



ADOPTED BUDGET

2021-2022

MCC

Metropolitan
Community College



BLUE RIVER
BUSINESS & TECHNOLOGY
LONGVIEW
MAPLE WOODS
PENN VALLEY
ONLINE

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Date: June 24, 2021
To: Board of Trustees
Subject: Operating Budget for Fiscal Year 2021-2022

I am pleased to present the operating budget plan for July 1, 2021 through June 30, 2022 for adoption by the Board of Trustees. The budget plan utilizes forecasts and assumptions based on the most current information available. We are pleased to present a balanced budget with revenue matching expenses. While we are providing a balanced budget plan, we are in extraordinary times and do expect that we may have to make necessary adjustments.

The General Fund (110) budget includes several assumptions to project revenue for property tax, state aid, and tuition and fees based on enrollment projections as follows:

- Property taxes will increase with the new attachment of the Liberty, Oak Grove and Grain Valley school districts
- State appropriations will increase slightly with the increase of State funding for higher education
- Tuition and fees revenue will decrease with the newly attached school districts moving from In-State tuition to the discounted In-District rates

A few highlights for this budget cycle are as follows:

- Revenue projections include the board approved tuition restructuring from February 2021 and April 2021
- Expenses have been realigned to support current needs and strategic goals
- Funding to support strategic initiatives and strategic priorities tied directly to MCC's Strategic Plan
- The administration will continue to strategically utilize \$500,000 set aside for facilities and \$500,000 set aside for IT deferred maintenance

As noted above, the budget plan presented is balanced with budget expenses equal to projected new revenues ensuring the financial sustainability for the College. Given what we know at the present time, we feel confident that the budget plan presented to the Board of Trustees for adoption will allow MCC to achieve our mission of preparing students, serving communities, and creating opportunities.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Kimberly Beatty', written over a horizontal line.

Dr. Kimberly Beatty, Chancellor

ANNUAL BUDGET

Fiscal Year July 1, 2021 – June 30, 2022

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History and Introduction of MCC

More than a Tradition: The History of Metropolitan Community College

In 1915, the Kansas City community was asking for local higher education opportunities. In response to the growing need, the Kansas City Board of Education approved a post-secondary education experiment called the Kansas City Polytechnic Institute. The Institute was officially established by the school board on May 29, 1915, as the first public institution of higher education in Kansas City.

In a building at 11th and Locust streets in downtown Kansas City, we began offering classes on September 7, 1915, with about 200 students. In the beginning, the school included a junior college, a teacher training school, a high school, a mechanic arts school, a trade school and a business training school. A nurse training school was quickly added. We offered classes that prepared students for additional college work and courses that could lead to profitable employment.

We were one of the first two-year colleges in the United States to award the associate degree and became a national model for two-year post-secondary education. We received official accreditation in 1918 by the North Central Association of Secondary Schools and Colleges — the third two-year institution in the country to be accredited by the NCA. The academic standards were considered highly rigorous.

With the junior college division attracting so many students, the name was changed to the Junior College of Kansas City in 1919.

In 1964, seven suburban school districts — Belton, Center, Grandview, Hickman Mills, Lee’s Summit, North Kansas City and Raytown — joined the Kansas City School District to create the Metropolitan Community College District. That year, the College’s Board of Trustees was elected to govern the district and relinquish governing authority from the Kansas City Board of Education. We became the Junior College District of Metropolitan Kansas City, Missouri, later known as Metropolitan Community College.

As Kansas City expanded into the suburbs in the 1960s, so did MCC, opening the Longview, Maple Woods and Penn Valley campuses in 1969. In the 1980s and 1990s, the Blue Springs, Park Hill, Independence and Fort Osage school districts joined the MCC district. Blue River was named the fourth campus in 1997, and the Business & Technology campus was added in 2002.

Metropolitan Community College now has five campuses throughout the Kansas City region — Blue River, Business & Technology, Longview, Maple Woods and Penn Valley — making access to higher education within reach of all residents of the four Missouri counties of metropolitan Kansas City.

From its start as the Polytechnic Institute, the current community college inherits a proud tradition of more than 100 years of preparing students, serving communities and creating opportunities.

Metropolitan Community College of Kansas City: One MCC

In 2005, the Board of Trustees adopted a resolution recognizing MCC as one college with five campuses that operate under an umbrella of one Board, one accreditation and one district. Each location is referred to as one of five MCC campuses rather than independent community colleges.

Today we are the oldest and largest public institution of higher learning in Kansas City, Missouri, the fourth-largest higher education

institution in the state of Missouri, and one of the premier community colleges in the nation. With five campuses across the metropolitan area, we serve more than 30,000 students every year. Everything we do is in support of our mission:

**PREPARING STUDENTS, SERVING COMMUNITIES,
CREATING OPPORTUNITIES**

Legal Provisions Applicable to the Budget and Tax Levy

U.S. Constitution Provisions Related to Education

The Tenth Amendment of the Constitution of the United States, with certain limitations imposed by judicial interpretations, reserves the

responsibility for education to the States or to the people.

Constitution of Missouri Article Related to Education

Article IX of the Missouri Constitution provides in part as follows:

“A general diffusion of knowledge and intelligence being essential to the preservation of the rights and liberties of the people, the general assembly shall establish and maintain free public schools for the gratuitous instruction of all persons in this state. . .

“Adult education may be provided from funds other than ordinary school revenues. . .

“The general assembly shall adequately maintain the state universities and such other educational institutions as it may deem necessary. . .”

Establishment of the Junior College District of Metropolitan Kansas City

Pursuant to the foregoing and to state legislative enactments and judicial decisions, the management of public school and junior college districts in Missouri, as well as control of their facilities, are subject to the ultimate control of the general assembly. Recognizing the desirability of local control, however, the general assembly has authorized the establishment of junior college districts which are governed by elected trustees.

The Junior College District of Metropolitan Kansas City, Missouri, was established pursuant to 178.770, et. seq., (R.S.Mo.) in 1964 and consisted of the Kansas City, Center, Hickman Mills, Raytown, Grandview, Lee’s Summit, North Kansas City, and Belton school districts. Residents in the following school districts have subsequently voted to become part of the District: Blue Springs (April 1984), Park Hill (April 1986), Independence (April 1993), and Fort Osage (April 1993). It is commonly known as Metropolitan Community College (MCC).

Annual Budget Process for MCC

Pursuant to 67.010, R.S.Mo., The Junior College District of Metropolitan Kansas City, Missouri, a political subdivision of Missouri, prepares an annual budget which includes a financial plan for the ensuing fiscal year and contains the following information:

A budget message describing the important features of the budget and major changes from the preceding year;

Estimated revenues to be received from all sources for the budget year, with a comparative statement of actual or estimated revenues for the two years immediately preceding, itemized by year, fund and source;

Proposed expenditures for each department, office, commission and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the two years immediately preceding, itemized by year, fund, activity, and object;

The amount required for the payment of interest, amortization and redemption charges on the debt of the political subdivision;

A general budget summary.

The budget is prepared under the direction of the District Treasurer, who is the Vice Chancellor of Financial and Administrative Services for MCC. All District officers and employees shall cooperate and provide to the Treasurer such information and such records as shall be required in developing the budget. The Treasurer shall review all the expenditure requests and revenue estimates prior to preparing the proposed budget (67.020.1, R.S.Mo.).

The Treasurer shall then submit the proposed budget along with supporting schedules, exhibits and other explanatory material as may be necessary for the proper understanding of the financial needs and position of the District to the Board of Trustees. At the same time resolutions required to authorize the adoption of the budget and any incidental action required will also be submitted to the Board (67.020.2, R.S.Mo.).

The Board of Trustees may revise, alter, increase or decrease the items contained in the proposed budget provided that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year.

The Board of Trustees will endeavor to approve the budget prior to the beginning of the fiscal year (67.030, R.S.Mo.).

After the Board of Trustees has approved the budget for any year and has adopted the resolutions required to authorize the expenditures proposed in the budget, the District shall not increase the total amount authorized for expenditure from any fund unless and until the Board of Trustees adopts a resolution setting forth the facts and reasons making the increase necessary and adopts a resolution authorizing the expenditures (67.040, R.S.Mo.).

During the fiscal year the Board of Trustees may transfer any unencumbered balance or portion thereof from the expenditure authorization of one department, office, or other classification to another (67.050, R.S.Mo.).

The budget and all related resolutions shall remain on file for three years and shall be public records open to inspection. On all budgets and resolutions so filed, the Treasurer shall attest to the fact that preparation and adoption procedures were lawfully conducted (67.060, R.S.Mo.).

If at the beginning of any fiscal year the Board of Trustees has not adopted the budget and appropriate resolutions, the several amounts authorized and resolutions applicable to the next preceding fiscal year shall be deemed to be re-appropriated for the new fiscal year, until such time as the budget and applicable resolutions are adopted (67.070, R.S.Mo.).

Although there is no requirement that a public hearing be held prior to the adoption of the budget, the Board of Trustees in its discretion may call a public hearing thereon.

In the development of the annual budget, there are two prevailing guidelines. First, total operational fund expenditures cannot exceed operational fund revenues and the budget must be balanced. Second, the Higher Learning Commission (HLC) recommends that organizations maintain a primary reserve ratio of 40 percent of annual operating expenses. This is an unrestricted net assets balance of approximately five months value of operating costs. Generally, institutions operating at this level rely on internal cash flow to meet short-term cash needs and are able to carry on a reasonable level of facilities maintenance and manage modest unforeseen adverse financial events.

Setting Tax Rates

67.110 RSMo – 1. Each political subdivision in the state, except counties and any political subdivision located at least partially within any county with a charter form of government or any political subdivision located at least partially within any city not within a county, shall fix its ad valorem property tax rates as provided in this section not later than September first for entry in the tax books for each calendar year after December 31, 2008.

Since the District is partially located in Jackson County, a charter form of government, the property tax rate must be set by October first. Clay, Platte and Cass counties are notified by the State Auditor that MCC's deadline to fix its property tax rate is October first rather than September first. Prior to October first, the property tax rate information is delivered to each county to be certified.

Before the District fixes its rate, the Treasurer shall present to the Board of Trustees the following information for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District as entered in the tax book for the fiscal year for which the tax is to be levied, as provided by subsection 3 of section 137.245, R.S.Mo., the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year, the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted, and the tax rate proposed to be set (67.110.1, R.S.Mo.).

Prior to fixing its rates, the Board of Trustees shall hold at least one public hearing on the proposed rates of taxes at which citizens may be heard prior to their approval. The Board of Trustees shall determine the time and place for such hearing. A notice stating the hour, date and place of the hearing shall be published in at least one newspaper qualified under the laws of Missouri in Jackson County. Such notice shall be published at least seven days prior to the date of the hearing. The notice shall include for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District for the fiscal year for which the tax is to be levied as provided by subsection 3 of section 137.245, R.S.Mo; the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year; the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted; and the tax rates proposed to be set. The tax rates shall be calculated to produce substantially the same revenues as required in the annual budget adopted as herein provided. Following the hearing, the Board of Trustees shall fix the rates of taxes and cause the same to be entered into the tax book (67.110.2, R.S.Mo.).

After the tax rates have been fixed, the District shall forward to the county clerks of Cass, Clay and Platte Counties and the clerk of the county legislature for Jackson County, the rates so fixed for entry into the tax books.

District Locations

MCC Campuses:

1. **MCC-Blue River**
20301 E. M-78 Highway
Independence, Missouri 64057
2. **MCC-Business & Technology**
1775 Universal Avenue
Kansas City, Missouri 64120
3. **MCC-Longview**
500 SW Longview Road
Lee's Summit, Missouri 64081
4. **MCC-Maple Woods**
2601 NE Barry Road
Kansas City, Missouri 64156
6. **MCC-Penn Valley**
3201 Southwest Trafficway
Kansas City, Missouri 64111

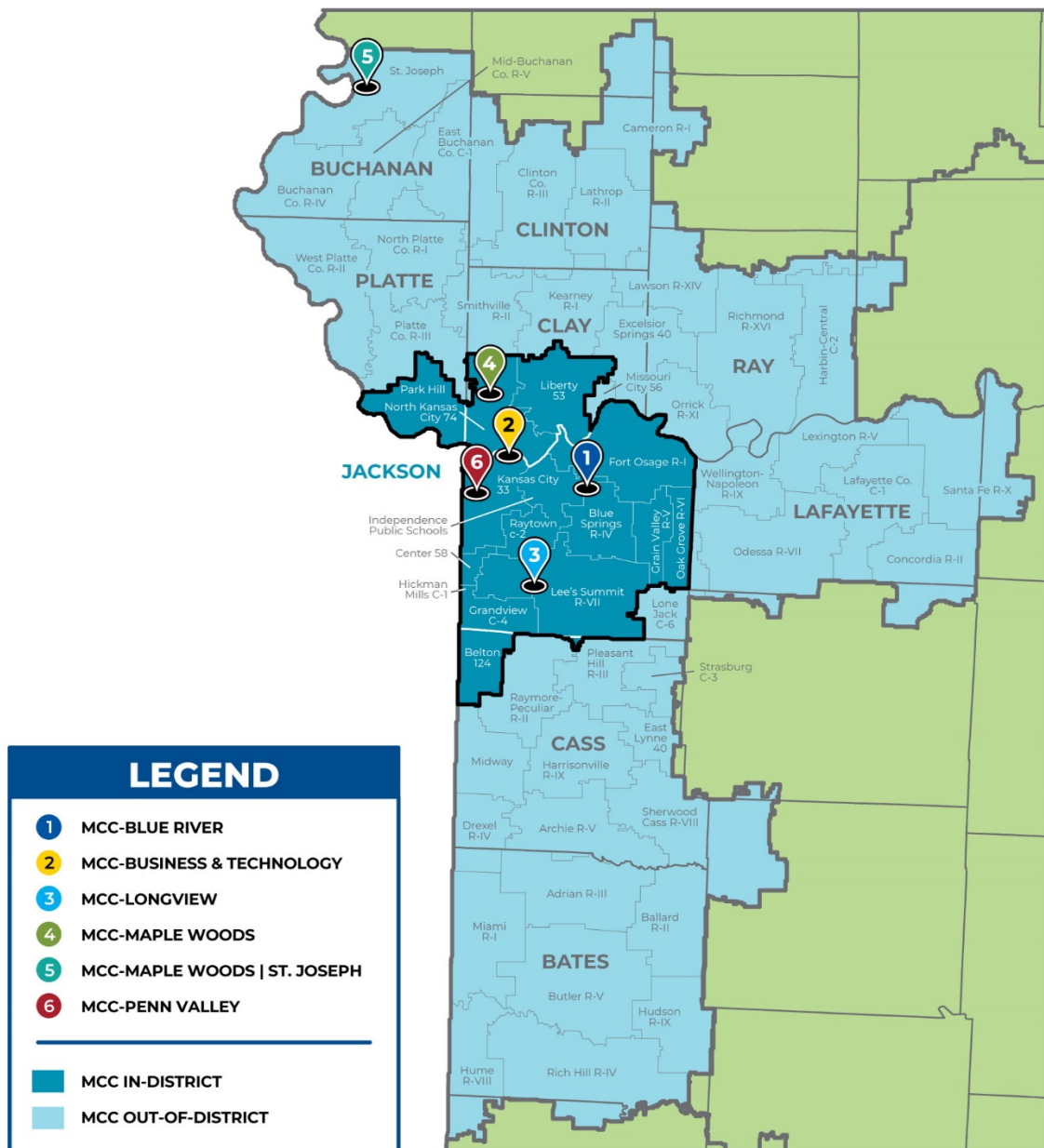
Sites:

5. **MCC-Maple Woods, St. Joseph**
3434 Faraon Street
St. Joseph, Missouri 64506

Other:

7. **MCC-Administrative Center**
3200 Broadway
Kansas City, Missouri 64111

Service Area



Educational Programs

The five campuses of MCC as well as distance education serve the Kansas City area by providing access to quality higher learning opportunities. Students can choose to get their Associate in Arts, Associate in Arts Teaching, Associate in Computer Science, Associate in Engineering or Associate in Science degrees at MCC before transferring to another college for their junior and senior years. These associate degrees can lead to four-year degrees including but not limited to: art, biology, business, chemistry, computer science, criminal justice, economics, education, engineering, English, foreign language, geography, geology, history, human services, mathematics, music, philosophy, physical education, physics, political science, psychology, social science, social work, sociology, speech and theater arts.

In addition, MCC has developed program-to-program and transfer articulation agreements with a number of colleges and universities to ensure students transition easily to a four-year institution.

MCC also provides career and technical programs that prepare students for immediate employment or career advancement to succeed in some of today's fast-paced professions. MCC confers an Associate in Applied Science degree in many areas including industrial technology, allied

health, computers, and human services. Other programs of one year or less lead to a certificate for students to develop career and technical skills in areas such as public safety and health sciences.

Faculty, administrators and staff collaborate to create an environment that stimulates intellectual growth and nurtures academic freedom for students and instructors. The programs encourage lifelong learning.

The current budget year will support the following instructional programs:

Transfer Degrees and Certificates:

- Associate in Arts
- Associate in Arts Teaching
- Associate in Computer Science
- Associate in Engineering
- Associate in Science
- General Education Certificate
- Career & Technical (CTE) Certificates

A complete list of all academic disciplines and program certificates can be found on MCC's website at www.mcckc.edu/programs.

Tuition & Fees

MCC is a great value. Our tuition is one of the lowest in the area - about 1/3 that of public four-year schools and a tiny fraction of private colleges. High school students who enroll in a course offered at one of the MCC campuses or at their high school are eligible for the discounted high school tuition rate. The discounted rate is 50% of the regular tuition rate depending on the residency status.

MCC offers many ways to pay, plus a tuition payment plan to make it even easier to afford college. Beginning Fall 2021, the tuition and fees schedule has been restructured. Our current and upcoming tuition rates and fees are shown in the table below. All tuition and fee information can be found at www.mcckc.edu/tuition.

Tuition Rates by Residency (Per Credit Hour)

Residency	Standard	Dual Credit/High School
In-District	\$116	\$58
Out-of-District	\$228	\$114
Out-of-State	\$307	\$153.50

Tiered Fee Structure (Per Course)

\$50 Tier	\$100 Tier	\$150 Tier	\$400 Tier
HVAC	Paramedic	Automotive Tech	Practical Nursing
Radiologic Tech	Engineering Tech	Dental Assisting	Professional Nursing
Welding	Fire Science	Lineman	
	Police Science	Surgical Tech	
	Physical Therapy		
	Veterinary Tech		

Organizational Structure

Instruction

MCC supports academic preparation by providing excellence within teaching and learning opportunities for our students. Instruction supports exemplary faculty who deliver high-quality educational programming and promotes academic excellence in teaching by providing opportunities for professional development. With transfer, CTE, and workforce program and course delivery models spanning the traditional classroom, virtual/remote delivery, dual credit options, and online platforms, our certificates and degrees prepare students to achieve their educational goals and endeavors with success. In addition to supporting teaching and learning, the Office of Instruction provides oversight for academic accreditation requirements. Instructional staff support faculty as well in their accreditation-affiliated leadership over credentialing, curriculum,

program review and assessment processes for their academic programs. Academic integrity is the core of these assessments and reviews.

In support of MCC's educational programs and providing students with necessary resources, MCC maintains four exceptional libraries. Our association with MOBIUS, Missouri's library consortium, provides MCC access to thousands of e-books. This collection is augmented by a variety of traditional and digital media. The libraries also subscribe to a wide variety of databases which provide access to journal articles, statistics, and other information necessary for scholarly research. Also available for our students are placement and classroom testing, Supplemental Instruction and Embedded Tutoring is provided at each campus.

Student Services

MCC provides a variety of services to assist students in their educational endeavors. Student development is a vital and integral component of MCC to provide access to and promote student learning.

Student development professionals, in collaboration with students and college and community resources, will design and deliver services and programs that promote individual academic, personal and social development in a supportive manner that is inclusive of differences. This includes academic advising, athletics, counseling,

career services, campus life and leadership, disabilities support services, enrollment services, and international student services.

Student financial aid professionals work to provide financial assistance from federal and state programs, institutional and foundation scholarships, third party payments, and payment plans to better manage the financial cost of an education. MCC prides itself on remaining affordable for its students through these efforts as well as keeping the cost of tuition low.

Financial & Administrative Services

MCC provides a variety of critical services to support institutional operations all to provide and maintain an environment that is both safe and welcoming so that learning can take place. The Financial Services department consists of grants finance and compliance, accounts payable, accounting, treasury and investments, and technical support to the enterprise computer systems. The Budget Office provides budget management and financial analysis.

Procurement Services facilitates the solicitation of needed services, supplies, and materials. Other services include the promotion of supplier diversity and oversight of contracts for Auxiliary functions. Facility Services provides oversight of maintenance, custodial, printing and mail, leases and capital projects at MCC's facilities and campuses.

Institutional Effectiveness, Research and Technology

Institutional Effectiveness, Research & Technology (IERT) comprises of three departments. The office of Enterprise Project Management, Planning & Institutional Effectiveness guides MCC's strategic planning process and systematically documents the impact of the strategic plan by tracking key performance indicators (KPIs) relative to District's operations.

Institutional Research and Analytics (IR&A) provides business intelligence analyses to facilitate and enhance institutional

operations, policy development and data-informed decision-making. IR also maintains MCC's federal, state and accreditation compliance by submitting required data to various external agencies.

To support MCC's instructional and business operations, Information Technology (IT) provides a stable and safe computing environment through its network infrastructure, application development and end-user support teams.

Legal

MCC's Legal Unit provides service and leadership in proactively managing and coordinating the administrative legal affairs of the College to support and enhance the College's mission, core purpose and core values and to advance the overall mission of the College. The Legal Unit provides a variety of services to support institutional

operations to include counsel, risk analysis safety operations and compliance functions.

MCC's Legal Unit service areas includes the Legal Department, Risk Management, Institutional Equity, and the Police Department.

Staffing

The goals and priorities of the district will be addressed by a team made up of full-time faculty equivalent (FTFE) and full-time equivalent (FTE) officers, administrators and staff positions funded in the budget:

	General Fund (110)	Special Projects Fund (120)	Designated Fund (170)	Workforce & Econ. Dev. Fund (180)	Auxiliary Fund (190)	Restricted Fund (410)	TOTAL
Officers	10.00						10.00
Administrators	60.00	1.00		3.00		1.00	65.00
Faculty - Full Time (Teaching)	221.00	7.00					228.00
Faculty - Full Time (Non-Teaching)	20.00						20.00
Staff - Full Time	491.31	1.00	1.00	30.72	4.00	14.97	543.00
Staff - Part Time Flex	3.6						3.60
Total Employees	805.91	9.00	1.00	33.72	4.00	15.97	869.60

Type of Employee	Part-Time to FTFE/FTE (All Funds)
Part-Time Teaching Faculty	227.46
Summer School Teaching Faculty*	178.99
Part-Time Staff	48.95
Total Employees	455.40

*Includes 166.50 FTFE and 12.49 Adjunct to FTFE.



MISSION

Preparing students, serving communities, creating opportunities

VISION

Metropolitan Community College will be a high-performing institution that is learning-centered, affordable, and aligned around student success.

STRATEGIC THEME: *Student Success*

Goal: Metropolitan Community College will make data-informed decisions that maximize student success and support excellence in innovation, teaching, learning, and student-centered support services for all learners at every stage of their lives.

Objectives:

- a. Move from a more generalized student success approach to adopting a personalized/individualized approach to student success
- b. Implement pathways designed to promote student retention, progress, and completion
- c. Create credit and non-credit programs that align with industries in the Kansas City region
- d. Close the achievement gap for underrepresented students through the intentional use of data and metrics to create robust support mechanisms and programs for students
- e. Identify and remove institutional barriers to student completion
- f. Identify strategies to increase job placement and transfer opportunities for students
- g. Support the ongoing learning and growth of faculty and staff through professional development
- h. Create alternative structures and policies to support efforts to improve teaching and learning

STRATEGIC THEME: *Equity, Diversity, and Inclusion*

Goal: Metropolitan Community College recognizes our obligation to work toward equity and inclusion and to embody the values of access and excellence. We provide fair treatment, access, opportunity, and advancement for all.

