$ 11,551,889

180 Workforce & Economic Development Fund

Revenues and expenditures for district-wide non-credit programs operated by the Workforce & Economic Development (WED) unit are accounted for in the Workforce & Economic Development Fund (180). All programmatic training related to these programs are administered and budgeted by WED.

WED is comprised of four distinct divisions:

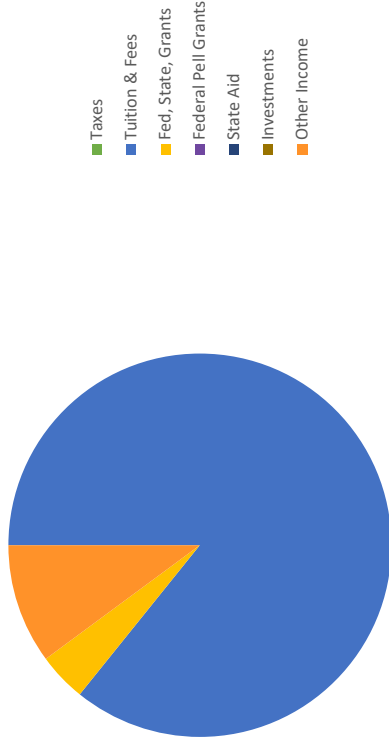
- Continuing Education, which consists of open enrollment in various non-credit certificate and community enrichment programs;
- Corporate College, which provides customized training and consulting for businesses;
- Economic Development, which oversees the administration of the MO Works Programs (New Jobs, Job Retention and Customized State Training Funds); and
- The MCC Apprenticeship program, which works with businesses to sponsor apprentices in a Department of Labor-approved program.

MCC transfers the revenue over expenses from the Workforce & Economic Development Fund (180) to the General Fund (110) as an interfund transfer for general operating expenses of the College.

FY2022-2023 Budget Workforce & Econ. Dev. Fund (180) Summary

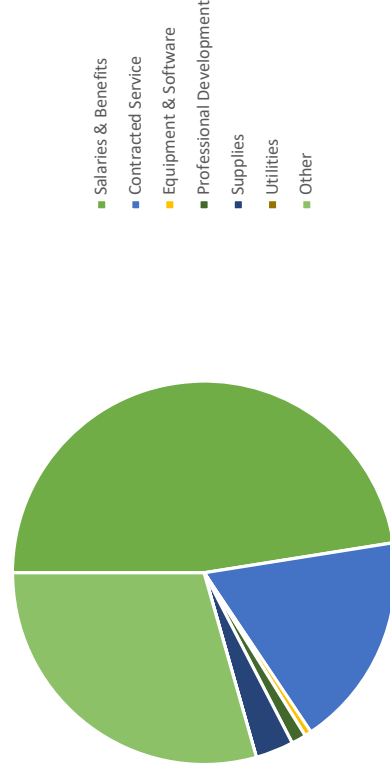
Revenue	FY2021-2022	FY2022-2023	FY23 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(6,584,400)	(8,337,200)	85.78%
Fed, State, Grants	(750,000)	(400,000)	4.12%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(1,007,951)	(982,451)	10.11%
Revenue Subtotal	(8,342,351)	(9,719,651)	100.00%
Interfund Transfers	1,000,000	1,000,000	
Revenue Total	\$ (7,342,351)	\$ (8,719,651)	

FY23 Revenue by Category



Expense	FY2021-2022	FY2022-2023	FY23 %
Salaries & Benefits	\$ 3,221,622	\$ 4,141,186	47.49%
Contracted Service	1,530,013	1,577,850	18.10%
Equipment & Software	45,000	50,000	0.57%
Professional Development	91,550	107,200	1.23%
Supplies	468,718	280,969	3.22%
Utilities	-	-	0.00%
Other	1,985,448	2,562,446	29.39%
Expense Subtotal	7,342,351	8,719,651	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 7,342,351	\$ 8,719,651	

FY23 Expense by Category



FY2022-2023 Budget
Workforce & Econ. Dev. Fund (180)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
20294 EMERGENCY MED SERVICES	\$ -	(15,000)	\$ -	-	-	-	-	(15,000)
20316 POLICE ACADEMY-NON CREDIT	-	(62,000)	-	-	-	-	-	(62,000)
20323 ED2GO PRO	-	(75,000)	-	-	-	-	-	(75,000)
20328 MACHINING	-	(134,000)	-	-	-	-	-	(134,000)
20329 WELDING-NON CREDIT	-	(116,000)	-	-	-	-	-	(116,000)
20350 CALL CENTER	-	(30,000)	-	-	-	-	-	(30,000)
20352 CDL-A	-	(640,000)	-	-	-	-	-	(640,000)
20360 WAREHOUSING	-	(140,000)	-	-	-	-	-	(140,000)
20362 MOTORCYCLE SAFETY	-	(78,000)	-	-	-	-	-	(78,000)
20363 PHARMACY TECH	-	(84,600)	-	-	-	-	-	(84,600)
20366 PHLEBOTOMY	-	(72,000)	-	-	-	-	-	(72,000)
20370 COMMUNITY HEALTH WORKER	-	(92,500)	-	-	-	-	-	(92,500)
20372 OUTREACH CARDS	-	-	-	-	-	-	(60,000)	(60,000)
20376 NIEHS GRANT	-	-	-	-	-	-	(4,500)	(4,500)
20378 ENVIRONMENTAL HEALTH & SAFETY	-	(61,000)	-	-	-	-	-	(61,000)
20386 WORKFORCE DEVELOPMENT	-	(750,000)	-	-	-	-	-	(750,000)
20396 COMMUNITY EDUCATION - YOUTH	-	(75,000)	-	-	-	-	-	(75,000)
20397 FIRE ACADEMY-NON CREDIT	-	(48,000)	-	-	-	-	-	(48,000)
20414 FORD MOTOR COMPANY (ED)	-	-	(400,000)	-	-	-	-	(400,000)
20424 NJTP & JRTP (ED)	-	-	-	-	-	-	(750,000)	(750,000)
20471 OSHA TRAINING	-	(400,000)	-	-	-	-	-	(400,000)
20472 CNA - RELATED TRAINING	-	(269,100)	-	-	-	-	-	(269,100)
20503 APPRENTICESHIP	-	-	-	-	-	-	(147,951)	(147,951)
20505 DRIVER'S EDUCATION	-	(40,000)	-	-	-	-	-	(40,000)
20615 COMMUNITY ED - ADULT	-	(175,000)	-	-	-	-	-	(175,000)
20709 OSHA HOST SITE TRAINING	-	-	-	-	-	-	(20,000)	(20,000)
20787 CONTRACTS	-	(4,950,000)	-	-	-	-	-	(4,950,000)
20835 INDUSTRIAL MAINTENEC-NONCRDT	-	(30,000)	-	-	-	-	-	(30,000)
Department Totals	\$ -	(8,337,200)	\$ (400,000)	\$ -	\$ -	\$ -	(982,451)	(9,719,651)

