



# ADOPTED BUDGET

## 2020-2021

**MCC**

Metropolitan  
Community College



BLUE RIVER  
BUSINESS & TECHNOLOGY  
LONGVIEW  
MAPLE WOODS  
PENN VALLEY  
ONLINE

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Date: June 18, 2020  
To: Board of Trustees  
Subject: Operating Budget for Fiscal Year 2020-2021

I am pleased to present the operating budget plan for July 1, 2020 through June 30, 2021 for adoption by the Board of Trustees. The budget plan utilizes forecasts and assumptions based on the most current information available. We are pleased to present a balanced budget with revenue matching expenses. While we are providing a balanced budget, we are in extraordinary times and do expect that we may have to make necessary adjustments.

The General Fund (110) budget includes several assumptions to project revenue for property tax, state aid, and tuition and fees based on enrollment projections as follows:

- Property taxes remain flat
- State appropriations will continue to remain flat
- Tuition and fees revenue will decrease

A few highlights for this budget cycle are as follows:

- Revenue projections include the board approved tuition adjustments from March 2020
- Expenses have been realigned to support current needs and strategic goals
- Funding to support strategic initiatives and strategic priorities tied directly to MCC's updated Strategic Plan
- The administration will continue to strategically utilize the \$1,500,000 set aside for facilities and \$500,000 set aside for IT deferred maintenance

As noted above, the budget is balanced with budget expenses equal to projected new revenues ensuring the financial sustainability for the College. Given what we know at the present time, we feel confident that the budget plan presented to the Board of Trustees for adoption will allow MCC to achieve our mission of preparing students, serving communities, and creating opportunities.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Kimberly Beatty', written in a cursive style.

Dr. Kimberly Beatty  
Chancellor

# **ANNUAL BUDGET**

*Fiscal Year July 1, 2020 – June 30, 2021*

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# History and Introduction of MCC

## More than a Tradition: The History of Metropolitan Community College

In 1915, the Kansas City community was asking for local higher education opportunities. In response to the growing need, the Kansas City Board of Education approved a post-secondary education experiment called the Kansas City Polytechnic Institute. The Institute was officially established by the school board on May 29, 1915, as the first public institution of higher education in Kansas City.

In a building at 11<sup>th</sup> and Locust streets in downtown Kansas City, we began offering classes on September 7, 1915, with about 200 students. In the beginning, the school included a junior college, a teacher training school, a high school, a mechanic arts school, a trade school and a business training school. A nurse training school was quickly added. We offered classes that prepared students for additional college work and courses that could lead to profitable employment.

We were one of the first two-year colleges in the United States to award the associate degree and became a national model for two-year post-secondary education. We received official accreditation in 1918 by the North Central Association of Secondary Schools and Colleges — the third two-year institution in the country to be accredited by the NCA. The academic standards were considered highly rigorous.

With the junior college division attracting so many students, the name was changed to the Junior College of Kansas City in 1919.

In 1964, seven suburban school districts — Belton, Center, Grandview, Hickman Mills, Lee's Summit, North Kansas City and Raytown — joined the Kansas City School District to create the Metropolitan Community College District. That year, the College's Board of Trustees was elected to govern the district and relinquish governing authority from the Kansas City Board of Education. We became the Junior College District of Metropolitan Kansas City, Missouri, later known as Metropolitan Community College.

As Kansas City expanded into the suburbs in the 1960s, so did MCC, opening the Longview, Maple Woods and Penn Valley campuses in 1969. In the 1980s and 1990s, the Blue Springs, Park Hill, Independence and Fort Osage school districts joined the MCC district. Blue River was named the fourth campus in 1997, and the Business & Technology campus was added in 2002.

Metropolitan Community College now has five campuses throughout the Kansas City region — Blue River, Business & Technology, Longview, Maple Woods and Penn Valley — making access to higher education within reach of all residents of the four Missouri counties of metropolitan Kansas City.

From its start as the Polytechnic Institute, the current community college inherits a proud tradition of more than 100 years of preparing students, serving communities and creating opportunities.

## Metropolitan Community College of Kansas City: One MCC

In 2005, the Board of Trustees adopted a resolution recognizing MCC as one college with five campuses that operate under an umbrella of one Board, one accreditation and one district. Each location is referred to as one of five MCC campuses rather than independent community colleges.

Today we are the oldest and largest public institution of higher learning in Kansas City, Missouri, the fourth-largest higher education

institution in the state of Missouri, and one of the premier community colleges in the nation. With five campuses across the metropolitan area, we serve more than 30,000 students every year. Everything we do is in support of our mission:

**PREPARING STUDENTS, SERVING COMMUNITIES,  
CREATING OPPORTUNITIES**

## Legal Provisions Applicable to the Budget and Tax Levy

### U.S. Constitution Provisions Related to Education

The Tenth Amendment of the Constitution of the United States, with certain limitations imposed by judicial interpretations, reserves the

responsibility for education to the States or to the people.

### Constitution of Missouri Article Related to Education

Article IX of the Missouri Constitution provides in part as follows:

"A general diffusion of knowledge and intelligence being essential to the preservation of the rights and liberties of the people, the general assembly shall establish and maintain free public schools for the gratuitous instruction of all persons in this state. . .

"Adult education may be provided from funds other than ordinary school revenues. . .

"The general assembly shall adequately maintain the state universities and such other educational institutions as it may deem necessary. . ."

### Establishment of the Junior College District of Metropolitan Kansas City

Pursuant to the foregoing and to state legislative enactments and judicial decisions, the management of public school and junior college districts in Missouri, as well as control of their facilities, are subject to the ultimate control of the general assembly. Recognizing the desirability of local control, however, the general assembly has authorized the establishment of junior college districts which are governed by elected trustees.

The Junior College District of Metropolitan Kansas City, Missouri, was established pursuant to 178.770, et. seq., (R.S.Mo.) in 1964 and consisted of the Kansas City, Center, Hickman Mills, Raytown, Grandview, Lee's Summit, North Kansas City, and Belton school districts. Residents in the following school districts have subsequently voted to become part of the District: Blue Springs (April 1984), Park Hill (April 1986), Independence (April 1993), and Fort Osage (April 1993). It is commonly known as Metropolitan Community College (MCC).



# Annual Budget Process for MCC

Pursuant to 67.010, R.S.Mo., The Junior College District of Metropolitan Kansas City, Missouri, a political subdivision of Missouri, prepares an annual budget which includes a financial plan for the ensuing fiscal year and contains the following information:

A budget message describing the important features of the budget and major changes from the preceding year;

Estimated revenues to be received from all sources for the budget year, with a comparative statement of actual or estimated revenues for the two years immediately preceding, itemized by year, fund and source;

Proposed expenditures for each department, office, commission and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the two years immediately preceding, itemized by year, fund, activity, and object;

The amount required for the payment of interest, amortization and redemption charges on the debt of the political subdivision;

A general budget summary.

The budget is prepared under the direction of the District Treasurer, who is the Vice Chancellor of Financial and Administrative Services for MCC. All District officers and employees shall cooperate and provide to the Treasurer such information and such records as shall be required in developing the budget. The Treasurer shall review all the expenditure requests and revenue estimates prior to preparing the proposed budget (67.020.1, R.S.Mo.).

The Treasurer shall then submit the proposed budget along with supporting schedules, exhibits and other explanatory material as may be necessary for the proper understanding of the financial needs and position of the District to the Board of Trustees. At the same time resolutions required to authorize the adoption of the budget and any incidental action required will also be submitted to the Board (67.020.2, R.S.Mo.).

The Board of Trustees may revise, alter, increase or decrease the items contained in the proposed budget provided that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year.

The Board of Trustees will endeavor to approve the budget prior to the beginning of the fiscal year (67.030, R.S.Mo.).

After the Board of Trustees has approved the budget for any year and has adopted the resolutions required to authorize the expenditures proposed in the budget, the District shall not increase the total amount authorized for expenditure from any fund unless and until the Board of Trustees adopts a resolution setting forth the facts and reasons making the increase necessary and adopts a resolution authorizing the expenditures (67.040, R.S.Mo.).

During the fiscal year the Board of Trustees may transfer any unencumbered balance or portion thereof from the expenditure authorization of one department, office, or other classification to another (67.050, R.S.Mo.).

The budget and all related resolutions shall remain on file for three years and shall be public records open to inspection. On all budgets and resolutions so filed, the Treasurer shall attest to the fact that preparation and adoption procedures were lawfully conducted (67.060, R.S.Mo.).

If at the beginning of any fiscal year the Board of Trustees has not adopted the budget and appropriate resolutions, the several amounts authorized and resolutions applicable to the next preceding fiscal year shall be deemed to be re-appropriated for the new fiscal year, until such time as the budget and applicable resolutions are adopted (67.070, R.S.Mo.).

Although there is no requirement that a public hearing be held prior to the adoption of the budget, the Board of Trustees in its discretion may call a public hearing thereon.

In the development of the annual budget, there are two prevailing guidelines. First, total operational fund expenditures cannot exceed operational fund revenues and the budget must be balanced. Second, the Higher Learning Commission (HLC) recommends that organizations maintain a primary reserve ratio of 40 percent of annual operating expenses. This is an unrestricted net assets balance of approximately five months value of operating costs. Generally, institutions operating at this level rely on internal cash flow to meet short-term cash needs and are able to carry on a reasonable level of facilities maintenance and manage modest unforeseen adverse financial events.

## Setting Tax Rates

67.110 RSMo – 1. Each political subdivision in the state, except counties and any political subdivision located at least partially within any county with a charter form of government or any political subdivision located at least partially within any city not within a county, shall fix its ad valorem property tax rates as provided in this section not later than September first for entry in the tax books for each calendar year after December 31, 2008.

Since the District is partially located in Jackson County, a charter form of government, the property tax rate must be set by October first. Clay, Platte and Cass counties are notified by the State Auditor that MCC's deadline to fix its property tax rate is October first rather than September first. Prior to October first, the property tax rate information is delivered to each county to be certified.

Before the District fixes its rate, the Treasurer shall present to the Board of Trustees the following information for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District as entered in the tax book for the fiscal year for which the tax is to be levied, as provided by subsection 3 of section 137.245, R.S.Mo., the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year, the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted, and the tax rate proposed to be set (67.110.1, R.S.Mo.).

Prior to fixing its rates, the Board of Trustees shall hold at least one public hearing on the proposed rates of taxes at which citizens may be heard prior to their approval. The Board of Trustees shall determine the time and place for such hearing. A notice stating the hour, date and place of the hearing shall be published in at least one newspaper qualified under the laws of Missouri in Jackson County. Such notice shall be published at least seven days prior to the date of the hearing. The notice shall include for each tax rate to be levied: the assessed valuation by category of real, total personal and other tangible property in the District for the fiscal year for which the tax is to be levied as provided by subsection 3 of section 137.245, R.S.Mo; the assessed valuation by category of real, total personal and other tangible property in the District for the preceding taxable year; the amount of revenue required to be provided from the property tax as set forth in the annual budget adopted; and the tax rates proposed to be set. The tax rates shall be calculated to produce substantially the same revenues as required in the annual budget adopted as herein provided. Following the hearing, the Board of Trustees shall fix the rates of taxes and cause the same to be entered into the tax book (67.110.2, R.S.Mo.).

After the tax rates have been fixed, the District shall forward to the county clerks of Cass, Clay and Platte Counties and the clerk of the county legislature for Jackson County, the rates so fixed for entry into the tax books.



# District Locations

## MCC Campuses:

1. **MCC-Blue River**  
20301 E. M-78 Highway  
Independence, Missouri 64057
2. **MCC-Business & Technology**  
1775 Universal Avenue  
Kansas City, Missouri 64120
3. **MCC-Longview**  
500 SW Longview Road  
Lee's Summit, Missouri 64081
4. **MCC-Maple Woods**  
2601 NE Barry Road  
Kansas City, Missouri 64156
5. **MCC-Penn Valley**  
3201 Southwest Trafficway  
Kansas City, Missouri 64111

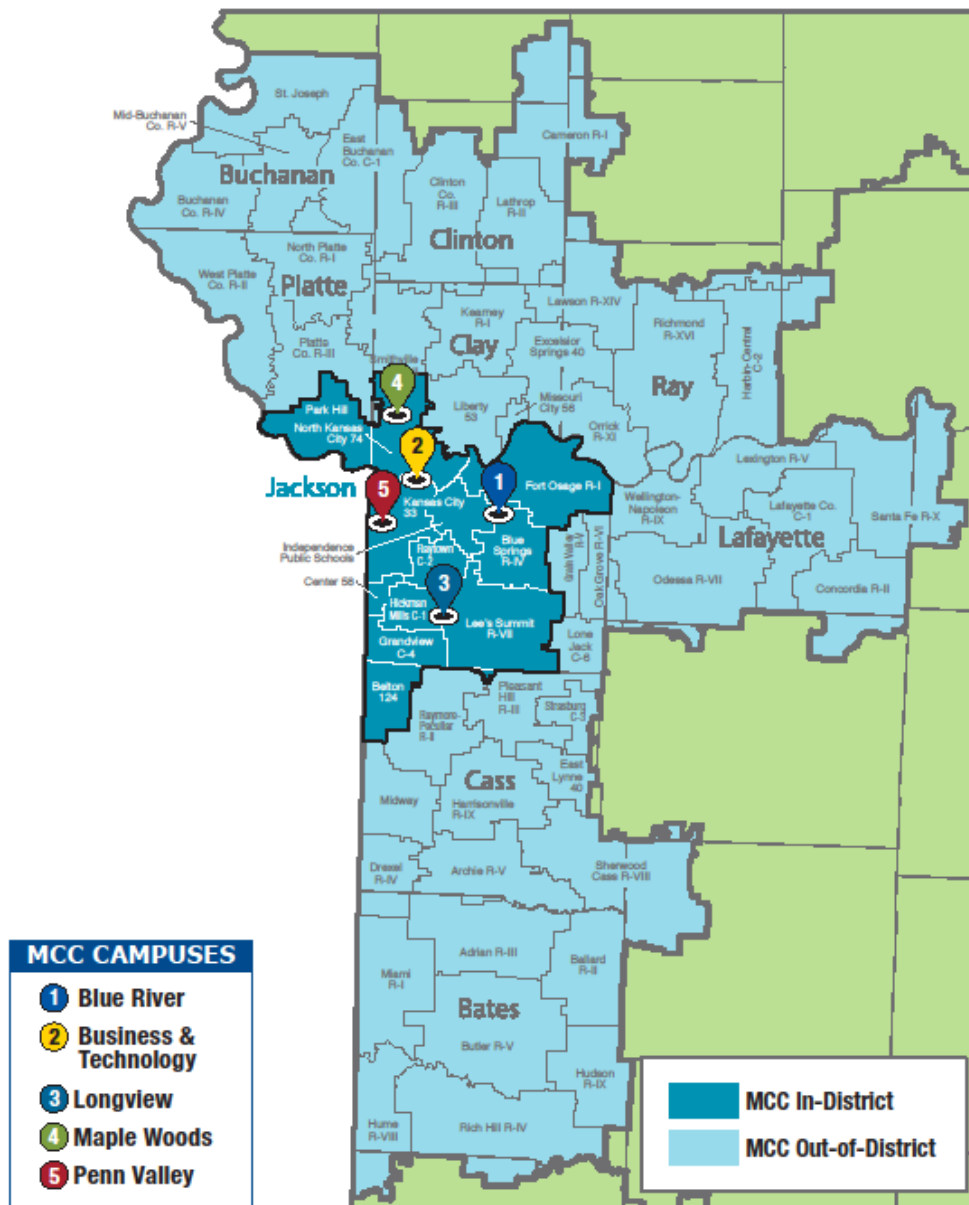
## Sites:

6. **Hillyard Technical Center**  
3434 Faraon Street  
St. Joseph, Missouri 64506

## Other:

7. **MCC-Administrative Center**  
3200 Broadway  
Kansas City, Missouri 64111

# Service Area



## Educational Programs

The five campuses of MCC as well as distance education serve the Kansas City area by providing access to quality higher learning opportunities. Students can choose to get their Associate in Arts, Associate in Arts Teaching, Associate in Computer Science, Associate in Engineering or Associate in Science degrees at MCC before transferring to another college for their junior and senior years. These associate degrees can lead to four-year degrees including but not limited to: art, biology, business, chemistry, computer science, criminal justice, economics, education, engineering, English, foreign language, geography, geology, history, human services, mathematics, music, philosophy, physical education, physics, political science, psychology, social science, social work, sociology, speech and theater arts.

In addition, MCC has developed program-to-program and transfer articulation agreements with a number of colleges and universities to ensure students transition easily to a four-year institution.

MCC also provides career and technical programs that prepare students for immediate employment or career advancement to succeed in some of today's fast-paced professions. MCC confers an Associate in Applied Science degree in many areas including industrial technology, allied health, computers, and human services. Other programs of one year or

less lead to a certificate for students to develop career and technical skills in areas such as public safety and health sciences.

Faculty, administrators and staff collaborate to create an environment that stimulates intellectual growth and nurtures academic freedom for students and instructors. The programs encourage lifelong learning.

The current budget year will support the following instructional programs:

### Career & Technical (CTE) Programming

- Associate in Applied Science programs
- Certificates

### Transfer Degree Programs

- Associate in Arts
- Associate in Arts Teaching
- Associate in Computer Science
- Associate in Engineering
- Associate in Science
- General Education Certificate

A complete list of all academic disciplines and program certificates can be found on MCC's website at [www.mcck.edu/programs](http://www.mcck.edu/programs).

## Tuition & Fees

MCC is a great value. Our tuition is one of the lowest in the area - about 1/3 that of public four-year schools and a tiny fraction of private colleges. High school students who enroll in a course offered at one of the MCC campuses or at their high school are eligible for the discounted high school tuition rate. The discounted rate is 50% of the regular tuition rate depending on the residency status.

We offer many ways to pay, plus a tuition payment plan to make it even easier to afford college. Our current and upcoming tuition rates are shown in the table below. A list of additional fees can be found at [www.mcck.edu/tuition](http://www.mcck.edu/tuition).

	Base Rate	Technology Fee	Student Activity Fee	TOTAL PER CREDIT HOUR
In-District	\$100	\$5	\$2	<b>\$107</b>
Out-of-District	\$191	\$5	\$2	<b>\$198</b>
Out-of-State	\$249	\$5	\$2	<b>\$256</b>
High School	\$50-\$124.50	\$2.50	\$1.00	<b>\$53.50-\$128</b>
Dual Credit	\$50-\$124.50	\$2.50	\$1.00	<b>\$53.50-\$128</b>

## Organizational Structure

### Instruction

MCC supports academic preparation by providing excellence within teaching and learning opportunities for our students. Instruction supports exemplary faculty who deliver high-quality educational programming and promotes academic excellence in teaching by providing opportunities for professional development. With transfer, CTE, and workforce program and course delivery models spanning the traditional classroom, virtual/remote delivery, dual credit options, and online platforms, our certificates and degrees prepare students to achieve their educational goals and endeavors with success. In addition to supporting teaching and learning, the Office of Instruction provides oversight for academic accreditation requirements. Instructional staff support faculty as well in their accreditation-affiliated leadership over credentialing, curriculum,

program review and assessment processes for their academic programs. Academic integrity is the core of these assessments and reviews.

In support of MCC's educational programs and providing students with necessary resources, MCC maintains four exceptional libraries. Our association with MOBIUS, Missouri's library consortium, MCC now has access to thousands of e-books. These collections are augmented by periodicals, DVDs, books on CD, and other media. The libraries also subscribe to a wide variety of databases which provide access to periodical articles, statistics, and other information necessary for scholarly research. Also available for our students are placement and classroom testing, Supplemental Instruction and Embedded Tutoring is provided at each campus.

### Student Services

MCC provides a variety of services to assist students in their educational endeavors. Student development is a vital and integral component of MCC to provide access to and promote student

learning.

Student development professionals, in collaboration with students and college and community resources, will design and deliver

services and programs that promote individual academic, personal and social development in a supportive manner that is inclusive of differences. This includes academic advising, athletics, counseling, career services, campus life and leadership, disabilities support services, enrollment services, and international student services.

Student financial aid professionals work to provide financial assistance from federal and state programs, institutional and foundation scholarships, third party payments, and payment plans to better manage the financial cost of an education. MCC prides itself on remaining affordable for its students through these efforts as well as keeping the cost of tuition low.

## Financial & Administrative Services

MCC provides a variety of critical services to support institutional operations all to provide and maintain an environment that is both safe and welcoming so that learning can take place. The Financial Services department consists of grants finance and compliance, accounts payable, accounting, treasury and investments, and technical support to the enterprise computer systems. The Budget Office provides budget management and financial analysis.

Procurement Services facilitates the solicitation of needed services, supplies, and materials. Other services include the promotion of supplier diversity and oversight of contracts for Auxiliary functions. Facility Services provides oversight of maintenance, custodial, printing and mail, leases and capital projects at MCC's facilities and campuses.

## Institutional Effectiveness, Research and Technology

The office of Enterprise Project Management, Planning & Institutional Effectiveness guides MCC's strategic planning and systematically documents the impact of the strategic plan through tracking key performance indicators (KPIs) for all aspects of the District's operations and reports accomplishments from the prior year in support of accreditation obligations.

Institutional Research (IR) provides high quality data and analyses to facilitate and enhance assessment, policy development and data-informed decision-making. IR also maintains MCC's federal, state

and accreditation compliance by submitting required data to various external agencies.

MCC provides a variety of services that support continuous improvement and student educational goals while bolstering the mission of the College. Information Technology (IT) provides an institution-wide network of systems, connectivity, support, and technology through its infrastructure, computer operations, application development and desktop support teams.

## Legal

MCC's Legal Unit provides service and leadership in proactively managing and coordinating the administrative legal affairs of the College to support and enhance the College's mission, core purpose and core values and to advance the overall mission of the College. The Legal Unit provides a variety of services to support institutional

operations to include counsel, risk analysis safety operations and compliance functions.