Objectives:

- a. Create and foster an environment that is respectful of diverse opinions and perspectives
- b. Increase equity in student success throughout the student life cycle using targeted approaches to bridge achievement gaps for underrepresented student populations
- c. Recruit and retain employees to better reflect the diversity and emerging trends of the Kansas City metropolitan area
- d. Continue to develop an institutional infrastructure to promote diversity, inclusion, and equity for students, employees, and community

STRATEGIC THEME: *Resource Development and Alignment*

Goal: Metropolitan Community College will increase our ability to sustain and meet current and future institutional priorities while maintaining our accountability to our stakeholders by ensuring sound financial practices through aligning budget and resources with the Strategic Plan.

Objectives:

- a. Create a strategic, fiscally responsible finance plan to support data-informed innovation and decision making
- b. Increase revenue through alternative resource opportunities
- c. Build talent and engage employees with a focus on collaboration, application of knowledge and skills, and developing high-performance teams
- d. Develop and expand enrollment opportunities in new markets and underserved communities

STRATEGIC THEME: *Culture and Environment*

Goal: Metropolitan Community College is committed to providing an atmosphere that promotes opportunities to learn in a complex, inclusive environment by valuing differences and fostering the civility and respect of faculty, staff and students, and investing in our culture and environment to enhance the educational value that will contribute to the institution's success.

Objectives:

- a. Define, assess and evaluate our culture and environment within the structure of MCC
- b. Promote effective communication and dissemination of information in our systems, functions, and decision-making processes at all levels of the institution
- c. Foster collaboration, mutual support, and professionalism at all levels to ensure a collegial work environment
- d. Develop an atmosphere of inclusion, civility and respect at all levels and functions within MCC

STRATEGIC THEME: *Structure and Processes*

Goal: Metropolitan Community College will increase operational efficiency by improving internal structures and processes so that our college functions more smoothly to maximize student and employee success.

Objectives:

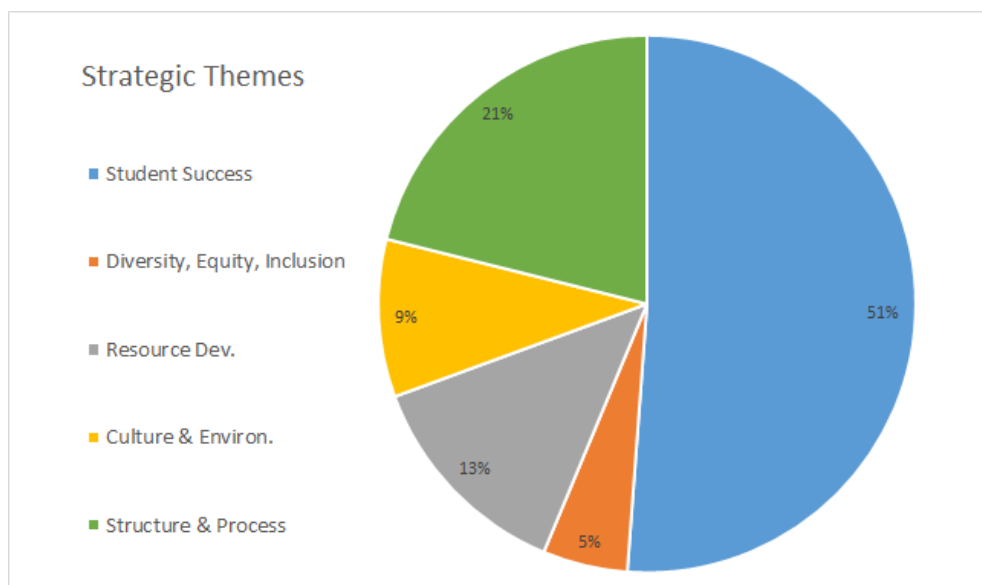
- a. Ensure that operational processes support the strategic priorities identified in this plan
- b. Align campus, department, and committee operating plans with college priorities
- c. Provide ongoing training on processes, systems, and professional development for MCC employees
- d. Maximize use of technology to support our students and employees

KEY PERFORMANCE INDICATORS

1. Improve student outcomes, disaggregated for these groups: gender, race and ethnicity, and full-time or part-time status.
 - Semester course completion (C or better)
 - Fall to spring persistence
 - Fall to fall persistence
 - Three-year completion rate (certificate/degree)
 - Percent of FTIC students earning 24+ credits in first year (12+ for PT)
 - Transfer to four-year institutions with 30+ credit hours
2. Engage 50% of all personnel in professional development focused on inclusiveness, cultural competence, and equity.
3. Select an instrument to utilize in a baseline inventory of the culture of MCC to be completed by all personnel during 2017-2018.
4. Establish an annual review process through which all college units submit, by January 2018, a plan which is responsive to college priorities for 2018-2019 (institutional effectiveness).
5. Increase the percentage of the operating budget going to instruction by .5% in 2018-2019.
6. Increase the percentage of the operating budget going to student services by .5% in 2018-2019.
7. Identify grants and/or external funding opportunities for MCC. (Baseline to be determined by October 15, 2017)
8. Develop a process that will increase MCC alumni base. (Baseline to be determined by October 15, 2017)

STRATEGIC THEMES AS A PERCENT OF BUDGET

Campuses and business units were asked to tie their requested budgets to each strategic theme. The pie chart below shows the aggregated allocation of the 2021-2022 budget to the strategic themes.

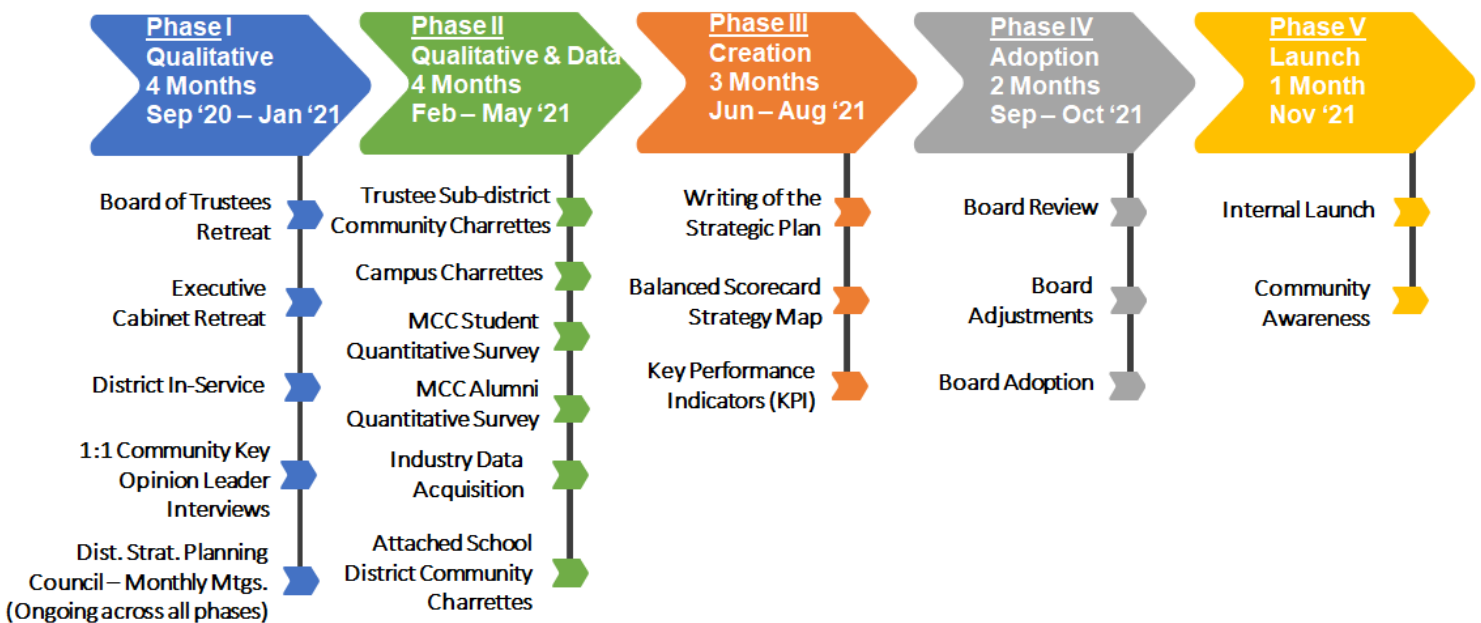


STRATEGIC PLAN 2022-2026



Beginning in 2022, MCC will launch its next five-year strategic plan: MCC Reimagined. As noted in the timeline below, this plan will encompass hundreds of hours of input and expressions of ideas from the Board of Trustees, KC Metro community members, MCC employees, students, and alumni. This strategic plan will utilize the Balanced Scorecard (BSC) framework to support ongoing implementation, Key Performance Indicator (KPI) tracking, and annual updating. To learn more, please visit:

<https://www.mcckc.edu/strategic-plan>



Budget at a Glance

Revenues are divided into seven categories: 1) Taxes, 2) Tuition and Fees, 3) Fed, State, Grants, 4) Federal Pell Grants, 5) State Aid, 6) Investments, and 7) Other Income. Expenses are also separated into seven categories: 1) Salaries/Benefits, 2) Contracted Service, 3) Equipment & Software, 4) Professional Development, 5) Supplies, 6) Utilities, and 7) Other.

The following lists provide a detailed breakout of all active accounts that are within each category:

Revenues

Taxes

- 410001 TAXES-JACKSON COUNTY
- 410002 TAXES-CLAY COUNTY
- 410003 TAXES-CASS COUNTY
- 410004 TAXES-PLATTE COUNTY
- 410005 TAXES-JOHNSON COUNTY
- 410006 TAXES-LAFAYETTE COUNTY

Tuition and Fees

- 411001 DISTRICT RESIDENT FEE
- 411002 REFUND DISTRICT RESIDENT FEE
- 411003 MISSOURI RESIDENT FEE
- 411005 OUT OF STATE FEE
- 411009 PENALTY CHARGE-RETURNED CHECKS
- 411010 PROGRAM LAB FEE
- 411012 CLINICAL FEE
- 411100 CONTRACTED INSTRUCTION
- 411200 CUST TRNG CLIENT PAY

Fed, State, Grants

- 412002 VETERANS ADMIN
- 412003 OVERHEAD REVENUE
- 412004 PRIOR YEARS'ADJUSTMENTS
- 412006 HUD
- 412007 DEPT OF EDUCATION
- 412008 DEPT OF HEALTH & HUMAN SERV
- 412012 NATL ENDOWMENT HUMANITIES
- 412013 FEDERAL PROGRAM REVENUE
- 412014 DEPT OF LABOR/OSHA
- 412016 DEPT OF HEALTH & HUMAN SERVICE
- 413003 STATE OF MISSOURI-OTHER
- 413004 MISSOURI VOCATIONAL REVENUE
- 413006 STATE W/H TAX COMPENSATION DED
- 413008 BOARD OF PUBLIC BLDGS BONDS
- 415001 FEDERAL REVENUE THRU LOCAL
- 416002 CARL PERKINS
- 416007 PERKINS BASIC GRANT
- 416008 DEPT OF AGRICULTURE
- 416009 FED PROG REV THROUGH STATE
- 416012 STATE AID

Federal Pell Grants

- 412019 PELL GRANT

State Aid

- 413001 STATE AID-CBHE
- 413002 REPAIR/MAINTENANCE-CBHE

Investments

- 414001 EARNINGS FROM INVESTMENTS
- 417009 REALIZED GAINS /LOSSES-INVSTMN
- 417010 UNREALIZED GAINS / LOSSES

Other Income

- 417001 MISCELLANEOUS INCOME
- 417002 SALE OF EQUIPMENT/PROPERTY
- 417004 TRANSCRIPT FEE
- 417006 RENTAL INCOME
- 417007 DONATED PROPERTY/EQUIPMNT/SERV
- 417008 NON-FEDERAL/STATE GRANT REV
- 417011 CONTRIBUTION REVENUE
- 417014 OTHER CONTRIBUTIONS
- 417015 PAYMENT PLAN SIGN-UP FEE
- 417016 INSURANCE FEE
- 417017 NON-FEDERAL OVERHEAD REVENUE
- 417019 LATE FEE
- 417022 CUSTOMIZED PAY PLAN FEE
- 417023 GAINS/LOSS-CAP ASSET
- 417024 PASS-THROUGH COURSE FEE
- 417025 INSURANCE PROCEEDS
- 417026 CONTRIBUTION FROM MCC FOUNDTN
- 417030 OTHER STUDENT FEES & ACTIVITY
- 417035 OTHER PROGRAM REVENUE
- 417036 ADMISSIONS (NON-ACADEMIC)
- 418203 TRADE BOOKS
- 418204 SUPPLIES
- 418205 SOFTGOODS
- 418206 SALES TAX COMP & VARIANCE
- 418207 MISC INCOME-BOOKSTORE
- 418208 BOOKSTORE COMMISSIONS
- 418210 TEXT BOOK RENTAL
- 418211 NON RETURNED RENTAL SALE
- 418219 SOFTWARE SALES
- 418301 FOOD SERVICE COMMISSIONS
- 418401 MEMBERSHIP
- 418402 INITIATION
- 418403 FACILITY RENTALS
- 418404 CONCESSION
- 418405 GROUP EXERCISE
- 418406 DAILY PASSES
- 418407 CONTRACTED RENTALS
- 418408 MISC REVENUE-REC CTRS
- 418409 LEAGUES
- 418411 PERSONAL TRAINING
- 418412 SPORT LESSONS
- 418413 CAMPS/CLINICS
- 418414 TEAM/INDIVIDUAL RENTAL
- 418415 SUMMER TEAMS
- 418416 TOURNAMENTS
- 418417 SOCCER
- 419000 BOND AMORTIZATION REVENUE

Expenses

Salaries/Benefits

- 500100 ADMINISTRATIVE SALARIES
- 500198 LAPSED (ALLOCATED)
- 500200 FACULTY SALARIES
- 500300 STAFF SALARIES
- 500400 CONTRACT TRAINER SALARIES
- 500500 SUMMER SCHOOL SALARIES
- 500600 PART TIME FACULTY SALARIES
- 500601 OTHER FACULTY PAY
- 500602 OVERLOAD SALARIES
- 500700 TEMPORARY/PART-TIME STAFF SLR
- 500701 STUDENT WORK STUDY SALARIES
- 500702 OVERTIME SALARIES
- 500900 EMPLOYEE BENEFITS
- 500901 OPEB EXPENSE (ARC)
- 500902 INSURANCE BENEFITS - RETIREES
- 500903 EMPLOYEE BENE-FEE WAIVER
- 500904 EMPLOYEE TUITION REIMBURSEMENT
- 500905 EMPLOYEE ASSIST-CONCERN CARE
- 500906 UNEMPLOYMENT COMPENSATION
- 500907 COMPENSATED ABSENCE
- 500908 EARLY RETIRE INCENT PROG
- 500909 PENSION EXPENSE AT YEAREND
- 500910 PENSION EXPNS PMNTS PSRS/PEERS
- 500911 OTHER TAXES - BENEFITS

Contracted Service

- 510211 RENTAL OF FACILITIES
- 510250 LEGAL EXPENSE
- 510251 ACCOUNTING & AUDITING
- 510253 COLLECTION FEES
- 510257 CONTRACTED INSTRUCTION
- 510258 ARCHITECT & ENGINEERING EXP
- 510259 CONT SERV-RENT OF EQUIPMENT
- 510261 CONTRACTED SERVICE
- 510262 CNTRCTD SRVCS NW CNSTRCTN/REPR
- 510265 MAINTENANCE AGREEMENT-PLANT
- 510276 CONSTRUCTION MANAGEMENT
- 510278 LAND (SITE) DEVELOPMENT
- 510284 INTERPRETER EXPENSE
- 510291 MAINTENANCE AGREEMENT - IT

Equipment & Software

- 510221 EQPMNT/FURNTR (<\$5,000) NONCAP
- 510252 SOFTWARE EXPENSE (< \$50,000)
- 510255 DONATED PROPERTY/EQUIP/SERVS
- 520301 EQUIPMENT/FURNITURE (\$5,000&up)
- 520304 CAPITAL SOFTWARE (\$50,000&up)
- 520355 DONATED PROPERTY CAPITALIZED

Professional Development

- 510232 REGISTRATION FEES
- 510233 SUBSCRIPTION
- 510235 TRAVEL & CONVENTIONS
- 510236 DUES & MEMBERSHIP
- 510264 EMPL PROFESSIONAL DEVELOPMENT
- 510305 MILEAGE

Supplies

- 510243 SUPPLIES - REPAIR OF EQUIP
- 510277 SUPPLIES CONSTRUCTION & REPAIR
- 510301 SUPPLIES - OFFICE

- 510302 SUPPLIES-INSTRCTNL/CLSSRM/LAB
- 510303 FOOD/MEALS
- 510304 SUPPLIES - CUSTODIAL
- 510306 SUPPLIES- GROUNDS
- 510307 SUPPLIES - PAPER
- 510308 SUPPLIES - ATHLETIC
- 510309 SUPPLIES - UNIFORMS
- 510310 SUPPLIES-STUDENT ACTIVITIES
- 510311 SUPPLIES-EMPLOYEE ACTIVITIES
- 510312 GIFT CARDS
- 530429 CONCESSION COST

Utilities

- 510215 WATER & SEWAGE
- 510216 ELECTRICITY
- 510217 TELEPHONE
- 510219 GAS

Other

- 510203 VOCATIONALLY REIMB EXP
- 510205 DRUG SCRNNINGS & BACKGRND CHECK
- 510207 MISCELLANEOUS EXP - OPERATING
- 510208 INTERNAL CHARGE-BACK
- 510209 SPECIAL ACTIVITY
- 510210 PRINTING/COPY
- 510212 POSTAGE, SHIPPING, HANDLING
- 510213 AUTO EXPENSE
- 510229 SPONSORSHIPS
- 510230 LICENSING & CERTIFICATION
- 510231 ADVERTISING
- 510234 EMPLOYEE RECRUITMENT
- 510237 MICROFILM/MICROFICHE
- 510239 ELECTION EXPENSE/REDISTRICTING
- 510240 STUDENT ASSESSMENT EXPENSE
- 510241 GRADUATION & CONVOCATION
- 510242 ACCREDITATION FEES
- 510244 STUDENT RECRUITMENT
- 510248 FILMS AND MOVIES
- 510263 SPEC PROJ-CONTRIB TO PROGRAMS
- 510267 PROPERTY INSURANCE
- 510268 LIABILITY&FIDELITY BOND
- 510269 BOND ISSUANCE COST
- 510271 BANK CHARGE
- 510273 BAD DEBT EXPENSE-STUDENT A/R
- 510275 BAD DEBT EXPENSE-MISCELLANEOUS
- 510279 INTEREST EXPENSE
- 510280 EQUIPMENT DEPRECIATION
- 510283 BUILDING DEPRECIATION
- 510285 LIBRARY BOOK EXPENSE
- 510286 LOSS ON ASSET SALE/DISPOSAL
- 510287 OTHER COST
- 510288 PARTICIPANT SUPPORT
- 510289 LIBRARY BOOKS RENEWALS
- 510296 AMORTIZATION EXPENSE-SOFTWARE
- 510297 TEST/EVALUATION MATERIALS
- 510501 FEDERAL GRANTS & AWARDS
- 510502 NON-FEDERAL AWARDS
- 510503 SCHOLARSHIPS/GRANTS
- 510504 STATE AWARDS
- 510505 TRANSFER TO CONST IN PROGRESS
- 510603 CONTINGENCY - BUDGET ONLY

FY2021-2022 Budget Budget at a Glance

	100	110	120	170	180	190	400	410	600	
	Student	General	Special Projects	Designated	Workforce & Econ. Dev.	Auxiliary Services	Student Aid	Restricted	Unexpended Plant	TOTAL
REVENUE	Activities	General	Special Projects	Designated	Workforce & Econ. Dev.	Auxiliary Services	Student Aid	Restricted	Unexpended Plant	TOTAL
Taxes	\$ -	\$ (39,600,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (39,600,000)
Tuition & Fees	(543,250)	(39,800,000)	(1,060,108)	(543,250)	(6,584,400)	-	-	-	-	(48,531,008)
Fed, State, Grants	-	(2,854,659)	-	-	(750,000)	-	(7,935,464)	(2,620,151)	-	(14,160,274)
Federal Pell Grants	-	-	-	-	-	-	(20,000,000)	-	-	(20,000,000)
State Aid	-	(31,479,465)	-	-	-	-	-	-	-	(31,479,465)
Investments	-	(740,000)	-	-	-	-	-	-	-	(740,000)
Other Income	-	(470,700)	-	-	(1,007,951)	(1,328,544)	(460,000)	-	(1,057,921)	(4,325,116)
Revenue Subtotal	(543,250)	(114,944,824)	(1,060,108)	(543,250)	(8,342,351)	(1,328,544)	(28,395,464)	(2,620,151)	(1,057,921)	(158,835,863)
Interfund Transfers	-	(1,598,803)	(208,384)	-	1,000,000	807,187	-	-	(7,754,502)	(7,754,502)
REVENUE TOTALS (All Locations)	\$ (543,250)	\$ (116,543,627)	\$ (1,268,492)	\$ (543,250)	\$ (7,342,351)	\$ (521,357)	\$ (28,395,464)	\$ (2,620,151)	\$ (8,812,423)	\$ (166,590,365)
EXPENSE										
Salaries & Benefits	\$ 21,000	\$ 85,475,487	\$ 955,648	\$ 214,780	\$ 3,221,622	\$ 372,572	\$ 454,588	\$ 1,496,705	\$ -	\$ 92,212,402
Contracted Service	157,665	8,223,029	5,983	-	1,530,013	139,191	-	106,302	7,754,502	17,916,685
Equipment & Software	1,500	2,001,989	42,970	328,470	45,000	200	-	303,747	3,683,086	6,406,962
Professional Development	234,527	1,161,511	31,172	-	91,550	2,000	2,000	126,935	-	1,649,695
Supplies	100,514	1,532,004	123,410	-	468,718	13,654	-	83,599	-	2,321,899
Utilities	-	3,209,177	-	-	-	-	-	-	-	3,209,177
Other	28,044	7,185,928	109,309	-	1,985,448	(6,260)	27,938,876	502,863	3,200	37,747,408
Transfer for Debt	-	7,754,502	-	-	-	-	-	-	-	7,754,502
Designated Maintenance & IT	-	-	-	-	-	-	-	-	(2,628,365)	(2,628,365)
EXPENSE TOTALS (All Locations)	\$ 543,250	\$ 116,543,627	\$ 1,268,492	\$ 543,250	\$ 7,342,351	\$ 521,357	\$ 28,395,464	\$ 2,620,151	\$ 8,812,423	\$ 166,590,365
NET (REVENUE)/EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FY2021-2022 Budget Budget at a Glance