FY2022-2023 Budget
Workforce & Econ. Dev. Fund (180)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ 45,000	\$ 45,000	\$ 65,000	\$ 38,000	\$ -	\$ 129,576	\$ 322,576
10111 WED ADMINISTRATION	3,138,135	-	-	-	-	-	-	3,138,135
10697 FISCAL OPERATIONS	-	-	-	1,550	-	-	100	1,650
20294 EMERGENCY MED SERVICES	3,229	-	-	-	7,000	-	-	10,229
20303 HEALTH CARE ENTRY LEVEL	-	-	-	200	800	-	250	1,250
20316 POLICE ACADEMY-NON CREDIT	41,230	-	-	-	50	-	500	41,780
20323 ED2GO PRO	-	37,500	-	-	-	-	-	37,500
20328 MACHINING	37,032	-	-	-	27,000	-	-	64,032
20329 WELDING-NON CREDIT	28,420	-	-	-	19,000	-	-	47,420
20349 SKILLUP	-	-	-	-	100	-	-	100
20350 CALL CENTER	8,612	-	-	-	4,000	-	-	12,612
20352 CDL-A	161,475	180,000	-	250	17,000	-	40,800	399,525
20360 WAREHOUSING	60,284	-	-	-	2,200	-	4,000	66,484
20362 MOTORCYCLE SAFETY	43,060	600	5,000	-	1,700	-	5,000	55,360
20363 PHARMACY TECH	20,669	-	-	-	10,800	-	100	31,569
20366 PHLEBOTOMY	6,782	-	-	-	8,520	-	100	15,402
20370 COMMUNITY HEALTH WORKER	21,099	-	-	200	6,954	-	400	28,653
20372 OUTREACH CARDS	-	-	-	-	250	-	500	750
20378 ENVIRONMENTAL HEALTH & SAFETY	8,074	12,000	-	-	2,000	-	2,000	24,074
20386 WORKFORCE DEVELOPMENT	322,950	-	-	-	75,000	-	-	397,950
20396 COMMUNITY EDUCATION - YOUTH	2,153	8,000	-	-	-	-	500	10,653
20397 FIRE ACADEMY-NON CREDIT	10,765	-	-	5,000	4,500	-	550	20,815
20414 FORD MOTOR COMPANY (ED)	-	340,000	-	-	-	-	-	340,000
20424 NJTP & JRTP (ED)	-	-	-	-	-	-	3,400	3,400
20471 OSHA TRAINING	69,972	70,000	-	-	7,500	-	8,200	155,672
20472 CNA - RELATED TRAINING	110,659	-	-	600	11,705	-	23,820	146,784
20503 APPRENTICESHIP	-	-	-	-	7,000	-	-	7,000
20505 DRIVER'S EDUCATION	16,147	-	-	-	140	-	4,600	20,887
20615 COMMUNITY ED - ADULT	20,319	33,750	-	-	12,000	-	3,000	69,069
20672 DELIVERY	1,077	-	-	1,000	5,000	-	-	7,077
20707 OSHA	-	-	-	5,800	400	-	3,000	9,200
20787 CONTRACTS	-	-	-	-	-	-	2,227,500	2,227,500
20835 INDUSTRIAL MAINTENC-NONCRDT	9,043	-	-	-	4,000	-	-	13,043
30312 WINS EVENTS	-	-	-	-	7,300	-	1,000	8,300
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	100,000	100,000

FY2022-2023 Budget
Workforce & Econ. Dev. Fund (180)
Expense

Administrative Center (100) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60108	-	520,000	-	-	-	-	-	520,000
60109	-	-	-	2,250	-	-	100	2,350
60110	-	-	-	2,250	-	-	100	2,350
60111	-	-	-	2,500	-	-	100	2,600
60610	-	-	-	5,300	250	-	100	5,650
60613	-	331,000	-	9,800	-	-	3,000	343,800
60630	-	-	-	5,500	800	-	150	6,450
Department Totals	\$ 4,141,186	\$ 1,577,850	\$ 50,000	\$ 107,200	\$ 280,969	\$ -	\$ 2,562,446	\$ 8,719,651

190 Auxiliary Fund

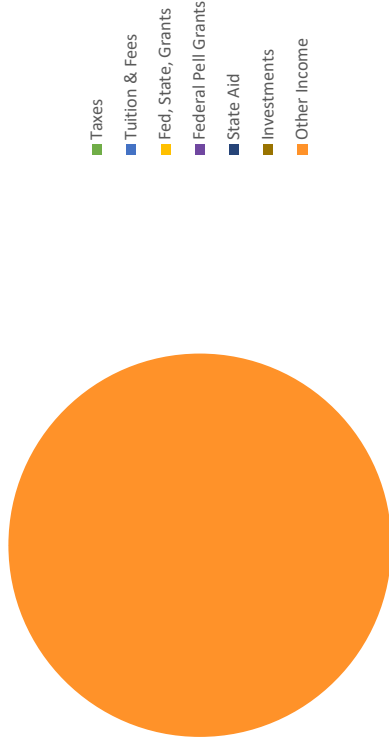
The Auxiliary Fund (190) captures non-academic services that supplement student's college experience and support the institution's education programs.

MCC transfers the revenue over expenses from the Auxiliary Fund (190) to the General Fund (110) as an interfund transfer for general operating expenses of the College.