MCC's Legal Unit service areas includes the Legal Department, Risk Management, Institutional Equity, and MCCPD.

## Staffing

The goals and priorities of the district will be addressed by a team made up of full-time faculty equivalent (FTFE) and full-time equivalent (FTE) officers, administrators and staff positions funded in the budget:

	General Fund (110)	Special Projects Fund (120)	Designated Fund (170)	Workforce & Econ. Dev. Fund (180)	Auxiliary Fund (190)	Restricted Fund (410)	TOTAL
Officers	9.00						9.00
Administrators	55.00			3.00		1.00	59.00
Faculty - Full Time (Teaching)	219.00	10.00					229.00
Faculty - Full Time (Non-Teaching)	21.00						21.00
Staff - Full Time	494.81	2.00	1.00	30.07	6.50	15.62	550.00
Staff - Part Time Flex	4.32						4.32
<b>Total Employees</b>	<b>803.13</b>	<b>12.00</b>	<b>1.00</b>	<b>33.07</b>	<b>6.50</b>	<b>16.62</b>	<b>872.32</b>

Type of Employee	Part-Time to FTFE/FTE (All Funds)
Part-Time Teaching Faculty	182.46
Summer School Teaching Faculty*	104.00
Part-Time Staff	105.45
<b>Total Employees</b>	<b>391.91</b>

\*All Positions FTFE.



### MISSION

Preparing students, serving communities, creating opportunities

### VISION

Metropolitan Community College will be a high-performing institution that is learning-centered, affordable, and aligned around student success.

### STRATEGIC THEME: *Student Success*

**Goal:** Metropolitan Community College will make data-informed decisions that maximize student success and support excellence in innovation, teaching, learning, and student-centered support services for all learners at every stage of their lives.

#### Objectives:

- a. Move from a more generalized student success approach to adopting a personalized/individualized approach to student success
- b. Implement pathways designed to promote student retention, progress, and completion
- c. Create credit and non-credit programs that align with industries in the Kansas City region
- d. Close the achievement gap for underrepresented students through the intentional use of data and metrics to create robust support mechanisms and programs for students
- e. Identify and remove institutional barriers to student completion
- f. Identify strategies to increase job placement and transfer opportunities for students
- g. Support the ongoing learning and growth of faculty and staff through professional development
- h. Create alternative structures and policies to support efforts to improve teaching and learning

### STRATEGIC THEME: *Equity, Diversity, and Inclusion*

**Goal:** Metropolitan Community College recognizes our obligation to work toward equity and inclusion and to embody the values of access and excellence. We provide fair treatment, access, opportunity, and advancement for all.

#### Objectives:

- a. Create and foster an environment that is respectful of diverse opinions and perspectives
- b. Increase equity in student success throughout the student life cycle using targeted approaches to bridge achievement gaps for underrepresented student populations
- c. Recruit and retain employees to better reflect the diversity and emerging trends of the Kansas City metropolitan area
- d. Continue to develop an institutional infrastructure to promote diversity, inclusion, and equity for students, employees, and community

## **STRATEGIC THEME:** *Resource Development and Alignment*

**Goal:** Metropolitan Community College will increase our ability to sustain and meet current and future institutional priorities while maintaining our accountability to our stakeholders by ensuring sound financial practices through aligning budget and resources with the Strategic Plan.

### **Objectives:**

- a. Create a strategic, fiscally responsible finance plan to support data-informed innovation and decision making
- b. Increase revenue through alternative resource opportunities
- c. Build talent and engage employees with a focus on collaboration, application of knowledge and skills, and developing high-performance teams
- d. Develop and expand enrollment opportunities in new markets and underserved communities

## **STRATEGIC THEME:** *Culture and Environment*

**Goal:** Metropolitan Community College is committed to providing an atmosphere that promotes opportunities to learn in a complex, inclusive environment by valuing differences and fostering the civility and respect of faculty, staff and students, and investing in our culture and environment to enhance the educational value that will contribute to the institution's success.

### **Objectives:**

- a. Define, assess and evaluate our culture and environment within the structure of MCC
- b. Promote effective communication and dissemination of information in our systems, functions, and decision-making processes at all levels of the institution
- c. Foster collaboration, mutual support, and professionalism at all levels to ensure a collegial work environment
- d. Develop an atmosphere of inclusion, civility and respect at all levels and functions within MCC

## **STRATEGIC THEME:** *Structure and Processes*

**Goal:** Metropolitan Community College will increase operational efficiency by improving internal structures and processes so that our college functions more smoothly to maximize student and employee success.

### **Objectives:**

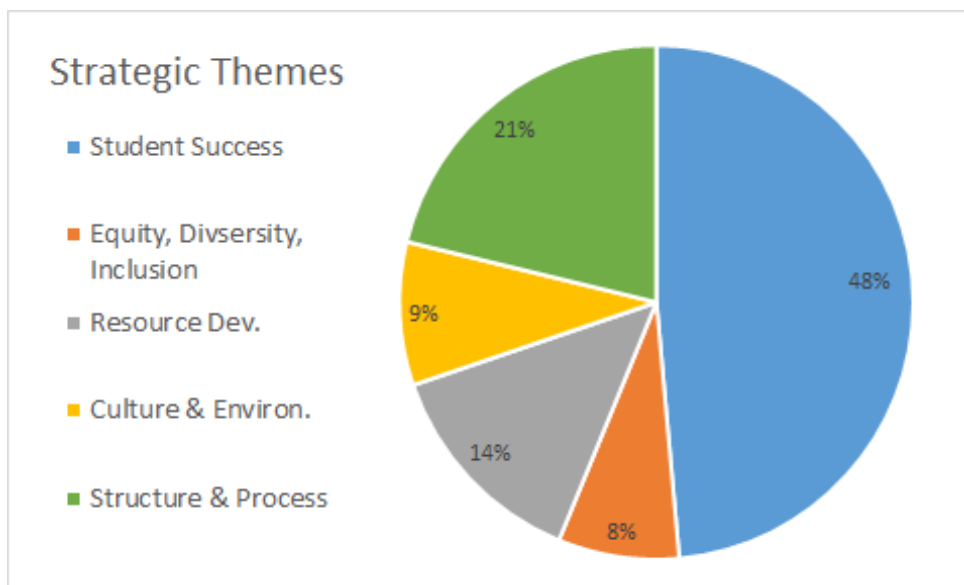
- a. Ensure that operational processes support the strategic priorities identified in this plan
- b. Align campus, department, and committee operating plans with college priorities
- c. Provide ongoing training on processes, systems, and professional development for MCC employees
- d. Maximize use of technology to support our students and employees

# KEY PERFORMANCE INDICATORS

1. Improve student outcomes, disaggregated for these groups: gender, race and ethnicity, and full-time or part-time status.
  - Semester course completion (C or better)
  - Fall to spring persistence
  - Fall to fall persistence
  - Three-year completion rate (certificate/degree)
  - Percent of FTIC students earning 24+ credits in first year (12+ for PT)
  - Transfer to four-year institutions with 30+ credit hours
2. Engage 50% of all personnel in professional development focused on inclusiveness, cultural competence, and equity.
3. Select an instrument to utilize in a baseline inventory of the culture of MCC to be completed by all personnel during 2017-2018.
4. Establish an annual review process through which all college units submit, by January 2018, a plan which is responsive to college priorities for 2018-2019 (institutional effectiveness).
5. Increase the percentage of the operating budget going to instruction by .5% in 2018-2019.
6. Increase the percentage of the operating budget going to student services by .5% in 2018-2019.
7. Identify grants and/or external funding opportunities for MCC. (Baseline to be determined by October 15, 2017)
8. Develop a process that will increase MCC alumni base. (Baseline to be determined by October 15, 2017)

# STRATEGIC THEMES AS A PERCENT OF BUDGET

Campuses and business units were asked to tie their requested budgets to each strategic theme. The pie chart below shows the aggregated allocation of the 2020-2021 budget to the strategic themes.



**Adopted  
FY2020-2021  
Budget**



# Budget at a Glance

Revenues are divided into seven categories: 1) Taxes, 2) Tuition and Fees, 3) Fed, State, Grants, 4) Federal Pell Grants, 5) State Aid, 6) Investments, and 7) Other Income. Expenses are also separated into seven categories: 1) Salaries/Benefits, 2) Contracted Service, 3) Equipment & Software, 4) Professional Development, 5) Supplies, 6) Utilities, and 7) Other.

The following lists provide a detailed breakout of all active accounts that are within each category:

## Revenues

### Taxes

- 410001 TAXES-JACKSON COUNTY
- 410002 TAXES-CLAY COUNTY
- 410003 TAXES-CASS COUNTY
- 410004 TAXES-PLATTE COUNTY

### Tuition and Fees

- 411001 DISTRICT RESIDENT FEE
- 411002 REFUND DISTRICT RESIDENT FEE
- 411003 MISSOURI RESIDENT FEE
- 411005 OUT OF STATE FEE
- 411009 PENALTY CHARGE-RETURNED CHECKS
- 411010 PROGRAM LAB FEE
- 411012 CLINICAL FEE
- 411016 STUDENT ACTIVITY FEE
- 411021 TECHNOLOGY FEE
- 411100 CONTRACTED INSTRUCTION
- 411200 CUST TRNG CLIENT PAY

### Fed, State, Grants

- 412002 VETERANS ADMIN
- 412003 OVERHEAD REVENUE
- 412004 PRIOR YEARS'ADJUSTMENTS
- 412006 HUD
- 412007 DEPT OF EDUCATION
- 412008 DEPT OF HEALTH & HUMAN SERV
- 412012 NATL ENDOWMENT HUMANITIES
- 412013 FEDERAL PROGRAM REVENUE
- 412014 DEPT OF LABOR/OSHA
- 412016 DEPT OF HEALTH & HUMAN SERVICE
- 413003 STATE OF MISSOURI-OTHER
- 413004 MISSOURI VOCATIONAL REVENUE
- 413006 STATE W/H TAX COMPENSATION DED
- 413008 BOARD OF PUBLIC BLDGS BONDS
- 415001 FEDERAL REVENUE THRU LOCAL
- 416002 CARL PERKINS
- 416007 PERKINS BASIC GRANT
- 416008 DEPT OF AGRICULTURE
- 416009 FED PROG REV THROUGH STATE
- 416012 STATE AID

### Federal Pell Grants

- 412019 PELL GRANT

### State Aid

- 413001 STATE AID-CBHE
- 413002 REPAIR/MAINTENANCE-CBHE

### Investments

- 414001 EARNINGS FROM INVESTMENTS
- 417009 REALIZED GAINS /LOSSES-INVSTMN
- 417010 UNREALIZED GAINS / LOSSES

### Other Income

- 417001 MISCELLANEOUS INCOME
- 417002 SALE OF EQUIPMENT/PROPERTY
- 417004 TRANSCRIPT FEE
- 417006 RENTAL INCOME
- 417007 DONATED PROPERTY/EQUIPMNT/SERV
- 417008 NON-FEDERAL/STATE GRANT REV
- 417011 CONTRIBUTION REVENUE
- 417014 OTHER CONTRIBUTIONS
- 417015 PAYMENT PLAN SIGN-UP FEE
- 417016 INSURANCE FEE
- 417017 NON-FEDERAL OVERHEAD REVENUE
- 417019 LATE FEE
- 417022 CUSTOMIZED PAY PLAN FEE
- 417023 GAINS/LOSS-CAP ASSET
- 417024 PASS-THROUGH COURSE FEE
- 417025 INSURANCE PROCEEDS
- 417026 CONTRIBUTION FROM MCC FOUNDTN
- 417030 OTHER STUDENT FEES & ACTIVITY
- 417035 OTHER PROGRAM REVENUE
- 417036 ADMISSIONS (NON-ACADEMIC)
- 418203 TRADE BOOKS
- 418204 SUPPLIES
- 418205 SOFTGOODS
- 418206 SALES TAX COMP & VARIANCE
- 418207 MISC INCOME-BOOKSTORE
- 418208 BOOKSTORE COMMISSIONS
- 418210 TEXT BOOK RENTAL
- 418211 NON RETURNED RENTAL SALE
- 418219 SOFTWARE SALES
- 418301 FOOD SERVICE COMMISSIONS
- 418401 MEMBERSHIP
- 418402 INITIATION
- 418403 FACILITY RENTALS
- 418404 CONCESSION
- 418405 GROUP EXERCISE
- 418406 DAILY PASSES
- 418407 CONTRACTED RENTALS
- 418408 MISC REVENUE-REC CTRS
- 418409 LEAGUES
- 418410 SWIM LESSONS
- 418411 PERSONAL TRAINING
- 418412 SPORT LESSONS
- 418413 CAMPS/CLINICS
- 418414 TEAM/INDIVIDUAL RENTAL
- 418415 SUMMER TEAMS
- 418416 TOURNAMENTS
- 418417 SOCCER
- 419000 BOND AMORTIZATION REVENUE

# Expenses

## Salaries/Benefits

- 500100 ADMINISTRATIVE SALARIES
- 500198 LAPSED (ALLOCATED)
- 500200 FACULTY SALARIES
- 500300 STAFF SALARIES
- 500400 CONTRACT TRAINER SALARIES
- 500500 SUMMER SCHOOL SALARIES
- 500600 PART TIME FACULTY SALARIES
- 500601 OTHER FACULTY PAY
- 500602 OVERLOAD SALARIES
- 500700 TEMPORARY/PART-TIME STAFF SLR
- 500701 STUDENT WORK STUDY SALARIES
- 500702 OVERTIME SALARIES
- 500900 EMPLOYEE BENEFITS
- 500901 OPEB EXPENSE (ARC)
- 500902 INSURANCE BENEFITS - RETIREES
- 500903 EMPLOYEE BENE-FEE WAIVER
- 500904 EMPLOYEE TUITION REIMBURSEMENT
- 500905 EMPLOYEE ASSIST-CONCERN CARE
- 500906 UNEMPLOYMENT COMPENSATION
- 500907 COMPENSATED ABSENCE
- 500908 EARLY RETIRE INCENT PROG
- 500909 PENSION EXPENSE AT YEAREND
- 500910 PENSION EXPNS PMNTS PSRS/PEERS
- 500911 OTHER TAXES - BENEFITS

## Contracted Service

- 510211 RENTAL OF FACILITIES
- 510250 LEGAL EXPENSE
- 510251 ACCOUNTING & AUDITING
- 510253 COLLECTION FEES
- 510257 CONTRACTED INSTRUCTION
- 510258 ARCHITECT & ENGINEERING EXP
- 510259 CONT SERV-RENT OF EQUIPMENT
- 510261 CONTRACTED SERVICE
- 510262 CNTRCTD SRVCS NW CNSTRCTN/REPR
- 510265 MAINTENANCE AGREEMENT-PLANT
- 510276 CONSTRUCTION MANAGEMENT
- 510278 LAND (SITE) DEVELOPMENT
- 510284 INTERPRETER EXPENSE
- 510291 MAINTENANCE AGREEMENT - IT

## Equipment & Software

- 510221 EQPMNT/FURNTR (<\$5,000) NONCAP
- 510252 SOFTWARE EXPENSE (< \$50,000)
- 510255 DONATED PROPERTY/EQUIP/SERVS
- 520301 EQUIPMENT/FURNITURE (\$5,000&up)
- 520304 CAPITAL SOFTWARE (\$50,000&up)
- 520355 DONATED PROPERTY CAPITALIZED

## Professional Development

- 510232 REGISTRATION FEES
- 510233 SUBSCRIPTION
- 510235 TRAVEL & CONVENTIONS
- 510236 DUES & MEMBERSHIP
- 510264 EMPL PROFESSIONAL DEVELOPMENT
- 510305 MILEAGE

## Supplies

- 510243 SUPPLIES - REPAIR OF EQUIP
- 510277 SUPPLIES CONSTRUCTION & REPAIR
- 510301 SUPPLIES - OFFICE

- 510302 SUPPLIES-INSTRCTNL/CLSSRM/LAB
- 510303 FOOD/MEALS
- 510304 SUPPLIES - CUSTODIAL
- 510306 SUPPLIES- GROUNDS
- 510307 SUPPLIES - PAPER
- 510308 SUPPLIES - ATHLETIC
- 510309 SUPPLIES - UNIFORMS
- 510310 SUPPLIES-STUDENT ACTIVITIES
- 510311 SUPPLIES-EMPLOYEE ACTIVITIES
- 510312 GIFT CARDS
- 530429 CONCESSION COST

## Utilities

- 510215 WATER & SEWAGE
- 510216 ELECTRICITY
- 510217 TELEPHONE
- 510219 GAS

## Other

- 510203 VOCATIONALLY REIMB EXP
- 510205 DRUG SCRNNINGS & BACKGRND CHECK
- 510207 MISCELLANEOUS EXP - OPERATING
- 510208 INTERNAL CHARGE-BACK
- 510209 SPECIAL ACTIVITY
- 510210 PRINTING/COPY
- 510212 POSTAGE, SHIPPING, HANDLING
- 510213 AUTO EXPENSE
- 510229 SPONSORSHIPS
- 510230 LICENSING & CERTIFICATION
- 510231 ADVERTISING
- 510234 EMPLOYEE RECRUITMENT
- 510237 MICROFILM/MICROFICHE
- 510239 ELECTION EXPENSE/REDISTRICTING
- 510240 STUDENT ASSESSMENT EXPENSE
- 510241 GRADUATION & CONVOCATION
- 510242 ACCREDITATION FEES
- 510244 STUDENT RECRUITMENT
- 510248 FILMS AND MOVIES
- 510263 SPEC PROJ-CONTRIB TO PROGRAMS
- 510267 PROPERTY INSURANCE
- 510268 LIABILITY&FIDELITY BOND
- 510269 BOND ISSUANCE COST
- 510271 BANK CHARGE
- 510273 BAD DEBT EXPENSE-STUDENT A/R
- 510275 BAD DEBT EXPENSE-MISCELLANEOUS
- 510279 INTEREST EXPENSE
- 510280 EQUIPMENT DEPRECIATION
- 510283 BUILDING DEPRECIATION
- 510285 LIBRARY BOOK EXPENSE
- 510286 LOSS ON ASSET SALE/DISPOSAL
- 510287 OTHER COST
- 510288 PARTICIPANT SUPPORT
- 510289 LIBRARY BOOKS RENEWALS
- 510296 AMORTIZATION EXPENSE-SOFTWARE
- 510297 TEST/EVALUATION MATERIALS
- 510501 FEDERAL GRANTS & AWARDS
- 510502 NON-FEDERAL AWARDS
- 510503 SCHOLARSHIPS/GRANTS
- 510504 STATE AWARDS
- 510505 TRANSFER TO CONST IN PROGRESS
- 510603 CONTINGENCY - BUDGET ONLY

## FY2020-2021 Budget Budget at a Glance

	100	110	120	170	180	190	400	410	600	
Student Activities	General	Special Projects	Designated	Econ. Dev.	Workforce & Econ. Dev.	Auxiliary Services	Student Aid	Restricted	Unexpended Plant	TOTAL
<b>REVENUE</b>										
Taxes	\$ -	\$ (35,860,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (35,860,000)
Tuition & Fees	(570,507)	(39,870,331)	(1,335,500)	(570,507)	(5,480,750)	-	-	-	-	(47,827,595)
Fed, State, Grants	-	(2,738,042)	-	-	(875,000)	-	(2,046,611)	(2,541,517)	-	(8,201,170)
Federal Pell Grants	-	-	-	-	-	-	(19,000,000)	-	-	(19,000,000)
State Aid	-	(28,086,176)	-	-	-	-	-	-	-	(28,086,176)
Investments	-	(740,000)	-	-	-	-	-	-	-	(740,000)
Other Income	-	(2,921,770)	-	-	(1,336,326)	(2,520,700)	(455,000)	(170)	(1,029,632)	(8,263,598)
<b>Revenue Subtotal</b>	<b>(570,507)</b>	<b>(110,216,319)</b>	<b>(1,335,500)</b>	<b>(570,507)</b>	<b>(7,692,076)</b>	<b>(2,520,700)</b>	<b>(21,501,611)</b>	<b>(2,541,687)</b>	<b>(1,029,632)</b>	<b>(147,978,539)</b>
Interfund Transfers	-	(2,465,474)	-	-	1,000,000	1,465,474	-	-	(7,759,935)	(7,759,935)
<b>REVENUE TOTALS (All Locations)</b>	<b>\$ (570,507)</b>	<b>\$ (112,681,793)</b>	<b>\$ (1,335,500)</b>	<b>\$ (570,507)</b>	<b>\$ (6,692,076)</b>	<b>\$ (1,055,226)</b>	<b>\$ (21,501,611)</b>	<b>\$ (2,541,687)</b>	<b>\$ (8,789,567)</b>	<b>\$ (155,738,474)</b>