	100	110	120	170	180	190	400	410	600	
Student Activities	General	Special Projects	Designated	Workforce & Econ. Dev.	Auxiliary Services	Student Aid	Restricted	Unexpended Plant	TOTAL	
EXPENSE BY LOCATION										
<i>Administrative Center (100)</i>										
Salaries & Benefits	\$ -	\$ 24,895,782	\$ -	\$ 85,601	\$ 3,221,622	\$ 73,130	\$ 454,588	\$ 468,869	\$ -	\$ 29,199,592
Contracted Service	48,801	4,924,586	-	1,530,013	-	-	-	74,587	7,754,502	14,332,489
Equipment & Software	-	1,872,073	-	328,470	45,000	-	-	42,000	3,683,086	5,970,629
Professional Development	9,500	830,855	-	-	91,550	-	2,000	17,502	-	951,407
Supplies	1,682	341,156	-	-	468,718	-	-	34,948	-	846,504
Utilities	-	531,177	-	-	-	-	-	-	-	531,177
Other	5,600	6,173,201	-	-	1,985,448	-	27,928,876	77,597	3,200	36,173,922
Administrative Center (100) Subtotal	\$ 65,583	\$ 39,568,830	\$ -	\$ 414,071	\$ 7,342,351	\$ 73,130	\$ 28,385,464	\$ 715,503	\$ 11,440,788	\$ 88,005,720
<i>Longview (200)</i>										
Salaries & Benefits	\$ -	\$ 11,583,895	\$ -	\$ 21,530	\$ -	\$ -	\$ -	\$ 109,319	\$ -	\$ 11,714,744
Contracted Service	20,136	398,502	-	-	-	-	-	-	-	418,638
Equipment & Software	-	17,179	-	-	-	-	-	59,008	-	76,187
Professional Development	69,972	77,391	-	-	-	-	-	-	-	147,363
Supplies	36,586	199,803	-	-	-	-	-	6,500	-	242,889
Utilities	-	471,000	-	-	-	-	-	-	-	471,000
Other	1,745	135,814	-	-	-	-	10,000	-	-	147,559
Longview (200) Subtotal	\$ 128,439	\$ 12,883,584	\$ -	\$ 21,530	\$ -	\$ -	\$ 10,000	\$ 174,827	\$ -	\$ 13,218,380
<i>Maple Woods (300)</i>										
<i>(Includes Maple Woods-St. Joseph (310))</i>										
Salaries & Benefits	\$ 21,000	\$ 10,010,779	\$ 955,648	\$ 64,590	\$ -	\$ 97,086	\$ -	\$ 71,667	\$ -	\$ 11,220,770
Contracted Service	28,910	484,427	5,983	-	-	138,591	-	-	-	657,911
Equipment & Software	-	12,470	42,970	-	-	-	-	44,180	-	99,620
Professional Development	67,574	54,747	31,172	-	-	2,000	-	-	-	155,493
Supplies	28,965	216,344	123,410	-	-	11,312	-	-	-	380,031
Utilities	-	468,000	-	-	-	-	-	-	-	468,000
Other	1,985	117,608	109,309	-	-	(6,630)	-	-	-	222,272
Maple Woods (300) Subtotal	\$ 148,434	\$ 11,364,375	\$ 1,268,492	\$ 64,590	\$ -	\$ 242,359	\$ -	\$ 115,847	\$ -	\$ 13,204,097
<i>Penn Valley (400)</i>										
<i>(Includes Health Science Institute and Advanced Technical Skills Institute)</i>										
Salaries & Benefits	\$ -	\$ 14,785,582	\$ -	\$ 10,765	\$ -	\$ 196,356	\$ -	\$ 487,365	\$ -	\$ 15,480,068
Contracted Service	38,180	1,162,283	-	-	-	600	-	22,350	-	1,223,413
Equipment & Software	1,500	13,944	-	-	200	-	-	54,000	-	69,644
Professional Development	57,261	121,330	-	-	-	-	-	80,096	-	258,687
Supplies	14,931	314,580	-	-	2,342	-	-	2,763	-	334,616
Utilities	-	1,154,000	-	-	-	-	-	-	-	1,154,000
Other	11,237	283,157	-	-	370	-	-	98,381	-	393,145
Penn Valley (400) Subtotal	\$ 123,109	\$ 17,834,876	\$ -	\$ 10,765	\$ -	\$ 199,868	\$ -	\$ 744,955	\$ -	\$ 18,913,573

FY2021-2022 Budget Budget at a Glance

	100	110	120	170	180	190	400	410	600	TOTAL
	Student Activities	General	Special Projects	Designated	Workforce & Econ. Dev.	Auxiliary Services	Student Aid	Restricted	Unexpended Plant	
<i>Business & Technology (500)</i>										
Salaries & Benefits	-	\$ 3,295,237	\$ -	\$ 16,147	\$ -	\$ -	\$ -	\$ 359,485	\$ -	\$ 3,670,869
Contracted Service	1,938	165,335	-	-	-	-	-	3,000	-	170,273
Equipment & Software	-	22,013	-	-	-	-	-	101,102	-	123,115
Professional Development	1,500	9,406	-	-	-	-	-	29,337	-	40,243
Supplies	950	269,783	-	-	-	-	-	7,030	-	277,763
Utilities	-	341,000	-	-	-	-	-	-	-	341,000
Other	250	101,365	-	-	-	-	-	324,885	-	426,500
Business & Technology (500) Subtotal	\$ 4,638	\$ 4,204,139	\$ -	\$ 16,147	\$ -	\$ -	\$ -	\$ 824,839	\$ -	\$ 5,049,763
<i>Blue River (600)</i>										
Salaries & Benefits	-	\$ 7,524,572	\$ -	\$ 16,147	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ 7,546,719
Contracted Service	19,700	405,946	-	-	-	-	-	6,365	-	432,011
Equipment & Software	-	8,000	-	-	-	-	-	3,457	-	11,457
Professional Development	28,720	49,382	-	-	-	-	-	-	-	78,102
Supplies	17,400	162,338	-	-	-	-	-	32,358	-	212,096
Utilities	-	244,000	-	-	-	-	-	-	-	244,000
Other	7,227	124,683	-	-	-	-	-	2,000	-	133,910
Blue River (600) Subtotal	\$ 73,047	\$ 8,518,921	\$ -	\$ 16,147	\$ -	\$ 6,000	\$ -	\$ 44,180	\$ -	\$ 8,658,295
<i>Online (700)</i>										
Salaries & Benefits	-	\$ 1,534,288	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,534,288
Contracted Service	-	681,950	-	-	-	-	-	-	-	681,950
Equipment & Software	-	56,310	-	-	-	-	-	-	-	56,310
Professional Development	-	18,400	-	-	-	-	-	-	-	18,400
Supplies	-	3,000	-	-	-	-	-	-	-	3,000
Utilities	-	-	-	-	-	-	-	-	-	-
Other	-	100	-	-	-	-	-	-	-	100
Online (700) Subtotal	\$ -	\$ 2,294,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,294,048
<i>Districtwide (900)</i>										
Salaries & Benefits	-	\$ 11,845,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,845,352
Contracted Service	-	-	-	-	-	-	-	-	-	-
Equipment & Software	-	-	-	-	-	-	-	-	-	-
Professional Development	-	-	-	-	-	-	-	-	-	-
Supplies	-	25,000	-	-	-	-	-	-	-	25,000
Utilities	-	-	-	-	-	-	-	-	-	-
Other	-	250,000	-	-	-	-	-	-	-	250,000
Transfer for Debt	-	7,754,502	-	-	-	-	-	-	-	7,754,502
Designated Maintenance & IT	-	-	-	-	-	-	-	-	-	-
Districtwide (900) Subtotal	-	\$ 19,874,854	\$ 1,268,492	\$ 543,250	\$ 7,342,351	\$ 521,357	\$ 28,395,464	\$ 2,620,151	\$ (2,628,365)	\$ 17,246,489
EXPENSE BY LOCATION TOTALS	543,250	116,543,627	1,268,492	543,250	7,342,351	521,357	28,395,464	2,620,151	8,812,423	166,590,365

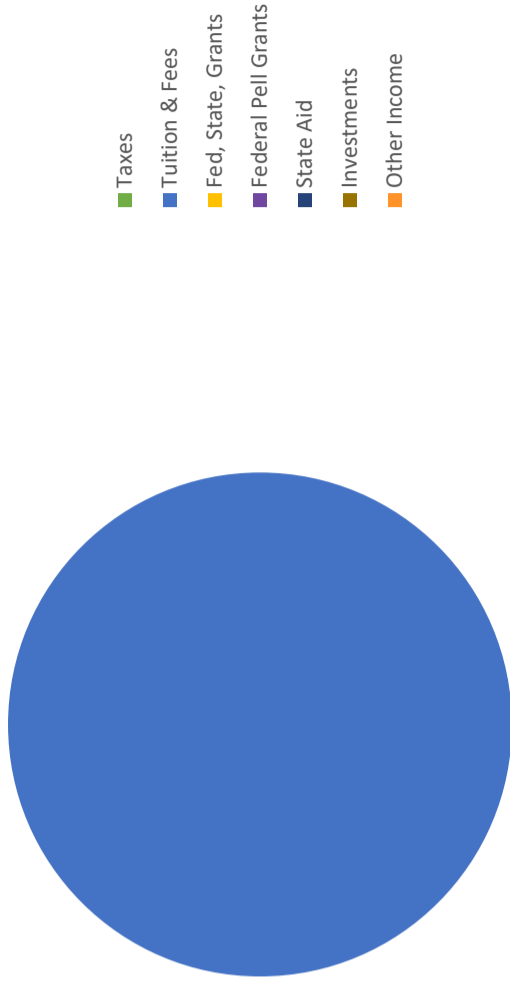
100 Student Activity Fund

In prior years, the Student Activity Fund (100) was used to account for the \$2 per credit hour student activity fee. Beginning FY22, the student activity fee was eliminated with the tuition restructuring. Although student activity fees will no longer be collected, MCC will continue to support student clubs and athletics by transferring funding into the Student Activity Fund.

FY2021-2022 Budget Student Activities Fund (100) Summary

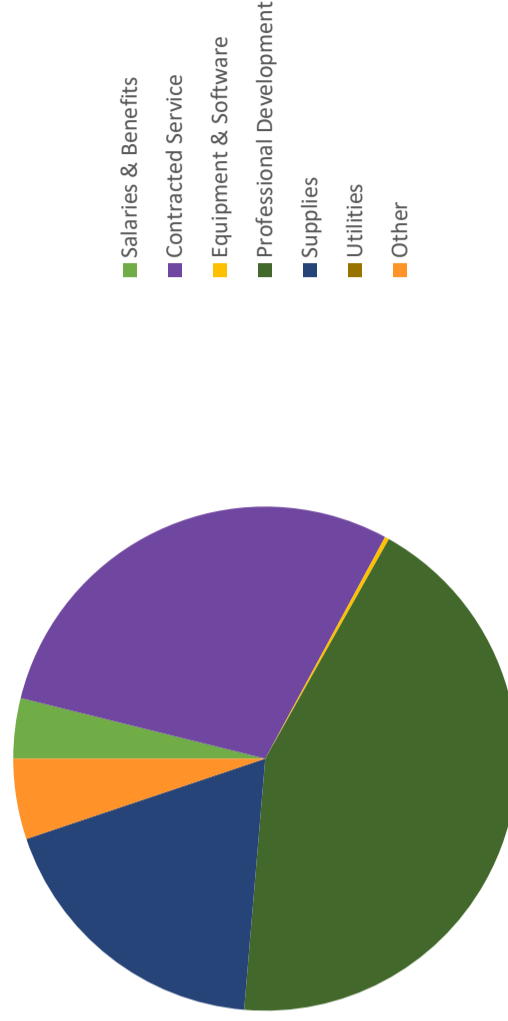
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(570,507)	(543,250)	100.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	(570,507)	(543,250)	100.00%
Interfund Transfers	-	-	
Revenue Total	\$ (570,507)	\$ (543,250)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ 21,500	\$ 21,000	3.87%
Contracted Service	152,285	157,665	29.02%
Equipment & Software	-	1,500	0.28%
Professional Development	242,665	234,527	43.17%
Supplies	135,108	100,514	18.50%
Utilities	-	-	0.00%
Other	18,949	28,044	5.16%
Expense Subtotal	570,507	543,250	100.00%
Transfer for Debt	-	-	
Expense Total	\$ 570,507	\$ 543,250	

FY22 Expense by Category



FY2021-2022 Budget

Student Activities Fund (100)

Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (113,738)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (113,738)
Department Totals	\$ -	\$ (113,738)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (113,738)

Longview (200)

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (112,324)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (112,324)
Department Totals	\$ -	\$ (112,324)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (112,324)

Maple Woods (300)

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (114,174)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (114,174)
Department Totals	\$ -	\$ (114,174)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (114,174)

Penn Valley (400)

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (112,720)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (112,720)
Department Totals	\$ -	\$ (112,720)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (112,720)

Business & Technology (500)

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (25,523)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (25,523)
Department Totals	\$ -	\$ (25,523)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (25,523)

Blue River (600)

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (64,771)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (64,771)
Department Totals	\$ -	\$ (64,771)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (64,771)

FY2021-2022 Budget
Student Activities Fund (100)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20254 ATHLETIC DIRECTOR	\$ -	3,446 \$	- \$	8,500 \$	682 \$	- \$	600 \$	13,228
40400 GENERAL STUDENT SERVICES	-	45,355	-	-	-	-	-	45,355
40620 CAMPUS LIFE & LEADERSHIP	-	-	-	-	-	-	5,000	5,000
40629 INTRAMURAL	-	-	-	1,000	1,000	-	-	2,000
Department Totals	\$ -	\$ 48,801	\$ -	\$ 9,500	\$ 1,682	\$ -	\$ 5,600	\$ 65,583

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40208 GREEN LIVING AND ACTION CLUB	\$ -	- \$	- \$	- \$	150 \$	- \$	- \$	150
40251 WOMEN'S CROSS COUNTRY	-	777	-	5,507	700	-	-	6,984
40257 MEN'S GOLF	-	3,027	-	11,848	2,692	-	-	17,567
40258 WOMEN'S GOLF	-	3,027	-	11,848	2,692	-	-	17,567
40259 MEN'S CROSS COUNTRY	-	777	-	5,507	700	-	-	6,984
40261 VOLLEYBALL	-	7,028	-	24,712	5,945	-	145	37,830
40482 CAMPUS ACTIVITIES BOARD CLUB	-	-	-	-	150	-	-	150
40619 STUDENT GOVERNMENT	-	-	-	-	1,000	-	-	1,000
40620 CAMPUS LIFE & LEADERSHIP	-	5,500	-	10,550	18,057	-	1,600	35,707
40622 ALLIED HEALTH STUDENT GROUP	-	-	-	-	1,000	-	-	1,000
40624 PHI THETA KAPPA	-	-	-	-	1,000	-	-	1,000
40625 ENGINEERING CLUB	-	-	-	-	150	-	-	150
40648 GAY STRAIGHT ALLIANCE	-	-	-	-	150	-	-	150
40650 DRAMA CLUB	-	-	-	-	150	-	-	150
40668 STUDENT AMBASSADORS	-	-	-	-	1,000	-	-	1,000
40693 CHESS CLUB	-	-	-	-	150	-	-	150
40860 MULTICULTURE CLUB	-	-	-	-	150	-	-	150
40869 MCC STUDENTVETERANSASSOCIATION	-	-	-	-	150	-	-	150
40876 ANIME CLUB	-	-	-	-	150	-	-	150
40877 ROTARACT CLUB	-	-	-	-	150	-	-	150
40893 SUNRISE - ENVIRONMENTAL CLUB	-	-	-	-	150	-	-	150
40894 NAMI -NAT ASSC OF MENTL ILLNS	-	-	-	-	150	-	-	150
Department Totals	\$ -	\$ 20,136	\$ -	\$ 69,972	\$ 36,586	\$ -	\$ 1,745	\$ 128,439

FY2021-2022 Budget
Student Activities Fund (100)
Expense

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40256 BASEBALL	\$ -	13,800 \$	- \$	33,911 \$	12,600 \$	- \$	250 \$	60,561
40262 SOFTBALL	-	11,110	-	30,227	4,165	-	235	45,737
40619 STUDENT GOVERNMENT	-	-	-	-	1,000	-	-	1,000
40620 CAMPUS LIFE & LEADERSHIP	21,000	4,000	-	3,436	11,200	-	1,500	41,136
Department Totals	\$ 21,000	\$ 28,910	\$ -	\$ 67,574	\$ 28,965	\$ -	\$ 1,985	\$ 148,434

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40271 MEN'S BASKETBALL	\$ -	10,180 \$	- \$	24,300 \$	3,381 \$	- \$	600 \$	38,461
40272 WOMEN'S BASKETBALL	-	10,000	-	23,761	4,100	-	600	38,461
40619 STUDENT GOVERNMENT	-	-	-	-	500	-	-	500
40620 CAMPUS LIFE & LEADERSHIP	-	18,000	1,500	9,200	4,450	-	10,037	43,187
40883 SCOUTS CUPBOARD - FOOD PANTRY	-	-	-	-	2,000	-	-	2,000
40886 PRE-DENTAL CLUB	-	-	-	-	500	-	-	500
Department Totals	\$ -	\$ 38,180	\$ 1,500	\$ 57,261	\$ 14,931	\$ -	\$ 11,237	\$ 123,109

Business & Technology (500)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40620 CAMPUS LIFE & LEADERSHIP	\$ -	1,938 \$	- \$	1,500 \$	950 \$	- \$	250 \$	4,638
Department Totals	\$ -	\$ 1,938	\$ -	\$ 1,500	\$ 950	\$ -	\$ 250	\$ 4,638

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40253 MEN'S SOCCER	\$ -	8,850 \$	- \$	11,110 \$	3,900 \$	- \$	700 \$	24,560
40263 WOMEN'S SOCCER	-	8,850	-	11,110	3,900	-	700	24,560
40407 ORIENTATION	-	-	-	-	1,500	-	-	1,500
40619 STUDENT GOVERNMENT	-	2,000	-	-	2,600	-	100	4,700
40620 CAMPUS LIFE & LEADERSHIP	-	-	-	6,500	5,500	-	5,727	17,727
Department Totals	\$ -	\$ 19,700	\$ -	\$ 28,720	\$ 17,400	\$ -	\$ 7,227	\$ 73,047

110 General Fund

The General Fund is MCC’s primary operating fund for instruction, institutional support, student services, and physical facilities. Revenue sources include property tax, state appropriations, tuition and fees, administrative grants, investment income, and miscellaneous revenue.

Property Tax

Beginning FY22, the Liberty, Oak Grove and Grain Valley school districts have voted to become In-District. The projected calculation for FY22 of \$39,600,000 is based on aggregate assessed valuations remaining flat for prior In-District school districts adding in estimated additional revenue from the three new school districts. Further, the projection is based on an estimated 94 percent collection rate and a local tax levy of \$0.2128 per \$100 of assessed valuation.

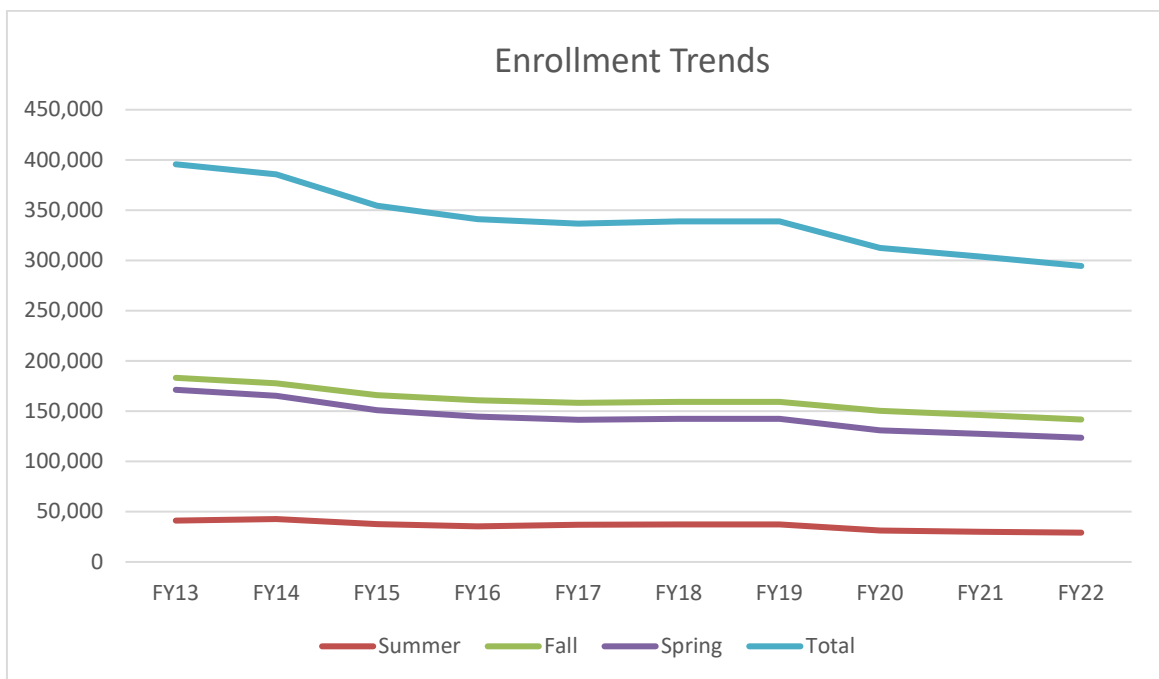
State Appropriations

This appropriation is Truly Agreed to and Finally Passed (TAFP) by the Missouri Legislature. Once passed, it is subject to the Governor’s approval. The amount of appropriations received from the State of Missouri fluctuate based on state revenues. In FY22, the amount anticipated to be received is \$30,328,166, of which \$1,151,299 is a match reimbursement for facilities’ state maintenance and repair.

Tuition and Fees

Revenue to be received from tuition and fees in FY22 is projected to be approximately \$39,800,000. This estimate includes the base tuition rates by residency and the tiered program fees.

Total credit hours for FY22 are estimated at 294,527 in the General Fund (110). This includes In-District, Out-of-District, Out-of-State, High School and Dual Credit.



Federal and State Grants and Contracts

Federal and state grants represents reimbursement for Missouri Vocational Revenue, which includes enhancement grants, as well as grant fund overhead revenues.

Investment Income and Other Revenue

Investment income is projected at \$740,000 in FY22. Other revenue includes other student fees and miscellaneous income. Beginning in FY22, other student fees have been restructured with most fees now being eliminated. Other income is projected to be \$470,400, significantly reduced from prior years due to the restructuring of the fees.

Inter-fund Transfers In/Out

Inter-fund transfers occur within operational and auxiliary funds to support the 110 General Fund. Net contribution to the 110 General Fund totals \$1,598,803:

- 120 Special Project fund is expected to end FY22 in deficit. The 110 General Fund will transfer out \$208,384 to cover expenses over revenue;
- 180 Workforce & Economic Development Fund will transfer \$1,000,000 from revenue over expenses to the 110 General Fund; and,
- 190 Auxiliary Fund will transfer \$807,187 from revenue over expenses to the 110 General Fund.

General Operating Expenses

The available resources in this plan were allocated by first funding the required debt payment, projected teaching expenses (both full time and part time), staff, administrators, and officer salaries; and fixed contractual expenditures. The balance of available resources fund variable expenses for operating needs while maintaining a balanced budget. The general fund budget also maintains a district contingency for unanticipated expenses.

During fiscal year FY22, the Business & Technology Campus will be phased out, with its programs being moved to Penn Valley, Blue River, and the new Advanced Skills Technical Institute (ATSI). The transition is expected to be complete in January 2022.

Debt Service and Fund Transfers Out

The total net fund transfer for FY22 is \$7,754,502, of which \$6,754,502 is to fund the debt payment, and \$1,000,000 is the Board directed set aside for facilities deferred maintenance (\$500,000) and deferred IT needs (\$500,000).

Cash Flow Reserve

Maintaining a required reserve is necessary for fiscal health. MCC maintains an ongoing cash flow reserve in the combined fund balance. The cash flow reserve provides:

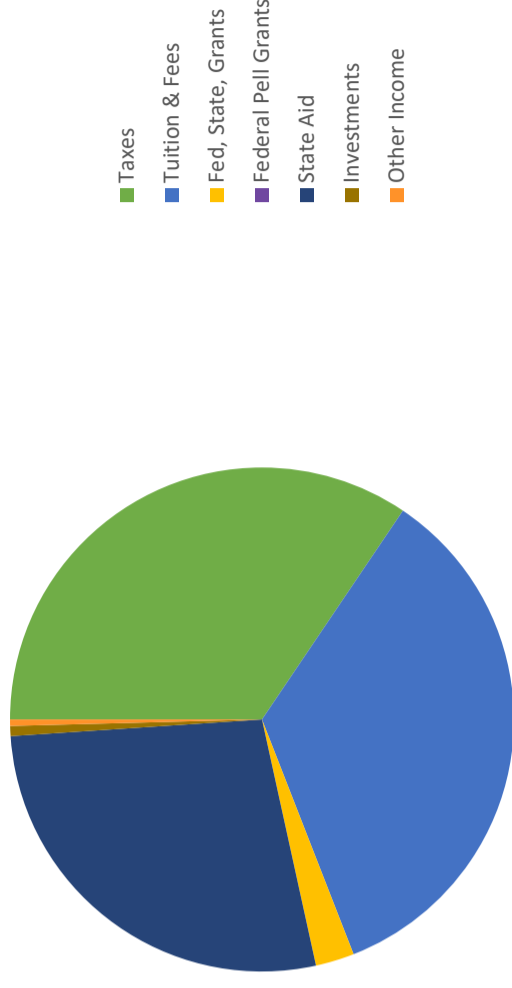
- Resources to advance payment of expenses given significant revenue sources are cyclical (tuition and fees, and property taxes);
- Resources for grant purchases and foundation related expenses which are on a reimbursement basis; and
- Funding for unexpected costs, and allows for one-time planned project expenditures.

The minimum reserve amount is set based on 4 months, or one-third, of total expenses for the 110 General Fund. For FY22, the minimum reserve has been set at \$38,850,000.