FY2022-2023 Budget Auxiliary Services Fund (190) Summary

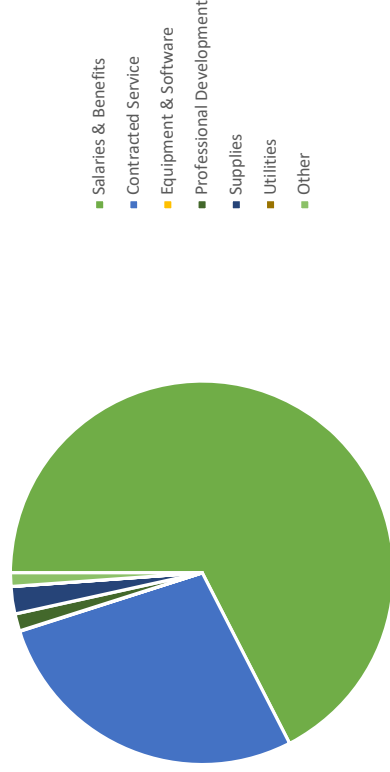
Revenue	FY2021-2022	FY2022-2023	FY23 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(1,328,544)	(1,580,803)	100.00%
Revenue Subtotal	(1,328,544)	(1,580,803)	100.00%
Interfund Transfers	807,187	1,004,848	
Revenue Total	\$ (521,357)	\$ (575,955)	

FY23 Revenue by Category



Expense	FY2021-2022	FY2022-2023	FY23 %
Salaries & Benefits	\$ 372,572	\$ 397,661	69.04%
Contracted Service	139,191	162,700	28.25%
Equipment & Software	200	200	0.03%
Professional Development	2,000	8,500	1.48%
Supplies	13,654	13,654	2.37%
Utilities	-	-	0.00%
Other	(6,260)	(6,760)	-1.17%
Expense Subtotal	521,357	575,955	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 521,357	\$ 575,955	

FY23 Expense by Category



FY2022-2023 Budget
Auxiliary Services Fund (190)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (50,000)	\$ (50,000)
70710 FOOD SERVICES	-	-	-	-	-	-	(10,000)	(10,000)
70713 LEASE AGREEMENTS	-	-	-	-	-	-	(311,935)	(311,935)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (371,935)	\$ (371,935)

Longview (200)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (175,000)	\$ (175,000)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	(11,500)	(11,500)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (186,500)	\$ (186,500)

Maple Woods (300)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
60129 SPORTS TRAINING CENTER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (30,000)	\$ (30,000)
70669 RECREATION CENTER	-	-	-	-	-	-	(3,950)	(3,950)
70703 BOOKSTORE	-	-	-	-	-	-	(175,000)	(175,000)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	(2,500)	(2,500)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (211,450)	\$ (211,450)

Penn Valley (400)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70669 RECREATION CENTER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,950)	\$ (4,950)
70703 BOOKSTORE	-	-	-	-	-	-	(525,000)	(525,000)
70713 LEASE AGREEMENTS	-	-	-	-	-	-	(125,968)	(125,968)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	(12,500)	(12,500)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (668,418)	\$ (668,418)

Blue River (600)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (125,000)	\$ (125,000)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	(17,500)	(17,500)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (142,500)	\$ (142,500)

FY2022-2023 Budget
Auxiliary Services Fund (190)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10136 MANAGEMENT & AUX SERVICES	\$ 87,307	\$ -	\$ -	\$ 6,500	\$ -	\$ -	\$ -	\$ 93,807
Department Totals	\$ 87,307	\$ -	\$ -	\$ 6,500	\$ -	\$ -	\$ -	\$ 93,807

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60129 SPORTS TRAINING CENTER	\$ 16,150	\$ -	\$ -	\$ 2,000	\$ 10,970	\$ -	\$ 500	\$ 29,620
70669 RECREATION CENTER	87,390	162,100	-	-	342	-	(7,380)	242,452
Department Totals	\$ 103,540	\$ 162,100	\$ -	\$ 2,000	\$ 11,312	\$ -	\$ (6,880)	\$ 272,072

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
70669 RECREATION CENTER	\$ 206,814	\$ 600	\$ 200	\$ -	\$ 2,342	\$ -	\$ 120	\$ 210,076
Department Totals	\$ 206,814	\$ 600	\$ 200	\$ -	\$ 2,342	\$ -	\$ 120	\$ 210,076

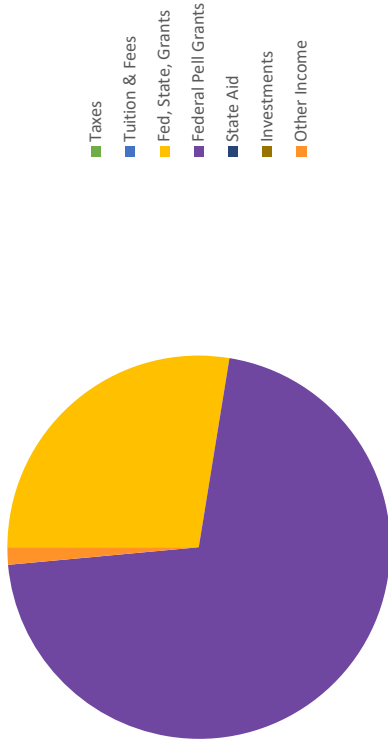
400 Student Aid Fund

The Student Aid Fund (400) is a restricted fund used to account for federal financial aid funds disbursed for the purpose of providing financial support to students. These funds are received by the College and passed through to the student accounts.

FY2022-2023 Budget Student Aid Fund (400) *Summary*

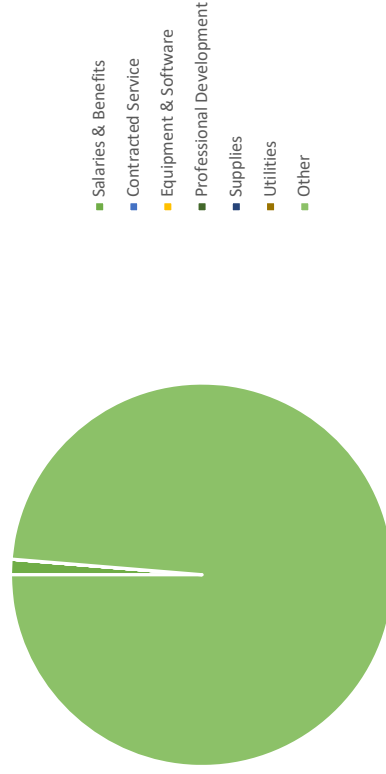
Revenue	FY2021-2022	FY2022-2023	FY23 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	(7,935,464)	(7,759,495)	27.55%
Federal Pell Grants	(20,000,000)	(20,000,000)	71.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(460,000)	(410,000)	1.46%
Revenue Subtotal	(28,395,464)	(28,169,495)	100.00%
Interfund Transfers	-	-	
Revenue Total	\$ (28,395,464)	\$ (28,169,495)	