**EXPENSE**

<i>Administrative Center (100)</i>										
Salaries & Benefits	\$ -	\$ 26,217,379	\$ -	\$ 94,968	\$ 3,126,594	\$ 100,055	\$ 485,506	\$ 478,089	\$ -	\$ 30,502,591
Contracted Service	60,008	6,049,177	-	-	1,120,275	30,100	-	47,519	7,759,935	15,067,014
Equipment & Software	-	2,119,524	-	434,632	31,200	-	-	204,585	3,053,610	5,843,551
Professional Development	14,900	780,610	-	-	84,360	-	2,000	64,585	-	946,455
Supplies	2,168	336,444	-	-	407,350	17,500	-	114,422	-	877,884
Utilities	-	123,250	-	-	-	89,500	-	-	-	212,750
Other	6,100	4,481,880	-	-	1,922,297	19,250	21,009,105	39,772	3,200	27,481,604
<b>Administrative Center (100) Subtotal</b>	<b>\$ 83,176</b>	<b>\$ 40,108,264</b>	<b>\$ -</b>	<b>\$ 529,600</b>	<b>\$ 6,692,076</b>	<b>\$ 256,405</b>	<b>\$ 21,496,611</b>	<b>\$ 948,972</b>	<b>\$ 10,816,745</b>	<b>\$ 80,931,849</b>
<i>Longview (200)</i>										
Salaries & Benefits	\$ -	\$ 11,581,115	\$ -	\$ 21,530	\$ -	\$ -	\$ -	\$ 118,229	\$ -	\$ 11,720,874
Contracted Service	19,507	283,254	-	-	-	-	-	-	-	302,761
Equipment & Software	-	17,879	-	-	-	-	-	-	-	17,879
Professional Development	70,386	84,387	-	-	-	-	-	-	-	154,773
Supplies	39,029	205,279	-	-	-	-	-	4,730	-	249,038
Utilities	-	407,000	-	-	-	-	-	-	-	407,000
Other	2,245	100,615	-	-	-	-	5,000	-	-	107,860
<b>Longview (200) Subtotal</b>	<b>\$ 131,167</b>	<b>\$ 12,679,529</b>	<b>\$ -</b>	<b>\$ 21,530</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 122,959</b>	<b>\$ -</b>	<b>\$ 12,960,185</b>
<i>Maple Woods (300)</i>										
Salaries & Benefits	\$ 21,000	\$ 9,594,952	\$ -	\$ 19,377	\$ -	\$ 321,352	\$ -	\$ 81,489	\$ -	\$ 10,038,170
Contracted Service	25,730	435,508	-	-	-	60,410	-	-	-	521,648
Equipment & Software	-	14,098	-	-	-	-	-	4,125	-	18,223
Professional Development	67,188	55,714	-	-	-	20,635	-	-	-	143,537
Supplies	34,268	203,653	-	-	-	20,537	-	-	-	258,458
Utilities	-	494,500	-	-	-	175,000	-	-	-	669,500
Other	1,985	87,921	-	-	-	(18,300)	-	(2,134)	-	69,472
<b>Maple Woods (300) Subtotal</b>	<b>\$ 150,171</b>	<b>\$ 10,886,346</b>	<b>\$ -</b>	<b>\$ 19,377</b>	<b>\$ -</b>	<b>\$ 579,634</b>	<b>\$ -</b>	<b>\$ 83,480</b>	<b>\$ -</b>	<b>\$ 11,719,008</b>

## FY2020-2021 Budget Budget at a Glance

	100	110	120	170	180	190	400	410	600	TOTAL
Student Activities	General	Special Projects	Designated	Workforce & Econ. Dev.	Auxiliary Services	Student Aid	Restricted	Unexpended Plant		
<i>Hillyard (St. Joe) (310)</i>										
Salaries & Benefits	\$ -	\$ -	\$ 997,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 997,881
Contracted Service	-	-	710	-	-	-	-	-	-	710
Equipment & Software	-	-	96,970	-	-	-	-	-	-	96,970
Professional Development	-	-	36,872	-	-	-	-	-	-	36,872
Supplies	-	-	143,653	-	-	-	-	-	-	143,653
Utilities	-	-	-	-	-	-	-	-	-	-
Other	-	-	59,414	-	-	-	-	-	-	59,414
<b>Hillyard (St. Joe) (310) Subtotal</b>	\$ -	\$ -	\$ 1,335,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,335,500

<i>Penn Valley (400)</i>										
Salaries & Benefits	\$ 500	\$ 13,765,434	\$ -	\$ -	\$ 209,675	\$ -	\$ 474,120	\$ -	\$ -	\$ 14,449,729
Contracted Service	20,500	957,185	-	-	850	-	3,200	-	-	981,735
Equipment & Software	-	8,680	-	-	200	-	-	-	-	8,880
Professional Development	61,461	134,898	-	-	-	-	20,327	-	-	216,686
Supplies	35,591	285,563	-	-	2,092	-	9,731	-	-	332,977
Utilities	-	972,000	-	-	-	-	-	-	-	972,000
Other	3,261	216,406	-	-	370	-	44,580	-	-	264,617
<b>Penn Valley (400) Subtotal</b>	\$ 121,313	\$ 16,340,166	\$ -	\$ -	\$ 213,187	\$ -	\$ 551,958	\$ -	\$ -	\$ 17,226,624

<i>Advanced Manuf. Inst. (420)</i>										
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Service	-	6,300	-	-	-	-	-	-	-	6,300
Equipment & Software	-	-	-	-	-	-	-	-	-	-
Professional Development	-	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-	-
Utilities	-	141,723	-	-	-	-	-	-	-	141,723
Other	-	-	-	-	-	-	-	-	-	-
<b>Advanced Manuf. Inst. (420) Subtotal</b>	\$ -	\$ 148,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 148,023

<i>Business &amp; Technology (500)</i>										
Salaries & Benefits	\$ -	\$ 4,204,899	\$ -	\$ -	\$ -	\$ -	\$ 327,348	\$ -	\$ -	\$ 4,532,247
Contracted Service	3,000	112,410	-	-	-	-	-	-	-	115,410
Equipment & Software	-	13,020	-	-	-	-	84,000	-	-	97,020
Professional Development	2,800	14,338	-	-	-	-	22,679	-	-	39,817
Supplies	4,002	326,660	-	-	-	-	22,491	-	-	353,153
Utilities	-	400,000	-	-	-	-	-	-	-	400,000
Other	250	66,915	-	-	-	-	332,727	-	-	399,892
<b>Business &amp; Technology (500) Subtotal</b>	\$ 10,052	\$ 5,138,242	\$ -	\$ -	\$ -	\$ -	\$ 789,245	\$ -	\$ -	\$ 5,937,539

## FY2020-2021 Budget Budget at a Glance

	100	110	120	170	180	190	400	410	600	
Student Activities	General	Special Projects	Designated	Workforce & Econ. Dev.	Auxiliary Services	Student Aid	Restricted	Unexpended Plant	TOTAL	
<i>Blue River (600)</i>										
Salaries & Benefits	\$ -	\$ 7,391,844	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ 7,397,844
Contracted Service	23,540	372,296	-	-	-	6,200	-	-	-	402,036
Equipment & Software	-	21,043	-	-	-	-	-	-	-	21,043
Professional Development	25,930	52,539	-	-	-	170	-	-	-	78,639
Supplies	20,050	141,492	-	-	-	36,703	-	-	-	198,245
Utilities	-	250,000	-	-	-	-	-	-	-	250,000
Other	5,108	91,478	-	-	-	2,000	-	-	-	98,586
<b>Blue River (600) Subtotal</b>	<b>\$ 74,628</b>	<b>\$ 8,320,692</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ 45,073</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,446,393</b>
<i>Districtwide (900)</i>										
Salaries & Benefits	\$ -	\$ 9,423,894	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,423,894
Contracted Service	-	-	-	-	-	-	-	-	-	-
Equipment & Software	-	-	-	-	-	-	-	-	-	-
Professional Development	-	-	-	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Other	-	1,876,702	-	-	-	-	-	-	-	1,876,702
Transfer for Debt	-	7,759,935	-	-	-	-	-	-	-	7,759,935
Designated Maintenance & IT	-	-	-	-	-	-	-	(2,027,178)	(2,027,178)	(2,027,178)
<b>Districtwide (900) Subtotal</b>	<b>-</b>	<b>19,060,531</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,027,178)</b>	<b>(2,027,178)</b>	<b>17,033,353</b>
<b>EXPENSE TOTALS</b>	<b>570,507</b>	<b>112,681,793</b>	<b>1,335,500</b>	<b>570,507</b>	<b>6,692,076</b>	<b>1,055,226</b>	<b>21,501,611</b>	<b>2,541,687</b>	<b>8,789,567</b>	<b>155,738,474</b>
<b>NET (REVENUE)/EXPENSE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**100  
Student  
Activities  
Fund**

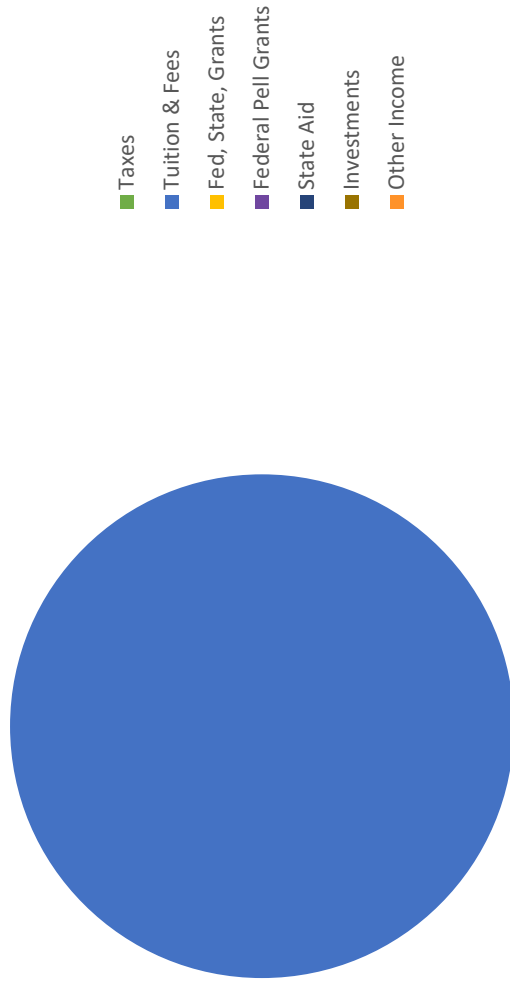
## 100 Student Activity Fund

The Student Activity fund is used to account for the \$2 per credit hour student activity fee. Funds support student clubs and athletics.



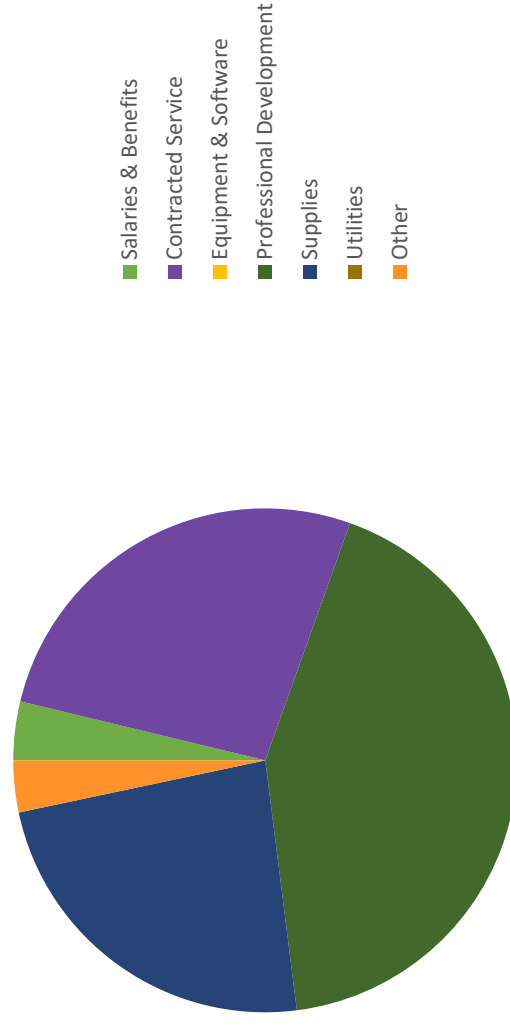
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(603,246)	(570,507)	100.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	(603,246)	(570,507)	100.00%
Interfund Transfers	-	-	
<b>Revenue Total</b>	<b>\$ (603,246)</b>	<b>\$ (570,507)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ -	\$ 21,500	3.77%
Contracted Service	155,605	152,285	26.69%
Equipment & Software	952	-	0.00%
Professional Development	206,220	242,665	42.53%
Supplies	54,027	135,108	23.68%
Utilities	-	-	0.00%
Other	186,442	18,949	3.32%
Expense Subtotal	603,246	570,507	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 603,246</b>	<b>\$ 570,507</b>	

FY21 Expense by Category



**FY2020-2021 Budget**  
Student Activities Fund (100)

Revenue

*Administrative Center (100)*

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (119,444)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (119,444)
<b>Department Totals</b>	\$ -	\$ (119,444)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (119,444)

*Longview (200)*

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (117,960)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (117,960)
<b>Department Totals</b>	\$ -	\$ (117,960)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (117,960)

*Maple Woods (300)*

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (119,902)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (119,902)
<b>Department Totals</b>	\$ -	\$ (119,902)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (119,902)

*Penn Valley (400)*

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (118,376)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (118,376)
<b>Department Totals</b>	\$ -	\$ (118,376)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (118,376)

*Business & Technology (500)*

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (26,804)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (26,804)
<b>Department Totals</b>	\$ -	\$ (26,804)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (26,804)

*Blue River (600)*

Department	Taxes	Tuition & Fees	Fed, State,		Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants	Grants	Grants			
00000 GENERAL	\$ -	\$ (68,021)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (68,021)
<b>Department Totals</b>	\$ -	\$ (68,021)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (68,021)

## FY2020-2021 Budget Student Activities Fund (100) Expense

**Administrative Center (100)**

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20254 ATHLETIC DIRECTOR	\$ -	3,150 \$	- \$	13,900 \$	1,168 \$	-	1,100 \$	19,318
40400 GENERAL STUDENT SERVICES	-	56,858	-	-	-	-	-	56,858
40620 CAMPUS LIFE & LEADERSHIP	-	-	-	-	-	-	5,000	5,000
40629 INTRAMURAL	-	-	-	1,000	1,000	-	-	2,000
<b>Department Totals</b>	<b>\$ -</b>	<b>60,008 \$</b>	<b>- \$</b>	<b>14,900 \$</b>	<b>2,168 \$</b>	<b>- \$</b>	<b>6,100 \$</b>	<b>83,176</b>

**Longview (200)**

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40208 GREEN LIVING AND ACTION CLUB	\$ -	- \$	- \$	- \$	150 \$	-	- \$	150
40251 WOMEN'S CROSS COUNTRY	-	-	-	6,284	700	-	-	6,984
40257 MEN'S GOLF	-	3,500	-	11,375	2,692	-	-	17,567
40258 WOMEN'S GOLF	-	3,500	-	11,375	2,692	-	-	17,567
40259 MEN'S CROSS COUNTRY	-	-	-	6,069	915	-	-	6,984
40261 VOLLEYBALL	-	7,007	-	24,733	5,945	-	145	37,830
40482 CAMPUS ACTIVITIES BOARD CLUB	-	-	-	-	150	-	-	150
40619 STUDENT GOVERNMENT	-	-	-	-	1,000	-	-	1,000
40620 CAMPUS LIFE & LEADERSHIP	-	5,500	-	10,550	20,285	-	2,100	38,435
40622 ALLIED HEALTH STUDENT GROUP	-	-	-	-	1,000	-	-	1,000
40624 PHI THETA KAPPA	-	-	-	-	1,000	-	-	1,000
40625 ENGINEERING CLUB	-	-	-	-	150	-	-	150
40648 GAY STRAIGHT ALLIANCE	-	-	-	-	150	-	-	150
40650 DRAMA CLUB	-	-	-	-	150	-	-	150
40668 STUDENT AMBASSADORS	-	-	-	-	1,000	-	-	1,000
40693 CHESS CLUB	-	-	-	-	150	-	-	150
40860 MULTICULTURE CLUB	-	-	-	-	150	-	-	150
40869 MCC STUDENTVETERANSASSOCIATION	-	-	-	-	150	-	-	150
40876 ANIME CLUB	-	-	-	-	150	-	-	150
40877 ROTARACT CLUB	-	-	-	-	150	-	-	150
40893 SUNRISE - ENVIRONMENTAL CLUB	-	-	-	-	150	-	-	150
40894 NAMI - NAT ASSC OF MENTL ILLNS	-	-	-	-	150	-	-	150
<b>Department Totals</b>	<b>\$ -</b>	<b>19,507 \$</b>	<b>- \$</b>	<b>70,386 \$</b>	<b>39,029 \$</b>	<b>- \$</b>	<b>2,245 \$</b>	<b>131,167</b>

**FY2020-2021 Budget  
Student Activities Fund (100)**

*Expense*

*Maple Woods (300)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40256 BASEBALL	\$ -	12,710 \$	- \$	33,911 \$	12,600 \$	- \$	250 \$	59,471
40262 SOFTBALL	-	11,220	-	30,227	4,055	-	235	45,737
40619 STUDENT GOVERNMENT	-	500	-	-	1,000	-	-	1,500
40620 CAMPUS LIFE & LEADERSHIP	21,000	1,300	-	3,050	15,613	-	1,500	42,463
40645 ANIMAL TECH CLUB	-	-	-	-	1,000	-	-	1,000
<b>Department Totals</b>	<b>\$ 21,000 \$</b>	<b>25,730 \$</b>	<b>- \$</b>	<b>67,188 \$</b>	<b>34,268 \$</b>	<b>- \$</b>	<b>1,985 \$</b>	<b>150,171</b>

*Penn Valley (400)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40271 MEN'S BASKETBALL	\$ -	10,000 \$	- \$	24,761 \$	3,100 \$	- \$	600 \$	38,461
40272 WOMEN'S BASKETBALL	-	10,000	-	23,700	4,100	-	661	38,461
40619 STUDENT GOVERNMENT	-	-	-	-	1,000	-	-	1,000
40620 CAMPUS LIFE & LEADERSHIP	-	-	-	11,000	24,391	-	2,000	37,391
40624 PHI THETA KAPPA	-	-	-	2,000	-	-	-	2,000
40684 NURSING CLUB	-	-	-	-	500	-	-	500
40858 PV JAZZ CLUB	-	500	-	-	-	-	-	500
40869 MCC STUDENTVETERANSASSOCIATION	500	-	-	-	-	-	-	500
40883 SCOUTS CUPBOARD - FOOD PANTRY	-	-	-	-	2,000	-	-	2,000
40886 PRE-DENTAL CLUB	-	-	-	-	500	-	-	500
<b>Department Totals</b>	<b>\$ 500 \$</b>	<b>20,500 \$</b>	<b>- \$</b>	<b>61,461 \$</b>	<b>35,591 \$</b>	<b>- \$</b>	<b>3,261 \$</b>	<b>121,313</b>

*Business & Technology (500)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40620 CAMPUS LIFE & LEADERSHIP	\$ -	3,000 \$	- \$	2,800 \$	4,002 \$	- \$	250 \$	10,052
<b>Department Totals</b>	<b>\$ - \$</b>	<b>3,000 \$</b>	<b>- \$</b>	<b>2,800 \$</b>	<b>4,002 \$</b>	<b>- \$</b>	<b>250 \$</b>	<b>10,052</b>

*Blue River (600)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40253 MEN'S SOCCER	\$ -	8,860 \$	- \$	11,100 \$	3,900 \$	- \$	700 \$	24,560
40263 WOMEN'S SOCCER	-	8,930	-	11,030	3,900	-	700	24,560
40407 ORIENTATION	-	-	-	-	2,350	-	-	2,350
40619 STUDENT GOVERNMENT	-	750	-	-	1,400	-	250	2,400
40620 CAMPUS LIFE & LEADERSHIP	-	5,000	-	3,800	8,500	-	3,458	20,758
<b>Department Totals</b>	<b>\$ - \$</b>	<b>23,540 \$</b>	<b>- \$</b>	<b>25,930 \$</b>	<b>20,050 \$</b>	<b>- \$</b>	<b>5,108 \$</b>	<b>74,628</b>

**110**  
**General**  
**Fund**

# 110 General Fund

The General Fund is MCC’s primary operating fund for instruction, institutional support, student services, and physical facilities. Revenue sources include property tax, state appropriations, tuition and fees, administrative grants, investment income, and miscellaneous revenue.

## Property Tax

The projected calculation for FY21 of \$35,860,000 is based on aggregate assessed valuations remaining flat. This projection is based on an estimated 94 percent collection rate and a local tax levy of \$.2047 per \$100 of assessed valuation.

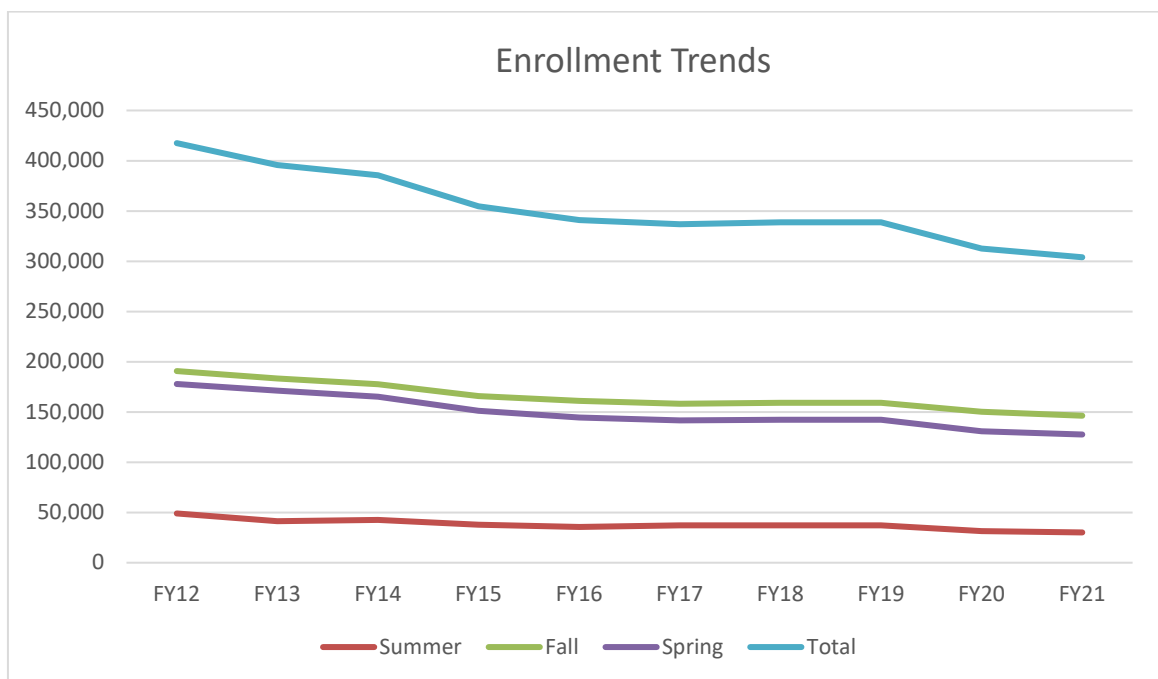
## State Appropriations

This appropriation is Truly Agreed to and Finally Passed (TAFP) by the Missouri Legislature. Once passed, it is subject to the Governor’s approval. The amount of appropriations received from the State of Missouri fluctuate based on state revenues. In FY21, the anticipated amount received to be \$28,086,176, of which \$1,055,357 is a match reimbursement for facilities’ state maintenance and repair.