FY2021-2022 Budget General Fund (110) Summary

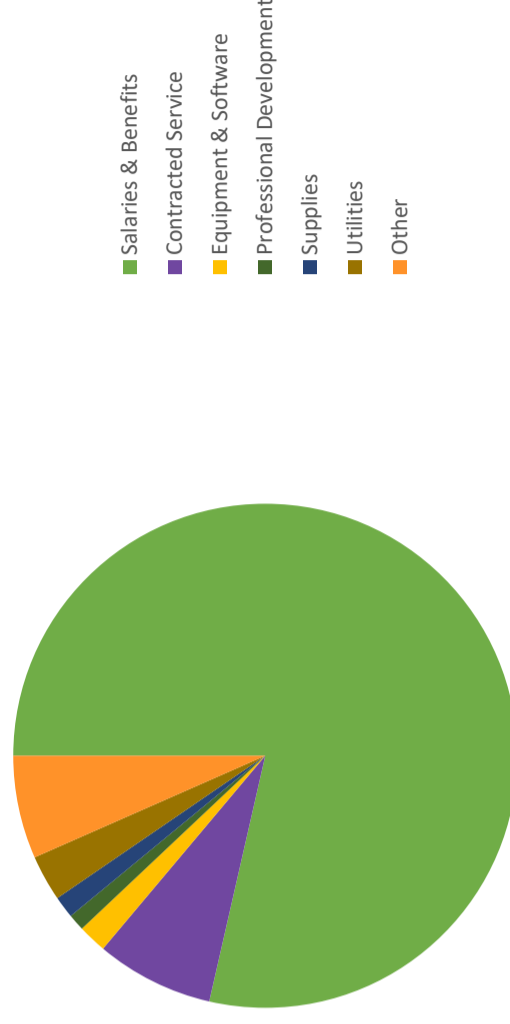
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ (35,860,000)	\$ (39,600,000)	34.45%
Tuition & Fees	(39,870,331)	(39,800,000)	34.63%
Fed, State, Grants	(2,738,042)	(2,854,659)	2.48%
Federal Pell Grants	-	-	0.00%
State Aid	(28,086,176)	(31,479,465)	27.39%
Investments	(740,000)	(740,000)	0.64%
Other Income	(2,921,770)	(470,700)	0.41%
Revenue Subtotal	(110,216,319)	(114,944,824)	100.00%
Interfund Transfers	\$ (2,465,474)	(1,598,803)	
Revenue Total	\$ (112,681,793)	\$ (116,543,627)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ 82,179,517	\$ 85,475,487	78.57%
Contracted Service	8,216,130	8,223,029	7.56%
Equipment & Software	2,194,244	2,001,989	1.84%
Professional Development	1,122,486	1,161,511	1.07%
Supplies	1,499,091	1,532,004	1.41%
Utilities	2,788,473	3,209,177	2.95%
Other	6,921,917	7,185,928	6.61%
Expense Subtotal	104,921,858	108,789,125	100.00%
Transfer for Debt	7,759,935	7,754,502	
Expense Total	\$ 112,681,793	\$ 116,543,627	

FY22 Expense by Category



FY2021-2022 Budget
General Fund (110)
Revenue

Administrative Center (100)

Department	GENERAL	DELINQUENT ACCOUNT SERVICES	POLICE DEPARTMENT	NSF-ATE	ED OPP CTR	EOC YEAR END	MOAMP - APPRENTICESHIPS	AACC - APPRENTICESHIPS	STUDENT SUPPORT SVCS 8/99	ENROLLMENT SERVICES	CHW-CURRICULUM-MO.DHSS	SKILLUP	NSF-KC URBAN R ENGINEER UMKC	CRW FED SHARE OF W/S SALARIES	ISG SUPPLEMENTAL ED GRANT	PEG PELL GRANT	Federal Pell			TOTAL
																	Taxes	Tuition & Fees	Fed, State, Grants	
	\$	(39,600,000)	\$	(39,800,000)	\$	(2,610,627)	\$	-	\$	(31,479,465)	\$	(740,000)	\$	(30,000)	\$	(114,260,092)				
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(421,500)			(421,500)
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(7,000)			(7,000)
20834		-	-	(28,606)	-	-	-	-	-	-	-	-	-	-	-	-	-			(28,606)
30316		-	-	(27,000)	-	-	-	-	-	-	-	-	-	-	-	-	-			(27,000)
30319		-	-	(8,700)	-	-	-	-	-	-	-	-	-	-	-	-	-			(8,700)
40202		-	-	(43,545)	-	-	-	-	-	-	-	-	-	-	-	-	-			(43,545)
40203		-	-	(12,886)	-	-	-	-	-	-	-	-	-	-	-	-	-			(12,886)
40306		-	-	(31,250)	-	-	-	-	-	-	-	-	-	-	-	-	-			(31,250)
40405		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			(12,200)
40480		-	-	(818)	-	-	-	-	-	-	-	-	-	-	-	-	-			(818)
40481		-	-	(10,135)	-	-	-	-	-	-	-	-	-	-	-	-	-			(10,135)
60719		-	-	(2,237)	-	-	-	-	-	-	-	-	-	-	-	-	-			(2,237)
80800		-	-	(23,926)	-	-	-	-	-	-	-	-	-	-	-	-	-			(23,926)
80801		-	-	(27,414)	-	-	-	-	-	-	-	-	-	-	-	-	-			(27,414)
80804		-	-	(27,515)	-	-	-	-	-	-	-	-	-	-	-	-	-			(27,515)
Department Totals	\$	(39,600,000)	\$	(39,800,000)	\$	(2,854,659)	\$	-	\$	(31,479,465)	\$	(740,000)	\$	(470,700)	\$	(114,944,824)				

FY2021-2022 Budget
General Fund (110)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ 3,200,700	\$ 60,000	\$ -	\$ 155,000	\$ -	\$ -	\$ 987,250	\$ 4,402,950
10106 ENTERPRISE MANAGEMENT	194,291	-	-	5,700	1,500	-	-	201,491
10114 SUPPLIER DIVERSITY	-	-	-	5,950	3,000	-	-	8,950
10115 OFFICE OF DVRSTY, EQTY & INCLN	211,706	5,475	-	7,250	3,750	-	11,850	240,031
10116 OFFICE OF CIVIL RIGHTS	113,866	5,475	-	7,250	3,750	-	11,850	142,191
10117 PAYROLL	363,269	-	1,400	9,010	400	-	3,500	377,579
10121 OFFICE OF THE CHANCELLOR	671,940	40,000	-	45,650	12,000	-	44,450	814,040
10122 MCC FOUNDATION	395,954	21,500	-	8,550	9,300	-	12,800	448,104
10123 INNOVATION COUNCIL	-	1,000	-	-	4,000	-	-	5,000
10124 BOARD OF TRUSTEES	-	2,605	-	29,325	1,200	-	500	33,630
10125 MARKETING SERVICES	1,079,163	16,695	5,000	30,750	-	-	436,805	1,568,413
10126 LEGAL DEPARTMENT	509,340	360,000	-	15,000	2,500	-	5,650	892,490
10131 VC-ADMINISTRATIVE SERVICES	384,350	-	-	3,630	500	-	963	389,443
10132 ACCOUNTING SERVICES	1,051,606	112,300	3,700	12,990	5,256	-	495	1,186,347
10134 HUMAN RESOURCES	1,155,517	72,000	-	23,200	8,460	-	70,500	1,329,677
10135 PURCHASING	549,828	-	-	2,251	795	-	12,814	565,688
10140 ADA COMPLIANCE	491,775	30,000	5,500	13,000	6,400	-	500	547,175
10143 FINANCIAL PLANNING & BUDGET	263,844	-	-	700	100	-	1,350	265,994
10145 DELINQUENT ACCOUNT SERVICES	224,730	-	-	1,750	300	-	1,100	227,880
10146 VC ACADEMICS	296,209	-	-	44,550	9,000	-	92,349	442,108
10147 STUDENT DEV & ENROLLMENT MGMT	296,159	21,314	-	7,425	8,500	-	-	333,398
10150 POLICE DEPARTMENT	3,334,097	30,400	67,595	11,505	28,016	-	34,384	3,505,997
10151 STUDENT FINANCIALS	216,100	-	-	2,400	500	-	-	219,000
10152 EMPLOYEE WELLNESS	18,000	-	-	-	-	-	-	18,000
10153 RISK MANAGEMENT	182,803	37,000	-	3,836	100	-	325	224,064
10159 SOLUTION CENTER	622,944	-	-	5,390	-	-	-	628,334
10168 INST EFFECT, RESRCH & TECHNL	281,366	-	100	8,000	3,065	-	1,300	293,831
10169 GOVERNMENT RELATIONS	-	34,920	-	-	-	-	-	34,920
10180 PLANNING AND COMPLIANCE	-	-	-	-	-	-	20,000	20,000
10201 PROFESSIONAL DEVELOPMENT	-	20,000	-	-	5,000	-	5,000	30,000
10221 MCC STRATEGIC INITIATIVES	-	-	-	-	-	-	200,000	200,000
10694 STAFF COUNCIL	-	-	-	30,000	-	-	1,200	31,200
20200 GENERAL INSTRUCTION	-	-	1,200,000	-	-	-	-	1,200,000
20201 CURRICULUM AND ASSESSMENT	235,343	-	-	2,500	1,500	-	5,000	244,343
20254 ATHLETIC DIRECTOR	154,171	-	-	-	-	-	48,000	202,171
20389 SUPPLEMENTAL INSTRUCTION	103,811	-	-	-	-	-	-	103,811
40201 GRADUATION/CONVOCAION	-	27,500	9,000	-	5,000	-	43,500	85,000
40401 OFFICE OF STUDENT SVCS	287,693	94,750	-	8,050	150	-	250	390,893
40404 FINANCIAL AID & VETERANS	1,664,453	-	-	10,775	100	-	4,500	1,679,828
40405 ENROLLMENT SERVICES	758,124	600	-	5,350	5,000	-	53,000	822,074

FY2021-2022 Budget
General Fund (110)
Expense

Administrative Center (100) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40408 ADMISSIONS	\$ 198,287	\$ -	\$ -	\$ 5,450	\$ -	\$ -	\$ 7,500	\$ 211,237
40434 INTERNATIONAL STUDENT ADMISSN	102,114	-	-	2,450	1,300	-	2,405	108,269
40629 INTRAMURAL	91,806	-	-	-	-	-	-	91,806
40864 INFORMATION CENTER	586,603	-	-	200	800	-	-	587,603
60102 FACULTY PROFESSIONAL DEVELOPMNT	-	-	-	40,000	-	-	-	40,000
60128 DUAL CREDIT	182,418	-	-	-	-	-	-	182,418
60601 GENERAL ACADEMIC SENATE	-	-	-	-	-	-	649	649
60606 INSTITUTIONAL RESEARCH	492,976	600	16,788	16,400	1,000	-	23,412	551,176
60607 ACADEMIC AFFAIRS	300,366	-	-	20,000	-	-	10,000	330,366
60609 RESOURCE DEVELOPMENT	-	-	-	-	-	-	-	-
60614 TECHNICAL PROCESSING UNIT	82,484	82,000	-	179,040	1,164	-	-	344,688
60615 DESKTOP PUBLISHING	-	68,000	-	-	4,000	-	-	72,000
60616 DISTRICTWIDE PRINTING	217,885	57,500	-	-	41,000	-	(150,000)	166,385
60681 INSTRUCTIONAL INITIATIVES	117,429	-	-	7,560	2,000	-	-	126,989
Department Totals	\$ 2,168,520	\$ 1,201,634	\$ 1,309,083	\$ 787,837	\$ 180,406	\$ -	\$ 2,005,151	\$ 27,169,631

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ 1,200	\$ 2,000	\$ 12,848	\$ 1,900	\$ -	\$ 2,320	\$ 20,268
10101 CAMPUS OPERATIONS	16,148	-	500	-	-	-	-	16,648
10102 OFFICE OF THE PRESIDENT	387,616	-	-	5,000	-	-	18,500	411,116
10108 CAMPUS BUSINESS OFFICE	-	1,746	-	-	-	-	-	1,746
20010 DIV CHAIRS-TECHNOLOGY&BUSINESS	57,966	-	500	100	3,067	-	-	61,633
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	68,658	-	-	1,150	5,900	-	225	75,933
20020 DIV CHAIRS-HUMANITIES	55,653	-	-	300	3,979	-	-	59,932
20030 DIV CHAIRS-MATH & ENGINEERING	60,752	970	-	1,940	5,093	-	97	68,852
20200 GENERAL INSTRUCTION	230	-	-	2,439	727	-	-	3,396
20213 ART-INSTRUCTION	109,711	500	4,018	-	5,150	-	97	119,476
20214 AUTOMOTIVE TECHNOLOGY	451,638	-	-	5,510	33,975	-	1,785	492,908
20215 BIOLOGY	531,474	11,349	-	243	20,525	-	-	563,591
20216 BUSINESS	288,817	-	-	850	467	-	-	290,134
20217 CHEMISTRY	248,885	-	1,256	-	4,268	-	194	254,603
20218 CSIS	215,344	-	-	100	3,928	-	-	219,372
20222 ECONOMICS	109,427	-	-	-	-	-	-	109,427
20224 ENGINEERING	88,954	146	-	388	730	-	-	90,218
20225 ENGLISH	782,802	-	-	-	94	-	100	782,996
20228 FOREIGN LANGUAGE	89,076	-	-	-	642	-	-	89,718
20229 GEOLOGY	202,562	1,195	970	-	-	-	-	204,727

FY2021-2022 Budget General Fund (110) *Expense*

Longview (200) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20233 CRIMINAL JUSTICE	\$ 89,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,819
20235 MATHEMATICS	753,329	-	-	-	-	-	194	753,523
20237 MUSIC	-	1,200	1,462	500	983	-	-	4,145
20239 PHILOSOPHY	106,964	-	-	-	-	-	-	106,964
20240 PHYSICAL EDUCATION	-	-	-	-	166	-	55	221
20241 PHYSICS	182,250	-	3,397	-	970	-	-	186,617
20242 PSYCHOLOGY	210,406	-	-	-	-	-	-	210,406
20243 READING	105,655	-	-	-	-	-	-	105,655
20245 SOCIOLOGY	94,325	-	-	-	-	-	-	94,325
20246 SPEECH	195,498	-	-	-	-	-	194	195,692
20251 HISTORY	274,227	-	-	-	-	-	-	274,227
20252 POLITICAL SCIENCE	94,190	-	-	-	-	-	-	94,190
20260 LAND SURVEY	102,693	-	-	-	-	-	-	102,693
20271 ENGLISH COMPUTER LAB	6,459	-	-	-	-	-	-	6,459
20277 LEARNING ASSISTANCE CENTER	337,762	-	-	500	2,800	-	-	341,062
20284 EDUCATION	102,131	-	-	1,000	-	-	-	103,131
20627 VISUAL AND PERFORMING ARTS	-	1,300	-	-	545	-	-	1,845
20811 ANTHROPOLOGY	94,316	-	-	-	-	-	-	94,316
20830 CULTURAL ARTS CENTER	93,626	2,000	-	2,505	3,642	-	-	101,773
40105 MARKETING ACTIVITIES	-	-	-	8,400	-	-	11,000	19,400
40107 STUDENT ENGAGEMENT	93,740	-	-	200	300	-	-	95,680
40401 OFFICE OF STUDENT SVCS	355,520	1,200	1,100	4,100	2,585	-	550	365,055
40403 COUNSELING	351,307	291	-	2,086	1,795	-	679	356,158
40404 FINANCIAL AID & VETERANS	410,795	-	-	437	-	-	48	411,280
40405 ENROLLMENT SERVICES	581,838	-	-	873	2,328	-	194	585,233
40406 CAREER SERVICES	84,433	-	-	150	4,062	-	1,300	89,945
40408 ADMISSIONS	257,357	-	-	3,152	5,269	-	10,775	276,553
40414 TESTING	221,221	-	-	250	544	-	-	222,015
40415 DISABILITY SUPPORT SERVICES -DSS	147,962	-	-	-	-	-	-	147,962
40421 SKILLS USA	-	-	-	2,192	-	-	-	2,192
40620 CAMPUS LIFE & LEADERSHIP	11,486	-	-	-	-	-	-	11,486
40641 PUBLICATIONS	-	-	-	725	200	-	1,500	2,425
40878 STUDENT SUCCESS CENTER	34,125	-	-	-	989	-	-	35,114
60275 SPECIAL POPULATIONS	21,530	2,955	-	416	1,716	-	100	26,717
60291 CENTER FOR TEACHING & LEARNING	-	-	-	-	1,000	-	-	1,000
60410 ACADEMIC ADVISING	642,126	-	-	547	200	-	-	642,873
60601 GENERAL ACADEMIC SENATE	-	-	-	-	-	-	194	194
60602 OFFICE OF INSTRUCTIONAL SERVICES	504,146	-	-	5,640	70	-	90	509,946

FY2021-2022 Budget
General Fund (110)
Expense

Longview (200) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60611 LIBRARY-ACADEMIC SUPPORT	\$ 362,882	\$ 3,500	\$ 1,200	\$ 11,700	\$ 4,100	\$ -	\$ 50,583	\$ 433,965
60612 MEDIA	-	-	776	-	194	-	-	970
60615 DESKTOP PUBLISHING	-	48,500	-	-	-	-	-	48,500
Department Totals	\$ 10,689,831	\$ 78,052	\$ 17,179	\$ 76,241	\$ 124,903	\$ -	\$ 102,214	\$ 11,088,420

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ 10,000	\$ 6,500	\$ 13,834	\$ -	\$ 1,500	\$ 31,834
10102 OFFICE OF THE PRESIDENT	386,155	-	-	12,200	4,500	-	2,108	404,963
10108 CAMPUS BUSINESS OFFICE	174,135	1,744	-	200	266	-	90	176,435
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	63,828	-	-	830	4,535	-	1,425	70,618
20035 DIV CHAIRS - HUMANITIES	57,826	-	-	500	2,500	-	-	60,826
20040 DIV CHAIRS - SCIENCE/TECHNOLOG	55,653	-	-	514	650	-	-	56,817
20045 DIV CHAIRS:SCIENCE,MATH&ENGRG	57,973	-	-	1,300	1,992	-	80	61,345
20200 GENERAL INSTRUCTION	-	-	-	800	200	-	-	1,000
20206 VETERINARY TECHNOLOGY	244,898	1,000	-	2,164	58,357	-	6,379	312,798
20213 ART-INSTRUCTION	96,298	2,000	-	-	6,168	-	1,396	105,862
20215 BIOLOGY	618,012	15,375	-	590	17,304	-	290	651,571
20216 BUSINESS	198,040	-	-	725	709	-	675	200,149
20217 CHEMISTRY	209,880	-	-	529	3,114	-	222	213,745
20218 CSIS	89,819	-	-	-	1,440	-	500	91,759
20219 SIGN LANGUAGE	-	-	-	-	200	-	-	200
20220 ACADEMIC COMPUTER LAB	-	1,500	-	-	1,500	-	-	3,000
20222 ECONOMICS	95,136	-	-	-	-	-	-	95,136
20224 ENGINEERING	-	-	-	-	150	-	-	150
20225 ENGLISH	694,743	-	-	200	1,061	-	200	696,204
20228 FOREIGN LANGUAGE	102,033	2,025	-	-	125	-	-	104,183
20229 GEOLOGY	96,195	-	-	-	-	-	563	96,758
20235 MATHEMATICS	653,096	-	-	-	350	-	-	653,446
20237 MUSIC	98,509	300	-	900	2,000	-	-	101,709
20239 PHILOSOPHY	91,087	-	-	-	-	-	-	91,087
20241 PHYSICS	85,990	-	-	-	2,500	-	-	88,490
20242 PSYCHOLOGY	243,101	-	-	-	-	-	-	243,101
20243 READING	87,328	-	-	-	100	-	-	87,428
20245 SOCIOLOGY	96,751	-	-	-	-	-	-	96,751
20246 SPEECH	195,551	-	-	-	100	-	100	195,751
20251 HISTORY	288,945	-	-	-	-	-	-	288,945
20252 POLITICAL SCIENCE	107,521	-	-	-	-	-	-	107,521

FY2021-2022 Budget General Fund (110) *Expense*

Maple Woods (300) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20253 HONORS PROGRAM	\$ -	\$ -	\$ -	\$ 50	\$ 1,749	\$ -	\$ -	\$ 1,799
20277 LEARNING ASSISTANCE CENTER	360,964	-	-	153	2,200	-	40	363,357
20284 EDUCATION	92,254	-	-	-	200	-	-	92,454
40105 MARKETING ACTIVITIES	-	-	-	3,400	-	-	16,000	19,400
40107 STUDENT ENGAGEMENT	95,717	-	-	1,400	240	-	300	97,657
40256 BASEBALL	107,953	-	-	-	-	-	-	107,953
40401 OFFICE OF STUDENT SVCS	263,417	200	-	3,100	3,930	-	1,500	272,147
40403 COUNSELING	417,741	-	-	500	300	-	170	418,711
40404 FINANCIAL AID & VETERANS	449,841	-	-	485	410	-	75	450,811
40406 CAREER SERVICES	108,429	-	-	400	105	-	50	108,984
40408 ADMISSIONS	387,166	-	-	3,300	960	-	4,470	395,896
40414 TESTING	200,208	-	-	150	250	-	50	200,658
60128 DUAL CREDIT	33,521	-	-	-	-	-	-	33,521
60275 SPECIAL POPULATIONS	124,700	4,243	-	357	500	-	-	129,800
60410 ACADEMIC ADVISING	763,263	-	-	200	395	-	75	763,933
60602 OFFICE OF INSTRUCTIONAL SERVICES	436,006	-	-	3,300	3,500	-	900	443,706
60611 LIBRARY-ACADEMIC SUPPORT	325,400	1,000	-	9,500	3,500	-	44,000	383,400
60612 MEDIA	67,940	-	2,470	-	-	-	-	70,410
60615 DESKTOP PUBLISHING	-	35,890	-	-	-	-	-	35,890
Department Totals	\$ 9,423,023	\$ 65,277	\$ 12,470	\$ 54,247	\$ 141,894	\$ -	\$ 83,158	\$ 9,780,069

Penn Valley (400)

(Includes Health Science Institute and Advanced Technical Skills Institute)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ 6,000	\$ 9,150	\$ 1,000	\$ -	\$ 4,100	\$ 20,250
10102 OFFICE OF THE PRESIDENT	442,936	-	690	13,700	8,760	-	1,100	467,186
10108 CAMPUS BUSINESS OFFICE	279,627	554	-	-	-	-	500	280,681
10165 STRATEGIC PLANNING	-	-	-	4,000	850	-	-	4,850
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	64,001	-	250	1,756	4,671	-	849	71,527
20020 DIV CHAIRS-HUMANITIES	57,498	-	-	-	2,414	-	600	60,512
20045 DIV CHAIRS-SCIENCE,MATH&ENGRG	63,540	-	-	-	1,794	-	-	65,334
20200 GENERAL INSTRUCTION	-	-	-	6,335	961	-	2,830	10,126
20207 PRACTICAL NURSING	365,842	-	-	700	1,800	-	14,060	382,402
20209 PHYSICAL THERAPY	328,244	500	1,200	5,150	7,550	-	150	342,794
20211 DIV CHAIRS-ALLIED HEALTH	66,923	-	-	-	1,862	-	485	69,270
20213 ART-INSTRUCTION	198,082	14,917	-	210	10,970	-	50	224,229
20215 BIOLOGY	572,974	-	-	300	24,998	-	-	598,272
20217 CHEMISTRY	163,242	-	-	-	2,616	-	-	165,858