FY23 Revenue by Category



Expense	FY2021-2022	FY2022-2023	FY23 %
Salaries & Benefits	\$ 454,588	\$ 368,236	1.31%
Contracted Service	-	-	0.00%
Equipment & Software	-	-	0.00%
Professional Development	2,000	2,000	0.01%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	27,938,876	27,799,259	98.69%
Expense Subtotal	28,395,464	28,169,495	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 28,395,464	\$ 28,169,495	

FY23 Expense by Category



FY2022-2023 Budget Student Aid Fund (400) *Revenue*

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
40404 FINANCIAL AID & VETERANS	\$ -	\$ -	(2,000)	\$ -	-	-	-	(2,000)
80305 KC SCHOLARS	-	-	-	-	-	-	(400,000)	(400,000)
80800 CRW FED SHARE OF W/S SALARIES	-	-	(368,236)	-	-	-	-	(368,236)
80801 ISG SUPPLEMENTAL ED GRANT	-	-	(434,259)	-	-	-	-	(434,259)
80804 PEG PELL GRANT	-	-	-	(20,000,000)	-	-	-	(20,000,000)
80820 A+ STUDENTS	-	-	(6,000,000)	-	-	-	-	(6,000,000)
80822 MISSOURI ACCESS GRANT	-	-	(900,000)	-	-	-	-	(900,000)
80825 MO HIGHER ED ACADEMIC PROGRAM	-	-	(50,000)	-	-	-	-	(50,000)
80862 FAST TRACK WORKFRC INCNTV GRNT	-	-	(5,000)	-	-	-	-	(5,000)
Department Totals	\$ -	\$ -	(7,759,495)	(20,000,000)	\$ -	\$ -	(400,000)	(28,159,495)

Longview (200)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
80855 MOHELA'S DRCTR'S CHOICE SCHLSP	\$ -	\$ -	-	\$ -	-	-	(10,000)	(10,000)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(10,000)	(10,000)

FY2022-2023 Budget
Student Aid Fund (400)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40404 FINANCIAL AID & VETERANS	\$ -	\$ -	\$ -	2,000	\$ -	\$ -	\$ -	2,000
80305 KC SCHOLARS	-	-	-	-	-	-	400,000	400,000
80800 CRW FED SHARE OF W/S SALARIES	368,236	-	-	-	-	-	-	368,236
80801 ISG SUPPLEMENTAL ED GRANT	-	-	-	-	-	-	434,259	434,259
80804 PEG PELL GRANT	-	-	-	-	-	-	20,000,000	20,000,000
80820 A+ STUDENTS	-	-	-	-	-	-	6,000,000	6,000,000
80822 MISSOURI ACCESS GRANT	-	-	-	-	-	-	900,000	900,000
80825 MO HIGHER ED ACADEMIC PROGRAM	-	-	-	-	-	-	50,000	50,000
80862 FAST TRACK WORKFRC INCNTV GRNT	-	-	-	-	-	-	5,000	5,000
Department Totals	\$ 368,236	\$ -	\$ -	2,000	\$ -	\$ -	27,789,259	\$ 28,159,495

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
80855 MOHELA'S DRCTR'S CHOICE SCHLSP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000	10,000
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000	\$ 10,000

410 Restricted Fund

The Restricted Fund (410) is designated for federal, state, local, and foundation grants. New grants are added throughout the year.

Districtwide

U.S. Department of Education, Cares Act, COVID19, Strengthening Institutions: Formula based, emergency funding made available to MCC and other U.S. colleges through the federal Coronavirus Aid, Relief and Economic Security (Cares) Act, Supplemental and American Recovery Program (ARP). The funding will be used to defray expenses incurred, including lost revenue, technology costs associated with a transition to distance education, faculty and staff trainings and payroll. Funds may be used for student emergency grants.

The amount awarded is \$1,220,450. The grant period is June 18, 2020 - May 4, 2022. No match is required.

U.S. Department of Education Cares Act COVID19 Institutional & Student Support: Formula based, emergency funding made available to MCC and other U.S. colleges through the federal Coronavirus Aid, Relief and Economic Security (CARES) Act, Supplemental and American Recovery Program (ARP). The funding will cover costs associated with significant changes to the delivery of instruction due to the coronavirus. Funds can also be used for student emergency grants.

The amount awarded is \$35,076,961. The grant period is May 6, 2020 – January 24, 2022. No match is required.

Missouri Department of Elementary & Secondary Education – 2023 Perkins Grant (US Department of Education): Funding will be used to provide an increased focus on academic achievement, strengthened connections between secondary and postsecondary education, and improved state and local accountability.

The State of Missouri included allocations totaling \$26,675 for sub-awards: Harrisonville - \$8,243, Lexington - \$11,990; MCC's FY23 allocation is \$1,100,076. The amount awarded is \$1,120,309. The grant period is July 1, 2022 – June 30, 2023. No match is required.

US Department of Education – Educational Opportunity Center (EOC): Funding will be used to provide admission, financial aid, defaulted student loans, and academic and career counseling for low-income, first-generation college students, persons with disabilities, and military-connected students.

The amount awarded is \$510,264. The grant period is September 1, 2021 – August 31, 2022. No match is required.

The Missouri University of Science and Technology-Missouri Space Grant Consortium: Funding will be used to purchase robot build materials, sensors, and microcontrollers. The goal of the project is to build further connections with the Kansas City FIRST Tech Challenge (FIRST Robotics), inspiring, and educating students at both the high school and community college level through expanded participation in local robotics competitions.

The amount awarded is \$14,994. The grant period is September 1, 2021 – August 31, 2022. MCC is required to provide a minimum one-to-one cost-share match in the amount of \$14,994.

Missouri Community College Association (MCCA), Missouri Department of Social Services, US Department of Agriculture, SkillUP: Funding will be used to increase employment and training opportunities for Food Stamp (SNAP) recipients.