## Tuition and Fees

Revenue from tuition and fees represents the largest revenue source for the general fund. In FY21, it is projected to be approximately \$39,870,331. This estimate includes the base rate, \$3 of the \$5 technology fee (the remaining \$2 per credit hour fee is recorded in the 170 Designated Fund), course fees and program fees.

Total credit hours for FY21 are estimated at 303,927 in the General Fund (110). This includes In-District, Out-of-District, Out-of-State, High School and Dual Credit.



## Federal and State Grants and Contracts

Federal and state grants and contracts represents reimbursement for Missouri Vocational Revenue, which includes enhancement grants as well as grant fund overhead revenues.

## Investment Income and Other Revenue

Investment income is projected at \$740,000 in FY21. Other revenue includes other student fees and activities including the general fee (\$10 per term), online course fees, late fees and miscellaneous income. In total, other income is projected to be \$2,921,770. Beginning in FY21, facility use charges moved to the Auxiliary Fund (190).

## Inter-fund Transfers In

This plan assumes inter-fund transfers from three other funds to support the general fund which totaling \$2,465,474:

- 180 Workforce & Economic Development Fund will transfer \$1,000,000 in revenue over expense; and,
- 190 Auxiliary Fund will transfer \$1,465,474 in revenue over expense.

## General Operating Expenses

The available resources in this plan were allocated by first funding the required debt payment, projected teaching expense (both full time and part time), staff, administrators, and officer salaries; and fixed contractual expenditures. The balance of available resources fund variable expenses for operating needs while maintaining a balanced budget.

The general fund budget also maintains a district contingency for unanticipated expenses.

## Debt Service and Fund Transfers Out

In prior years, the soft savings or revenue over expense funded the annual debt payment. Beginning FY17, the debt payment was included in the general fund as a known anticipated expense in the budget.

The total net fund transfer for FY20 is \$7,759,935, of which \$5,759,935 is to fund the debt payment, and \$2,000,000 is the Board directed set aside for facilities deferred maintenance (\$1,500,000) and deferred IT needs (\$500,000).

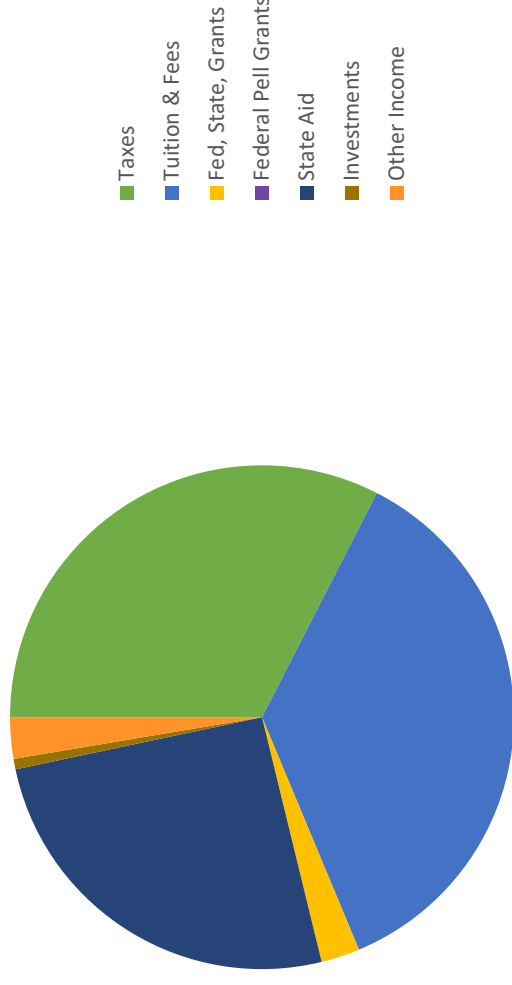
## Cash Flow Reserve

MCC maintains an ongoing cash flow reserve in the combined fund balance. The cash flow reserve provides resources to advance payment of expenses given significant revenue sources are cyclical (tuition and fees; and property taxes) as well as MCC provides resources for grant purchases and foundation related expenses which are on a reimbursement basis.



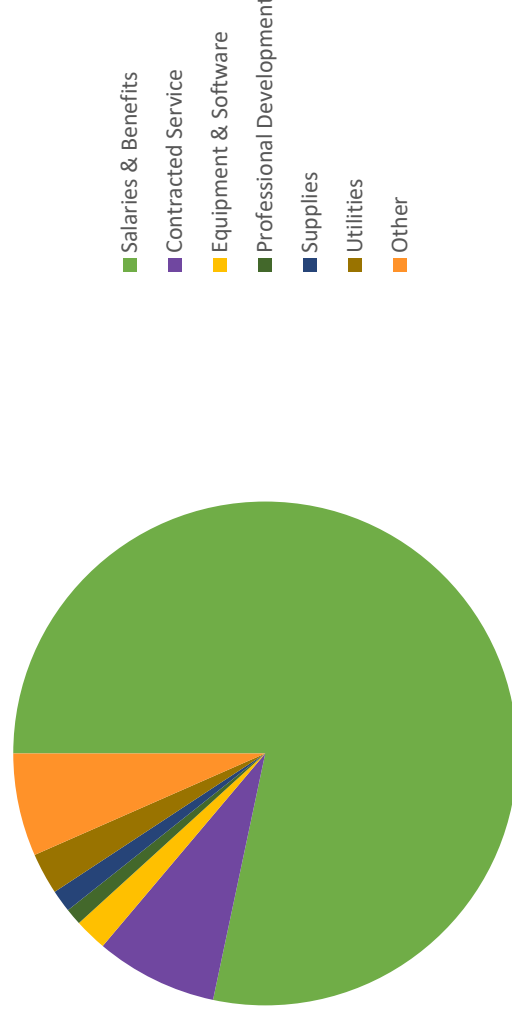
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ (35,710,679)	\$ (35,860,000)	32.54%
Tuition & Fees	(41,343,459)	(39,870,331)	36.17%
Fed, State, Grants	(1,640,468)	(2,738,042)	2.48%
Federal Pell Grants	-	-	0.00%
State Aid	(30,639,465)	(28,086,176)	25.48%
Investments	(940,000)	(740,000)	0.67%
Other Income	(2,193,329)	(2,921,770)	2.65%
Revenue Subtotal	(112,467,400)	(110,216,319)	100.00%
Interfund Transfers	(2,500,634)	(2,465,474)	
<b>Revenue Total</b>	<b>\$ (114,968,034)</b>	<b>\$ (112,681,793)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ 82,798,222	\$ 82,179,517	78.32%
Contracted Service	7,398,166	8,216,130	7.83%
Equipment & Software	1,629,780	2,194,244	2.09%
Professional Development	1,137,583	1,122,486	1.07%
Supplies	1,856,069	1,499,091	1.43%
Utilities	3,354,791	2,788,473	2.66%
Other	9,033,275	6,921,917	6.60%
Expense Subtotal	107,207,886	104,921,858	100.00%
Transfer for Debt	7,760,148	7,759,935	
<b>Expense Total</b>	<b>\$ 114,968,034</b>	<b>\$ 112,681,793</b>	

FY21 Expense by Category



**FY2020-2021 Budget**  
General Fund (110)  
Revenue

*Administrative Center (100)*

Department	Taxes			Tuition & Fees			Fed, State, Grants			Federal Pell			TOTAL
	Taxes	Tuition & Fees	Fed, State, Grants	Tuition & Fees	Fed, State, Grants	Federal Pell	Grants	State Aid	Investments	Other Income	TOTAL		
00000 GENERAL	\$ (35,860,000)	\$ (37,170,847)	\$ (2,486,431)	\$ -	\$ (28,086,176)	\$ -	\$ (28,086,176)	\$ (740,000)	\$ (1,328,000)	\$ (8,000)	\$ (105,671,454)		
10100 INSTITUTIONAL SUPPORT	-	-	-	-	-	-	-	-	-	-	\$ (8,000)		
10145 DELINQUENT ACCOUNT SERVICES	-	-	-	-	-	-	-	-	-	(421,500)	(421,500)		
10150 POLICE DEPARTMENT	-	-	-	-	-	-	-	-	-	(10,000)	(10,000)		
20613 MCC ONLINE	-	-	-	-	-	-	-	-	-	(1,025,000)	(1,025,000)		
20834 NSF-ATE	-	-	(35,171)	-	-	-	-	-	-	-	(35,171)		
30316 ED OPP CTR	-	-	(30,850)	-	-	-	-	-	-	-	(30,850)		
30319 EOC YEAR END	-	-	(6,170)	-	-	-	-	-	-	-	(6,170)		
40202 MOAMP - APPRENTICESHIPS	-	-	(45,031)	-	-	-	-	-	-	-	(45,031)		
40203 AACC - APPRENTICESHIPS	-	-	(12,634)	-	-	-	-	-	-	-	(12,634)		
40306 STUDENT SUPPORT SVCS 8/99	-	-	(25,385)	-	-	-	-	-	-	-	(25,385)		
40307 SSSP YEAR END	-	-	(5,077)	-	-	-	-	-	-	-	(5,077)		
40405 ENROLLMENT SERVICES	-	-	-	-	-	-	-	-	-	(12,200)	(12,200)		
40414 TESTING	-	-	-	-	-	-	-	-	-	(8,000)	(8,000)		
40480 CHW-CURRICULUM-MO.DHSS	-	-	(813)	-	-	-	-	-	-	-	(813)		
40481 SKILLUP	-	-	(1,870)	-	-	-	-	-	-	(1,870)	(3,740)		
60616 DISTRICTWIDE PRINTING	-	-	-	-	-	-	-	-	-	(8,000)	(8,000)		
60719 NSF-KC URBAN R ENGINEER UMKC	-	-	(2,193)	-	-	-	-	-	-	-	(2,193)		
60720 EPA - BRWA KIDS IN STREAMS	-	-	(1,364)	-	-	-	-	-	-	-	(1,364)		
80800 CRW FED SHARE OF W/S SALARIES	-	-	(25,552)	-	-	-	-	-	-	-	(25,552)		
80801 ISG SUPPLEMENTAL ED GRANT	-	-	(29,426)	-	-	-	-	-	-	-	(29,426)		
80804 PEG PELL GRANT	-	-	(30,075)	-	-	-	-	-	-	-	(30,075)		
<b>Department Totals</b>	<b>\$ (35,860,000)</b>	<b>\$ (37,170,847)</b>	<b>\$ (2,738,042)</b>	<b>\$ -</b>	<b>\$ (28,086,176)</b>	<b>\$ -</b>	<b>\$ (28,086,176)</b>	<b>\$ (740,000)</b>	<b>\$ (2,822,570)</b>	<b>\$ (8,000)</b>	<b>\$ (107,417,635)</b>		

*Longview (200)*

Department	Taxes			Tuition & Fees			Fed, State, Grants			Federal Pell			TOTAL
	Taxes	Tuition & Fees	Fed, State, Grants	Tuition & Fees	Fed, State, Grants	Federal Pell	Grants	State Aid	Investments	Other Income	TOTAL		
00000 GENERAL	\$ -	\$ (172,564)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (100)	\$ (172,664)		
10100 INSTITUTIONAL SUPPORT	-	-	-	-	-	-	-	-	-	(100)	(100)		
20214 AUTOMOTIVE TECHNOLOGY	-	(83,627)	-	-	-	-	-	-	-	-	(83,627)		
20237 MUSIC	-	(9,000)	-	-	-	-	-	-	-	-	(9,000)		
20240 PHYSICAL EDUCATION	-	(150)	-	-	-	-	-	-	-	-	(150)		
20830 CULTURAL ARTS CENTER	-	-	-	-	-	-	-	-	-	-	-		
40406 CAREER SERVICES	-	-	-	-	-	-	-	-	-	(1,000)	(1,000)		
40414 TESTING	-	-	-	-	-	-	-	-	-	(11,000)	(11,000)		
60611 LIBRARY-ACADEMIC SUPPORT	-	-	-	-	-	-	-	-	-	(500)	(500)		
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ (265,341)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (12,700)</b>	<b>\$ (278,041)</b>		

**FY2020-2021 Budget**  
General Fund (110)  
*Revenue*

*Maple Woods (300)*

Department	Taxes			Tuition & Fees		Fed, State, Grants		Federal Pell		TOTAL
						Grants	Grants	Grants	Grants	
00000 GENERAL	\$	-	\$	(157,390)	\$	-	\$	-	\$	(163,890)
20206 VETERINARY TECHNOLOGY		-		(22,770)		-		-		(22,770)
20237 MUSIC		-		(1,976)		-		-		(1,976)
20240 PHYSICAL EDUCATION		-		(200)		-		-		(200)
40414 TESTING		-		-		-		-	(6,000)	(6,000)
<b>Department Totals</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(182,336)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>(12,500)</b>	<b>(194,836)</b>

*Penn Valley (400)*

Department	Taxes			Tuition & Fees		Fed, State, Grants		Federal Pell		TOTAL
						Grants	Grants	Grants	Grants	
00000 GENERAL	\$	-	\$	(429,917)	\$	-	\$	-	\$	(431,917)
10100 INSTITUTIONAL SUPPORT		-		-		-		-	(500)	(500)
20207 PRACTICAL NURSING		-		(55,000)		-		-	-	(55,000)
20230 DENTAL ASSISTANT		-		(16,308)		-		-	-	(16,308)
20233 CRIMINAL JUSTICE		-		-		-		-	(10,000)	(10,000)
20237 MUSIC		-		(5,410)		-		-	-	(5,410)
20238 NURSING		-		(552,652)		-		-	(8,000)	(560,652)
20240 PHYSICAL EDUCATION		-		(300)		-		-	-	(300)
20258 PARALEGAL		-		(4,610)		-		-	-	(4,610)
20267 SURGICAL TECHNOLOGY		-		(19,433)		-		-	-	(19,433)
20294 EMERGENCY MED SERVICES		-		(5,564)		-		-	-	(5,564)
20295 RADIOLOGICAL TECHNOLOGY		-		(4,000)		-		-	-	(4,000)
20356 HUMAN PATIENT SIMULATOR LAB		-		(323,180)		-		-	-	(323,180)
20374 ESL - ENGLISH SECOND LANGUAGE		-		(230,000)		-		-	-	(230,000)
40414 TESTING		-		-		-		-	(22,000)	(22,000)
60611 LIBRARY-ACADEMIC SUPPORT		-		-		-		-	(200)	(200)
<b>Department Totals</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(1,646,374)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>(42,700)</b>	<b>(1,689,074)</b>

*Business & Technology (500)*

Department	Taxes			Tuition & Fees		Fed, State, Grants		Federal Pell		TOTAL
						Grants	Grants	Grants	Grants	
00000 GENERAL	\$	-	\$	(121,530)	\$	-	\$	-	\$	(122,030)
20221 ENGINEERING TECHNOLOGY		-		(23,413)		-		-	-	(23,413)
20265 HVAC		-		(36,540)		-		-	(100)	(36,640)
20268 MACHINE TOOLING		-		(12,194)		-		-	(500)	(12,694)
20269 LINEMEN TECHNICIAN PROGRAM		-		(138,933)		-		-	-	(138,933)
20280 INDUSTRIAL TECHNOLOGY		-		(21,000)		-		-	-	(21,000)
20378 ENVIRONMENTAL HEALTH & SAFETY		-		(2,660)		-		-	-	(2,660)

**FY2020-2021 Budget**  
General Fund (110)  
Revenue

*Business & Technology (500) cont.*

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
20725 WELDING	-	(37,396)	-	-	-	-	-	(37,396)
20733 CISCO	-	(1,500)	-	-	-	-	-	(1,500)
20817 FABRICATION LABORATORY	-	-	-	-	-	-	(2,000)	(2,000)
40414 TESTING	-	-	-	-	-	-	(20,000)	(20,000)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ (395,166)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (23,100)</b>	<b>\$ (418,266)</b>

*Blue River (600)*

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ -	(108,812)	\$ -	\$ -	\$ -	\$ -	(500)	(109,312)
20237 MUSIC	-	(8,374)	-	-	-	-	-	(8,374)
20298 FIRE ACADEMY	-	(80,729)	-	-	-	-	-	(80,729)
20381 POLICE ACADEMY	-	(12,352)	-	-	-	-	-	(12,352)
40414 TESTING	-	-	-	-	-	-	(7,500)	(7,500)
60611 LIBRARY-ACADEMIC SUPPORT	-	-	-	-	-	-	(200)	(200)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ (210,267)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (8,200)</b>	<b>\$ (218,467)</b>

## FY2020-2021 Budget General Fund (110) Expense

*Administrative Center (100)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ 3,375,700	\$ 60,000	\$ -	\$ 155,000	\$ -	\$ -	\$ 970,050	\$ 4,560,750
10106 ENTERPRISE MANAGEMENT	-	-	-	5,700	1,500	-	-	7,200
10114 SUPPLIER DIVERSITY	-	-	-	3,775	5,000	-	175	8,950
10115 OFFICE OF INSTITUTIONAL EQUITY	276,270	8,000	5,000	14,500	5,500	-	23,650	332,920
10117 PAYROLL	351,862	-	1,400	9,050	2,400	-	3,600	368,312
10121 OFFICE OF THE CHANCELLOR	674,215	40,000	-	37,100	9,000	-	41,000	801,315
10122 MCC FOUNDATION	348,250	15,000	400	10,400	9,000	250	17,100	400,400
10123 INNOVATION COUNCIL	-	-	-	5,000	-	-	-	5,000
10124 BOARD OF TRUSTEES	-	3,000	-	8,305	1,265	-	-	12,570
10125 MARKETING SERVICES	1,040,056	-	-	-	-	-	-	1,040,056
10126 LEGAL DEPARTMENT	499,185	353,150	-	20,000	5,000	-	5,000	882,335
10131 VC-ADMINISTRATIVE SERVICES	377,418	-	-	1,750	1,103	-	2,240	382,511
10132 ACCOUNTING SERVICES	850,384	108,056	3,700	13,090	5,400	-	495	981,125
10134 HUMAN RESOURCES	1,116,454	14,000	3,800	21,100	11,300	-	120,960	1,287,614
10135 PURCHASING	522,137	-	-	-	-	-	15,860	537,997
10137 SPONSORED PROGRAMS FISCAL OFF.	314,148	-	-	-	-	-	-	314,148
10139 COLLEGE & COMMUNITY RELATIONS	-	13,695	-	4,250	-	-	-	17,945
10140 ADA COMPLIANCE	544,865	31,000	5,850	12,800	6,600	-	100	601,215
10143 FINANCIAL PLANNING & BUDGET	265,719	-	-	750	100	-	1,300	267,869
10145 DELINQUENT ACCOUNT SERVICES	246,167	-	-	1,750	300	-	1,100	249,317
10146 VC ACADEMICS	277,331	-	-	39,550	9,000	-	16,000	341,881
10147 STUDENT DEV & ENROLLMENT MGMT	290,857	-	-	7,425	5,500	-	-	303,782
10150 POLICE DEPARTMENT	3,240,350	30,400	65,550	10,730	27,734	-	37,486	3,412,250
10151 STUDENT FINANCIALS	233,136	-	2,400	2,400	250	-	-	235,786
10153 RISK MANAGEMENT	105,704	28,888	970	10,767	436	-	200	146,965
10158 CAREER EDUCATION	214,889	-	-	1,200	-	-	-	216,089
10159 SOLUTION CENTER	634,144	-	-	5,390	-	-	-	639,534
10168 INST EFFECT, RESRCH & TECHN	453,637	-	200	9,515	1,750	-	1,000	466,102
10169 GOVERNMENT RELATIONS	-	32,920	-	2,000	-	-	-	34,920
10201 PROFESSIONAL DEVELOPMENT	-	43,500	-	-	3,000	-	2,000	48,500
10694 STAFF COUNCIL	-	-	-	30,000	-	-	1,200	31,200
20200 GENERAL INSTRUCTION	-	-	1,283,046	-	-	-	-	1,283,046
20201 CURRICULUM AND ASSESSMENT	120,838	-	-	1,200	-	-	-	122,038
20254 ATHLETIC DIRECTOR	170,316	-	-	-	-	-	48,000	218,316
20389 SUPPLEMENTAL INSTRUCTION	207,622	-	-	-	-	-	-	207,622
20613 MCC ONLINE	1,412,339	662,107	56,310	18,600	4,143	-	100	2,153,599
40105 MARKETING ACTIVITIES	-	3,000	5,000	28,500	5,000	-	411,305	452,805
40201 GRADUATION/CONVOCAION	-	27,500	9,000	-	5,000	-	43,500	85,000
40401 OFFICE OF STUDENT SVCS	287,357	92,750	-	9,000	150	-	250	389,507
40404 FINANCIAL AID & VETERANS	1,280,280	-	-	10,775	100	-	4,500	1,295,655