FY2021-2022 Budget General Fund (110) *Expense*

Penn Valley (400) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20218 CSIS	\$ 106,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	106,582
20220 ACADEMIC COMPUTER LAB	94,914	-	-	-	-	-	-	94,914
20221 ENGINEERING TECHNOLOGY	353,106	-	4,000	-	14,590	-	4,600	376,296
20224 ENGINEERING	113,081	560	-	-	714	-	-	114,355
20225 ENGLISH	568,451	-	-	-	196	-	-	568,647
20228 FOREIGN LANGUAGE	112,370	-	-	-	-	-	-	112,370
20229 GEOLOGY	-	-	-	-	196	-	-	196
20230 DENTAL ASSISTANT	102,546	16,290	-	6,975	11,295	-	2,300	139,406
20233 CRIMINAL JUSTICE	124,719	-	-	9,700	-	-	-	134,419
20235 MATHEMATICS	468,288	-	-	-	196	-	-	468,484
20237 MUSIC	103,925	1,455	-	-	1,087	-	-	106,467
20238 NURSING	1,740,028	-	-	6,700	10,900	-	121,900	1,879,528
20240 PHYSICAL EDUCATION	-	-	-	-	194	-	-	194
20241 PHYSICS	99,833	-	-	-	245	-	-	100,078
20242 PSYCHOLOGY	119,985	-	-	-	-	-	-	119,985
20243 READING	89,598	-	-	-	-	-	-	89,598
20245 SOCIOLOGY	83,789	-	-	-	-	-	-	83,789
20246 SPEECH	95,545	-	-	-	-	-	-	95,545
20251 HISTORY	174,344	-	-	-	-	-	-	174,344
20252 POLITICAL SCIENCE	95,207	-	-	-	-	-	-	95,207
20256 INSTRUCTIONAL COMPUTER LAB	57,266	-	-	-	1,900	-	-	59,166
20258 PARALEGAL	99,152	-	1,000	9,770	1,200	-	-	111,122
20261 CARTER ART CENTER	6,459	200	-	-	451	-	2,501	9,611
20264 EARLY CHILDHOOD EDUCATION	174,164	-	-	500	1,936	-	250	176,850
20267 SURGICAL TECHNOLOGY	169,231	2,700	-	380	3,535	-	2,600	178,446
20273 AFFILIATE PROGRAMS	-	5,820	-	-	-	-	-	5,820
20277 LEARNING ASSISTANCE CENTER	450,500	-	-	-	3,838	-	300	454,638
20284 EDUCATION	110,536	-	-	-	-	-	-	110,536
20292 OCCUPATIONAL THERAPY-INSTRUCT	196,639	500	10	3,740	3,140	-	370	204,399
20293 HEALTH INFORMATION MANAGEMENT	194,064	-	4,794	370	199	-	3,000	202,427
20294 EMERGENCY MED SERVICES	173,746	-	-	2,233	34,795	-	2,750	213,524
20295 RADIOLOGICAL TECHNOLOGY	187,331	25,200	-	3,992	1,028	-	2,295	219,846
20356 VIRTUAL HOSPITAL	327,007	101,368	2,000	7,488	23,974	-	5,820	467,657
20374 ESL - ENGLISH SECOND LANGUAGE	326,335	-	-	-	900	-	1,456	328,691
20817 FABRICATION LABORATORY	65,677	-	-	-	4,359	-	-	70,036
20824 GEOGRAPHY	-	-	-	-	194	-	-	194
20831 CONSTRUCTION MANAGEMENT(CSMG)	101,318	-	-	200	1,740	-	-	103,258
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	19,400	19,400
40107 STUDENT ENGAGEMENT	94,930	-	-	300	1,640	-	-	96,870
40271 MEN'S BASKETBALL	112,945	-	-	-	-	-	-	112,945

FY2021-2022 Budget
General Fund (110)
Expense

Penn Valley (400) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40401 OFFICE OF STUDENT SVCS	\$ 461,961	\$ -	\$ -	\$ 2,950	\$ 3,450	\$ -	\$ 3,300	\$ 471,661
40402 RECORDS OFFICE	161,665	-	-	1,312	1,000	-	850	164,827
40403 COUNSELING	433,018	-	-	588	2,621	-	154	436,381
40404 FINANCIAL AID & VETERANS	299,322	-	-	-	862	-	120	300,304
40406 CAREER SERVICES	105,467	-	-	387	1,463	-	500	107,817
40408 ADMISSIONS	141,394	-	-	1,419	6,000	-	7,000	155,813
40414 TESTING	193,200	-	-	350	1,000	-	73	194,623
40415 DISABILITY SUPPORT SVCS-DSS	147,994	2,619	-	-	485	-	35	151,133
60410 ACADEMIC ADVISING	627,140	-	-	400	826	-	200	628,566
60602 OFFICE OF INSTRUCTIONAL SERVICES	537,884	-	-	3,100	2,420	-	300	543,704
60603 OFFICE OF OCCUPATIONAL ED.	114,181	-	-	5,075	-	-	-	119,256
60611 LIBRARY-ACADEMIC SUPPORT	309,126	-	-	11,000	2,943	-	10,109	333,178
60612 MEDIA	68,592	500	-	-	7,422	-	-	76,514
60615 DESKTOP PUBLISHING	-	67,900	-	-	-	-	-	67,900
Department Totals	\$ 13,697,464	\$ 247,083	\$ 13,944	\$ 120,230	\$ 225,180	\$ -	\$ 216,907	\$ 14,520,808

Business & Technology (500)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,400	\$ 19,400
10102 OFFICE OF THE PRESIDENT	266,288	-	-	-	-	-	19,400	285,688
10108 CAMPUS BUSINESS OFFICE	-	970	-	-	-	-	-	970
20010 DIV CHAIRS-TECHNOLOGY&BUSINESS	62,734	-	-	-	2,200	-	-	64,934
20200 GENERAL INSTRUCTION	-	-	-	1,477	1,200	-	-	2,677
20218 CSIS	3,230	-	-	-	19,400	-	-	22,630
20235 MATHEMATICS	84,985	-	-	-	-	-	-	84,985
20265 HVAC	329,326	-	-	-	40,740	-	4,000	374,066
20268 COMPUTER INTEGRTRD MACHN & MNFG	242,387	-	2,520	-	45,980	-	-	290,887
20269 LINEMEN TECHNICIAN PROGRAM	94,540	-	-	-	67,403	-	4,094	166,037
20277 LEARNING ASSISTANCE CENTER	27,358	-	-	233	679	-	146	28,416
20280 INDUSTRIAL TECHNOLOGY	321,265	4,000	6,500	-	13,250	-	500	345,515
20289 BUILDING MAINTENANCE PROGRAM	84,094	-	1,320	-	4,500	-	4,000	93,914
20725 WELDING	227,245	-	-	465	38,135	-	4,200	270,045
20733 CISCO	89,819	-	-	-	-	-	-	89,819
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	19,400	19,400
40107 STUDENT ENGAGEMENT	-	-	-	200	597	-	100	897
40401 OFFICE OF STUDENT SVCS	-	-	-	3,803	1,500	-	200	5,503

FY2021-2022 Budget
General Fund (110)
Expense

Business & Technology (500) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40403 COUNSELING	\$ 77,193	\$ -	\$ -	\$ 88	\$ 300	\$ -	\$ -	\$ 77,581
40405 ENROLLMENT SERVICES	344,224	-	-	370	300	-	300	345,194
40406 CAREER SERVICES	79,362	-	-	400	630	-	-	80,392
40408 ADMISSIONS	79,332	-	-	1,000	400	-	1,995	82,727
40414 TESTING	222,606	-	-	75	162	-	200	223,043
40415 DISABILITY SUPPORT SVCS -DSS	1,044	-	-	-	435	-	-	1,479
60410 ACADEMIC ADVISING	73,130	-	-	-	-	-	-	73,130
60602 OFFICE OF INSTRUCTIONAL SERVICES	-	-	-	1,295	2,050	-	50	3,395
60603 OFFICE OF OCCUPATIONAL ED.	-	-	11,673	-	11,672	-	-	23,345
60611 LIBRARY-ACADEMIC SUPPORT	11,946	-	-	-	-	-	630	12,576
60615 DESKTOP PUBLISHING	-	22,140	-	-	4,250	-	-	26,390
Department Totals	\$ 2,722,108	\$ 27,110	\$ 22,013	\$ 9,406	\$ 255,783	\$ -	\$ 78,615	\$ 3,115,035

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,400	\$ 19,400
10102 OFFICE OF THE PRESIDENT	185,320	-	-	6,360	7,000	-	4,100	202,780
10108 CAMPUS BUSINESS OFFICE	-	970	-	-	970	-	-	1,940
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	110,896	-	-	97	3,500	-	-	114,493
20020 DIV CHAIRS-HUMANITIES	37,955	-	-	42	2,800	-	100	40,897
20040 DIV CHAIRS - SCIENCE/TECHNOLOG	37,976	-	200	1,600	1,383	-	150	41,309
20200 GENERAL INSTRUCTION	-	-	-	3,450	1,400	-	-	4,850
20213 ART-INSTRUCTION	95,647	500	-	-	2,678	-	-	98,825
20215 BIOLOGY	431,618	1,200	-	-	15,096	-	-	447,914
20216 BUSINESS	101,786	-	-	-	370	-	140	102,296
20217 CHEMISTRY	170,051	-	-	-	6,866	-	-	176,917
20218 CSIS	223,345	-	-	125	2,660	-	125	226,255
20220 ACADEMIC COMPUTER LAB	-	-	-	-	516	-	-	516
20225 ENGLISH	461,119	-	-	-	184	-	-	461,303
20228 FOREIGN LANGUAGE	101,633	-	-	-	-	-	-	101,633
20229 GEOLOGY	-	-	-	-	335	-	-	335
20235 MATHEMATICS	378,113	-	-	-	-	-	400	378,513
20237 MUSIC	111,176	8,463	-	727	4,266	-	-	124,632
20239 PHILOSOPHY	93,130	-	-	-	-	-	-	93,130
20240 PHYSICAL EDUCATION	-	1,843	-	-	-	-	-	1,843
20241 PHYSICS	-	-	-	-	200	-	-	200

FY2021-2022 Budget
General Fund (110)
Expense

Blue River (600) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20242 PSYCHOLOGY	\$ 97,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,147
20243 READING	93,370	-	-	-	-	-	-	93,370
20245 SOCIOLOGY	88,442	-	-	-	-	-	-	88,442
20246 SPEECH	90,415	-	-	-	-	-	-	90,415
20251 HISTORY	197,478	-	-	-	-	-	-	197,478
20255 THEATER	-	970	-	-	-	-	-	970
20277 LEARNING ASSISTANCE CENTER	287,600	-	-	316	318	-	97	288,331
20298 FIRE ACADEMY	190,793	5,000	4,000	2,105	5,245	-	13,850	220,993
20381 POLICE ACADEMY	85,737	-	3,000	-	25,351	-	15,500	129,588
20398 PSI ADMINISTRATION	154,402	-	-	-	6,850	-	-	161,252
20811 ANTHROPOLOGY	98,134	-	-	-	-	-	-	98,134
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	19,455	19,455
40107 STUDENT ENGAGEMENT	93,740	-	-	-	970	-	-	94,710
40253 MEN'S SOCCER	31,521	-	-	-	-	-	-	31,521
40263 WOMEN'S SOCCER	30,607	-	-	-	-	-	-	30,607
40279 SINGLE PARENT II-A	-	-	-	-	7,440	-	320	7,760
40400 GENERAL STUDENT SERVICES	-	-	-	10,458	-	-	-	10,458
40401 OFFICE OF STUDENT SVCS	365,113	-	-	2,650	2,000	-	200	369,963
40403 COUNSELING	259,109	-	-	760	2,490	-	-	262,359
40404 FINANCIAL AID & VETERANS	323,699	-	-	200	800	-	272	324,971
40405 ENROLLMENT SERVICES	387,316	-	-	727	2,668	-	485	391,196
40406 CAREER SERVICES	51,396	-	-	50	1,784	-	50	53,280
40408 ADMISSIONS	158,187	-	-	2,500	500	-	5,134	166,321
40414 TESTING	196,504	-	-	250	440	-	1,250	198,444
60415 DISABILITY SUPPORT SERVICES -DSS	126,015	1,500	-	387	-	-	1,500	129,402
60410 ACADEMIC ADVISING	419,222	-	800	1,453	1,400	-	1,510	424,385
60602 OFFICE OF INSTRUCTIONAL SERVICES	401,852	-	-	2,100	1,295	-	-	405,247
60611 LIBRARY-ACADEMIC SUPPORT	227,301	-	-	12,125	353	-	8,245	248,024
60612 MEDIA	-	-	-	-	970	-	-	970
60615 DESKTOP PUBLISHING	-	33,000	-	-	7,740	-	-	40,740
Department Totals	\$ 6,994,865	\$ 53,446	\$ 8,000	\$ 48,482	\$ 118,838	\$ -	\$ 92,283	\$ 7,315,914

FY2021-2022 Budget
General Fund (110)
Expense

Online (700)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20613 MCC ONLINE	\$ 698,900	\$ 681,950	\$ 56,310	\$ -	-	-	-	\$ 1,437,160
20286 DIVISION CHAIR	-	-	-	-	1,000	-	-	1,000
40404 FINANCIAL AID & VETERANS	74,564	-	-	-	-	-	-	74,564
40405 ENROLLMENT SERVICES	95,149	-	-	-	1,000	-	-	96,149
60410 ACADEMIC ADVISING	248,988	-	-	-	-	-	-	248,988
60602 OFFICE OF INSTRUCTIONAL SERVICES	416,687	-	-	18,400	1,000	-	100	436,187
Department Totals	\$ 1,534,288	\$ 681,950	\$ 56,310	\$ 18,400	\$ 3,000	\$ -	\$ 100	\$ 2,294,048

Scholarships (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
80833 SCG AWARDS OVER SIXTY FIVE	\$ -	\$ -	\$ -	\$ -	-	-	\$ 10,000	\$ 10,000
80837 KRG KRCRCHE-STUDENT EXCHANGE	-	-	-	-	-	-	12,000	12,000
80838 ATG ATHLETIC GRANT	-	-	-	-	-	-	639,202	639,202
80844 FEE WAIVERS FOR HOMEMAKERS	-	-	-	-	-	-	10,000	10,000
80845 RETURNING HEROES	-	-	-	-	-	-	15,000	15,000
80847 MCC GRANT	-	-	-	-	-	-	50,000	50,000
80849 MCC WOLVES SCHOLARSHIP	-	-	-	-	-	-	40,000	40,000
80850 LEADER OF THE PACK ACDMC SCHL	-	-	-	-	-	-	600,000	600,000
80851 MCC ACADEMIC EXCELLENCE SCHLRS	-	-	-	-	-	-	20,000	20,000

Longview (200)

80847 MCC GRANT	-	-	-	-	-	-	30,000	30,000
80893 MISSOURI INCOME TAX WAIVER	-	-	-	-	-	-	2,000	2,000

Maple Woods (300)

80833 SCG AWARDS OVER SIXTY FIVE	-	-	-	-	-	-	2,300	2,300
80847 MCC GRANT	-	-	-	-	-	-	30,000	30,000
80893 MISSOURI INCOME TAX WAIVER	-	-	-	-	-	-	150	150

Penn Valley (400)

80833 SCG AWARDS OVER SIXTY FIVE	-	-	-	-	-	-	3,700	3,700
80837 KRG KRCRCHE-STUDENT EXCHANGE	-	-	-	-	-	-	3,000	3,000
80841 BLOCK MATCH GRANT	-	-	-	-	-	-	15,000	15,000
80847 MCC GRANT	-	-	-	-	-	-	40,000	40,000
80893 MISSOURI INCOME TAX WAIVER	-	-	-	-	-	-	1,450	1,450

FY2021-2022 Budget General Fund (110) *Expense*

Scholarships (All Locations) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Business & Technology (500)</i>								
80847 MCC GRANT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000	\$ 20,000
80893 MISSOURI INCOME TAX WAIVER	-	-	-	-	-	-	600	600
<i>Blue River (600)</i>								
80833 SCG AWARDS OVER SIXTY FIVE	-	-	-	-	-	-	300	300
80837 KRG KRCHE-STUDENT EXCHANGE	-	-	-	-	-	-	500	500
80842 MISC WAIVERS	-	-	-	-	-	-	1,500	1,500
80847 MCC GRANT	-	-	-	-	-	-	30,000	30,000
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,576,702	\$ 1,576,702

Information Technology (All Locations)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
10133 INFORMATION TECHNOLOGY	\$ 574,710	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ 574,710
10144 ENTERPRISE APPLICATIONS	375,289	2,399,825	5,000	33,518	2,850	-	-	2,816,482
60667 SYSTEMS INFRASTRUCTURE	-	1,019,080	1,500	100	100	318,677	-	1,339,457
60668 USER SUPPORT	911,972	92,000	548,490	1,000	3,000	-	-	1,556,462
<i>Longview (200)</i>								
60668 USER SUPPORT	146,582	-	-	-	-	-	-	146,582
<i>Maple Woods (300)</i>								
60668 USER SUPPORT	144,641	-	-	-	-	-	-	144,641
<i>Penn Valley (400)</i>								
60668 USER SUPPORT	130,799	-	-	-	-	-	-	130,799
<i>Business & Technology (500)</i>								
60668 USER SUPPORT	170,918	-	-	-	-	-	-	170,918
<i>Blue River (600)</i>								
60668 USER SUPPORT	135,023	-	-	-	-	-	-	135,023
Department Totals	\$ 2,589,934	\$ 3,510,905	\$ 554,990	\$ 34,618	\$ 5,950	\$ 318,677	\$ -	\$ 7,015,074

FY2021-2022 Budget
General Fund (110)
Expense

<i>Facility Services (All Locations)</i>											
Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL			
<i>Administrative Center (100)</i>											
10119 MAIL SERVICES	\$ -	\$ 6,000	\$ -	\$ -	\$ 500	\$ -	\$ 160,000	\$ 166,500			
50500 MAINTENANCE / PLANT	62,277	70,000	8,000	-	28,700	-	10,250	179,227			
50502 GROUNDS-PHYSICAL PLANT	-	1,500	-	-	-	-	-	1,500			
50503 CUSTODIAL	-	104,547	-	-	100,000	-	-	204,547			
50507 CONSTRUCTION-INTERNAL	438,220	30,000	-	-	24,000	-	1,500	493,720			
50510 MAIL SERVICES	57,895	-	-	-	-	-	5,000	62,895			
50511 UTILITIES	-	-	-	-	-	212,500	-	212,500			
50516 PROPERTY INSURANCE	-	-	-	-	-	-	291,000	291,000			
50536 FACILITIES ADMINISTRATION	789,899	-	-	8,400	1,600	-	1,500	801,399			
50554 STATE REPAIR & MAINT. FUNDS	-	-	-	-	-	-	2,302,598	2,302,598			
<i>Longview (200)</i>											
50500 MAINTENANCE / PLANT	217,628	76,450	-	600	56,550	-	1,400	352,628			
50502 GROUNDS-PHYSICAL PLANT	62,238	99,000	-	50	17,600	-	200	179,088			
50503 CUSTODIAL	336,047	145,000	-	500	750	-	-	482,297			
50510 MAIL SERVICES	38,843	-	-	-	-	-	-	38,843			
50511 UTILITIES	-	-	-	-	-	471,000	-	471,000			
50536 FACILITIES ADMINISTRATION	92,726	-	-	-	-	-	-	92,726			
<i>Maple Woods (300)</i>											
50500 MAINTENANCE / PLANT	293,659	72,150	-	500	60,350	-	2,000	428,659			
50502 GROUNDS-PHYSICAL PLANT	56,730	97,000	-	-	14,100	-	-	167,830			
50503 CUSTODIAL	-	250,000	-	-	-	-	-	250,000			
50511 UTILITIES	-	-	-	-	-	468,000	-	468,000			
50536 FACILITIES ADMINISTRATION	92,726	-	-	-	-	-	-	92,726			
<i>Penn Valley (400)</i>											
50500 MAINTENANCE / PLANT	500,953	141,600	-	1,000	62,300	-	2,600	708,453			
50502 GROUNDS-PHYSICAL PLANT	57,394	51,000	-	-	14,100	-	-	122,494			
50503 CUSTODIAL	291,657	580,000	-	-	1,200	-	-	872,857			
50510 MAIL SERVICES	10,227	-	-	-	-	-	-	10,227			
50511 UTILITIES	-	-	-	-	-	924,000	-	924,000			
50536 FACILITIES ADMINISTRATION	97,088	-	-	-	-	-	-	97,088			
<i>Adv. Technical Skills Inst. (420)</i>											
50500 MAINTENANCE / PLANT	-	45,000	-	100	11,800	-	500	57,400			
50502 GROUNDS-PHYSICAL PLANT	-	12,600	-	-	-	-	-	12,600			
50503 CUSTODIAL	-	85,000	-	-	-	-	-	85,000			
50511 UTILITIES	-	-	-	-	-	230,000	-	230,000			

FY2021-2022 Budget General Fund (110) *Expense*

Facility Services (All Locations) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Business & Technology (500)</i>								
50500 MAINTENANCE / PLANT	\$ 145,107	\$ 35,925	\$ -	\$ -	\$ 8,500	\$ -	\$ 2,150	\$ 191,682
50502 GROUNDS-PHYSICAL PLANT	4,575	17,300	-	-	5,000	-	-	26,875
50503 CUSTODIAL	171,106	85,000	-	-	500	-	-	256,606
50511 UTILITIES	-	-	-	-	-	341,000	-	341,000
50536 FACILITIES ADMINISTRATION	81,423	-	-	-	-	-	-	81,423
<i>Blue River (600)</i>								
50500 MAINTENANCE / PLANT	244,669	33,500	-	900	25,500	-	100	304,669
50502 GROUNDS-PHYSICAL PLANT	57,285	84,000	-	-	18,000	-	-	159,285
50503 CUSTODIAL	-	235,000	-	-	-	-	-	235,000
50511 UTILITIES	-	-	-	-	-	244,000	-	244,000
50536 FACILITIES ADMINISTRATION	92,730	-	-	-	-	-	-	92,730
Department Totals	\$ 4,293,102	\$ 2,357,572	\$ 8,000	\$ 12,050	\$ 451,050	\$ 2,890,500	\$ 2,780,798	\$ 12,793,072

Districtwide (900)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ (1,588,525)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ (1,338,525)
20200 GENERAL INSTRUCTION	13,231,907	-	-	-	25,000	-	-	13,256,907
20254 ATHLETIC DIRECTOR	201,970	-	-	-	-	-	-	201,970
Department Totals	\$ 11,845,352	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 250,000	\$ 12,120,352

120 Special Projects Fund

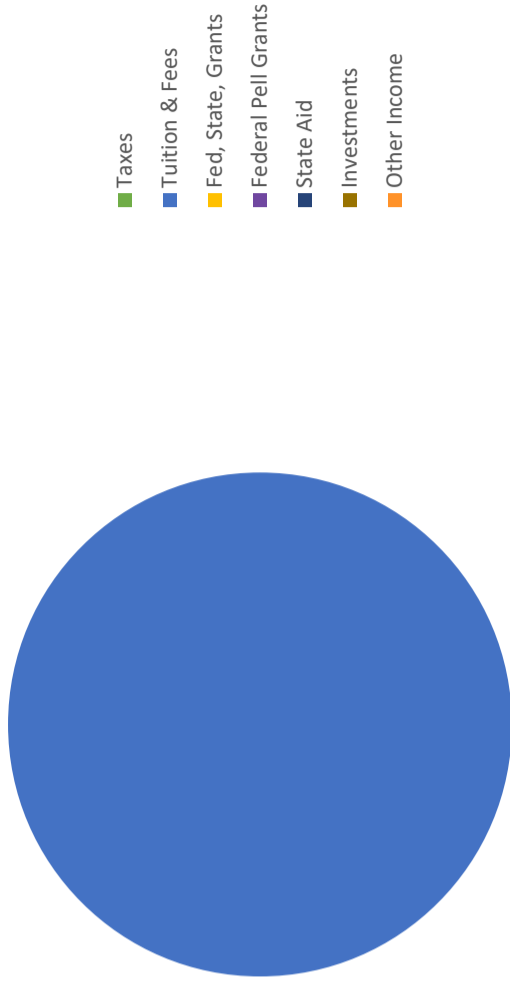
The Special Projects Fund is designed to be the incubator for new programs.

MCC transfers the revenue over expenses from the Special Projects Fund to the General Fund as an inter-fund transfer for general operating expenses of the college.