The total program approved budget amount, including an amendment that added \$200,522 to the total grant budget, is \$409,954. The grant period is October 1, 2021 – September 30, 2022. The grant reimburses 100% of program administration and 100% of tuition, with 50% of tuition expenses reimbursed by the State of Missouri and 50% by Food and Nutrition Services (FNS). Total reimbursement amount to MCC is \$409,954. No match is required.

MCC – Longview

U.S. Department of Education through Missouri Department of Elementary & Secondary Education (DESE) – Elementary and Secondary School Emergency Relief Fund, Teacher Recruitment Grant - MCC District wide: Funds will be used to recruit students into teacher education programs by implementing recruitment and selection activities, providing preparation and support to those interested in the teaching profession and by evaluating any and all recruitment strategies.

The amount awarded is \$10,000. The grant period is February 17, 2022 – September 30, 2023. No match is required.

MCC – Penn Valley

Missouri Department of Health & Senior Services Community Health Worker Curriculum-MCC: Amendment # 1 (one-year term extension, plus funding). The purpose of this project is to increase engagement of Community Health Workers to promote linkages between health systems and community resources for adults with high blood pressure, pre-diabetes, diabetes and/or high blood cholesterol. Provides tuition support for continuing education students in the Community Health Worker program.

The amount awarded is \$32,000. The grant period is June 30, 2022 - June 29, 2023. No match is required.

Missouri Department of Higher Education & Workforce Development MoExcels Workforce Initiative – Advanced Manufacturing Institute – MCC Penn Valley: MoExcels approved projects are funded to assist in the development and expansion of employer-driven education and training programs which support student success.

The proposal, when the Governor signs the bill, will reimburse MCC for expenses up to \$3,007,496 for renovation costs for the Advanced Manufacturing Institute. The final reimbursement is due June 15, 2023. There is a 100% match required. The match will come from the capital campaign, bond dollars, general fund, reserves, and/or other grants.

St. Louis Community College (DOL) – Missouri Apprenticeships in Manufacturing Program (MoAMP): Funding will be used to establish new pre-apprenticeship programs aligned to enroll 350 students in targeted career pathways of occupations within Advanced

Manufacturing. Target occupations are high-demand entry and middle-skills occupations that will provide students with employment and launch them on career pathways to higher-skilled employment.

The amount awarded is \$2,228,305. The grant period is July 15, 2019 – July 14, 2023. MCC required match is \$779,907.

The National Science Foundation - Project MIRA - Machining in Rural Areas: Funding will be used to increase the number of highly skilled machining technicians in the Greater Kansas City area. Project MIRA will expand the number of technicians in the precision machining field by 1) Providing virtual instruction through a Zoom link platform to students in rural service areas who cannot travel to the college campus for classes; and 2) Offering contextualized machining math through a video module platform. Project MIRA will increase access to our highly-successful machining program, increasing the pipeline of technicians to local industries by bringing rural students into our classes.

The amount awarded is \$300,000. The grant period is June 1, 2020 – May 31, 2023. No match is required.

US Department of Education, TRIO, Student Support Services, Project Success: Funding will be used to offer additional services such as financial aid assistance, embedded tutoring and supplemental instruction, career services, and counseling for low-income, first-generation college students and/or persons with disabilities, all of whom may be academically at-risk. The SSS project will support instruction in personal financial literacy, knowledge of markets and economics, knowledge of higher education financing and repayment (e.g., college savings and student loans), or other skills aimed at building personal financial understanding and responsibility.

The total amount awarded is \$2,169,865 for the period of September 1, 2020 - August 31, 2025. The amount awarded is \$433,973. The grant period is September 1, 2021 – August 31, 2022. No match is required.

University of Missouri Kansas City (UMKC): Kansas City Urban Renewal Engineering (KCURE) Fellows – MCC - Penn Valley – The University of Missouri – Kansas City Department of Civil and Mechanical Engineering received a grant from the National Science Foundation (NSF) to provide scholarships to engineering students as they matriculate through the secondary-postsecondary STEM pathway. Funding will be used to provide scholarships to 56 engineering students over five years. MCC will recruit meritorious students interested in engineering for the KCURE scholarship program. The educational pathway includes attending MCC and then transferring to UMKC. Students will be selected based on the level of financial and opportunity-based need from the pool of meritorious students.

The amount awarded is \$41,000. The grant period is January 1, 2020 – December 31, 2024. No match is required.

MCC – Blue River

Missouri Department of Higher Education & Workforce Development MoExcels Workforce Initiative – Blue River East CDL Driving Course: MoExcels approved projects are funded to assist in the development and expansion of employer-driven education and training programs which support student success.

The proposal, when the Governor signs the bill, will reimburse MCC for expenses up to \$2,370,000 for renovation and expansion costs for the CDL Driving Course. The final reimbursement is due June 15, 2023. There is a 100% match required. The match will come from the capital campaign, bond dollars, general fund, reserves, and/or other grants.

MCC – Penn Valley & MCC – Blue River

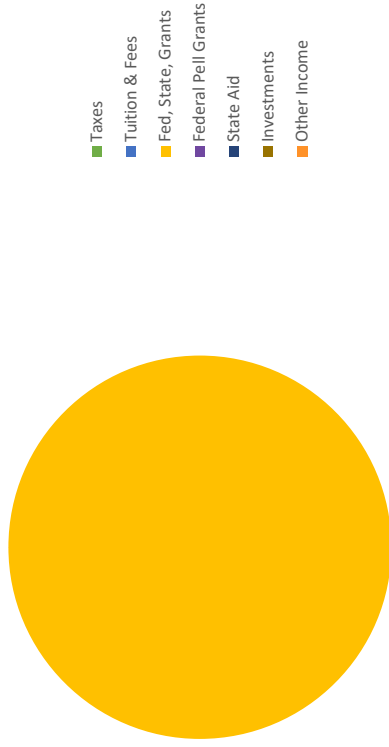
US Department of Treasury (through Jackson County, Missouri) – American Rescue Plan Act (ARPA) Coronavirus Local Fiscal Recovery Funds: Funding will be used to purchase program training equipment for the new Advanced Technical Skills Institute (ATSI), the Blue River East Campus (BREC) and the Public Safety Institute that is necessary to upskill Jackson County residents in high-demand fields that are key in boosting pandemic-related economic recovery.