## FY2020-2021 Budget General Fund (110) Expense

*Administrative Center (100) cont.*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40405	740,476	-	-	3,375	-	-	54,000	797,851
40408	181,526	-	-	5,450	-	-	-	186,976
40434	100,436	-	-	2,450	1,300	-	500	104,686
40629	87,798	-	-	-	-	-	-	87,798
40864	574,905	-	-	200	2,500	-	-	577,605
60102	-	-	-	40,000	-	-	-	40,000
60128	150,638	-	-	-	-	-	20,000	170,638
60601	-	-	-	-	-	-	649	649
60606	476,267	600	16,788	16,400	1,000	-	23,412	534,467
60607	311,918	-	-	159,700	-	-	-	471,618
60609	107,172	-	-	-	-	-	-	107,172
60614	80,937	76,310	-	12,252	1,164	-	-	170,663
60615	-	65,000	-	-	7,000	-	-	72,000
60616	223,465	57,500	-	-	41,000	-	(150,000)	171,965
60674	-	10,000	-	-	-	-	-	10,000
60681	96,798	-	-	16,050	-	-	-	112,848
<b>Department Totals</b>	<b>\$ 22,863,966</b>	<b>\$ 1,776,376</b>	<b>\$ 1,457,014</b>	<b>\$ 767,249</b>	<b>\$ 179,495</b>	<b>\$ 250</b>	<b>\$ 1,716,732</b>	<b>\$ 28,761,082</b>

*Longview (200)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100	-	1,200	-	10,724	6,244	-	8,300	26,468
10101	16,148	-	500	-	-	-	-	16,648
10102	389,689	-	-	5,000	-	-	18,500	413,189
10108	-	1,746	-	-	-	-	-	1,746
20010	55,329	-	500	100	3,067	-	-	58,996
20015	67,035	-	-	1,150	5,900	-	225	74,310
20020	54,050	-	-	600	3,679	-	-	58,329
20030	65,797	970	-	1,940	5,093	-	97	73,897
20200	230	-	-	2,439	727	-	-	3,396
20213	119,761	500	4,018	-	5,150	-	97	129,526
20214	441,906	-	-	5,510	33,975	-	1,785	483,176
20215	509,950	11,349	-	243	20,525	-	-	542,067
20216	298,961	-	-	850	467	-	-	300,278
20217	323,056	-	1,256	-	4,268	-	194	328,774
20218	291,045	-	-	100	3,928	-	-	295,073
20222	105,508	-	-	-	-	-	-	105,508
20224	85,035	146	-	388	730	-	-	86,299
20225	768,807	-	-	-	94	-	100	769,001

## FY2020-2021 Budget General Fund (110) *Expense*

*Longview (200) cont.*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20228 FOREIGN LANGUAGE	85,157	-	-	-	642	-	-	85,799
20229 GEOLOGY	194,725	1,195	970	-	-	-	-	196,890
20233 CRIMINAL JUSTICE	96,417	-	-	-	-	-	-	96,417
20235 MATHEMATICS	739,842	-	-	-	-	-	194	740,036
20237 MUSIC	-	1,200	1,462	500	983	-	-	4,145
20239 PHILOSOPHY	103,045	-	-	-	-	-	-	103,045
20240 PHYSICAL EDUCATION	-	-	-	-	166	-	55	221
20241 PHYSICS	187,430	-	3,397	-	970	-	-	191,797
20242 PSYCHOLOGY	202,289	-	-	-	-	-	-	202,289
20243 READING	101,736	-	-	-	-	-	-	101,736
20245 SOCIOLOGY	90,127	-	-	-	-	-	-	90,127
20246 SPEECH	187,150	-	-	-	-	-	194	187,344
20251 HISTORY	286,604	-	-	-	-	-	-	286,604
20252 POLITICAL SCIENCE	90,271	-	-	-	-	-	-	90,271
20260 LAND SURVEY	98,774	-	-	-	-	-	-	98,774
20271 ENGLISH COMPUTER LAB	6,459	-	-	-	-	-	-	6,459
20277 LEARNING ASSISTANCE CENTER	308,718	-	-	500	2,800	-	-	312,018
20284 EDUCATION	98,213	-	-	1,000	-	-	-	99,213
20627 VISUAL AND PERFORMING ARTS	-	1,300	-	-	545	-	-	1,845
20811 ANTHROPOLOGY	90,118	-	-	-	-	-	-	90,118
20830 CULTURAL ARTS CENTER	89,463	2,000	-	2,505	3,642	-	-	97,610
40105 MARKETING ACTIVITIES	-	-	-	8,400	-	-	11,000	19,400
40107 STUDENT ENGAGEMENT	90,818	-	-	350	300	-	1,290	92,758
40401 OFFICE OF STUDENT SVCS	346,200	400	1,100	6,935	550	-	550	355,735
40403 COUNSELING	435,387	291	-	2,086	1,795	-	679	440,238
40404 FINANCIAL AID & VETERANS	406,042	-	-	437	-	-	48	406,527
40405 ENROLLMENT SERVICES	566,485	-	-	873	2,328	-	194	569,880
40406 CAREER SERVICES	86,850	2,397	-	150	1,665	-	1,300	92,362
40408 ADMISSIONS	241,726	-	-	3,152	5,269	-	10,775	260,922
40414 TESTING	216,974	-	-	250	544	-	-	217,768
40415 DISABILITY SUPPORT SERVCS -DSS	143,108	-	-	-	-	-	-	143,108
40421 SKILLS USA	-	-	-	2,192	-	-	-	2,192
40620 CAMPUS LIFE & LEADERSHIP	11,486	-	-	-	-	-	-	11,486
40641 PUBLICATIONS	-	-	-	725	200	-	1,500	2,425
40878 STUDENT SUCCESS CENTER	34,125	-	-	-	989	-	-	35,114
60275 SPECIAL POPULATIONS	21,530	2,955	-	416	1,716	-	100	26,717
60291 CENTER FOR TEACHING & LEARNING	-	-	-	-	1,000	-	-	1,000
60410 ACADEMIC ADVISING	631,000	-	-	547	200	-	-	631,747
60601 GENERAL ACADEMIC SENATE	-	-	-	-	194	-	-	194
60602 OFFICE OF INSTRUCTIONAL SERVIC	475,168	-	-	5,640	70	-	90	480,968



**FY2020-2021 Budget  
General Fund (110)  
Expense**

Longview (200) cont.

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60611 LIBRARY-ACADEMIC SUPPORT	350,593	3,600	3,900	16,035	5,800	-	41,748	421,676
60612 MEDIA	-	-	776	-	194	-	-	970
60615 DESKTOP PUBLISHING	-	48,500	-	-	-	-	-	48,500
<b>Department Totals</b>	<b>\$ 10,706,337</b>	<b>\$ 79,749</b>	<b>\$ 17,879</b>	<b>\$ 81,737</b>	<b>\$ 126,409</b>	<b>\$ -</b>	<b>\$ 99,015</b>	<b>\$ 11,111,126</b>

Maple Woods (300)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ 7,936	\$ 1,000	\$ 8,628	\$ 3,000	\$ 6,381	\$ -	\$ 2,750	\$ 29,695
10101 CAMPUS OPERATIONS	-	-	-	1,383	-	-	-	1,383
10102 OFFICE OF THE PRESIDENT	386,672	-	-	12,200	4,500	-	2,108	405,480
10108 CAMPUS BUSINESS OFFICE	171,002	1,900	-	200	150	-	50	173,302
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	62,557	-	-	1,000	3,290	-	2,500	69,347
20035 DIV CHAIRS - HUMANITIES	56,643	-	-	500	2,500	-	-	59,643
20040 DIV CHAIRS - SCIENCE/TECHNOLOG	54,050	-	-	514	650	-	-	55,214
20045 DIV CHAIRS:SCIENCE,MATH&ENGNRG	56,197	-	-	1,550	2,085	-	82	59,914
20200 GENERAL INSTRUCTION	-	-	-	1,000	-	-	-	1,000
20206 VETERINARY TECHNOLOGY	231,821	-	-	2,328	57,812	-	7,760	299,721
20213 ART-INSTRUCTION	92,379	2,000	-	-	6,168	-	1,396	101,943
20215 BIOLOGY	603,303	15,375	-	1,300	16,384	-	500	636,862
20216 BUSINESS	190,203	-	-	550	859	-	700	192,312
20217 CHEMISTRY	201,483	-	-	529	3,114	-	222	205,348
20218 CSIS	-	-	-	-	1,440	-	500	1,940
20219 SIGN LANGUAGE	-	-	-	-	200	-	-	200
20220 ACADEMIC COMPUTER LAB	-	-	4,500	-	1,320	-	-	5,820
20222 ECONOMICS	91,217	-	-	-	-	-	-	91,217
20224 ENGINEERING	-	-	-	-	150	-	-	150
20225 ENGLISH	681,186	-	-	200	1,061	-	200	682,647
20228 FOREIGN LANGUAGE	97,835	1,850	-	-	-	-	-	99,685
20229 GEOLOGY	91,997	-	-	-	-	-	563	92,560
20235 MATHEMATICS	625,603	-	-	-	235	-	70	625,908
20237 MUSIC	94,591	300	-	900	2,000	-	-	97,791
20239 PHILOSOPHY	87,168	-	-	-	-	-	-	87,168
20241 PHYSICS	81,806	-	-	-	2,500	-	-	84,306
20242 PSYCHOLOGY	234,705	-	-	-	-	-	-	234,705
20243 READING	83,538	-	-	-	100	-	-	83,638
20245 SOCIOLOGY	92,832	-	-	-	-	-	-	92,832
20246 SPEECH	187,434	-	-	-	100	-	100	187,634
20251 HISTORY	276,909	-	-	-	-	-	-	276,909

## FY2020-2021 Budget General Fund (110) *Expense*

*Maple Woods (300) cont.*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20252 POLITICAL SCIENCE	103,603	-	-	-	-	-	-	103,603
20253 HONORS PROGRAM	-	-	-	50	1,749	-	-	1,799
20277 LEARNING ASSISTANCE CENTER	339,455	-	-	153	2,200	-	40	341,848
20284 EDUCATION	87,557	-	-	-	200	-	-	87,757
40105 MARKETING ACTIVITIES	-	-	-	3,400	-	-	16,000	19,400
40107 STUDENT ENGAGEMENT	93,973	-	-	1,400	250	-	290	95,913
40256 BASEBALL	100,292	-	-	-	-	-	-	100,292
40401 OFFICE OF STUDENT SVCS	228,348	-	-	3,800	3,930	-	1,000	237,078
40403 COUNSELING	318,022	-	-	500	300	-	170	318,992
40404 FINANCIAL AID & VETERANS	434,909	-	-	485	410	-	75	435,879
40406 CAREER SERVICES	108,542	-	-	400	105	-	50	109,097
40408 ADMISSIONS	374,091	-	-	3,300	960	-	4,470	382,821
40414 TESTING	201,532	-	-	150	250	-	50	201,982
40415 DISABILITY SUPPORT SVCS -DSS	83,235	-	-	-	-	-	-	83,235
60128 DUAL CREDIT	32,682	-	-	-	-	-	-	32,682
60275 SPECIAL POPULATIONS	141,031	4,043	-	357	500	-	200	146,131
60410 ACADEMIC ADVISING	743,767	-	-	200	395	-	75	744,437
60602 OFFICE OF INSTRUCTIONAL SERVICE	450,972	-	-	4,365	1,455	-	-	456,792
60611 LIBRARY-ACADEMIC SUPPORT	311,970	1,000	-	9,500	3,500	-	44,000	369,970
60612 MEDIA	66,578	-	970	-	-	-	-	67,548
60615 DESKTOP PUBLISHING	-	35,890	-	-	-	-	-	35,890
<b>Department Totals</b>	<b>\$ 9,061,626</b>	<b>\$ 63,358</b>	<b>\$ 14,098</b>	<b>\$ 55,214</b>	<b>\$ 129,203</b>	<b>\$ -</b>	<b>\$ 85,921</b>	<b>\$ 9,409,420</b>

*Penn Valley (400)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ 6,000	\$ -	\$ 9,150	\$ 1,000	\$ -	\$ 8,100	\$ 24,250
10102 OFFICE OF THE PRESIDENT	434,980	-	690	13,700	8,760	-	1,100	459,230
10108 CAMPUS BUSINESS OFFICE	284,337	1,400	-	-	54	-	100	285,891
10165 STRATEGIC PLANNING	-	-	-	4,000	850	-	-	4,850
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	60,883	-	-	1,076	4,753	-	1,649	68,361
20020 DIV CHAIRS-HUMANITIES	54,440	-	-	-	2,414	-	600	57,454
20045 DIV CHAIRS:SCIENCE,MATH&ENGNRG	60,977	-	-	-	1,794	-	-	62,771
20200 GENERAL INSTRUCTION	-	-	-	6,482	1,094	-	2,550	10,126
20207 PRACTICAL NURSING	375,817	-	-	700	1,800	-	14,060	392,377
20209 PHYSICAL THERAPY	309,552	500	1,200	5,150	7,550	-	150	324,102
20211 DIV CHAIRS-ALLIED HEALTH	65,606	-	-	-	1,862	-	485	67,953
20213 ART-INSTRUCTION	190,245	15,300	-	-	10,797	-	50	216,392
20215 BIOLOGY	551,845	-	-	300	24,798	-	-	576,943

## FY2020-2021 Budget General Fund (110) *Expense*

*Penn Valley (400) cont.*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20217 CHEMISTRY	158,061	-	-	-	2,616	-	-	160,677
20218 CSIS	102,664	-	-	-	-	-	-	102,664
20220 ACADEMIC COMPUTER LAB	93,554	-	-	-	-	-	-	93,554
20224 ENGINEERING	108,883	560	-	641	73	-	-	110,157
20225 ENGLISH	562,908	-	-	-	196	-	-	563,104
20228 FOREIGN LANGUAGE	108,172	-	-	-	-	-	-	108,172
20229 GEOLOGY	-	-	-	-	196	-	-	196
20230 DENTAL ASSISTANT	98,348	14,918	-	8,100	11,592	-	2,250	135,208
20233 CRIMINAL JUSTICE	120,520	-	-	9,700	-	-	-	130,220
20235 MATHEMATICS	463,729	-	-	-	196	-	-	463,925
20237 MUSIC	100,006	1,455	-	-	1,087	-	-	102,548
20238 NURSING	1,587,549	-	-	10,100	9,500	-	119,900	1,727,049
20239 PHILOSOPHY	83,538	-	-	-	-	-	-	83,538
20240 PHYSICAL EDUCATION	-	-	-	-	194	-	-	194
20241 PHYSICS	95,635	-	-	-	245	-	-	95,880
20242 PSYCHOLOGY	115,786	-	-	-	-	-	-	115,786
20243 READING	85,680	-	-	-	-	-	-	85,680
20245 SOCIOLOGY	79,870	-	-	-	-	-	-	79,870
20246 SPEECH	108,060	-	-	-	-	-	-	108,060
20251 HISTORY	166,124	-	-	-	-	-	-	166,124
20252 POLITICAL SCIENCE	91,288	-	-	-	-	-	-	91,288
20256 INSTRUCTIONAL COMPUTER LAB	80,704	-	-	-	3,281	-	-	83,985
20258 PARALEGAL	77,999	-	-	11,970	-	-	-	89,969
20261 CARTER ART CENTER	6,459	300	-	-	451	-	2,401	9,611
20264 EARLY CHILDHOOD EDUCATION	166,327	-	-	550	1,886	-	250	169,013
20267 SURGICAL TECHNOLOGY	160,908	1,004	-	115	5,832	-	2,264	170,123
20273 AFFILIATE PROGRAMS	-	5,820	-	-	-	-	-	5,820
20277 LEARNING ASSISTANCE CENTER	422,108	-	-	-	3,888	-	250	426,246
20284 EDUCATION	106,338	-	-	-	-	-	-	106,338
20292 OCCUPATIONAL THERAPY-INSTRUCT	198,903	300	-	3,860	3,300	-	300	206,663
20293 HEALTH INFORMATION MANAGEMENT	185,984	4,794	-	2,233	1,025	-	311	194,347
20294 EMERGENCY MED SERVICES	166,825	-	-	4,000	35,122	-	3,100	209,047
20295 RADIOLOGICAL TECHNOLOGY	174,549	23,765	-	3,977	2,548	-	2,225	207,064
20356 HUMAN PATIENT SIMULATOR LAB	222,473	91,550	6,790	8,488	26,062	-	7,760	363,123
20374 ESL - ENGLISH SECOND LANGUAGE	314,452	-	-	-	416	-	1,940	316,808
20824 GEOGRAPHY	-	-	-	-	194	-	-	194
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	19,400	19,400
40107 STUDENT ENGAGEMENT	92,871	-	-	600	1,140	-	200	94,811
40271 MEN'S BASKETBALL	98,098	-	-	-	-	-	-	98,098
40401 OFFICE OF STUDENT SVCS	457,163	-	-	2,950	3,450	-	3,300	466,863

## FY2020-2021 Budget General Fund (110) *Expense*

*Penn Valley (400) cont.*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40402 RECORDS OFFICE	154,621	-	-	1,312	1,000	-	850	157,783
40403 COUNSELING	416,519	-	-	588	2,621	-	154	419,882
40404 FINANCIAL AID & VETERANS	303,023	-	-	312	550	-	120	304,005
40406 CAREER SERVICES	105,218	-	-	250	1,600	-	500	107,568
40408 ADMISSIONS	139,239	-	-	1,419	6,000	-	7,000	153,658
40414 TESTING	188,539	-	-	350	1,000	-	73	189,962
40415 DISABILITY SUPPORT SERVCS -DSS	144,780	2,619	-	-	485	-	35	147,919
60410 ACADEMIC ADVISING	620,745	-	-	400	826	-	200	622,171
60602 OFFICE OF INSTRUCTIONAL SERVICE	403,674	-	-	5,350	400	-	70	409,494
60603 OFFICE OF OCCUPATIONAL ED.	124,295	-	-	5,075	-	-	-	129,370
60611 LIBRARY-ACADEMIC SUPPORT	296,264	-	-	11,000	2,943	-	10,109	320,316
60612 MEDIA	67,266	500	-	-	7,422	-	-	75,188
60615 DESKTOP PUBLISHING	-	67,900	-	-	-	-	-	67,900
<b>Department Totals</b>	<b>\$ 12,615,401</b>	<b>\$ 238,685</b>	<b>\$ 8,680</b>	<b>\$ 133,898</b>	<b>\$ 206,863</b>	<b>\$ -</b>	<b>\$ 213,806</b>	<b>\$ 13,417,333</b>

*Business & Technology (500)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,400	\$ 19,400
10102 OFFICE OF THE PRESIDENT	331,591	-	-	-	-	-	19,400	350,991
10108 CAMPUS BUSINESS OFFICE	-	970	-	-	-	-	-	970
20010 DIV CHAIRS-TECHNOLOGY&BUSINESS	60,440	-	-	1,500	700	-	-	62,640
20200 GENERAL INSTRUCTION	-	-	-	1,977	700	-	-	2,677
20221 ENGINEERING TECHNOLOGY	428,592	-	3,000	-	15,590	-	600	447,782
20235 MATHEMATICS	81,066	-	-	-	-	-	-	81,066
20265 HVAC	393,692	-	-	-	40,740	-	-	434,432
20268 MACHINE TOOLING	232,220	-	2,520	100	45,130	-	750	280,720
20269 LINEMEN TECHNICIAN PROGRAM	82,424	-	-	-	67,403	-	-	149,827
20277 LEARNING ASSISTANCE CENTER	27,358	-	-	233	679	-	146	28,416
20278 PROGRAM IMPROVEMENT	-	-	-	-	23,345	-	-	23,345
20280 INDUSTRIAL TECHNOLOGY	390,365	5,000	7,500	-	10,750	-	1,000	414,615
20289 BUILDING MAINTENANCE PROGRAM	71,140	-	-	-	5,820	-	-	76,960
20725 WELDING	222,558	-	-	-	38,800	-	-	261,358
20733 CISCO	168,101	-	-	-	19,400	-	-	187,501
20817 FABRICATION LABORATORY	64,378	-	-	-	4,359	-	-	68,737
20828 EARLY COLLEGE PROGRAM	-	-	-	-	20,094	-	-	20,094
20831 CONSTRUCTION MANAGEMENT(CSMG)	97,400	-	-	-	1,940	-	-	99,340
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	19,400	19,400
40107 STUDENT ENGAGEMENT	-	-	-	200	697	-	-	897

**FY2020-2021 Budget**  
General Fund (110)  
*Expense*

*Business & Technology (500) cont.*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40401 OFFICE OF STUDENT SVCS	-	-	-	3,803	1,500	-	200	5,503
40403 COUNSELING	73,085	-	-	88	300	-	-	73,473
40405 ENROLLMENT SERVICES	338,042	-	-	370	300	-	300	339,012
40406 CAREER SERVICES	77,861	-	-	400	630	-	-	78,891
40408 ADMISSIONS	77,898	-	-	1,000	400	-	1,995	81,293
40414 TESTING	211,198	-	-	97	146	-	194	211,635
40415 DISABILITY SUPPORT SERVC'S -DSS	1,044	-	-	-	435	-	-	1,479
60410 ACADEMIC ADVISING	86,175	-	-	-	-	-	-	86,175
60602 OFFICE OF INSTRUCTIONAL SERVIC	75,525	-	-	3,395	-	-	-	78,920
60611 LIBRARY-ACADEMIC SUPPORT	11,946	-	-	-	-	-	630	12,576
60615 DESKTOP PUBLISHING	-	22,140	-	-	4,250	-	-	26,390
<b>Department Totals</b>	<b>\$ 3,604,099</b>	<b>\$ 28,110</b>	<b>\$ 13,020</b>	<b>\$ 13,163</b>	<b>\$ 304,108</b>	<b>\$ -</b>	<b>\$ 64,015</b>	<b>\$ 4,026,515</b>