FY2021-2022 Budget Special Projects Fund (120) Summary

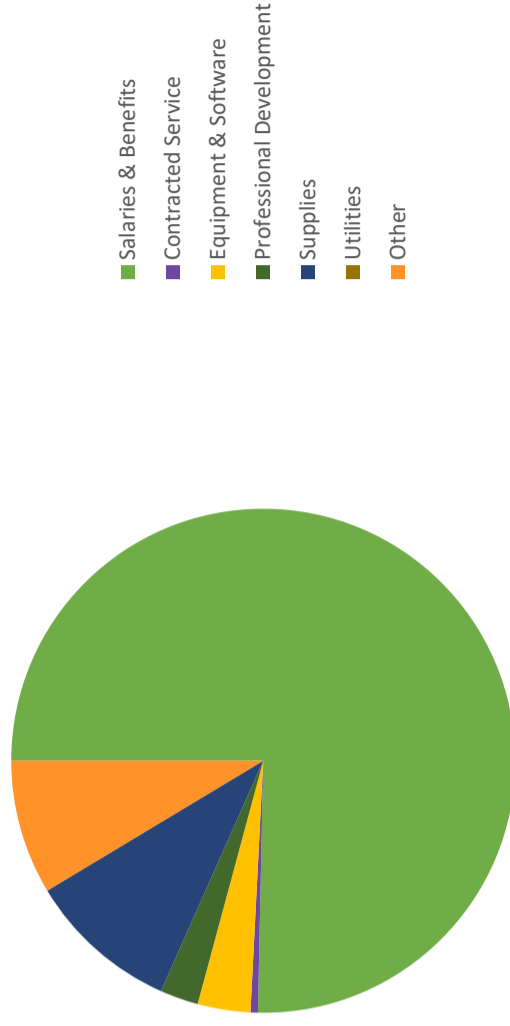
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(1,335,500)	(1,060,108)	100.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	(1,335,500)	(1,060,108)	100.00%
Interfund Transfers	17,522	(208,384)	
Revenue Total	\$ (1,317,978)	\$ (1,268,492)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ 997,881	\$ 955,648	75.34%
Contracted Service	710	5,983	0.47%
Equipment & Software	96,970	42,970	3.39%
Professional Development	36,872	31,172	2.46%
Supplies	143,653	123,410	9.73%
Utilities	-	-	0.00%
Other	59,414	109,309	8.62%
Expense Subtotal	1,335,500	1,268,492	100.00%
Transfer for Debt	-	-	
Expense Total	\$ 1,335,500	\$ 1,268,492	

FY22 Expense by Category



FY2021-2022 Budget
Special Projects Fund (120)
Revenue

Maple Woods-St. Joseph (310)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
0000 GENERAL	\$	- \$	(913,208) \$	- \$	- \$	- \$	- \$	(913,208)
20329 WELDING-NON CREDIT	-	-	(91,500)	-	-	-	-	(91,500)
20472 CNA - RELATED TRAINING	-	-	(55,400)	-	-	-	-	(55,400)
Department Totals	\$	- \$	(1,060,108) \$	- \$	- \$	- \$	- \$	(1,060,108)

FY2021-2022 Budget Special Projects Fund (120) *Expense*

Maple Woods-St. Joseph (310)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ 5,983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,983
10102 OFFICE OF THE PRESIDENT	-	-	-	-	175	-	1,395	1,570
10133 INFORMATION TECHNOLOGY	-	-	19,000	200	-	-	-	19,200
20200 GENERAL INSTRUCTION	-	-	-	-	395	-	-	395
20207 PRACTICAL NURSING	1,447	-	-	-	-	-	-	1,447
20238 NURSING	319,333	-	-	1,000	56,329	-	15,074	391,736
20259 HEALTH SCIENCES	4,328	-	-	-	-	-	-	4,328
20267 SURGICAL TECHNOLOGY	178,182	-	23,070	12,512	31,440	-	14,532	259,736
20295 RADIOLOGICAL TECHNOLOGY	173,330	-	900	11,260	14,071	-	17,154	216,715
20329 WELDING-NON CREDIT	24,114	-	-	2,000	15,600	-	27,450	69,164
20472 CNA - RELATED TRAINING	19,232	-	-	500	4,000	-	17,080	40,812
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	15,124	15,124
40107 STUDENT ENGAGEMENT	-	-	-	200	-	-	-	200
40401 OFFICE OF STUDENT SVCS	81,821	-	-	2,100	1,400	-	1,100	86,421
40406 CAREER SERVICES	-	-	-	200	-	-	-	200
40408 ADMISSIONS	-	-	-	900	-	-	400	1,300
60410 ACADEMIC ADVISING	-	-	-	300	-	-	-	300
60602 OFFICE OF INSTRUCTIONAL SERVICES	153,861	-	-	-	-	-	-	153,861
Department Totals	\$ 955,648	\$ 5,983	\$ 42,970	\$ 31,172	\$ 123,410	\$ -	\$ 109,309	\$ 1,268,492

170 Designated Fund

In prior years, the Designated Fund (170) was used to account for the \$2 per credit hour out of the technology fee. Beginning FY22, the technology fee was eliminated with the tuition restructuring. Although technology fees will no longer be collected, MCC will continue to replace and expand student facing technology by transferring funding into the Designated Fund.

FY2021-2022 Budget Designated Fund (170) Summary

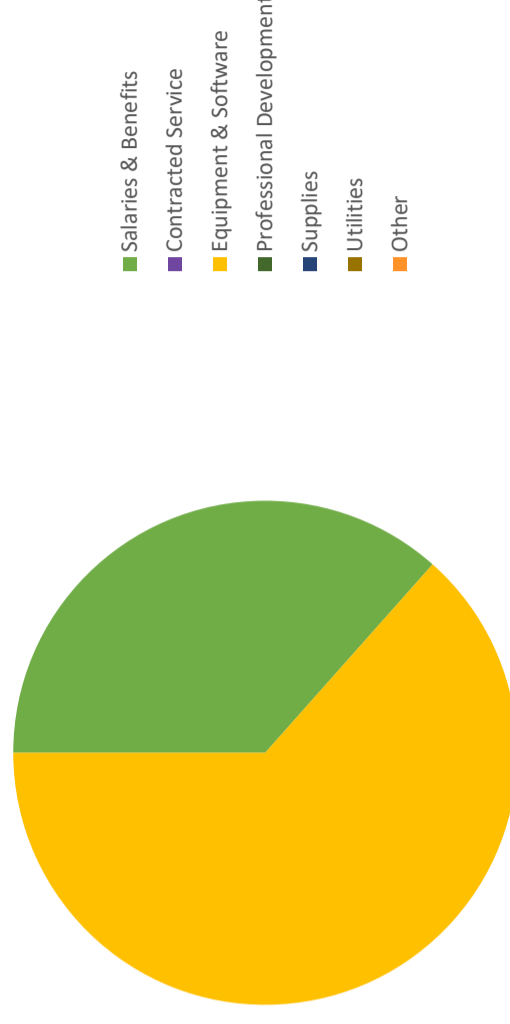
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(570,507)	(543,250)	100.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	(570,507)	(543,250)	100.00%
Interfund Transfers	-	-	
Revenue Total	\$ (570,507)	\$ (543,250)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ 135,875	\$ 198,633	36.56%
Contracted Service	-	-	0.00%
Equipment & Software	434,632	344,617	63.44%
Professional Development	-	-	0.00%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	-	-	0.00%
Expense Subtotal	570,507	543,250	100.00%
Transfer for Debt	-	-	
Expense Total	\$ 570,507	\$ 543,250	

FY22 Expense by Category





FY2021-2022 Budget
Designated Fund (170)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants		Federal Pell Grants		State Aid	Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants				
60101 STUDENT FACING TECHNOLOGY	\$ -	\$ (543,250)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(543,250)
Department Totals	\$ -	\$ (543,250)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(543,250)

FY2021-2022 Budget Designated Fund (170) *Expense*

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60101 STUDENT FACING TECHNOLOGY	\$ 85,601	\$ -	\$ 328,470	\$ -	\$ -	\$ -	\$ -	\$ 414,071
Department Totals	\$ 85,601	\$ -	\$ 328,470	\$ -	\$ -	\$ -	\$ -	\$ 414,071

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60101 STUDENT FACING TECHNOLOGY	\$ 21,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,530
Department Totals	\$ 21,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,530

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60101 STUDENT FACING TECHNOLOGY	\$ 64,590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,590
Department Totals	\$ 64,590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,590

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60101 STUDENT FACING TECHNOLOGY	\$ 10,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,765
Department Totals	\$ 10,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,765

Business & Technology (500)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60101 STUDENT FACING TECHNOLOGY	\$ 16,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,147
Department Totals	\$ 16,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,147

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60101 STUDENT FACING TECHNOLOGY	\$ 16,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,147
Department Totals	\$ 16,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,147

180 Workforce & Economic Development Fund

Revenues and expenditures for district-wide non-credit programs operated by the Workforce & Economic Development (WED) unit are accounted for in this fund. All programmatic training related to these programs are administered and budgeted by WED.

WED is comprised of four distinct divisions:

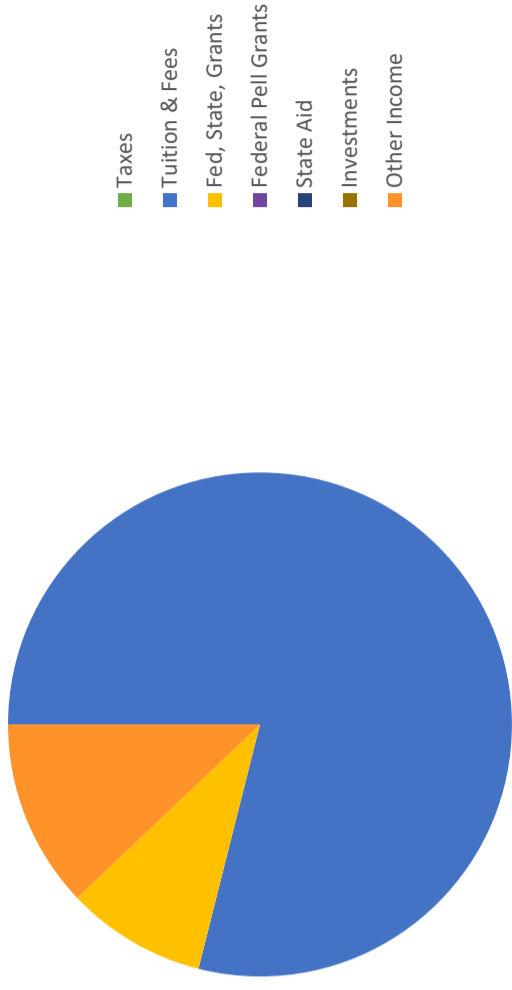
- Continuing Education, which consists of open enrollment in various non-credit certificate and community enrichment programs;
- Corporate College, which is customized training for businesses;
- Economic Development, which oversees the administration of the MO Works Programs (New Jobs, Job Retention and Customized State Training Funds); and
- The MCC Apprenticeship program, which works with businesses to sponsor apprentices in a Department of Labor-approved program.

MCC transfers the revenue over expenses from the Workforce & Economic Development Fund to the General Fund as an inter-fund transfer for general operating expenses of the college.

FY2021-2022 Budget Workforce & Econ. Dev. Fund (180) Summary

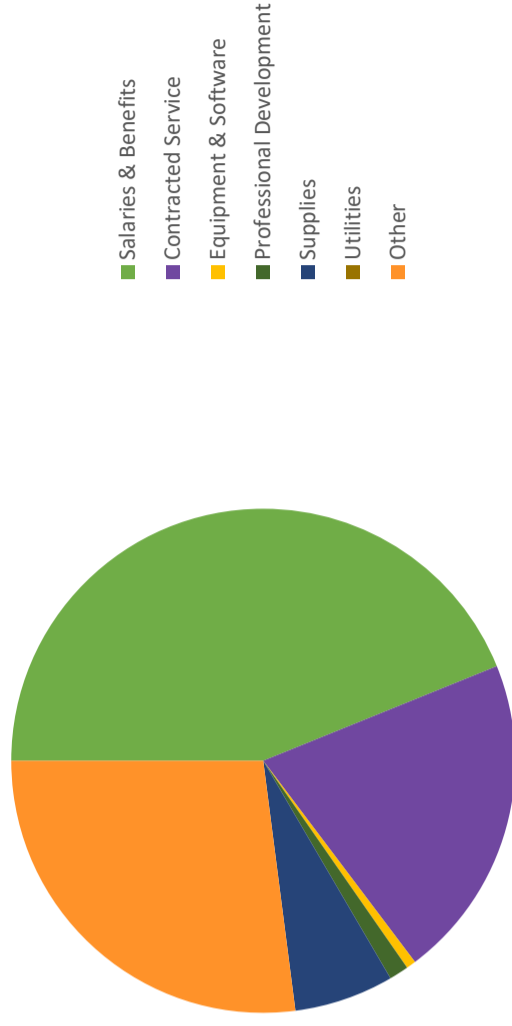
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(5,480,750)	(6,584,400)	78.93%
Fed, State, Grants	(875,000)	(750,000)	8.99%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(1,336,326)	(1,007,951)	12.08%
Revenue Subtotal	(7,692,076)	(8,342,351)	100.00%
Interfund Transfers	1,000,000	1,000,000	
Revenue Total	\$ (6,692,076)	\$ (7,342,351)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ 3,126,594	\$ 3,221,622	43.88%
Contracted Service	1,120,275	1,530,013	20.84%
Equipment & Software	31,200	45,000	0.61%
Professional Development	84,360	91,550	1.25%
Supplies	407,350	468,718	6.38%
Utilities	-	-	0.00%
Other	1,922,297	1,985,448	27.04%
Expense Subtotal	6,692,076	7,342,351	100.00%
Transfer for Debt	-	-	
Expense Total	\$ 6,692,076	\$ 7,342,351	

FY22 Expense by Category





FY2021-2022 Budget
Workforce & Econ. Dev. Fund (180)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants			
20294 EMERGENCY MED SERVICES	\$ -	(67,200)	\$ -	-	-	-	(67,200)
20316 POLICE ACADEMY-NON CREDIT	-	(139,800)	-	-	-	-	(139,800)
20323 ED2GO PRO	-	(45,000)	-	-	-	-	(45,000)
20328 MACHINING	-	(134,000)	-	-	-	-	(134,000)
20329 WELDING-NON CREDIT	-	(116,000)	-	-	-	-	(116,000)
20352 CDL-A	-	(600,000)	-	-	-	-	(600,000)
20360 WAREHOUSING	-	(129,600)	-	-	-	-	(129,600)
20362 MOTORCYCLE SAFETY	-	(75,000)	-	-	-	-	(75,000)
20363 PHARMACY TECH	-	(58,750)	-	-	-	-	(58,750)
20366 PHLEBOTOMY	-	(36,000)	-	-	-	-	(36,000)
20370 COMMUNITY HEALTH WORKER	-	(74,000)	-	-	-	-	(74,000)
20372 OUTREACH CARDS	-	-	-	-	-	(82,000)	(82,000)
20376 NIEHS GRANT	-	-	-	-	-	(3,000)	(3,000)
20378 ENVIRONMENTAL HEALTH & SAFETY	-	(55,000)	-	-	-	-	(55,000)
20386 WORKFORCE DEVELOPMENT	-	(552,250)	-	-	-	-	(552,250)
20397 FIRE ACADEMY-NON CREDIT	-	(48,000)	-	-	-	-	(48,000)
20414 FORD MOTOR COMPANY (ED)	-	-	(750,000)	-	-	-	(750,000)
20424 NJTP & JRTP (ED)	-	-	-	-	-	(750,000)	(750,000)
20471 OSHA TRAINING	-	(313,600)	-	-	-	-	(313,600)
20472 CNA - RELATED TRAINING	-	(277,200)	-	-	-	-	(277,200)
20503 APPRENTICESHIP	-	-	-	-	-	(147,951)	(147,951)
20505 DRIVER'S EDUCATION	-	(14,000)	-	-	-	-	(14,000)
20615 COMMUNITY ED - ADULT	-	(144,000)	-	-	-	-	(144,000)
20709 OSHA HOST SITE TRAINING	-	-	-	-	-	(25,000)	(25,000)
20787 CONTRACTS	-	(3,675,000)	-	-	-	-	(3,675,000)
20835 INDUSTRIAL MAINTENC-NONCRDT	-	(30,000)	-	-	-	-	(30,000)
Department Totals	\$ -	(6,584,400)	\$ (750,000)	\$ -	\$ -	(1,007,951)	(8,342,351)

FY2021-2022 Budget

Workforce & Econ. Dev. Fund (180)

Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ 55,000	\$ 45,000	\$ 65,000	\$ 38,000	\$ -	\$ 122,400	\$ 325,400
10111 WED ADMINISTRATION	2,756,350	-	-	-	-	-	-	2,756,350
20294 EMERGENCY MED SERVICES	13,457	-	-	-	9,600	-	-	23,057
20303 HEALTH CARE ENTRY LEVEL	-	-	-	200	800	-	250	1,250
20316 POLICE ACADEMY-NON CREDIT	28,661	-	-	-	50	-	500	29,211
20323 ED2GO PRO	-	22,500	-	-	-	-	-	22,500
20328 MACHINING	36,601	-	-	-	24,800	-	-	61,401
20329 WELDING-NON CREDIT	26,611	-	-	-	22,048	-	-	48,659
20352 CDL-A	-	420,000	-	1,000	-	-	19,200	440,200
20360 WAREHOUSING	51,672	-	-	-	3,300	-	4,126	59,098
20362 MOTORCYCLE SAFETY	53,825	300	-	-	2,000	-	5,700	61,825
20363 PHARMACY TECH	17,224	-	-	-	8,750	-	100	26,074
20366 PHLEBOTOMY	8,074	-	-	-	8,520	-	115	16,709
20370 COMMUNITY HEALTH WORKER	16,417	-	-	500	5,000	-	350	22,267
20372 OUTREACH CARDS	-	-	-	-	800	-	6,500	7,300
20378 ENVIRONMENTAL HEALTH & SAFETY	7,536	12,000	-	-	500	-	1,750	21,786
20386 WORKFORCE DEVELOPMENT	-	-	-	-	277,555	-	-	277,555
20397 FIRE ACADEMY-NON CREDIT	10,851	-	-	5,000	5,000	-	1,050	21,901
20414 FORD MOTOR COMPANY (ED)	-	637,500	-	-	-	-	-	637,500
20424 NJTP & JRTP (ED)	-	-	-	-	-	-	850	850
20471 OSHA TRAINING	54,690	62,093	-	-	7,200	-	7,500	131,483
20472 CNA - RELATED TRAINING	96,159	-	-	450	25,270	-	3,245	125,124
20503 APPRENTICESHIP	-	-	-	-	7,000	-	-	7,000
20505 DRIVER'S EDUCATION	7,537	-	-	-	200	-	4,702	12,439
20615 COMMUNITY ED - ADULT	25,836	22,000	-	-	2,400	-	9,000	59,236
20672 DELIVERY	1,077	-	-	1,000	5,000	-	-	7,077
20707 OSHA	-	-	-	6,300	400	-	3,000	9,700
20787 CONTRACTS	-	-	-	-	-	-	1,685,610	1,685,610
20835 INDUSTRIAL MAINTENC-NONCRDT	9,044	-	-	-	5,000	-	-	14,044
30312 WINS EVENTS	-	-	-	-	7,300	-	1,000	8,300
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	100,000	100,000
60610 CONT ED ADMINISTRATION	-	120	-	2,800	400	-	250	3,570
60613 CORPORATE COLLEGE	-	298,500	-	5,800	1,025	-	8,100	313,425
60630 ECONOMIC DEVELOPMENT ADMINISTR	-	-	-	3,500	800	-	150	4,450
Department Totals	\$ 3,221,622	\$ 1,530,013	\$ 45,000	\$ 91,550	\$ 468,718	\$ -	\$ 1,985,448	\$ 7,342,351

190 Auxiliary Fund

The Auxiliary Fund captures non-academic services that supplement student's college experience and support the institution's education programs.

A summary of other changes compared to prior years in the Auxiliary Fund include:

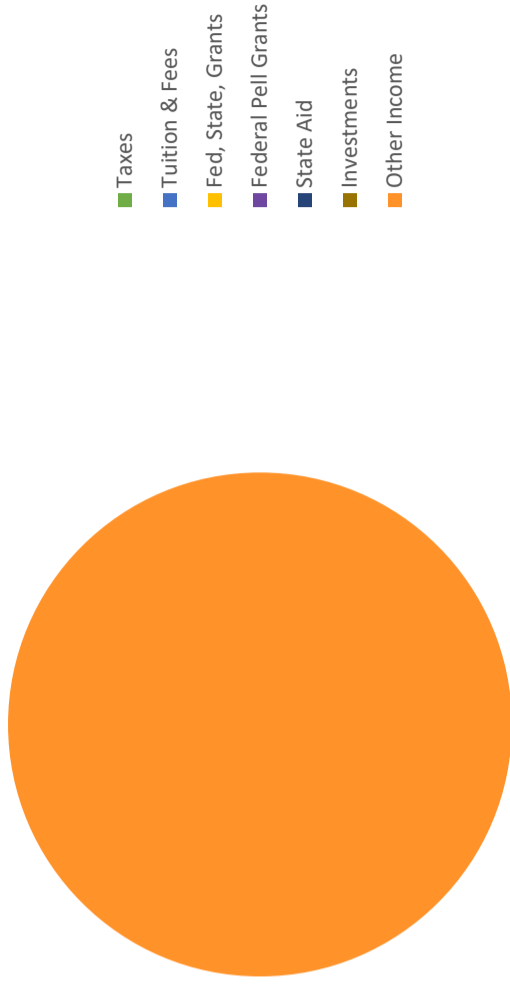
- The Broadway Plaza building, as part of the Administrative Center, will cease to have a long-term lease agreement. Revenue related to this building has been removed and expenses have been moved to the General Fund (110).
- The Northland Human Services building, as part of the Maple Woods campus, will cease to have long-term lease agreements. Revenue related to this building has been removed and expenses have been moved to the General Fund (110).

MCC transfers the revenue over expenses from the Auxiliary Fund to the General Fund as an inter-fund transfer for general operating expenses of the college.