The amount awarded is \$2,000,000. The grant period is March 3, 2021 - December 31, 2024. No match is required.

FY2022-2023 Budget Restricted Fund (410) Summary

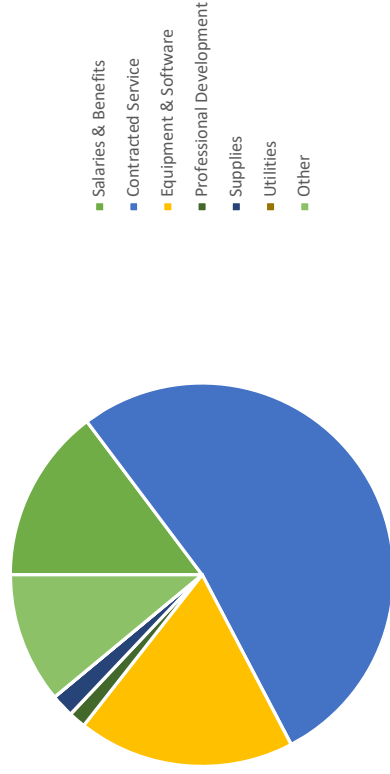
Revenue	FY2021-2022	FY2022-2023	FY23 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	(2,620,151)	(10,847,626)	100.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	(2,620,151)	(10,847,626)	100.00%
Interfund Transfers	-	-	
Revenue Total	\$ (2,620,151)	\$ (10,847,626)	

FY23 Revenue by Category



Expense	FY2021-2022	FY2022-2023	FY23 %
Salaries & Benefits	\$ 1,496,705	\$ 1,597,622	14.73%
Contracted Service	106,302	5,704,203	52.58%
Equipment & Software	303,747	1,983,926	18.29%
Professional Development	126,935	156,480	1.44%
Supplies	83,599	211,976	1.95%
Utilities	-	-	0.00%
Other	502,863	1,193,419	11.00%
Expense Subtotal	2,620,151	10,847,626	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 2,620,151	\$ 10,847,626	

FY23 Expense by Category



FY2022-2023 Budget Restricted Fund (410) Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ -	\$ -	(1,702,685)	\$ -	-	-	-	(1,702,685)
20105 JACKSON COUNTY-ARPA GRANT	-	-	(2,000,000)	-	-	-	-	(2,000,000)
20834 NSF-ATE	-	-	(48,107)	-	-	-	-	(48,107)
30316 ED OPP CTR	-	-	(472,467)	-	-	-	-	(472,467)
40202 MOAMP - APPRENTICESHIPS	-	-	(622,064)	-	-	-	-	(622,064)
40479 SKILLUP	-	-	(32,500)	-	-	-	-	(32,500)
40481 SKILLUP-TANF	-	-	(134,221)	-	-	-	-	(134,221)
60717 NASA-MO.SPACE GRANT CONSORTIUM	-	-	(13,508)	-	-	-	-	(13,508)
Department Totals	\$ -	\$ -	(5,025,552)	\$ -	-	-	-	(5,025,552)

Penn Valley (400)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
20291 MOEXCELS GRANT	\$ -	\$ -	(3,007,496)	\$ -	-	-	-	(3,007,496)
40306 STUDENT SUPPORT SVCS 8/99	-	-	(407,510)	-	-	-	-	(407,510)
40480 CHW-CURRICULUM-MO.DHSS	-	-	(31,105)	-	-	-	-	(31,105)
60719 NSF-KC URBAN R ENGINEER UMKC	-	-	(5,963)	-	-	-	-	(5,963)
Department Totals	\$ -	\$ -	(3,452,074)	\$ -	-	-	-	(3,452,074)

FY2022-2023 Budget Restricted Fund (410) *Expense*

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 717,727	\$ 717,727
20834 NSF-ATE	45,008	-	-	1,362	1,737	-	-	48,107
30316 ED OPP CTR	419,201	39,092	-	12,353	1,000	-	821	472,467
40202 MOAMP - APPRENTICESHIPS	219,756	-	-	21,800	5,000	-	375,508	622,064
40204 MO-AMP MATCH	62,975	-	-	-	-	-	(62,975)	-
40479 SKILLUP	-	-	-	-	-	-	65,000	65,000
40481 SKILLUP-TANF	99,860	-	-	1,361	-	-	500	101,721
60104 HARRISONVILLE R-IX PERKINS SUB	-	6,351	-	-	-	-	-	6,351
60105 LEXINGTON R-V PERKINS SUB-AWRD	-	11,750	-	-	-	-	-	11,750
60398 PROGRAM IMPROVEMENTS	-	15,015	22,000	3,500	21,384	-	-	61,899
60717 NASA-MO.SPACE GRANT CONSORTIUM	4,200	-	-	1,500	2,209	-	5,599	13,508
60718 MO.SPACE CONSORTIUM MATCH	8,542	-	-	-	-	-	(8,542)	-
Department Totals	\$ 859,542	\$ 72,208	\$ 22,000	\$ 41,876	\$ 31,330	\$ -	\$ 1,093,638	\$ 2,120,594

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20214 AUTOMOTIVE TECHNOLOGY	\$ 135,408	\$ -	\$ 61,326	\$ -	\$ 6,500	\$ -	\$ -	\$ 203,234
20216 BUSINESS	-	-	-	1,500	1,000	-	-	2,500
20218 CSIS	-	-	-	1,500	1,000	-	-	2,500
20233 CRIMINAL JUSTICE	-	-	-	1,500	1,000	-	-	2,500
20824 GEOGRAPHY	-	-	-	-	1,000	-	-	1,000
Department Totals	\$ 135,408	\$ -	\$ 61,326	\$ -	\$ 6,500	\$ -	\$ -	\$ 211,734

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20206 VETERINARY TECHNOLOGY	\$ 93,418	\$ -	\$ 21,000	\$ 3,000	\$ 10,630	\$ -	\$ -	\$ 128,048
20216 BUSINESS	-	-	-	1,500	1,000	-	-	2,500
20218 CSIS	-	-	-	1,500	1,000	-	-	2,500
20263 AGRICULTURE	-	-	-	1,500	-	-	-	1,500
20824 GEOGRAPHY	-	-	-	-	1,000	-	-	1,000
Department Totals	\$ 93,418	\$ -	\$ 21,000	\$ 7,500	\$ 13,630	\$ -	\$ -	\$ 135,548