*Blue River (600)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,400	\$ 19,400
10102 OFFICE OF THE PRESIDENT	182,900	-	-	6,360	7,000	-	4,100	200,360
10108 CAMPUS BUSINESS OFFICE	-	970	-	-	970	-	-	1,940
20015 DIV CHAIRS- SOCIAL SCIENCE/BUS	107,818	-	-	3,597	-	-	-	111,415
20020 DIV CHAIRS-HUMANITIES	36,921	-	-	1,000	1,842	-	100	39,863
20040 DIV CHAIRS - SCIENCE/TECHNOLOG	36,944	-	200	1,850	1,383	-	300	40,677
20200 GENERAL INSTRUCTION	-	-	-	4,200	650	-	-	4,850
20213 ART-INSTRUCTION	91,728	500	-	-	2,678	-	-	94,906
20215 BIOLOGY	433,405	-	-	-	16,296	-	-	449,701
20216 BUSINESS	97,313	-	-	-	510	-	-	97,823
20217 CHEMISTRY	164,327	-	-	-	6,866	-	-	171,193
20218 CSIS	215,507	-	-	250	2,660	-	-	218,417
20220 ACADEMIC COMPUTER LAB	-	-	-	-	516	-	-	516
20225 ENGLISH	453,063	-	-	-	184	-	-	453,247
20228 FOREIGN LANGUAGE	97,715	-	-	-	-	-	-	97,715
20229 GEOLOGY	-	-	-	-	335	-	-	335
20235 MATHEMATICS	445,546	-	-	-	-	-	-	445,546
20237 MUSIC	106,977	8,463	-	727	4,266	-	-	120,433
20239 PHILOSOPHY	88,932	-	-	-	-	-	-	88,932
20240 PHYSICAL EDUCATION	-	1,843	-	-	-	-	-	1,843
20241 PHYSICS	-	-	-	-	200	-	-	200
20242 PSYCHOLOGY	93,228	-	-	-	-	-	-	93,228
20243 READING	83,538	-	-	-	-	-	-	83,538

## FY2020-2021 Budget General Fund (110) *Expense*

*Blue River (600) cont.*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20245 SOCIOLOGY	84,523	-	-	-	-	-	-	84,523
20246 SPEECH	86,496	-	-	-	-	-	-	86,496
20251 HISTORY	189,082	-	-	-	-	-	-	189,082
20255 THEATER	-	970	-	-	-	-	-	970
20277 LEARNING ASSISTANCE CENTER	325,154	-	-	316	318	-	97	325,885
20298 FIRE ACADEMY	232,109	12,000	2,200	1,980	6,100	-	8,770	263,159
20381 POLICE ACADEMY	135,195	-	17,943	-	10,308	-	21,600	185,046
20811 ANTHROPOLOGY	93,936	-	-	-	-	-	-	93,936
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	19,455	19,455
40107 STUDENT ENGAGEMENT	90,790	-	-	200	770	-	-	91,760
40253 MEN'S SOCCER	26,534	-	-	-	-	-	-	26,534
40263 WOMEN'S SOCCER	26,534	-	-	-	-	-	-	26,534
40279 SINGLE PARENT II-A	-	-	-	-	7,440	-	320	7,760
40400 GENERAL STUDENT SERVICES	-	-	-	10,458	-	-	-	10,458
40401 OFFICE OF STUDENT SVCS	361,625	-	-	2,650	2,000	-	200	366,475
40403 COUNSELING	237,566	-	-	500	2,750	-	-	240,816
40404 FINANCIAL AID & VETERANS	313,784	-	-	200	800	-	272	315,056
40405 ENROLLMENT SERVICES	353,369	-	-	727	2,668	-	485	357,249
40406 CAREER SERVICES	52,108	-	-	50	1,784	-	50	53,992
40408 ADMISSIONS	154,714	-	-	2,500	500	-	5,134	162,848
40410 ACADEMIC ADVISING	-	-	200	413	1,150	-	600	2,363
40414 TESTING	191,361	-	-	-	1,590	-	350	193,301
40415 DISABILITY SUPPORT SERVICES -DSS	127,326	1,500	-	387	-	-	1,500	130,713
60410 ACADEMIC ADVISING	417,256	-	500	900	1,000	-	400	420,056
60602 OFFICE OF INSTRUCTIONAL SERVIC	402,541	-	-	-	3,395	-	-	405,936
60611 LIBRARY-ACADEMIC SUPPORT	219,185	-	-	12,125	353	-	8,245	239,908
60612 MEDIA	-	-	-	-	970	-	-	970
60615 DESKTOP PUBLISHING	-	33,000	-	-	7,740	-	-	40,740
<b>Department Totals</b>	<b>\$ 6,857,050</b>	<b>\$ 59,246</b>	<b>\$ 21,043</b>	<b>\$ 51,390</b>	<b>\$ 97,992</b>	<b>\$ -</b>	<b>\$ 91,378</b>	<b>\$ 7,178,099</b>

*Facility Services (All Locations)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
10119 MAIL SERVICES	\$ -	\$ 6,000	\$ -	\$ -	\$ 500	\$ -	\$ 160,000	\$ 166,500
50500 MAINTENANCE / PLANT	98,515	82,000	8,000	-	23,200	-	282,150	493,865
50502 GROUNDS-PHYSICAL PLANT	-	111,505	-	-	-	-	-	111,505
50507 CONSTRUCTION-INTERNAL	477,973	17,500	-	1,203	17,500	-	7,000	521,176
50509 CUSTODIAL MANAGEMENT	-	311,473	-	-	100,000	-	-	411,473



*Facility Services (All Locations) Cont.*

<b>Department</b>	<b>Salaries &amp; Benefits</b>	<b>Contracted Service</b>	<b>Equipment &amp; Software</b>	<b>Professional Development</b>	<b>Supplies</b>	<b>Utilities</b>	<b>Other</b>	<b>TOTAL</b>
<i>Administrative Center (100) Cont.</i>								
50510 MAIL SERVICES	102,979	-	-	-	-	-	-	102,979
50511 UTILITIES	-	-	-	-	-	123,000	-	123,000
50536 FACILITIES ADMINISTRATION	767,039	-	-	8,400	6,600	-	-	782,039
50554 STATE REPAIR & MAINT. FUNDS	-	-	-	-	-	-	2,302,598	2,302,598
<i>Longview (200)</i>								
50500 MAINTENANCE / PLANT	202,890	76,450	-	600	56,550	-	1,400	337,890
50502 GROUNDS-PHYSICAL PLANT	69,108	79,000	-	50	17,600	-	200	165,958
50503 CUSTODIAL	332,580	48,055	-	2,000	4,720	-	-	387,355
50510 MAIL SERVICES	36,402	-	-	-	-	-	-	36,402
50511 UTILITIES	-	-	-	-	-	407,000	-	407,000
50536 FACILITIES ADMINISTRATION	90,038	-	-	-	-	-	-	90,038
<i>Maple Woods (300)</i>								
50500 MAINTENANCE / PLANT	228,562	72,150	-	500	60,350	-	2,000	363,562
50502 GROUNDS-PHYSICAL PLANT	52,626	73,000	-	-	14,100	-	-	139,726
50503 CUSTODIAL	-	227,000	-	-	-	-	-	227,000
50511 UTILITIES	-	-	-	-	-	494,500	-	494,500
50536 FACILITIES ADMINISTRATION	90,038	-	-	-	-	-	-	90,038
<i>Penn Valley (400)</i>								
50500 MAINTENANCE / PLANT	474,763	158,000	-	1,000	63,400	-	2,600	699,763
50502 GROUNDS-PHYSICAL PLANT	55,855	25,000	-	-	14,100	-	-	94,955
50503 CUSTODIAL	383,417	535,500	-	-	1,200	-	-	920,117
50510 MAIL SERVICES	7,536	-	-	-	-	-	-	7,536
50511 UTILITIES	-	-	-	-	-	972,000	-	972,000
50536 FACILITIES ADMINISTRATION	90,038	-	-	-	-	-	-	90,038
<i>Advanced Manuf. Inst. (420)</i>								
50502 GROUNDS-PHYSICAL PLANT	-	6,300	-	-	-	-	-	6,300
50511 UTILITIES	-	-	-	-	-	141,723	-	141,723
<i>Business &amp; Technology (500)</i>								
50500 MAINTENANCE / PLANT	146,745	75,000	-	175	17,330	-	2,900	242,150
50502 GROUNDS-PHYSICAL PLANT	13,314	6,300	-	-	4,672	-	-	24,286
50503 CUSTODIAL	173,674	3,000	-	1,000	550	-	-	178,224
50511 UTILITIES	-	-	-	-	-	400,000	-	400,000
50536 FACILITIES ADMINISTRATION	99,331	-	-	-	-	-	-	99,331

*Facility Services (All Locations) Cont.*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Blue River (600)</i>								
50500 MAINTENANCE / PLANT	245,791	33,500	-	900	25,500	-	100	305,791
50502 GROUNDS-PHYSICAL PLANT	51,549	70,000	-	-	18,000	-	-	139,549
50503 CUSTODIAL	-	209,550	-	-	-	-	-	209,550
50511 UTILITIES	-	-	-	-	-	250,000	-	250,000
50536 FACILITIES ADMINISTRATION	90,790	-	-	249	-	-	-	91,039
<b>Department Totals</b>	<b>\$ 4,381,553</b>	<b>\$ 2,226,283</b>	<b>\$ 8,000</b>	<b>\$ 16,077</b>	<b>\$ 445,872</b>	<b>\$ 2,788,223</b>	<b>\$ 2,760,948</b>	<b>\$ 12,626,956</b>

*Information Technology (All Locations)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
<i>Administrative Center (100)</i>								
10133 INFORMATION TECHNOLOGY	\$ 586,312	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 586,312
10144 ENTERPRISE APPLICATIONS	367,025	3,053,941	51,200	3,218	5,149	-	-	3,480,533
60667 INFRASTRUCTURE SERVICES	-	649,882	17,020	140	100	-	-	667,142
60668 END USER SERVICES	953,570	40,500	586,290	400	3,900	-	13,400	1,598,060
<i>Longview (200)</i>								
60668 END USER SERVICES	143,760	-	-	-	-	-	-	143,760
<i>Maple Woods (300)</i>								
60668 END USER SERVICES	162,100	-	-	-	-	-	-	162,100
<i>Penn Valley (400)</i>								
60668 END USER SERVICES	138,424	-	-	-	-	-	-	138,424
<i>Business &amp; Technology (500)</i>								
60668 END USER SERVICES	167,736	-	-	-	-	-	-	167,736
<i>Blue River (600)</i>								
60668 END USER SERVICES	146,664	-	-	-	-	-	-	146,664
<b>Department Totals</b>	<b>\$ 2,665,591</b>	<b>\$ 3,744,323</b>	<b>\$ 654,510</b>	<b>\$ 3,758</b>	<b>\$ 9,149</b>	<b>\$ -</b>	<b>\$ 13,400</b>	<b>\$ 7,090,731</b>



**FY2020-2021 Budget**  
General Fund (110)  
*Expense*

*Districtwide (900)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ 362,500	- \$	- \$	- \$	- \$	- \$	300,000	\$ 662,500
20200 GENERAL INSTRUCTION	9,061,394	-	-	-	-	-	-	9,061,394
80827 MISC. SCHOLARSHIP	-	-	-	-	-	-	1,576,702	1,576,702
<b>Department Totals</b>	<b>\$ 9,423,894</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,876,702</b>	<b>\$ 11,300,596</b>

**120  
Special  
Projects  
Fund**

## 120 Special Projects Fund

The Special Projects Fund is designed to be the incubator for new programs.

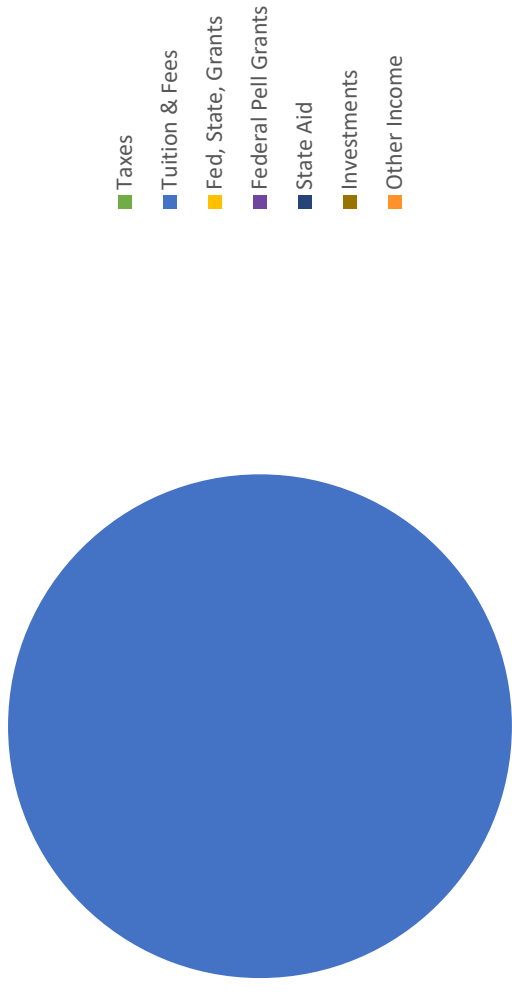
A summary of other changes compared to prior years in the Special Projects Fund include:

- The completion of the transition of all non-credit community education courses to the Workforce & Economic Development Fund (180);
- The move of the Auto Aftermarket lease agreement at MCC-Longview to the Auxiliary Services Fund (190)

MCC transfers the revenue over expenses from the Special Projects Fund to the General Fund as an inter-fund transfer for general operating expenses of the college.

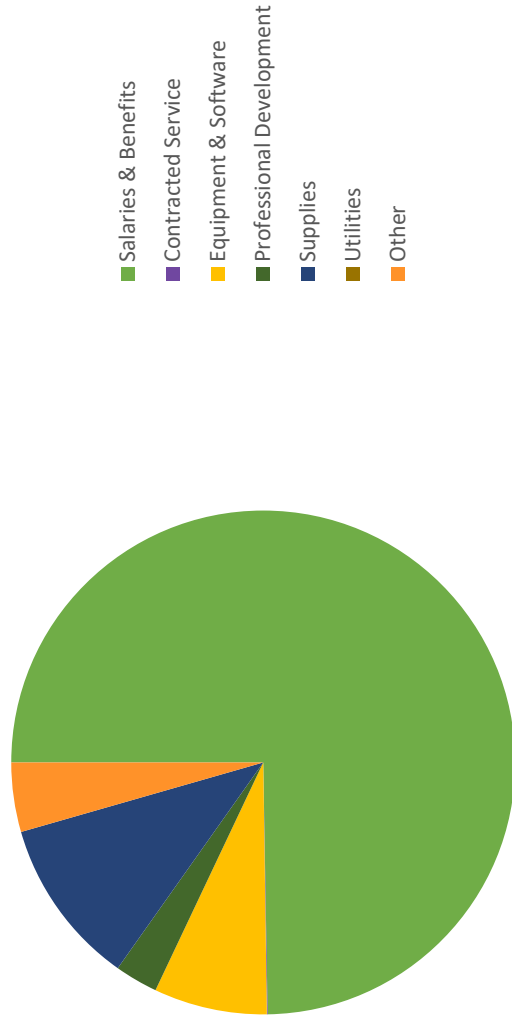
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(1,053,064)	(1,335,500)	100.00%
Fed, State, Grants	(20,000)	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(147,346)	-	0.00%
Revenue Subtotal	(1,220,410)	(1,335,500)	100.00%
Interfund Transfers	17,522	-	
<b>Revenue Total</b>	<b>\$ (1,202,888)</b>	<b>\$ (1,335,500)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ 903,577	\$ 997,881	74.72%
Contracted Service	67,200	710	0.05%
Equipment & Software	160,000	96,970	7.26%
Professional Development	27,225	36,872	2.76%
Supplies	25,396	143,653	10.76%
Utilities	-	-	0.00%
Other	19,490	59,414	4.45%
Expense Subtotal	1,202,888	1,335,500	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 1,202,888</b>	<b>\$ 1,335,500</b>	

FY21 Expense by Category



**FY2020-2021 Budget**  
Special Projects Fund (120)  
*Revenue*

*Hillyard (St. Joe) (310)*

Department	Taxes	Tuition & Fees	Fed, State, Federal Pell		Investments	Other Income	TOTAL
			Grants	Grants			
00000 GENERAL	\$ -	(1,242,600)	\$ -	\$ -	\$ -	\$ -	(1,242,600)
20329 WELDING	-	(50,000)	-	-	-	-	(50,000)
20472 CNA - RELATED TRAINING	-	(42,900)	-	-	-	-	(42,900)
<b>Department Totals</b>	<b>\$ -</b>	<b>(1,335,500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(1,335,500)</b>

**FY2020-2021 Budget**  
Special Projects Fund (120)  
*Expense*

Hillyard (St. Joe) (310)

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	\$ -	70,000	\$ -	\$ -	\$ -	\$ -	70,000
20204 SONOGRAPHY	212,682	710	3,000	5,160	20,764	-	10,854	253,170
20238 NURSING	268,976	-	-	1,000	56,329	-	15,374	341,679
20267 SURGICAL TECHNOLOGY	157,515	-	23,070	12,212	30,000	-	14,482	237,279
20295 RADIOLOGICAL TECHNOLOGY	248,178	-	900	11,260	16,810	-	17,054	294,202
20329 WELDING	19,377	-	-	2,800	16,000	-	-	38,177
20472 CNA - RELATED TRAINING	20,718	-	-	740	2,350	-	550	24,358
40107 STUDENT ENGAGEMENT	-	-	-	200	-	-	-	200
40401 OFFICE OF STUDENT SVCS	70,435	-	-	2,100	1,400	-	800	74,735
40406 CAREER SERVICES	-	-	-	200	-	-	-	200
40408 ADMISSIONS	-	-	-	900	-	-	300	1,200
60410 ACADEMIC ADVISING	-	-	-	300	-	-	-	300
<b>Department Totals</b>	<b>\$ 997,881</b>	<b>\$ 710</b>	<b>\$ 96,970</b>	<b>\$ 36,872</b>	<b>\$ 143,653</b>	<b>\$ -</b>	<b>\$ 59,414</b>	<b>\$ 1,335,500</b>

# **170 Designated Fund**

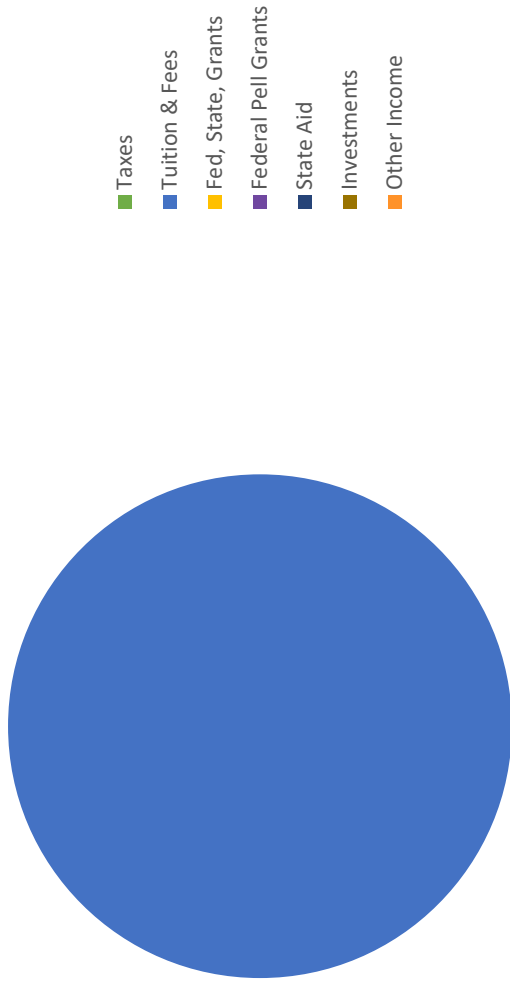
## 170 Designated Fund

The Designated Fund (170) was created in FY18 for the tracking of funds that are related to specific fees and can only be used for defined, predetermined purposes. Currently, \$2 of the Student Technology fee is included in this fund. This portion of the technology fee is reserved for replacing and expanding student facing technology, including PCs and related infrastructure.