FY2021-2022 Budget Auxiliary Services Fund (190) Summary

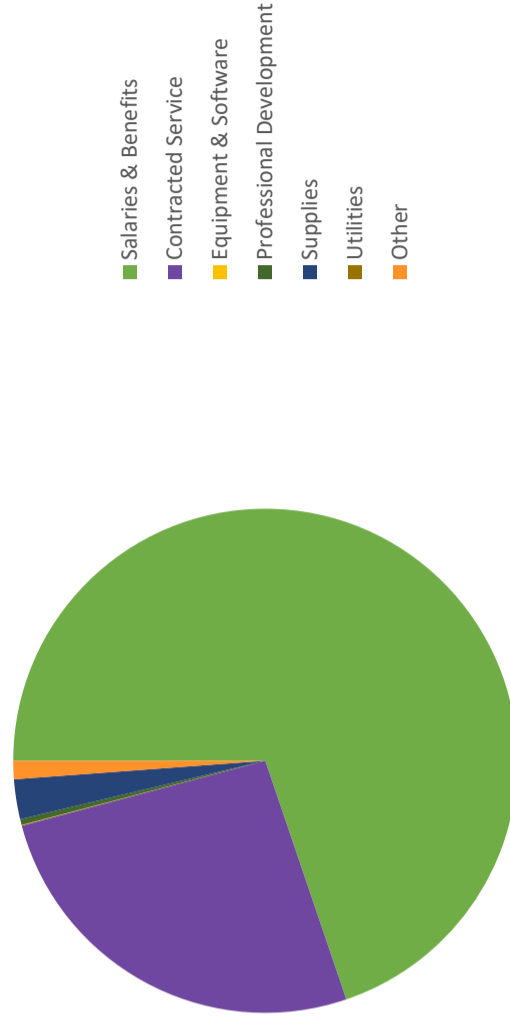
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(2,520,700)	(1,328,544)	100.00%
Revenue Subtotal	(2,520,700)	(1,328,544)	100.00%
Interfund Transfers	1,465,474	807,187	
Revenue Total	\$ (1,055,226)	\$ (521,357)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ 637,082	\$ 372,572	71.46%
Contracted Service	91,360	139,191	26.70%
Equipment & Software	200	200	0.04%
Professional Development	20,635	2,000	0.38%
Supplies	40,129	13,654	2.62%
Utilities	264,500	-	0.00%
Other	1,320	(6,260)	-1.20%
Expense Subtotal	1,055,226	521,357	100.00%
Transfer for Debt	-	-	
Expense Total	\$ 1,055,226	\$ 521,357	

FY22 Expense by Category



FY2021-2022 Budget
Auxiliary Services Fund (190)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants			
70710 FOOD SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	(10,000)	(10,000)
70713 LEASE AGREEMENTS	-	-	-	-	-	(79,926)	(79,926)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	(89,926)	(89,926)

Longview (200)

Department	Taxes	Tuition & Fees	Fed, State, Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants			
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	(175,000)	(175,000)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	(33,750)	(33,750)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	(208,750)	(208,750)

Maple Woods (300)

Department	Taxes	Tuition & Fees	Fed, State, Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants			
60129 SPORTS TRAINING CENTER	\$ -	\$ -	\$ -	\$ -	\$ -	(30,000)	(30,000)
70669 RECREATION CENTER	-	-	-	-	-	(7,700)	(7,700)
70703 BOOKSTORE	-	-	-	-	-	(175,000)	(175,000)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	(2,500)	(2,500)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	(215,200)	(215,200)

Penn Valley (400)

Department	Taxes	Tuition & Fees	Fed, State, Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants			
70669 RECREATION CENTER	\$ -	\$ -	\$ -	\$ -	\$ -	(8,700)	(8,700)
70703 BOOKSTORE	-	-	-	-	-	(400,000)	(400,000)
70713 LEASE AGREEMENTS	-	-	-	-	-	(125,968)	(125,968)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	(12,500)	(12,500)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	(547,168)	(547,168)

FY2021-2022 Budget
Auxiliary Services Fund (190)
Revenue

Business & Technology (500)

Department	Taxes	Tuition & Fees	Fed, State, Grants		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$(125,000)	\$(125,000)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$(125,000)	\$(125,000)

Blue River (600)

Department	Taxes	Tuition & Fees	Fed, State, Grants		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$(125,000)	\$(125,000)
70714 FACILITY USE AGREEMENT - AUX	-	-	-	-	-	-	-	(17,500)	(17,500)
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$(142,500)	\$(142,500)

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10136 MANAGEMENT & AUX SERVICES	\$ 73,130	- \$	- \$	- \$	- \$	- \$	- \$	73,130
Department Totals	\$ 73,130	- \$	- \$	- \$	- \$	- \$	- \$	73,130

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60129 SPORTS TRAINING CENTER	\$ 16,150	- \$	- \$	2,000 \$	10,970 \$	- \$	500 \$	29,620
70669 RECREATION CENTER	80,936	138,591	-	-	342	-	(7,130)	212,739
Department Totals	\$ 97,086	\$ 138,591	- \$	2,000 \$	11,312 \$	- \$	(6,630) \$	242,359

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
70669 RECREATION CENTER	\$ 196,356	600 \$	200 \$	- \$	2,342 \$	- \$	370 \$	199,868
Department Totals	\$ 196,356	\$ 600	\$ 200	- \$	2,342 \$	- \$	370 \$	199,868

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
70714 FACILITY USE AGREEMENT - AUX	\$ 6,000	- \$	- \$	- \$	- \$	- \$	- \$	6,000
Department Totals	\$ 6,000	- \$	- \$	- \$	- \$	- \$	- \$	6,000

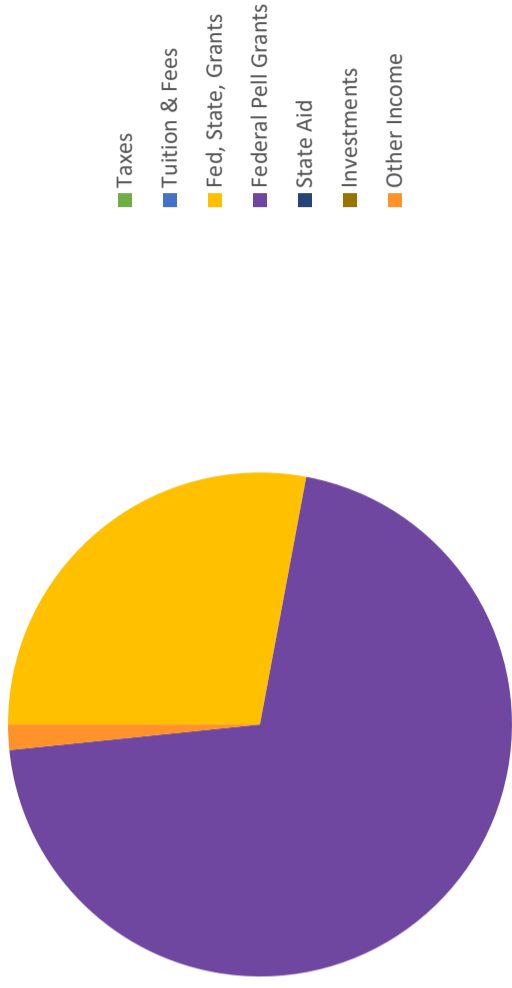
400 Student Aid Fund

The Student Aid Fund is used to account for federal financial aid funds disbursed for the purpose of providing financial support to students. These funds are received by MCC and passed through to the student accounts.

FY2021-2022 Budget Student Aid Fund (400) Summary

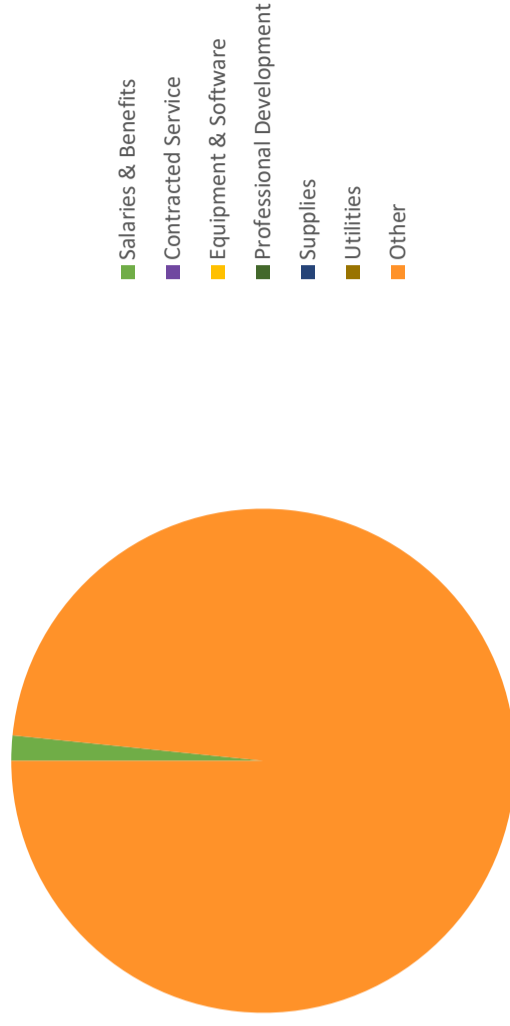
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	(2,046,611)	(7,935,464)	27.95%
Federal Pell Grants	(19,000,000)	(20,000,000)	70.43%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(455,000)	(460,000)	1.62%
Revenue Subtotal	(21,501,611)	(28,395,464)	100.00%
Interfund Transfers	-	-	
Revenue Total	\$ (21,501,611)	\$ (28,395,464)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ 485,506	\$ 454,588	1.60%
Contracted Service	-	-	0.00%
Equipment & Software	-	-	0.00%
Professional Development	2,000	2,000	0.01%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	21,014,105	27,938,876	98.39%
Expense Subtotal	21,501,611	28,395,464	100.00%
Transfer for Debt	-	-	
Expense Total	\$ 21,501,611	\$ 28,395,464	

FY22 Expense by Category



FY2021-2022 Budget
Student Aid Fund (400)
Revenue

Administrative Center (100)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
40404 FINANCIAL AID & VETERANS	\$ -	\$ -	(2,000)	-	-	-	-	(2,000)
80305 KC SCHOLARS	-	-	-	-	-	-	(450,000)	(450,000)
80800 CRW FED SHARE OF W/S SALARIES	-	-	(454,588)	-	-	-	-	(454,588)
80801 ISG SUPPLEMENTAL ED GRANT	-	-	(520,876)	-	-	-	-	(520,876)
80804 PEG PELL GRANT	-	-	-	(20,000,000)	-	-	-	(20,000,000)
80820 A+ STUDENTS	-	-	(6,000,000)	-	-	-	-	(6,000,000)
80822 MISSOURI ACCESS GRANT	-	-	(900,000)	-	-	-	-	(900,000)
80825 MO HIGHER ED ACADEMIC PROGRAM	-	-	(50,000)	-	-	-	-	(50,000)
80862 FAST TRACK WORKFRC INCNTV GRNT	-	-	(8,000)	-	-	-	-	(8,000)
Department Totals	\$ -	\$ -	(7,935,464)	(20,000,000)	\$ -	\$ -	(450,000)	(28,385,464)

Longview (200)

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
80855 MOHELA'S DRCTR'S CHOICE SCHLSP	\$ -	\$ -	-	-	-	-	(10,000)	(10,000)
Department Totals	\$ -	\$ -	-	-	\$ -	\$ -	(10,000)	(10,000)

FY2021-2022 Budget
Student Aid Fund (400)
Expense

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40404 FINANCIAL AID & VETERANS	\$ -	\$ -	\$ -	2,000	\$ -	\$ -	\$ -	2,000
80305 KC SCHOLARS	-	-	-	-	-	-	450,000	450,000
80800 CRW FED SHARE OF W/S SALARIES	454,588	-	-	-	-	-	-	454,588
80801 ISG SUPPLEMENTAL ED GRANT	-	-	-	-	-	-	520,876	520,876
80804 PEG PELL GRANT	-	-	-	-	-	-	20,000,000	20,000,000
80820 A+ STUDENTS	-	-	-	-	-	-	6,000,000	6,000,000
80822 MISSOURI ACCESS GRANT	-	-	-	-	-	-	900,000	900,000
80825 MO HIGHER ED ACADEMIC PROGRAM	-	-	-	-	-	-	50,000	50,000
80862 FAST TRACK WORKFRC INCNTV GRNT	-	-	-	-	-	-	8,000	8,000
Department Totals	\$ 454,588	\$ -	\$ -	2,000	\$ -	\$ -	\$ 27,928,876	\$ 28,385,464

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
80855 MOHELA'S DRCTR'S CHOICE SCHLSP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000	10,000
Department Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000	\$ 10,000

410 Restricted Fund

The Restricted Fund is designated for federal, state, local, and foundation grants. New grants are added throughout the year.

Districtwide

U.S. Department of Education, Cares Act, COVID19, Strengthening Institutions: Formula based, emergency funding made available to MCC and other U.S. colleges through the federal Coronavirus Aid, Relief and Economic Security (Cares) Act, Supplemental and American Recovery Program (ARP). The funding will be used to defray expenses incurred, including lost revenue, technology costs associated with a transition to distance education, faculty and staff trainings and payroll. Funds may be used for student emergency grants.

The amount awarded is \$1,220,450. The grant period is June 18, 2020 - May 4, 2022. No match is required.

U.S. Department of Education Cares Act COVID19 Institutional & Student Support: Formula based, emergency funding made available to MCC and other U.S. colleges through the federal Coronavirus Aid, Relief and Economic Security (CARES) Act, Supplemental and American Recovery Program (ARP). The funding will cover costs associated with significant changes to the delivery of instruction due to the coronavirus. Funds can also be used for student emergency grants.

The amount awarded is \$35,076,961. The grant period is May 6, 2020 – January 24, 2022. No match is required.

Missouri Department of Elementary & Secondary Education – 2022 Perkins Grant (US Department of Education): Funding will be used to provide an increased focus on academic achievement, strengthened connections between secondary and postsecondary education, and improved state and local accountability. The State of Missouri included allocations totaling \$26,675 for sub-awards: St. Joseph - \$8,754, Harrisonville - \$6,351, Lexington - \$11,750; MCC's FY22 allocation is \$999,030.

The amount awarded is \$1,025,705. The grant period is July 1, 2021 – June 30, 2022. No match is required.

US Department of Education – Educational Opportunity Center (EOC): Funding will be used to provide admission, financial aid, defaulted student loans, and academic and career counseling for low-income, first-generation college students, persons with disabilities, and military-connected students.

The amount awarded is \$510,264. The grant period is September 1, 2020 – August 31, 2021. No match is required.

Missouri Community College Association (MCCA), Missouri Department of Social Services, US Department of Agriculture, SkillUP: Funding will be used to increase employment and training opportunities for Food Stamp recipients.

The amount awarded is \$193,579. The grant period is October 1, 2020 – September 30, 2021. MCC is required to provide a 50% match up to \$46,488.

MCC – Blue River

All for the Children: This event is a college student-led activity that serves as a family resource fair for our community. The goal of this event is to showcase resources available to families to help prevent child abuse and to educate families about the multiple factors that contribute to child abuse. MCC-Blue River hosts over 600 attendees at this program each year. This is MCC-Blue River’s signature event.

MCC – Business & Technology

American Association of Community College – Expanding Community College Apprenticeship Initiative (DOL) – MCC - Business & Technology – Funding will be used to train 150 apprentices by January 31, 2022.

The amount awarded is \$140,000. The grant period is July 1, 2019 – February 28, 2022. No match is required.

St. Louis Community College (DOL) – Missouri Apprenticeships in Manufacturing Program (MoAMP): Funding will be used to establish new pre-apprenticeship programs aligned to enroll 350 students in targeted career pathways of occupations within Advanced Manufacturing. Target occupations are high-demand entry and middle-skills occupations that will provide students with employment and launch them on career pathways to higher-skilled employment.

The amount awarded is \$2,228,308. The grant period is October 1, 2019 – September 30, 2023. MCC required match is \$787,196.

The National Science Foundation - Project MIRA - Machining in Rural Areas - MCC-Business & Technology: Funding will be used to increase the number of highly skilled machining technicians in the Greater Kansas City area. Project MIRA will expand the number of technicians in the precision machining field by 1) Providing virtual instruction through a Zoom link platform to students in rural service areas who cannot travel to the college campus for classes; and 2) Offering contextualized machining math through a video module platform. Project MIRA will increase access to our highly-successful machining program, increasing the pipeline of technicians to local industries by bringing rural students into our classes.

The amount awarded is \$300,000. The grant period is June 1, 2020 – May 30, 2023. No match is required.

MCC – Longview

Flights of Fancy Mega Kite Festival: The Flights of Fancy Mega Kite Festival is MCC-Longview's signature event; the annual kite festival brings thousands of area children and their families to our campus every spring to participate in this FREE one-day event on the third Saturday in April. The overall goal of the kite festival is to bring a unique, family-oriented experience to the area to enjoy, understand the art of kites, and build community. MCC Foundation applies for external grants or contracts throughout the year to support the program. Revenue and expenses are pass thru from the Foundation to support the event.

MCC – Penn Valley

US Department of Education, TRIO, Student Support Services, Project Success: Funding will be used to expand the services of the learning center specifically for low-income, first-generation college students and/or persons with disabilities, all of whom may be academically at-risk. The total amount awarded is \$2,169,865 for the period of September 1, 2020 - August 31, 2025.

The amount awarded is \$433,973. The grant period is September 1, 2020 – August 31, 2021. No match is required.

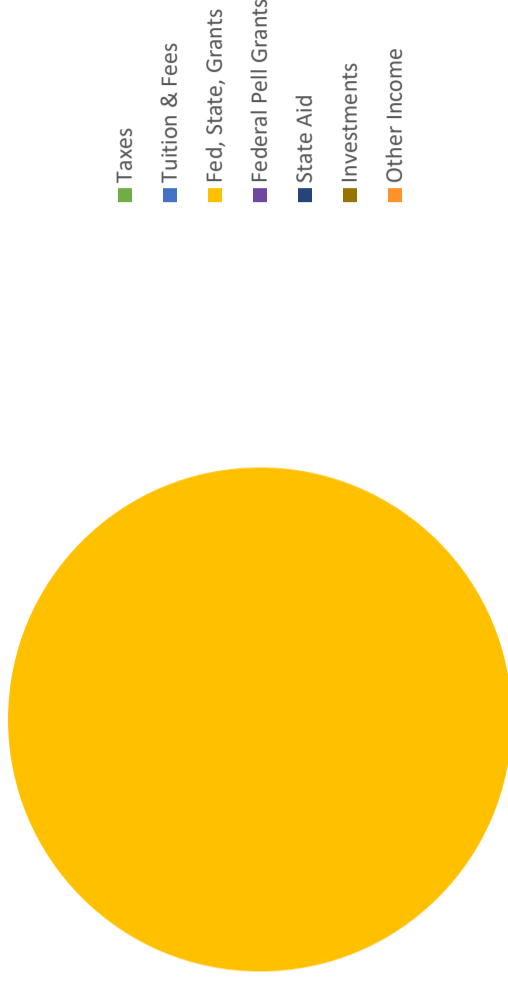
University of Missouri Kansas City (UMKC): Kansas City Urban Renewal Engineering (KCURE) Fellows – MCC - Penn Valley – The University of Missouri – Kansas City Department of Civil and Mechanical Engineering received a grant from the National Science Foundation (NSF) to provide scholarships to engineering students as they matriculate through the secondary-postsecondary STEM pathway. Funding will be used to provide scholarships to 56 engineering students over five years. MCC will recruit meritorious students interested in engineering for the KCURE scholarship program. The educational pathway includes attending MCC and then transferring to UMKC. Students will be selected based on the level of financial and opportunity based need from the pool of meritorious students.

The amount awarded is \$101,857. The grant period is January 1, 2020– December 31, 2025. No match is required.

FY2021-2022 Budget Restricted Fund (410) Summary

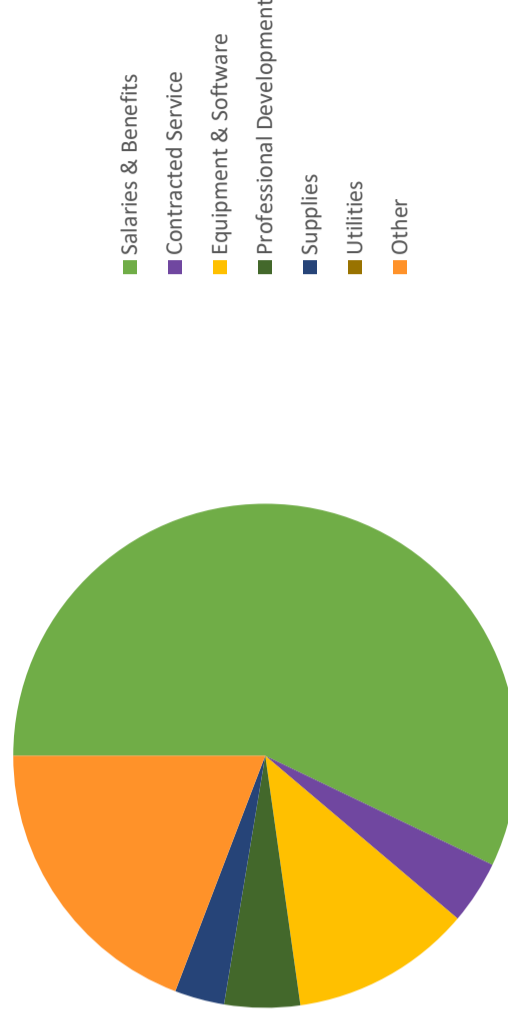
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	(2,541,517)	(2,620,151)	100.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(170)	-	0.00%
Revenue Subtotal	(2,541,687)	(2,620,151)	100.00%
Interfund Transfers	-	-	
Revenue Total	\$ (2,541,687)	\$ (2,620,151)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ 1,479,275	\$ 1,496,705	57.12%
Contracted Service	56,919	106,302	4.06%
Equipment & Software	292,710	303,747	11.59%
Professional Development	107,761	126,935	4.84%
Supplies	188,077	83,599	3.19%
Utilities	-	-	0.00%
Other	416,945	502,863	19.19%
Expense Subtotal	2,541,687	2,620,151	100.00%
Transfer for Debt	-	-	
Expense Total	\$ 2,541,687	\$ 2,620,151	

FY22 Expense by Category



FY2021-2022 Budget
Restricted Fund (410)
Revenue

Administrative Center (100)

Department	Fed, State, Grants			Federal Pell			TOTAL
	Taxes	Tuition & Fees	Grants	Grants	Investments	Other Income	
00000 GENERAL	\$ -	\$ -	(838,244)	\$ -	\$ -	\$ -	(838,244)
30316 ED OPP CTR	-	-	(338,560)	-	-	-	(338,560)
30319 EOC YEAR END	-	-	(109,114)	-	-	-	(109,114)
40481 SKILLUP	-	-	(157,075)	-	-	-	(157,075)
60717 NASA-MO.SPACE GRANT CONSORTIUM	-	-	(6,768)	-	-	-	(6,768)
Department Totals	\$ -	\$ -	(1,449,761)	\$ -	\$ -	\$ -	(1,449,761)

Penn Valley (400)

Department	Fed, State, Grants			Federal Pell			TOTAL
	Taxes	Tuition & Fees	Grants	Grants	Investments	Other Income	
40306 STUDENT SUPPORT SVCS 8/99	\$ -	\$ -	(412,698)	\$ -	\$ -	\$ -	(412,698)
40480 CHW-CURRICULUM-MO.DHSS	-	-	(31,107)	-	-	-	(31,107)
60719 NSF-KC URBAN R ENGINEER UMIKC	-	-	(5,848)	-	-	-	(5,848)
Department Totals	\$ -	\$ -	(449,653)	\$ -	\$ -	\$ -	(449,653)

Business & Technology (500)

Department	Fed, State, Grants			Federal Pell			TOTAL
	Taxes	Tuition & Fees	Grants	Grants	Investments	Other Income	
20834 NSF-ATE	\$ -	\$ -	(76,456)	\$ -	\$ -	\$ -	(76,456)
40202 MOAMP - APPRENTICESHIPS	-	-	(622,065)	-	-	-	(622,065)
40203 AACC - APPRENTICESHIPS	-	-	(22,216)	-	-	-	(22,216)
Department Totals	\$ -	\$ -	(720,737)	\$ -	\$ -	\$ -	(720,737)

FY2021-2022 Budget Restricted Fund (410) *Expense*

Administrative Center (100)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
30316 ED OPP CTR	\$ 292,525	\$ 35,195	\$ -	\$ 8,840	\$ 2,400	\$ -	\$ 1,600	\$ 340,560
30319 EOC YEAR END	62,796	6,326	-	3,992	3,000	-	31,000	107,114
40475 SKILL UP/SNAP GRANT MATCH	-	-	-	-	-	-	(21,070)	(21,070)
40481 SKILLUP	104,490	-	-	750	75	-	72,830	178,145
60398 PROGRAM IMPROVEMENTS	-	33,066	42,000	3,420	25,500	-	-	103,986
60717 NASA-MO.SPACE GRANT CONSORTIUM	2,295	-	-	500	3,973	-	-	6,768
60718 MO.SPACE CONSORTIUM MATCH	6,763	-	-	-	-	-	(6,763)	-
Department Totals	\$ 468,869	\$ 74,587	\$ 42,000	\$ 17,502	\$ 34,948	\$ -	\$ 77,597	\$ 715,503

Longview (200)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20214 AUTOMOTIVE TECHNOLOGY	\$ 109,319	\$ -	\$ 59,008	\$ -	\$ 6,500	\$ -	\$ -	\$ 174,827
Department Totals	\$ 109,319	\$ -	\$ 59,008	\$ -	\$ 6,500	\$ -	\$ -	\$ 174,827

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20206 VETERINARY TECHNOLOGY	\$ 71,667	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 81,667
20207 PRACTICAL NURSING	-	-	10,000	-	-	-	-	10,000
20263 AGRICULTURE	-	-	4,180	-	-	-	-	4,180
20267 SURGICAL TECHNOLOGY	-	-	10,000	-	-	-	-	10,000
20295 RADIOLOGICAL TECHNOLOGY	-	-	10,000	-	-	-	-	10,000
Department Totals	\$ 71,667	\$ -	\$ 44,180	\$ -	\$ -	\$ -	\$ -	\$ 115,847

Penn Valley (400)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20207 PRACTICAL NURSING	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 1,000	\$ 11,000
20209 PHYSICAL THERAPY	-	-	-	-	-	-	8,200	8,200
20213 ART-INSTRUCTION	-	-	-	-	-	-	1,000	1,000
20230 DENTAL ASSISTANT	-	-	10,000	5,000	-	-	3,200	18,200
20233 CRIMINAL JUSTICE	-	-	-	-	-	-	1,000	1,000
20238 NURSING	126,200	6,000	10,000	45,576	-	-	6,000	193,776
20258 PARALEGAL	-	-	-	-	-	-	3,026	3,026
20264 EARLY CHILDHOOD EDUCATION	-	-	-	-	-	-	3,500	3,500
20267 SURGICAL TECHNOLOGY	-	-	19,000	-	-	-	3,700	22,700

FY2021-2022 Budget Restricted Fund (410) *Expense*

Penn Valley (400) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20292 OCCUPATIONAL THERAPY-INSTRUCT	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ 5,000	\$ 8,000
20293 HEALTH INFORMATION MANAGEMENT	-	-	5,000	-	-	-	4,000	9,000
20294 EMERGENCY MED SERVICES	-	-	-	1,500	-	-	2,500	4,000
20295 RADIOLOGICAL TECHNOLOGY	-	-	-	3,000	-	-	3,500	6,500
20356 VIRTUAL HOSPITAL	-	4,400	-	-	-	-	1,000	5,400
40306 STUDENT SUPPORT SVCS 8/99	354,323	11,950	-	21,475	2,350	-	22,600	412,698
40480 CHW-CURRICULUM-MO.DHSS	1,039	-	-	500	413	-	29,155	31,107
60719 NSF-KC URBAN R ENGINEER UMKC	5,803	-	-	45	-	-	-	5,848
Department Totals	\$ 487,365	\$ 22,350	\$ 54,000	\$ 80,096	\$ 2,763	\$ -	\$ 98,381	\$ 744,955

Business & Technology (500)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20221 ENGINEERING TECHNOLOGY	\$ -	\$ -	\$ 48,120	\$ -	\$ -	\$ -	\$ -	\$ 48,120
20265 HVAC	-	-	10,000	-	-	-	-	10,000
20268 COMPUTER INTEGRTD MACHN & MNFG	-	-	20,000	-	-	-	-	20,000
20269 LINEMEN TECHNICIAN PROGRAM	-	-	10,000	-	-	-	-	10,000
20725 WELDING	-	3,000	12,982	-	-	-	-	15,982
20834 NSF-ATE	69,004	-	-	4,622	2,830	-	-	76,456
40202 MOAMP - APPRENTICESHIPS	210,396	-	-	22,215	4,200	-	385,254	622,065
40203 AACC - APPRENTICESHIPS	17,110	-	-	2,500	-	-	2,606	22,216
40204 MO-AMP MATCH	62,975	-	-	-	-	-	(62,975)	-
Department Totals	\$ 359,485	\$ 3,000	\$ 101,102	\$ 29,337	\$ 7,030	\$ -	\$ 324,885	\$ 824,839

Blue River (600)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20381 POLICE ACADEMY	\$ -	\$ 6,365	\$ 3,457	\$ -	\$ 32,358	\$ -	\$ 2,000	\$ 44,180
Department Totals	\$ -	\$ 6,365	\$ 3,457	\$ -	\$ 32,358	\$ -	\$ 2,000	\$ 44,180

600 Unexpended Plant Fund

The Plant Funds are funds associated with purchasing, maintaining and recording the College's property, plant and equipment. The funds are managed centrally and used to account for the acquisition, construction, and maintenance of the College's physical plant and assets.