FY2022-2023 Budget Restricted Fund (410) Expense

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20105 JACKSON COUNTY-ARPA GRANT	\$ -	130,000 \$	705,000 \$	-	-	-	-	835,000
20207 PRACTICAL NURSING	-	-	10,000	-	1,000	-	1,000	12,000
20209 PHYSICAL THERAPY	-	-	-	-	2,000	-	7,200	9,200
20213 ART-INSTRUCTION	-	-	-	-	1,000	-	1,500	2,500
20216 BUSINESS	-	-	-	1,500	1,000	-	-	2,500
20218 CSIS	-	-	-	1,500	1,000	-	-	2,500
20221 ENGINEERING TECHNOLOGY	-	-	-	10,000	-	-	-	10,000
20230 DENTAL ASSISTANT	-	1,800	7,200	5,000	-	-	3,200	17,200
20233 CRIMINAL JUSTICE	-	-	-	-	-	-	1,000	1,000
20238 NURSING	134,810	6,000	10,000	45,950	3,699	-	6,000	206,459
20258 PARALEGAL	-	-	-	-	1,000	-	2,026	3,026
20259 HEALTH SCIENCES	-	-	-	-	-	-	10,000	10,000
20264 EARLY CHILDHOOD EDUCATION	-	-	-	-	1,000	-	2,500	3,500
20265 HVAC	-	-	20,000	3,000	10,000	-	-	33,000
20267 SURGICAL TECHNOLOGY	-	-	-	-	5,000	-	2,700	7,700
20268 COMPUTER INTEGRTD MACHIN & MNFG	-	-	20,000	-	10,000	-	-	30,000
20280 INDUSTRIAL TECHNOLOGY	-	-	10,000	3,000	10,000	-	-	23,000
20289 BUILDING MAINTENANCE PROGRAM	-	-	-	3,000	20,000	-	-	23,000
20291 MOEXCELS GRANT	-	2,507,496	500,000	-	-	-	-	3,007,496
20292 OCCUPATIONAL THERAPY-INSTRUCT	-	-	-	3,000	2,000	-	4,000	9,000
20293 HEALTH INFORMATION MANAGEMENT	-	-	5,000	-	-	-	3,000	8,000
20294 EMERGENCY MED SERVICES	-	-	-	1,500	2,000	-	1,500	5,000
20295 RADIOLOGICAL TECHNOLOGY	-	-	-	3,000	1,000	-	2,500	6,500
20356 VIRTUAL HOSPITAL	-	4,400	10,000	-	6,000	-	-	20,400
20725 WELDING	-	-	15,400	3,000	10,148	-	-	28,548
20831 CONSTRUCTION MANAGEMENT(CSMG)	-	-	-	-	3,000	-	5,000	8,000
40306 STUDENT SUPPORT SVCS 8/99	367,483	2,799	-	25,452	3,276	-	8,500	407,510
40480 CHW-CURRICULUM-MO.DHSS	1,039	-	-	411	500	-	29,155	31,105
60719 NSF-KC URBAN R ENGINEER UMIKC	5,922	-	-	41	-	-	-	5,963
Department Totals	\$ 509,254	\$ 2,652,495	\$ 1,312,600	\$ 99,354	\$ 104,623	\$ -	\$ 90,781	\$ 4,769,107

FY2022-2023 Budget
Restricted Fund (410)
Expense

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20105 JACKSON COUNTY-ARPA GRANT	\$ -	\$ 600,000	\$ 565,000	\$ -	\$ -	\$ -	\$ -	\$ 1,165,000
20107 MOEXCELS GRANT (CDL) FY23	-	2,370,000	-	-	-	-	-	2,370,000
20216 BUSINESS	-	-	-	1,500	1,000	-	-	2,500
20218 CSIS	-	3,000	-	1,750	-	-	-	4,750
20226 FIRE SCIENCE	-	-	-	-	-	-	5,000	5,000
20233 CRIMINAL JUSTICE	-	-	-	-	1,000	-	-	1,000
20269 LINEMEN TECHNICIAN PROGRAM	-	-	2,000	-	8,545	-	-	10,545
20381 POLICE ACADEMY	-	6,500	-	-	41,348	-	4,000	51,848
Department Totals	\$ -	\$ 600,000	\$ 565,000	\$ -	\$ -	\$ -	\$ -	\$ 3,610,643

600-620 Plant Funds

The Plant Funds (600-620) are centrally managed funds associated with the acquisition, construction, and maintenance of the College's physical plant and assets.

The Plant Funds consist of four different funds:

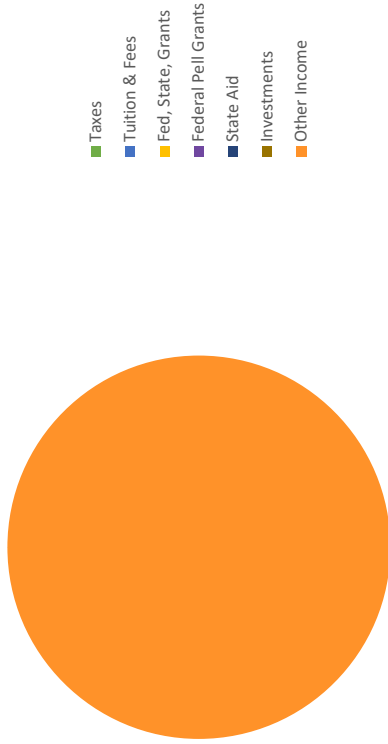
- The Unexpended Plant Fund (600) is unexpended resources from various sources used to finance the construction, renovation and acquisition of long-lived assets for college purposes;
- The Bond Fund (605) is used to record construction in progress for bonds issued by MCC;
- The Investment in Plant Fund (610) is used to record the value of capitalized assets such as land, buildings and equipment;
- The Debt Service Fund (620) is used to pay back debt the College has acquired in the form of bond issuances not tied to the Building Corporation.

The Plant Funds are important components for calculating the College's net position reported to the Board of Trustees monthly and captured in the annual audit.