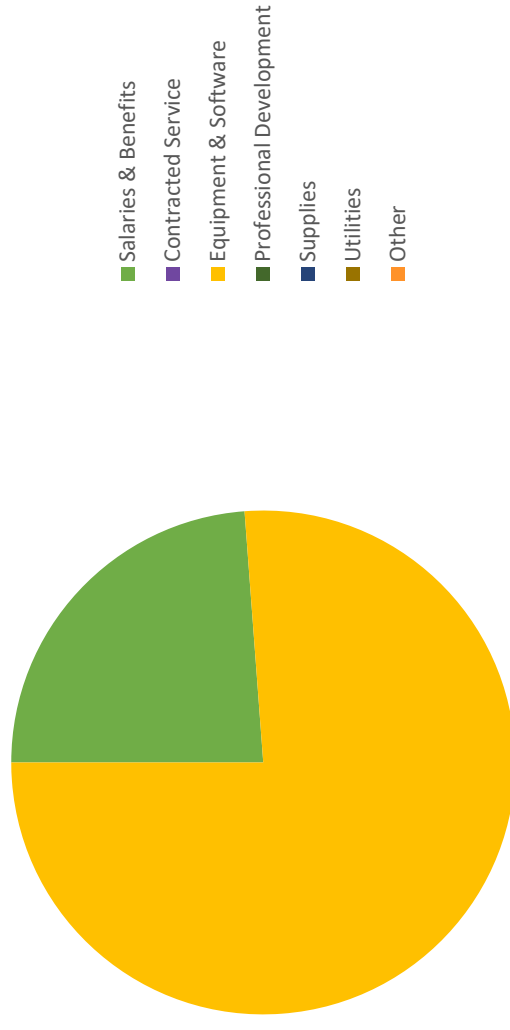
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(601,283)	(570,507)	100.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	-	0.00%
Revenue Subtotal	(601,283)	(570,507)	100.00%
Interfund Transfers	-	-	
<b>Revenue Total</b>	<b>\$ (601,283)</b>	<b>\$ (570,507)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ 32,395	\$ 135,875	23.82%
Contracted Service	-	-	0.00%
Equipment & Software	568,988	434,632	76.18%
Professional Development	-	-	0.00%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	-	-	0.00%
Expense Subtotal	601,383	570,507	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 601,383</b>	<b>\$ 570,507</b>	

FY21 Expense by Category



**FY2020-2021 Budget**  
Designated Fund (170)  
*Revenue*

*Administrative Center (100)*

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
60101 IT EQUIPMENT REPLACEMENT	\$ -	\$ (570,507)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (570,507)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ (570,507)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (570,507)</b>

**FY2020-2021 Budget**  
Designated Fund (170)

*Expense*

*Administrative Center (100)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10133 INFORMATION TECHNOLOGY	\$ -	\$ -	\$ 434,632	\$ -	\$ -	\$ -	\$ -	\$ 434,632
60668 END USER SERVICES	94,968	-	-	-	-	-	-	94,968
<b>Department Totals</b>	<b>\$ 94,968</b>	<b>\$ -</b>	<b>\$ 434,632</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 529,600</b>

*Longview (200)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60668 END USER SERVICES	\$ 21,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,530
<b>Department Totals</b>	<b>\$ 21,530</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,530</b>

*Maple Woods (300)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
60668 END USER SERVICES	\$ 19,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,377
<b>Department Totals</b>	<b>\$ 19,377</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,377</b>

**180**  
**Workforce &**  
**Economic**  
**Development**

## 180 Workforce & Economic Development Fund

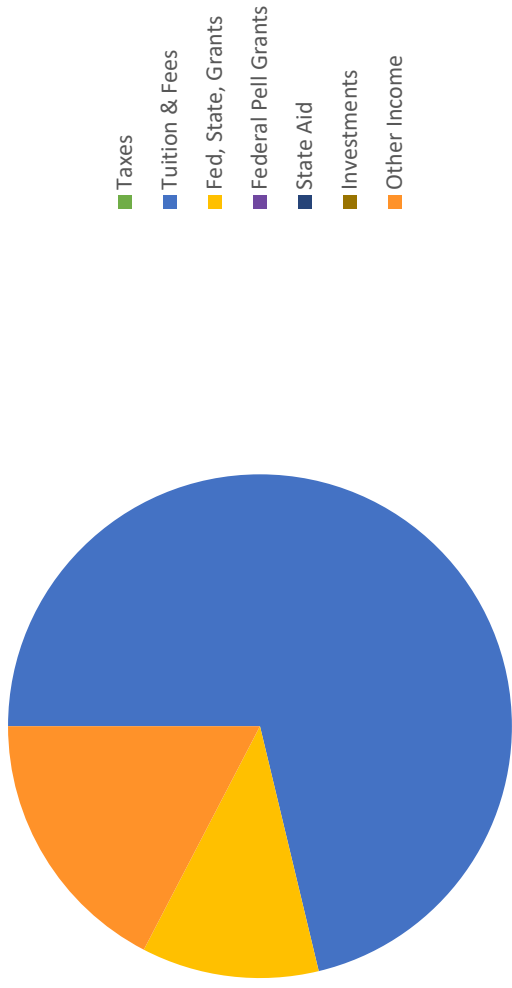
Revenues and expenditures for programs operated by the Workforce & Economic Development (WED) unit are accounted for in this fund. The WED unit was formerly known as the Institute for Workforce Innovation (IWI). The unit was reorganized in July 2018, and the name was changed at that time. Under the new organization structure, WED is a district-wide function reporting through the Vice Chancellor of Instruction and Chief Academic Officer.

WED is comprised of four distinct divisions: Continuing Education, which consists of open enrollment in various non-credit certificate and community enrichment programs; Corporate College, which is customized training for businesses; Economic Development, which oversees the administration of the MO Works Programs (New Jobs, Job Retention, and Customized State Training Funds); and the MCC Apprenticeship program, which works with businesses to sponsor apprentices in a Department of Labor-approved program. All programmatic training related to these programs are administered and budgeted by WED.

MCC transfers the revenue over expenses from the Workforce & Economic Development Fund to the General Fund as an inter-fund transfer for general operating expenses of the college.

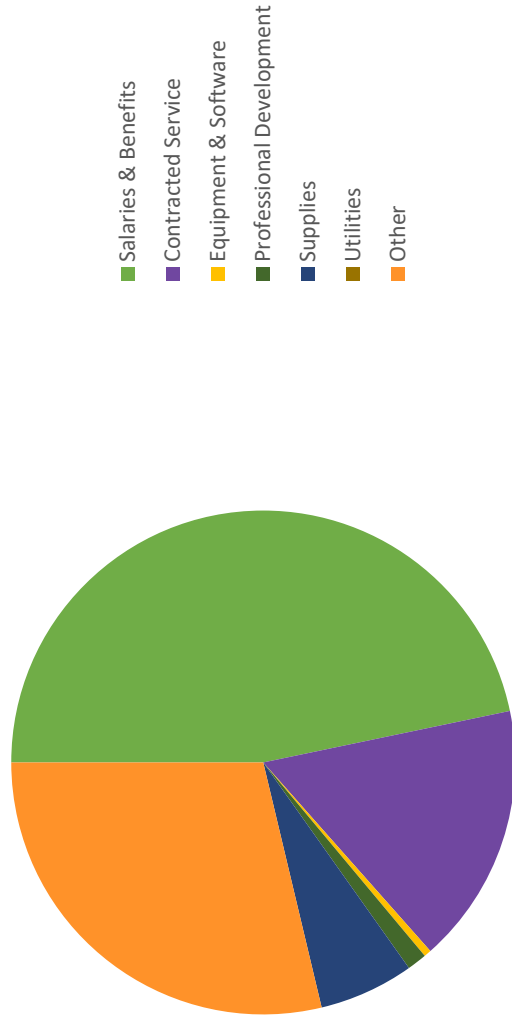
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	(5,397,343)	(5,480,750)	71.25%
Fed, State, Grants	(750,000)	(875,000)	11.38%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(1,985,000)	(1,336,326)	17.37%
Revenue Subtotal	(8,132,343)	(7,692,076)	100.00%
Interfund Transfers	1,000,000	1,000,000	
<b>Revenue Total</b>	<b>\$ (7,132,343)</b>	<b>\$ (6,692,076)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ 3,070,062	\$ 3,126,594	46.72%
Contracted Service	1,144,975	1,120,275	16.74%
Equipment & Software	68,939	31,200	0.47%
Professional Development	76,150	84,360	1.26%
Supplies	359,925	407,350	6.09%
Utilities	-	-	0.00%
Other	2,412,292	1,922,297	28.72%
Expense Subtotal	7,132,343	6,692,076	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 7,132,343</b>	<b>\$ 6,692,076</b>	

FY21 Expense by Category



*Administrative Center (100)*

Department	Tuition & Fees				Federal Pell		TOTAL
	Taxes	Tuition & Fees	Grants	Grants	State Aid	Investments	
20294 EMERGENCY MED SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(5,000)
20306 PRECISION DRIVING CENTER	-	(3,000)	-	-	-	-	(18,000)
20316 POLICE ACADEMY-NON CREDIT	-	(20,000)	-	-	-	-	(40,000)
20323 ED2GO PRO	-	(15,000)	-	-	-	-	(15,000)
20328 MACHINING	-	(40,000)	-	-	-	-	(40,000)
20329 WELDING	-	(35,000)	-	-	-	-	(35,000)
20349 SKILLUP	-	(6,000)	-	-	-	-	(6,000)
20352 CDL-A	-	(175,000)	-	-	-	-	(175,000)
20360 WAREHOUSING	-	(15,000)	-	-	-	-	(15,000)
20362 MOTORCYCLE SAFETY	-	(75,000)	-	-	-	-	(75,000)
20363 PHARMACY TECH	-	(50,000)	-	-	-	-	(50,000)
20366 PHLEBOTOMY	-	(62,800)	-	-	-	-	(62,800)
20370 COMMUNITY HEALTH WORKER	-	(29,600)	-	-	-	-	(29,600)
20372 OUTREACH CARDS	-	-	-	-	(115,000)	-	(115,000)
20376 NIEHS GRANT	-	-	-	-	-	(3,500)	(3,500)
20378 ENVIRONMENTAL HEALTH & SAFETY	-	(62,000)	-	-	-	-	(62,000)
20386 WORKFORCE DEVELOPMENT	-	(552,250)	-	-	-	-	(552,250)
20396 COMMUNITY EDUCATION - YOUTH	-	(125,000)	-	-	-	-	(125,000)
20397 FIRE ACADEMY-NON CREDIT	-	(1,500)	(25,000)	-	-	(39,500)	(66,000)
20414 FORD MOTOR COMPANY (ED)	-	-	(850,000)	-	-	-	(850,000)
20424 NJTP & JRTP (ED)	-	-	-	-	(1,000,000)	-	(1,000,000)
20471 OSHA TRAINING	-	(275,000)	-	-	-	-	(275,000)
20472 CNA - RELATED TRAINING	-	(188,600)	-	-	-	-	(188,600)
20503 APPRENTICESHIP	-	-	-	-	-	(101,326)	(101,326)
20615 COMMUNITY ED - ADULT	-	(75,000)	-	-	-	-	(75,000)
20709 OSHA HOST SITE TRAINING	-	-	-	-	-	(37,000)	(37,000)
20787 CONTRACTS	-	(3,675,000)	-	-	-	-	(3,675,000)
<b>Department Totals</b>	<b>\$ -</b>	<b>(5,480,750)</b>	<b>\$ (875,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(1,336,326)</b>	<b>(7,692,076)</b>

*Administrative Center (100)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10100 INSTITUTIONAL SUPPORT	\$ -	\$ 50,000	\$ 30,000	\$ 40,360	\$ 30,500	\$ -	\$ 68,500	\$ 219,360
10111 WED ADMINISTRATION	531,346	-	-	-	-	-	-	531,346
20294 EMERGENCY MED SERVICES	3,230	-	-	-	1,770	-	-	5,000
20301 COMMUNITY EDUCATION OVERHEAD	26,913	-	-	-	-	-	-	26,913
20303 HEALTH CARE ENTRY LEVEL	12,344	-	-	-	700	-	250	13,294
20306 PRECISION DRIVING CENTER	33,372	-	-	-	200	-	4,702	38,274
20316 POLICE ACADEMY-NON CREDIT	75,796	-	-	-	100	-	500	76,396
20323 ED2GO PRO	-	7,500	-	-	-	-	-	7,500
20328 MACHINING	6,459	-	-	-	4,500	-	-	10,959
20329 WELDING	11,842	-	-	-	11,000	-	-	22,842
20338 TECHNICAL SKILLS	16,148	-	-	-	-	-	-	16,148
20349 SKILLUP	2,692	-	-	-	-	-	-	2,692
20352 CDL-A	80,738	-	-	500	4,000	-	16,000	101,238
20360 WAREHOUSING	3,230	-	-	-	1,700	-	-	4,930
20362 MOTORCYCLE SAFETY	53,825	500	-	-	1,500	-	5,000	60,825
20363 PHARMACY TECH	16,794	-	-	-	9,800	-	100	26,694
20366 PHLEBOTOMY	17,897	-	-	-	10,300	-	115	28,312
20370 COMMUNITY HEALTH WORKER	5,383	-	-	3,000	2,000	-	250	10,633
20372 OUTREACH CARDS	60,746	-	-	-	1,000	-	7,100	68,846
20378 ENVIRONMENTAL HEALTH & SAFETY	6,459	14,500	-	-	500	-	2,000	23,459
20386 WORKFORCE DEVELOPMENT	-	-	-	-	277,555	-	-	277,555
20396 COMMUNITY EDUCATION - YOUTH	10,765	45,000	-	-	1,500	-	3,700	60,965
20397 FIRE ACADEMY-NON CREDIT	17,763	-	-	10,000	10,000	-	2,650	40,413
20414 FORD MOTOR COMPANY (ED)	-	722,500	-	-	-	-	-	722,500
20424 NJTP & JRTP (ED)	-	-	-	-	-	-	850	850
20471 OSHA TRAINING	46,290	45,000	-	-	6,000	-	6,500	103,790
20472 CNA - RELATED TRAINING	69,058	-	-	450	11,000	-	3,100	83,608
20503 APPRENTICESHIP	91,326	-	1,000	500	8,000	-	500	101,326
20615 COMMUNITY ED - ADULT	16,148	7,500	-	-	1,000	-	8,500	33,148
20672 DELIVERY	1,077	-	-	1,000	5,900	-	-	7,977
20707 OSHA	-	-	200	7,300	450	-	6,000	13,950
20787 CONTRACTS	-	-	-	-	-	-	1,685,610	1,685,610
30312 WINS EVENTS	-	-	-	-	3,000	-	200	3,200
40105 MARKETING ACTIVITIES	-	-	-	-	-	-	35,000	35,000
60610 CONT ED ADMINISTRATION	1,286,310	-	-	7,800	750	-	50,750	1,345,610
60613 CORPORATE COLLEGE	531,606	227,775	-	10,200	1,925	-	14,320	785,826
60630 ECONOMIC DEVELOPMENT ADMINISTR	91,037	-	-	3,250	700	-	100	95,087
<b>Department Totals</b>	<b>\$ 3,126,594</b>	<b>\$ 1,120,275</b>	<b>\$ 31,200</b>	<b>\$ 84,360</b>	<b>\$ 407,350</b>	<b>\$ -</b>	<b>\$ 1,922,297</b>	<b>\$ 6,692,076</b>



**190**  
**Auxiliary**  
**Enterprises**  
**Fund**

## 190 Auxiliary Fund

The Auxiliary Fund captures non-academic services that supplement student's college experience and support the institution's education programs.

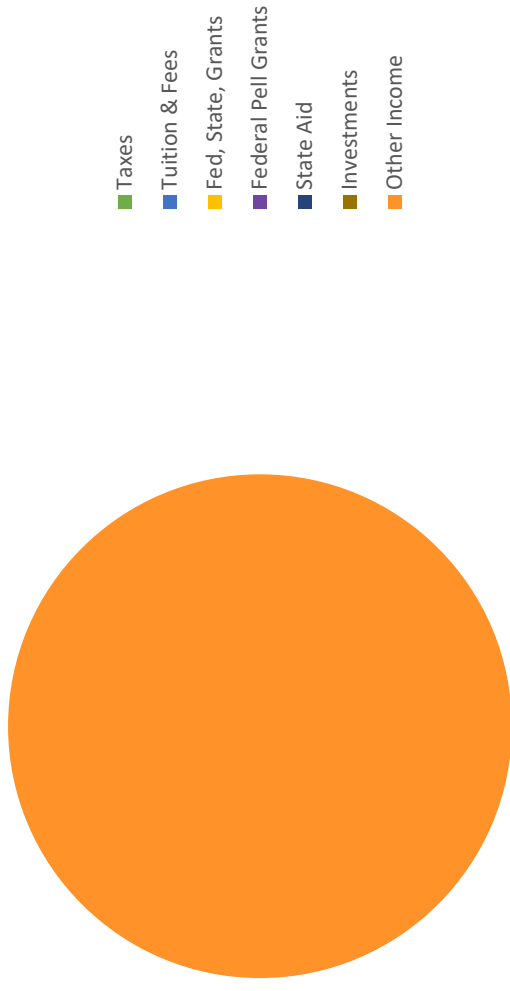
A summary of other changes compared to prior years in the Auxiliary Fund include:

- The addition of the Auto Aftermarket lease agreement at MCC-Longview from the Special Projects Fund (120);
- The addition of the Facility Use Agreements department, created during FY20 to consolidate all revenue received from Facility Use Agreement contracts. The revenue from these agreements were previously recorded in both the General Fund (110) and Special Projects Fund (120).
- The merging of all Lease Agreements into one department. Program codes will be used in the system to track individual contracts.

MCC transfers the revenue over expenses from the Auxiliary Fund to the General Fund as an inter-fund transfer for general operating expenses of the college.

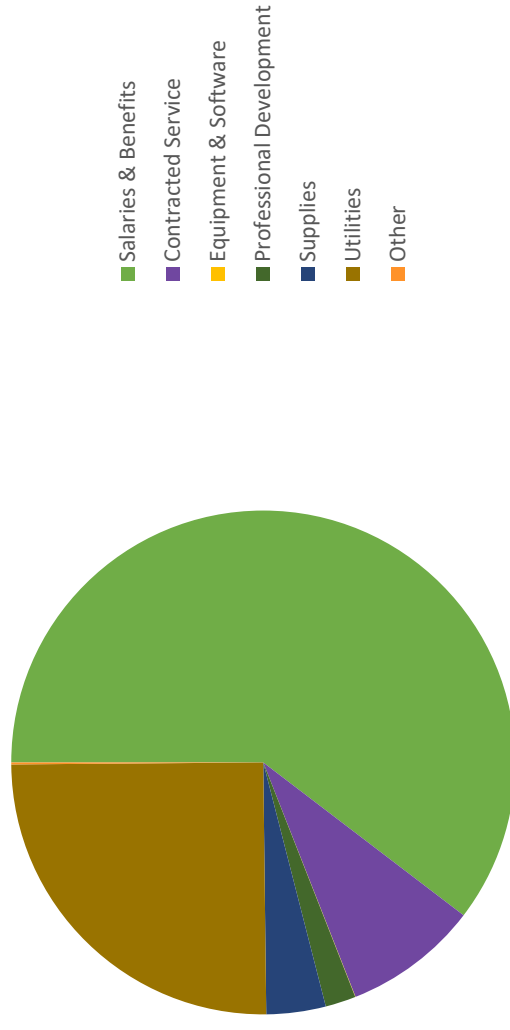
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(2,579,998)	(2,520,700)	100.00%
Revenue Subtotal	(2,579,998)	(2,520,700)	100.00%
Interfund Transfers	1,483,112	1,465,474	
<b>Revenue Total</b>	<b>\$ (1,096,886)</b>	<b>\$ (1,055,226)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ 636,720	\$ 637,082	60.37%
Contracted Service	103,196	91,360	8.66%
Equipment & Software	200	200	0.02%
Professional Development	15,150	20,635	1.96%
Supplies	26,280	40,129	3.80%
Utilities	316,000	264,500	25.07%
Other	(660)	1,320	0.13%
Expense Subtotal	1,096,886	1,055,226	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 1,096,886</b>	<b>\$ 1,055,226</b>	

FY21 Expense by Category



## FY2020-2021 Budget Auxiliary Services Fund (190) Revenue

**Administrative Center (100)**

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70710 FOOD SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(10,000)	\$ (10,000)
70713 LEASE AGREEMENTS	-	-	-	-	-	-	(865,500)	(865,500)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(875,500)</b>	<b>\$ (875,500)</b>

**Longview (200)**

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(136,380)	\$ (136,380)
70714 FACILITY USE AGREEMENT	-	-	-	-	-	-	(67,500)	(67,500)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(203,880)</b>	<b>\$ (203,880)</b>

**Maple Woods (300)**

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
60129 SPORTS TRAINING CENTER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(65,200)	\$ (65,200)
70669 RECREATION CENTER	-	-	-	-	-	-	(119,700)	(119,700)
70703 BOOKSTORE	-	-	-	-	-	-	(105,780)	(105,780)
70713 LEASE AGREEMENTS	-	-	-	-	-	-	(672,600)	(672,600)
70714 FACILITY USE AGREEMENT	-	-	-	-	-	-	(5,000)	(5,000)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(968,280)</b>	<b>\$ (968,280)</b>

**Penn Valley (400)**

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70669 RECREATION CENTER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(8,700)	\$ (8,700)
70703 BOOKSTORE	-	-	-	-	-	-	(139,115)	(139,115)
70713 LEASE AGREEMENTS	-	-	-	-	-	-	(43,300)	(43,300)
70714 FACILITY USE AGREEMENT	-	-	-	-	-	-	(25,000)	(25,000)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(216,115)</b>	<b>\$ (216,115)</b>

*Business & Technology (500)*

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
70703 BOOKSTORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(122,610)	(122,610)
70713 LEASE AGREEMENTS	-	-	-	-	-	-	(24,200)	(24,200)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(146,810)</b>	<b>(146,810)</b>

*Blue River (600)*

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
20351 PRIVATE TRACK RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(15,000)	(15,000)
70703 BOOKSTORE	-	-	-	-	-	-	(90,115)	(90,115)
70714 FACILITY USE AGREEMENT	-	-	-	-	-	-	(5,000)	(5,000)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(110,115)</b>	<b>(110,115)</b>

## FY2020-2021 Budget Auxiliary Services Fund (190) *Expense*

### *Administrative Center (100)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
10136 MANAGEMENT & AUX SERVICES	\$ 70,571	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,571
50500 MAINTENANCE / PLANT	29,484	27,000	-	-	17,500	-	19,250	93,234
50502 GROUNDS-PHYSICAL PLANT	-	1,500	-	-	-	-	-	1,500
50503 CUSTODIAL	-	1,600	-	-	-	-	-	1,600
50511 UTILITIES	-	-	-	-	-	89,500	-	89,500
<b>Department Totals</b>	<b>\$ 100,055</b>	<b>\$ 30,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,500</b>	<b>\$ 89,500</b>	<b>\$ 19,250</b>	<b>\$ 256,405</b>

### *Maple Woods (300)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
50500 MAINTENANCE / PLANT	\$ 58,424	\$ 31,299	\$ -	\$ -	\$ 7,000	\$ -	\$ (12,350)	\$ 84,373
50502 GROUNDS-PHYSICAL PLANT	-	2,000	-	-	1,500	-	-	3,500
50503 CUSTODIAL	-	22,000	-	-	-	-	-	22,000
50511 UTILITIES	-	-	-	-	-	175,000	-	175,000
60129 SPORTS TRAINING CENTER	16,530	500	-	20,500	8,800	-	500	46,830
70669 RECREATION CENTER	246,398	4,611	-	135	3,237	-	(6,450)	247,931
<b>Department Totals</b>	<b>\$ 321,352</b>	<b>\$ 60,410</b>	<b>\$ -</b>	<b>\$ 20,635</b>	<b>\$ 20,537</b>	<b>\$ 175,000</b>	<b>\$ (18,300)</b>	<b>\$ 579,634</b>

### *Penn Valley (400)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
70669 RECREATION CENTER	\$ 209,675	\$ 850	\$ 200	\$ -	\$ 2,092	\$ -	\$ 370	\$ 213,187
<b>Department Totals</b>	<b>\$ 209,675</b>	<b>\$ 850</b>	<b>\$ 200</b>	<b>\$ -</b>	<b>\$ 2,092</b>	<b>\$ -</b>	<b>\$ 370</b>	<b>\$ 213,187</b>

### *Blue River (600)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20351 PRIVATE TRACK RENTAL	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
<b>Department Totals</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>

**400**  
**Student Aid**  
**Fund**

## 400 Student Aid Fund

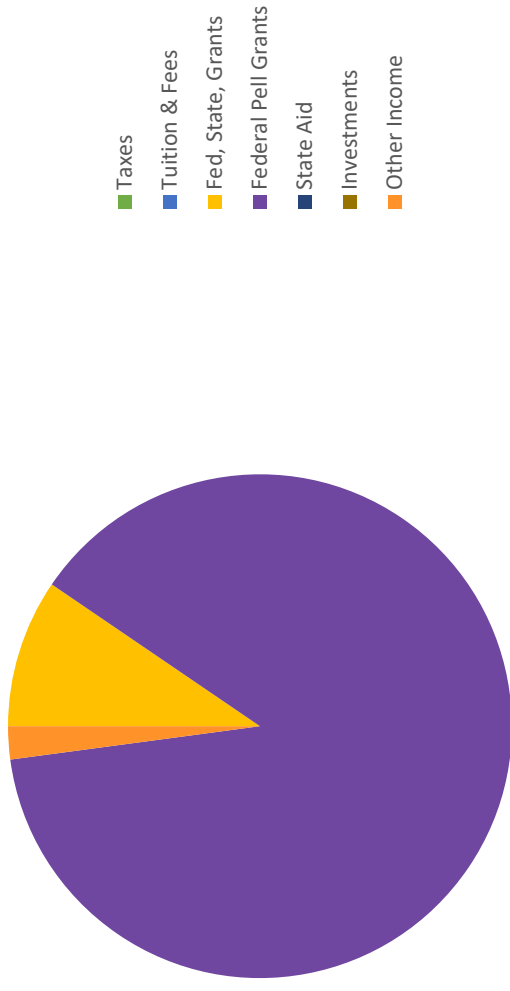
The Student Aid Fund is used to account for federal financial aid funds disbursed for the purpose of providing financial support to students. These funds are received by MCC and passed through to the student accounts.