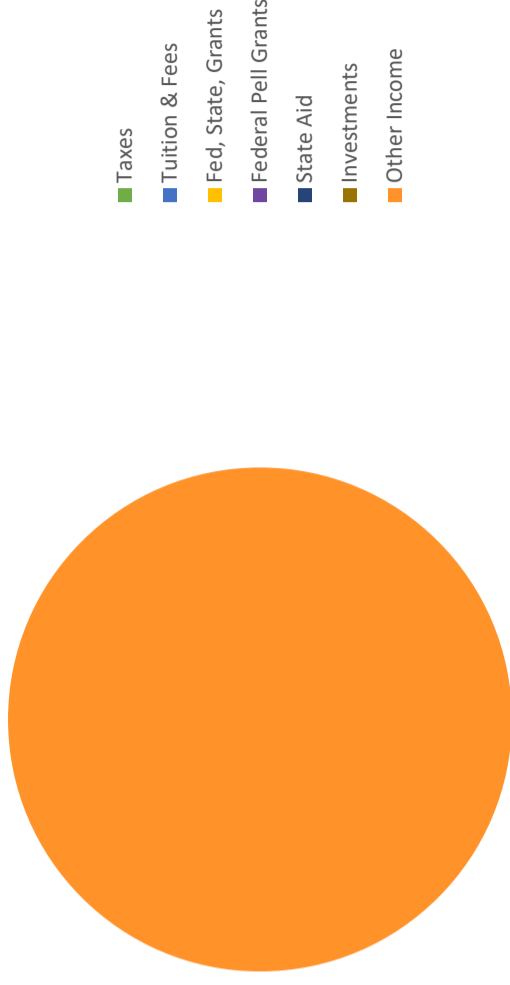
The Unexpended Plant Fund is unexpended resources from various sources used to finance the construction, renovation and acquisition of long-lived assets for college purposes;

The Plant Funds are important components for calculating MCC's net position reported to the Board of Trustees monthly and captured in the annual audit.

FY2021-2022 Budget Unexpended Plant Fund (600) Summary

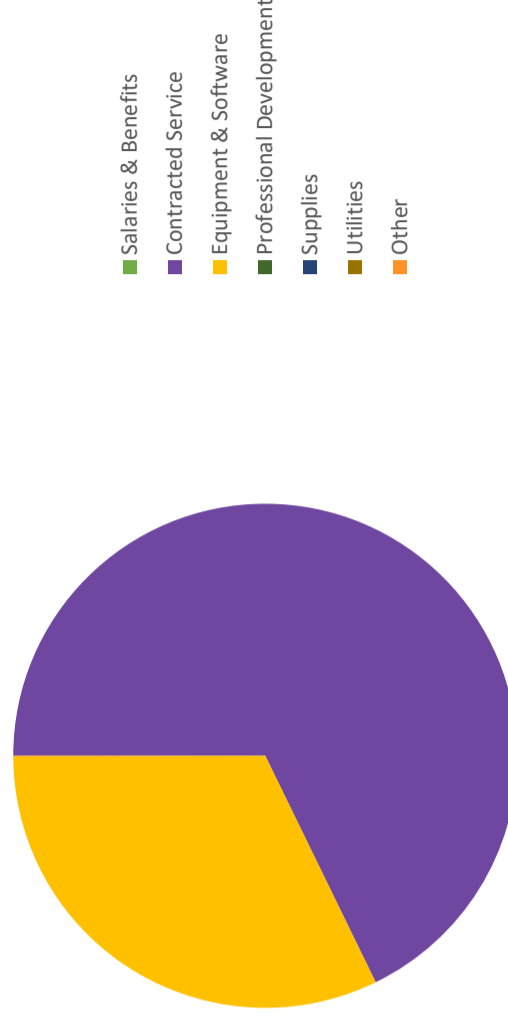
Revenue	FY2020-2021	FY2021-2022	FY22 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(1,029,632)	(1,057,921)	100.00%
Revenue Subtotal	(1,029,632)	(1,057,921)	100.00%
Interfund Transfers	(7,759,935)	(7,754,502)	
Revenue Total	\$ (8,789,567)	\$ (8,812,423)	

FY22 Revenue by Category



Expense	FY2020-2021	FY2021-2022	FY22 %
Salaries & Benefits	\$ -	\$ -	0.00%
Contracted Service	7,759,935	7,754,502	67.78%
Equipment & Software	3,053,610	3,683,086	32.19%
Professional Development	-	-	0.00%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	3,200	3,200	0.03%
Expense Subtotal	10,816,745	11,440,788	100.00%
Transfer for Debt	-	-	
Expense Total	\$ 10,816,745	\$ 11,440,788	

FY22 Expense by Category





FY2021-2022 Budget
Unexpended Plant Fund (600)
Revenue

Administrative Center (100)

Department		Taxes	Tuition & Fees	Fed, State, Grants		Federal Pell Grants		Investments	Other Income	TOTAL
				Grants	Grants	Grants	Grants			
00000	GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,057,921)	\$ (1,057,921)
Department Totals		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,057,921)	\$ (1,057,921)

FY2021-2022 Budget
Unexpended Plant Fund (600)
Expense

Administrative Center (100)

Department	GENERAL	INSTITUTIONAL SUPPORT	DESIGNATED IT PROJECTS	MAINTENANCE / PLANT	DESIGNATED MAINTENANCE FACILTS	Department Totals	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000	\$					\$			3,683,086					3,683,086
10100													3,200	3,200
10998			500,000											500,000
50500				6,754,502										6,754,502
50998				500,000										500,000
Department Totals				7,754,502		\$			3,683,086				3,200	\$ 11,440,788

Financial Reports

As part of the financial planning process, MCC prepares budget analysis reports to identify trends, opportunities for changes, or potential areas of concern earlier in the planning process.

The first statement is the Five-Year Financial Plan for the Operational Funds (110, 120 and 180), followed by the five-year Budget Projections report for all Plant Funds (600, 610 and 710). Finally, the Lease Payment Schedule is included.

The following assumptions and conclusions were used in creating the Five-Year Financial Plan for the Operational Funds:

Assumptions

MCC will continue to be constrained by limited revenue growth while normal operating expenses are expected to continue to increase. For the next two future fiscal years (FY23 and FY24), the following assumptions were used:

- Property taxes will continue to increase;
- State aid will continue to remain flat;
- Tuition and fees revenue will remain flat;
- Expenses will generally increase at an aggregate rate of 0.5%;
- Debt will continue to be budgeted through 2045 when the debt is retired;
- The administration will continue to budget the \$500,000 set aside for facilities and \$500,000 set aside for IT deferred maintenance

Conclusions

The Administration will continue to examine various strategies to increase revenue and/or decrease expenses, including but not limited to:

- Continuing to aggressively advocate increasing state aid for Missouri's community colleges;
- Increasing adult enrollment;
- Eliminating process and policy barriers to enrollment and retention;
- Improving retention through implementation of guided pathways;
- Increasing enrollment of under-represented or under-served student populations;
- Improving both marketing and communications strategies;
- Expanding Career and Technical Education (CTE) offerings;
- Increasing energy efficiency initiatives to reduce ongoing utility costs

Five-Year Financial Plan - Operational Funds
General Fund (110), Special Projects Fund (120) and Workforce & Economic Development Fund (180)
Revenue

	2019-20	2020-21	2021-22	2022-23	2023-24
	Adopted Budget	Proposed Budget	Proposed Budget	Projected Budget	Projected Budget
STUDENT FEES					
General Fund Programs	\$ 41,343,459	\$ 39,870,331	\$ 39,800,000	\$ 39,402,000	\$ 39,007,980
Special Projects Fund	1,053,064	1,335,500	1,060,108	-	-
Workforce & Economic Development Fund	5,397,343	5,480,750	6,584,400	6,781,932	6,985,390
STATE AID					
General Fund Programs Core	29,488,166	27,030,819	30,328,166	30,328,166	30,328,166
Maintenance and Repair	1,151,299	1,055,357	1,151,299	1,151,299	1,151,299
LOCAL TAXES					
General Fund	35,710,679	35,860,000	39,600,000	39,996,000	40,395,960
VOCATIONAL REVENUE					
Vocational Programs	1,537,468	1,486,431	1,593,125	1,593,125	1,593,125
Special Projects Fund	20,000	-	-	-	-
Workforce & Economic Development Fund	750,000	875,000	750,000	750,000	750,000
FEDERAL GRANT					
Administrative	103,000	251,611	461,534	356,573	251,611
One-Time Special Funding	-	1,000,000	800,000	-	-
INVESTMENT INCOME					
General Fund	940,000	740,000	740,000	740,000	740,000
MISCELLANEOUS INCOME					
General Fund Programs	3,676,441	2,921,770	470,700	470,700	470,700
Special Projects Fund	147,346	-	-	-	-
Workforce & Economic Development Fund	1,985,000	1,336,326	1,007,951	1,259,939	1,574,924
Auxiliary Service Interfund Transfer		1,465,474	807,187	847,546	889,923
TOTAL REVENUE	\$ 123,303,265	\$ 120,709,369	\$ 125,154,470	\$ 123,677,280	\$ 124,139,078

Five-Year Financial Plan - Operational Funds
General Fund (110), Special Projects Fund (120) and Workforce & Economic Development Fund (180)
Expense

	2019-20	2020-21	2021-22	2022-23	2023-24
	Adopted Budget	Proposed Budget	Proposed Budget	Projected Budget	Projected Budget
INSTITUTIONAL SUPPORT					
Institutional Support	\$ 28,867,154	\$ 27,088,302	\$ 27,321,750	\$ 27,053,268	\$ 27,075,622
INSTRUCTIONAL SUPPORT					
Instruction	46,531,988	44,606,045	48,533,345	47,290,678	47,527,131
STUDENT SERVICES					
Student Services	13,436,130	13,703,868	14,190,120	14,161,071	14,231,876
PHYSICAL FACILITIES					
Facilities Department	12,305,469	12,460,456	12,626,572	12,626,572	12,689,705
ACADEMIC SUPPORT					
Academic Support	12,276,910	13,514,061	13,151,479	13,217,236	13,283,322
STUDENT AID (SCHOLARSHIP/WAIVERS)					
Institutional Scholarship/Waivers	1,625,466	1,576,702	1,576,702	1,576,702	1,576,702
DEBT SERVICE					
Gross Lease Payment Debt	6,260,148	5,759,935	6,754,502	6,751,753	6,754,720
Less Funding by Reserve/Interest	2,000,000	2,000,000	1,000,000	1,000,000	1,000,000
TOTAL EXPENSES	123,303,265	120,709,369	125,154,470	123,677,280	124,139,078
REVENUE OVER (UNDER) EXPENDITURES AND DEBT SERVICE OBLIGATION	\$ -	\$ -	\$ -	\$ -	\$ -

Budget Projections - All Plant Funds (600, 610, 710)

	FY 2020-Actuals				FY 2021				FY 2022				FY 2023				FY 2024			
	Unexpended Plant	Invested in Plant	Building Corp	Total Budget	Unexpended Plant	Invested in Plant	Building Corp	Total Budget	Unexpended Plant	Invested in Plant	Building Corp	Total Budget	Unexpended Plant	Invested in Plant	Building Corp	Total Budget	Unexpended Plant	Invested in Plant	Building Corp	Total Budget
Beginning Fund Balance	28,770,655	42,008,483	29,215,043	99,994,181	18,415,121	44,873,950	29,316,195	92,605,266	14,991,216	44,486,422	29,714,500	89,192,138	11,368,982	44,098,885	30,232,593	85,700,470	7,778,482	43,711,367	30,890,686	82,380,535
INCOME:																				
Rental Income-Sprint	915,520	-	-	915,520	1,027,108	-	-	1,027,108	1,057,921	-	-	1,057,921	1,089,655	-	-	1,089,655	1,122,346	-	-	1,122,346
Donated Property/Equipment	132,403	-	-	132,403	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income - Net Lease Payment	132,403	-	-	132,403	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Misc. Income	-	(628,915)	753	(628,162)	-	-	5,760,148	5,760,148	-	-	5,760,633	5,760,633	-	-	5,757,884	5,757,884	-	-	5,760,851	5,760,851
Total Revenues	1,047,923	(628,915)	5,743,843	6,162,851	1,027,108	-	5,760,148	6,787,256	1,057,921	-	5,760,633	6,816,554	1,089,655	-	5,757,884	6,847,539	1,122,346	-	5,760,851	6,883,197
EXPENSES:																				
Non-Capital Projects	3,575,070	-	-	3,575,070	2,487,701	-	-	2,487,701	2,487,701	-	-	2,487,701	2,487,701	-	-	2,487,701	2,487,701	-	-	2,487,701
Capital Projects	4,675,467	-	-	4,675,467	2,195,385	-	-	2,195,385	2,195,385	-	-	2,195,385	2,195,385	-	-	2,195,385	2,195,385	-	-	2,195,385
Depreciation Expense	2,662,001	-	-	2,662,001	2,582,912	-	-	2,582,912	2,582,912	-	-	2,582,912	2,582,912	-	-	2,582,912	2,582,912	-	-	2,582,912
MCC Rent Expense (Net Lease Payment)	5,743,090	-	-	5,743,090	5,760,148	-	-	5,760,148	5,760,633	-	-	5,760,633	5,757,884	-	-	5,757,884	5,760,851	-	-	5,760,851
Trustee Expenses	3,237	-	-	3,237	3,200	-	-	3,200	3,200	-	-	3,200	3,200	-	-	3,200	3,200	-	-	3,200
Bond Amortization Expense	-	-	452,639	452,639	-	-	229,820	229,820	-	-	229,820	229,820	-	-	229,820	229,820	-	-	229,820	229,820
Interest Expense	-	-	1,381,736	1,381,736	764,727	-	1,210,333	1,979,062	993,669	-	1,095,533	2,089,532	993,669	-	952,894	1,946,733	993,669	-	952,894	1,797,720
Total Expenses	13,996,864	2,662,001	5,642,691	22,301,556	11,211,160	2,582,912	5,361,662	19,155,915	11,440,788	2,582,912	5,242,540	19,246,240	11,438,039	2,582,912	5,099,791	19,120,742	11,441,006	2,582,912	4,952,758	18,976,676
Revenues Over (Under) Expenses :	(12,948,941)	(3,290,916)	101,152	(16,138,705)	(10,184,052)	(2,582,912)	396,305	(12,368,659)	(10,382,867)	(2,582,912)	518,093	(12,447,686)	(10,346,394)	(2,582,912)	658,093	(12,273,203)	(10,318,660)	(2,582,912)	806,093	(12,093,479)
Fund Transfers Incoming:																				
From Operations - Lease Payment	5,759,395	-	-	5,759,395	5,760,148	-	-	5,760,148	5,760,633	-	-	5,760,633	5,757,884	-	-	5,757,884	5,760,851	-	-	5,760,851
From Operations - Deferred Maintenance	1,500,000	-	-	1,500,000	500,000	-	-	500,000	500,000	-	-	500,000	500,000	-	-	500,000	500,000	-	-	500,000
From Operations - Deferred IT Maintenance	500,000	-	-	500,000	500,000	-	-	500,000	500,000	-	-	500,000	500,000	-	-	500,000	500,000	-	-	500,000
From Operations - Additional Transfer	(5,165,988)	6,156,383	-	990,395	-	2,195,385	-	2,195,385	-	2,195,385	-	2,195,385	-	2,195,385	-	2,195,385	-	2,195,385	-	2,195,385
Change in Accounting Principle	2,593,407	6,156,383	-	8,749,790	6,760,148	2,195,385	-	8,955,532	6,760,633	2,195,385	-	8,956,018	6,757,884	2,195,385	-	8,953,269	6,760,851	2,195,385	-	8,956,236
Change to Fund Balance	(10,395,534)	2,865,467	101,152	(7,368,915)	(3,423,905)	(387,528)	396,305	(3,413,127)	(3,622,234)	(387,528)	518,093	(3,491,669)	(3,590,500)	(387,528)	658,093	(3,319,935)	(3,557,809)	(387,528)	806,093	(3,137,244)
Ending Fund Balance	18,415,121	44,873,950	29,316,195	92,605,266	14,991,216	44,486,422	29,714,500	89,192,138	11,368,982	44,098,885	30,232,593	85,700,470	7,778,482	43,711,367	30,890,686	82,380,535	4,220,673	43,323,839	31,696,778	79,243,281

Lease Payment Details and Debt Ratios

Principal and interest payments are due to the bondholders on Jan 1 and July 1. As such, MCC's payment must be made to the Trustee a few days prior to the scheduled due dates.

Table 1 Breakdown of FY2021 Lease Payment by Bond Issue:											
MCC Building Corp Bond Issue	Purpose	FY 2018	FY 2019	FY 2020	FY 2021	Dec 2021 Interest Payment	June 2022 Interest Payment	June 2022 Principal Payment	Debt Balance 6/30/22	FY 2022 Lease Payment = Principal + Interest	Fiscal Year that Bond Issue is Paid Off
2014	REFI 06/08 ISSUES W/14				\$ 35,805,000	\$ 547,817	\$ 547,817	\$ 4,665,000	\$ 31,140,000	\$ 5,760,633	2028
2020	Series 2020 Bond				\$ 43,510,000	\$ 496,934	\$ 496,934	\$ -	\$ 43,510,000	\$ 993,869	2045
Table 2 Debt Financial Ratios:											
Debt Burden Ratio		FY 2020	FY 2019	FY 2018	FY 2017	FY 2016	Target	Comments			
		5.1%	5.3%	5.2%	5.4%	4.9%	< 7%	Measures the cost of borrowing to overall expenses			
Debt Service Coverage		0.38	2.71	3.19	3.21	3.74	none	Measures excess of income over adjusted expenses to cover annual debt service payment			
Viability Ratio		1.39	1.32	1.00	0.99	0.76	.6-1	Measures resources (i.e. cash, investments, receivables less non-debt related liabilities) to pay off debt. HLC recommends 100% or 1.			
Table 3 Lease Payment Funding Source & Debt Schedule:											
Fiscal Year	LEASE PAYMENT - GROSS & NET				LEASE FUNDING SOURCE			DEBT SCHEDULE			
	Gross Lease Payment	Reductions *	Net Lease Payment*	Operations	Unexpended Plant	Debt Balance - 7/1/xx	Principal Payment	Debt Balance - 6/30/xx	Interest Payment		
2020	5,760,148	-	5,760,148	5,760,148	-	44,795,000	4,445,000	40,350,000	1,315,148		
2021	6,524,662	-	6,524,662	6,524,662	-	83,860,000	4,545,000	79,315,000	1,979,662		
2022	6,754,502	-	6,754,502	6,754,502	-	79,315,000	4,665,000	74,650,000	2,089,502		
2023	6,751,753	-	6,751,753	6,751,753	-	74,650,000	4,805,000	69,845,000	1,946,753		
2024	6,754,720	-	6,754,720	6,754,720	-	69,845,000	4,965,000	64,880,000	1,799,720		
2025	6,753,097	-	6,753,097	6,753,097	-	64,890,000	5,105,000	59,785,000	1,648,097		
2026	6,751,884	-	6,751,884	6,751,884	-	59,785,000	5,260,000	54,525,000	1,491,884		
2027	6,755,928	-	6,755,928	6,755,928	-	54,525,000	5,425,000	49,100,000	1,330,928		
2028	6,754,923	-	6,754,923	6,754,923	-	49,100,000	5,590,000	43,510,000	1,164,923		
2029	3,113,869	-	3,113,869	3,113,869	-	43,510,000	2,120,000	41,390,000	993,869		
2030	3,115,269	-	3,115,269	3,115,269	-	41,390,000	2,185,000	39,205,000	930,269		
2031	3,114,719	-	3,114,719	3,114,719	-	39,205,000	2,250,000	36,955,000	864,719		
2032	3,114,719	-	3,114,719	3,114,719	-	36,955,000	2,295,000	34,660,000	819,719		
2033	3,113,819	-	3,113,819	3,113,819	-	34,660,000	2,340,000	32,320,000	773,819		
2034	3,117,019	-	3,117,019	3,117,019	-	32,320,000	2,390,000	29,930,000	727,019		
2035	3,114,219	-	3,114,219	3,114,219	-	29,930,000	2,435,000	27,495,000	679,219		
2036	3,115,519	-	3,115,519	3,115,519	-	27,495,000	2,485,000	25,010,000	630,519		
2037	3,112,713	-	3,112,713	3,112,713	-	25,010,000	2,535,000	22,475,000	577,713		
2038	3,113,844	-	3,113,844	3,113,844	-	22,475,000	2,590,000	19,885,000	523,844		
2039	3,115,569	-	3,115,569	3,115,569	-	19,885,000	2,650,000	17,235,000	465,569		
2040	3,115,944	-	3,115,944	3,115,944	-	17,235,000	2,710,000	14,525,000	405,944		
2041	3,114,969	-	3,114,969	3,114,969	-	14,525,000	2,770,000	11,755,000	344,969		
2042	3,114,181	-	3,114,181	3,114,181	-	11,755,000	2,835,000	8,920,000	279,181		
2043	3,116,850	-	3,116,850	3,116,850	-	8,920,000	2,905,000	6,015,000	211,850		
2044	3,112,856	-	3,112,856	3,112,856	-	6,015,000	2,970,000	3,045,000	142,856		
2045	3,117,319	-	3,117,319	3,117,319	-	3,045,000	3,045,000	0	72,319		



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