FY2022-2023 Budget Plant Funds (600-620) Summary

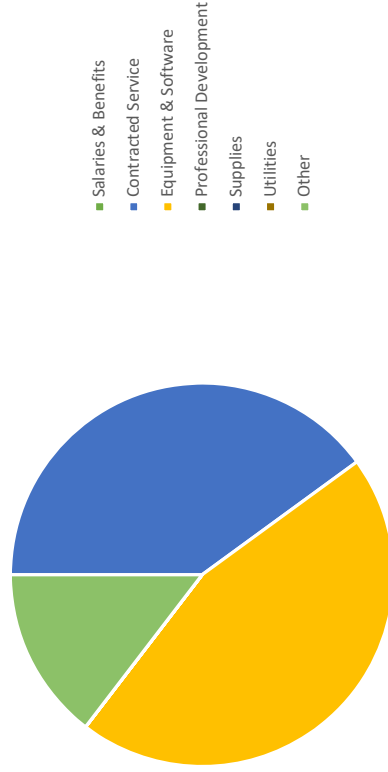
Revenue	FY2021-2022	FY2022-2023	FY23 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(1,057,921)	(1,089,655)	100.00%
Revenue Subtotal	(1,057,921)	(1,089,655)	100.00%
Interfund Transfers	(7,754,502)	(7,501,753)	
Revenue Total	\$ (8,812,423)	\$ (8,591,408)	

FY23 Revenue by Category



Expense	FY2021-2022	FY2022-2023	FY23 %
Salaries & Benefits	\$ -	\$ -	0.00%
Contracted Service	7,754,502	7,501,753	39.96%
Equipment & Software	3,683,086	8,533,153	45.45%
Professional Development	-	-	0.00%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	3,200	2,739,341	14.59%
Expense Subtotal	11,440,788	18,774,247	100.00%
Transfer for Obligations	-	-	
Expense Total	\$ 11,440,788	\$ 18,774,247	

FY23 Expense by Category



FY2022-2023 Budget
Plant Funds (600-620)
Revenue

Unexpended Plant Fund (600)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,089,655)	\$ (1,089,655)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,089,655)	\$ (1,089,655)

FY2022-2023 Budget
Plant Funds (600-620)
Expense

Unexpended Plant Fund (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
10100 INSTITUTIONAL SUPPORT	-	-	-	-	-	-	3,200	3,200
10998 DESIGNATED IT PROJECTS	-	250,000	-	-	-	-	-	250,000
50500 MAINTENANCE / PLANT	-	5,757,884	-	-	-	-	-	5,757,884
50998 DESIGNATED MAINTENANCE FACILTS	-	500,000	-	-	-	-	-	500,000
Department Totals	\$ -	\$ 6,507,884	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 3,200	\$ 8,011,084

Bond Fund - Plant (605)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	\$ -	\$ 7,033,153	\$ -	\$ -	\$ -	\$ -	\$ 7,033,153
Department Totals	\$ -	\$ -	\$ 7,033,153	\$ -	\$ -	\$ -	\$ -	\$ 7,033,153

Investment in Plant Fund (610)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,736,141	\$ 2,736,141
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,736,141	\$ 2,736,141

Debt Service (620)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
50557 BOND SERIES 2020 - BOND FUND	\$ -	\$ 993,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 993,869
Department Totals	\$ -	\$ 993,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 993,869

Lease Payment Details and Debt Ratios

Principal and interest payments are due to the bondholders on Jan 1 and July 1. As such, MCC's payment must be made to the Trustee a few days prior to the scheduled due dates.

Table 1 Breakdown of FY2021 Lease Payment by Bond Issue:										
MCC Building Corp Bond Issue	Purpose	Debt Balance 7/1/2022	Dec 2022 Interest Payment	June 2023 Interest Payment	June 2023 Principal Payment	Debt Balance 6/30/23	FY 2023 Lease Payment = Principal + Interest	Fiscal Year that Bond Issue is Paid Off		
2014	REFI 06/08 ISSUES W/14	\$ 31,140,000	\$ 476,442	\$ 476,442	\$ 4,805,000	\$ 26,335,000	\$ 5,757,884	2028		
2020	Series 2020 Bond	\$ 43,510,000	\$ 496,934	\$ 496,934	-	\$ 43,510,000	\$ 993,869	2045		
Table 2 Debt Financial Ratios:										
		FY 2019	FY 2018	FY 2017	Target	Comments				
Debt Burden Ratio		5.3%	5.2%	5.4%	< 7%	Measures the cost of borrowing to overall expenses				
Debt Service Coverage		1.50	3.19	3.21	none	Measures excess of income over adjusted expenses to cover annual debt service payment				
Viability Ratio	0.78	1.32	1.00	0.99	.6-1	Measures resources (i.e. cash, investments, receivables less non-debt related liabilities) to pay off debt. HLC recommends 100% or 1.				
Table 3 Lease Payment Funding Source & Debt Schedule:										
Fiscal Year	LEASE PAYMENT - GROSS & NET				LEASE FUNDING SOURCE			DEBT SCHEDULE		
	Gross Lease Payment	Reductions *	Net Lease Payment*		Operations	Unexpended Plant	Debt Balance - 7/1/xx	Principal Payment	Debt Balance - 6/30/xx	Interest Payment
2023	6,751,753	-	6,751,753		6,751,753	-	74,650,000	4,805,000	69,845,000	1,946,753
2024	6,754,720	-	6,754,720		6,754,720	-	69,845,000	4,955,000	64,890,000	1,799,720
2025	6,753,097	-	6,753,097		6,753,097	-	64,890,000	5,105,000	59,785,000	1,648,097
2026	6,751,884	-	6,751,884		6,751,884	-	59,785,000	5,260,000	54,525,000	1,491,884
2027	6,755,928	-	6,755,928		6,755,928	-	54,525,000	5,425,000	49,100,000	1,330,928
2028	6,754,923	-	6,754,923		6,754,923	-	49,100,000	5,590,000	43,510,000	1,164,923
2029	3,113,869	-	3,113,869		3,113,869	-	43,510,000	2,120,000	41,390,000	993,869
2030	3,115,269	-	3,115,269		3,115,269	-	41,390,000	2,185,000	39,205,000	930,269
2031	3,114,719	-	3,114,719		3,114,719	-	39,205,000	2,250,000	36,955,000	864,719
2032	3,114,719	-	3,114,719		3,114,719	-	36,955,000	2,295,000	34,660,000	819,719



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