## FY2020-2021 Budget Student Aid Fund (400) Summary

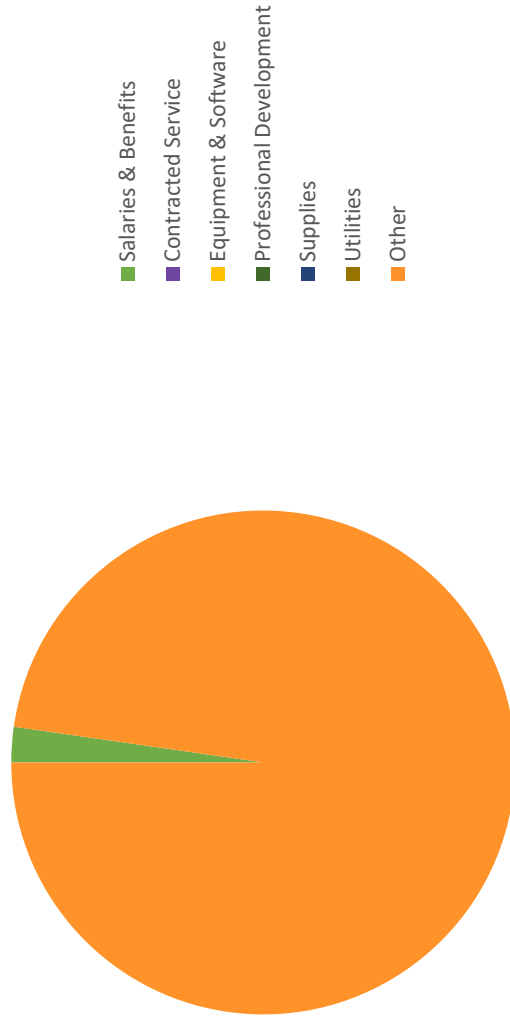
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	(22,833,000)	(2,046,611)	9.52%
Federal Pell Grants	-	(19,000,000)	88.37%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(350,000)	(455,000)	2.12%
Revenue Subtotal	(23,183,000)	(21,501,611)	100.00%
Interfund Transfers	-	-	
<b>Revenue Total</b>	<b>\$ (23,183,000)</b>	<b>\$ (21,501,611)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ 390,000	\$ 485,506	2.26%
Contracted Service	-	-	0.00%
Equipment & Software	-	-	0.00%
Professional Development	5,000	2,000	0.01%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	22,788,000	21,014,105	97.73%
Expense Subtotal	23,183,000	21,501,611	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 23,183,000</b>	<b>\$ 21,501,611</b>	

FY21 Expense by Category



**FY2020-2021 Budget**  
Student Aid Fund (400)  
Revenue

*Administrative Center (100)*

Department	Tuition & Fees			Federal Pell		TOTAL		
	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
40404 FINANCIAL AID & VETERANS	\$ -	\$ -	(2,000)	\$ -	\$ -	\$ -	\$ -	(2,000)
80305 KC SCHOLARS	-	-	-	-	-	-	(450,000)	(450,000)
80800 CRW FED SHARE OF W/S SALARIES	-	-	(485,506)	-	-	-	-	(485,506)
80801 ISG SUPPLEMENTAL ED GRANT	-	-	(559,105)	-	-	-	-	(559,105)
80804 PEG PELL GRANT	-	-	-	(19,000,000)	-	-	-	(19,000,000)
80822 MISSOURI ACCESS GRANT	-	-	(900,000)	-	-	-	-	(900,000)
80825 MO HIGHER ED ACADEMIC PROGRAM	-	-	(100,000)	-	-	-	-	(100,000)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(2,046,611)</b>	<b>\$ (19,000,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(450,000)</b>	<b>(21,496,611)</b>

*Longview (200)*

Department	Tuition & Fees			Federal Pell		TOTAL		
	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
80855 MOHELA'S DRCTR'S CHOICE SCHLSP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(5,000)	(5,000)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(5,000)</b>	<b>(5,000)</b>

**FY2020-2021 Budget**  
Student Aid Fund (400)  
*Expense*

*Administrative Center (100)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
40404 FINANCIAL AID & VETERANS	\$ -	- \$	- \$	2,000 \$	- \$	- \$	- \$	2,000
80305 KC SCHOLARS	-	-	-	-	-	-	450,000	450,000
80800 CRW FED SHARE OF W/S SALARIES	485,506	-	-	-	-	-	-	485,506
80801 ISG SUPPLEMENTAL ED GRANT	-	-	-	-	-	-	559,105	559,105
80804 PEG PELL GRANT	-	-	-	-	-	-	19,000,000	19,000,000
80822 MISSOURI ACCESS GRANT	-	-	-	-	-	-	900,000	900,000
80825 MO HIGHER ED ACADEMIC PROGRAM	-	-	-	-	-	-	100,000	100,000
<b>Department Totals</b>	<b>\$ 485,506</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,000 \$</b>	<b>- \$</b>	<b>- \$</b>	<b>21,009,105</b>	<b>\$ 21,496,611</b>

*Longview (200)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
80855 MOHELA'S DRCTR'S CHOICE SCHLSP	\$ -	- \$	- \$	- \$	- \$	- \$	5,000 \$	5,000
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>- \$</b>	<b>- \$</b>	<b>- \$</b>	<b>5,000</b>	<b>\$ 5,000</b>

**410**  
**Restricted**  
**Fund**

## 410 Restricted Fund

The Restricted Fund is designated for federal, state, local, and foundation grants. New grants are added throughout the year.

### Districtwide

**U.S. Department of Education, Cares Act, COVID19, Strengthening Institutions:** Formula based, emergency funding made available to MCC and other U.S. colleges through the federal Coronavirus Aid, Relief and Economic Security (Cares) Act. The funding will be used to defray expenses incurred, including lost revenue, technology costs associated with a transition to distance education, faculty and staff trainings and payroll. Funds may be used for student emergency grants.

The amount awarded is \$428,723. The grant period is May 8, 2020 - May 7, 2021. No match is required.

**U.S. Department of Education Cares Act COVID19 Institutional & Student Support:** Formula based, emergency funding made available to MCC and other U.S. colleges through the federal Coronavirus Aid, Relief and Economic Security (CARES) Act. The funding will cover costs associated with significant changes to the delivery of instruction due to the coronavirus. Funds can also be used for student emergency grants.

The amount awarded is \$4,354,524. The grant period is April 23, 2020 – April 22, 2021. No match is required.

**Missouri Department of Elementary & Secondary Education – 2021 Perkins Grant (US Department of Education):** Funding will be used to provide an increased focus on academic achievement, strengthened connections between secondary and postsecondary education, and improved state and local accountability. The State of Missouri included allocations totaling \$23,406 for sub-awards: St. Joseph - \$9,870, Harrisonville - \$3,666, Lexington - \$9,870; MCC's FY20 allocation is \$855,585.

The amount awarded is \$878,991. The grant period is July 1, 2020 – June 30, 2021. No match is required.

**US Department of Education – Educational Opportunity Center (EOC):** Funding will be used to provide admission, financial aid, defaulted student loans, and academic and career counseling for low-income, first-generation college students, persons with disabilities, and military-connected students.

The amount awarded is \$493,009. The grant period is September 1, 2019 – August 31, 2020. No match is required.

**The Missouri University of Science and Technology-Missouri Space Grant Consortium:** Funding will be used to purchase robot build materials, sensors, and microcontrollers. The goal of the project is to build further connections with the Kansas City FIRST Tech Challenge (FIRST Robotics), inspiring, and educating students at both the high school and community college level through expanded participation in local robotics competitions. The amount awarded is \$10,767.

The grant period is August 1, 2019 – April 30, 2020. MCC is required to provide a minimum one-to-one cost-share match in the amount of \$11,005.

**Missouri Community College Association (MCCA), Missouri Department of Social Services, US Department of Agriculture, SkillUP:** Funding will be used to increase employment and training opportunities for Food Stamp recipients.

The amount awarded is \$279,426. The grant period is October 1, 2019 – September 30, 2020. MCC is required to provide a 50% match up to \$139,713.

## MCC – Blue River

**All for the Children:** This event is a college student-led activity that serves as a family resource fair for our community. The goal of this event is to showcase resources available to families to help prevent child abuse and to educate families about the multiple factors that contribute to child abuse. MCC-Blue River hosts over 600 attendees at this program each year. This is MCC-Blue River’s signature event.

## MCC – Business & Technology

**American Association of Community College – Expanding Community College Apprenticeship Initiative (DOL) – MCC - Business & Technology** – Funding will be used to train 150 apprentices by January 31, 2022.

The amount awarded is \$140,000. The grant period is July 1, 2019 – February 28, 2022. No match is required.

**St. Louis Community College (DOL) – Missouri Apprenticeships in Manufacturing Program (MoAMP):** Funding will be used to establish new pre-apprenticeship programs aligned to enroll 350 students in targeted career pathways of occupations within Advanced Manufacturing. Target occupations are high-demand entry and middle-skills occupations that will provide students with employment and launch them on career pathways to higher-skilled employment.

The amount awarded is \$2,228,308. The grant period is October 1, 2019 – September 30, 2023. MCC required match is \$787,196.

**The National Science Foundation - Project MIRA - Machining in Rural Areas - MCC-Business & Technology:** Funding will be used to increase the number of highly skilled machining technicians in the Greater Kansas City area. Project MIRA will expand the number of technicians in the precision machining field by 1) Providing virtual instruction through a Zoom link platform to students in rural service areas who cannot travel to the college campus for classes; and 2) Offering contextualized machining math through a video module platform. Project MIRA will increase access to our highly-successful machining program, increasing the pipeline of technicians to local industries by bringing rural students into our classes.

The amount awarded is \$300,000. The grant period is June 1, 2020 – May 30, 2023. No match is required.

## MCC – Longview

**Flights of Fancy Mega Kite Festival:** The Flights of Fancy Mega Kite Festival is MCC-Longview's signature event; the annual kite festival brings thousands of area children and their families to our campus every spring to participate in this FREE one-day event on the third Saturday in April. The overall goal of the kite festival is to bring a unique, family-oriented experience to the area to enjoy, understand the art of kites, and build community. MCC Foundation applies for external grants or contracts throughout the year to support the program. Revenue and expenses are pass thru from the Foundation to support the event.

## MCC – Maple Woods

**Storytelling Program:** Several entities provide funds for the overall annual Storytelling activities that culminate in 100 storytelling events each November at local public school districts, libraries, community centers, boys and girls clubs, etc. Annual attendance is approximately 15,000 and the primary focus is cultural diversity. MCC applies for external grants or contracts throughout the year to support the program. Anticipated federal pass thru grant from National Endowment for Humanities to The Missouri Humanities Council to MCC. MCC Foundation applies for external grants or contracts throughout the year to support the program. Revenue and expenses are pass thru from the Foundation to support the event. The Project Director is Adam Kisler.

**Blue River Watershed Association (BRWA) - K.I.D.S. in Streams:** Through a grant funded by the Environmental Protection Agency (EPA), the Blue River Watershed Association (BRWA) is partnering with MCC to implement K.I.D.S. in Streams (Kids Investigate, Discover, and Study in Streams). K.I.D.S. in Streams teaches water quality education to middle school, high school, and college students using BRWA's environmental education curriculum, TRUE Blue (Teaching Rivers to Urban Environments). TRUE Blue is a 4-day, 4-lesson water-quality monitoring curriculum. After completing the TRUE Blue training, college students co-teach the lessons to middle school students.

The amount awarded is \$5,000. The grant period is February 1, 2020 – December 31, 2020. MCC is required to provide a \$7,500 in-kind match of the total award, 7.5% of \$100,000.

## MCC – Penn Valley

**US Department of Education, TRIO, Student Support Services, Project Success:** Funding will be used to expand the services of the learning center specifically for low-income, first-generation college students and/or persons with disabilities, all of whom may be academically at-risk. The total amount awarded is \$1,945,481 for the period of September 1, 2015 - August 31, 2020.

The amount awarded is \$419,298. The grant period is September 1, 2019 – August 31, 2020. No match is required.

**Missouri Department of Health & Senior Services Community Health Worker Curriculum-MCC:** Amendment # 2 (one year term extension, plus funding). The purpose of this project is to increase engagement of Community Health Workers to promote linkages between health systems and community resources for adults with high blood pressure, pre-diabetes,

diabetes and/or high blood cholesterol. Provides tuition support for continuing education students in the Community Health Worker program.

The amount awarded is \$32,000. The grant period is June 20, 2020 - June 29, 2021. No match is required.

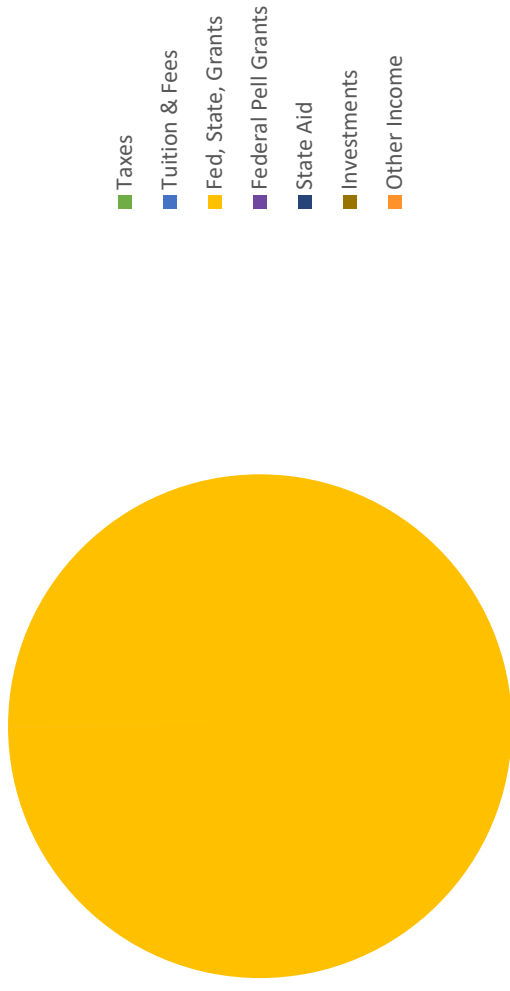
**University of Missouri Kansas City (UMKC):** Kansas City Urban Renewal Engineering (KCURE) Fellows – MCC - Penn Valley – The University of Missouri – Kansas City Department of Civil and Mechanical Engineering received a grant from the National Science Foundation (NSF) to provide scholarships to engineering students as they matriculate through the secondary-postsecondary STEM pathway. Funding will be used to provide scholarships to 56 engineering students over five years. MCC will recruit meritorious students interested in engineering for the KCURE scholarship program. The educational pathway includes attending MCC and then transferring to UMKC. Students will be selected based on the level of financial and opportunity based need from the pool of meritorious students.

The amount awarded is \$101,857. The grant period is January 1, 2020– December 31, 2025. No match is required.



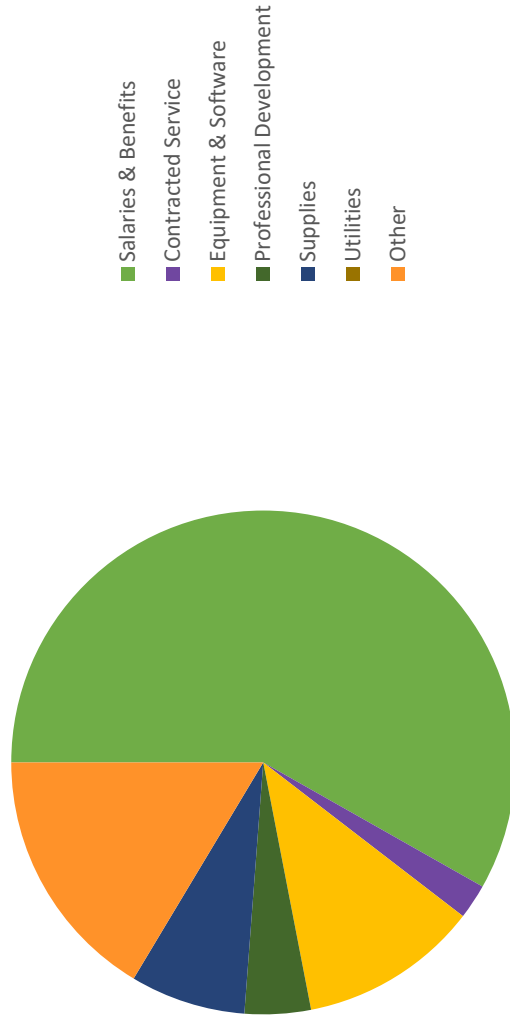
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	(2,168,283)	(2,541,517)	99.99%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	-	(170)	0.01%
Revenue Subtotal	(2,168,283)	(2,541,687)	100.00%
Interfund Transfers	-	-	
<b>Revenue Total</b>	<b>\$ (2,168,283)</b>	<b>\$ (2,541,687)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ 1,309,055	\$ 1,479,275	58.20%
Contracted Service	94,758	56,919	2.24%
Equipment & Software	-	292,710	11.52%
Professional Development	44,582	107,761	4.24%
Supplies	16,561	188,077	7.40%
Utilities	-	-	0.00%
Other	703,327	416,945	16.40%
Expense Subtotal	2,168,283	2,541,687	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 2,168,283</b>	<b>\$ 2,541,687</b>	

FY21 Expense by Category



*Revenue*
*Administrative Center (100)*

Department	Taxes			Tuition & Fees			Fed, State, Grants			Federal Pell			TOTAL	
00000 GENERAL	\$	-	\$	-	-	\$	(806,727)	\$	-	-	\$	-	\$	(806,727)
30316 ED OPP CTR		-		-	-		(379,222)		-	-		-		(379,222)
30319 EOC YEAR END		-		-	-		(83,516)		-	-		-		(83,516)
40481 SKILLUP		-		-	-		(67,700)		-	-		-		(67,700)
<b>Department Totals</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>(1,337,165)</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(1,337,165)</b>

*Maple Woods (300)*

Department	Taxes			Tuition & Fees			Fed, State, Grants			Federal Pell			TOTAL	
60720 EPA - BRWA KIDS IN STREAMS	\$	-	\$	-	-	\$	(3,636)	\$	-	-	\$	-	\$	(3,636)
<b>Department Totals</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>(3,636)</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(3,636)</b>

*Penn Valley (400)*

Department	Taxes			Tuition & Fees			Fed, State, Grants			Federal Pell			TOTAL	
40306 STUDENT SUPPORT SVCS 8/99	\$	-	\$	-	-	\$	(322,083)	\$	-	-	\$	-	\$	(322,083)
40307 SSSP YEAR END		-		-	-		(70,843)		-	-		-		(70,843)
40480 CHW-CURRICULUM-MO.DHSS		-		-	-		(31,187)		-	-		-		(31,187)
60719 NSF-KC URBAN R ENGINEER UMKC		-		-	-		(5,848)		-	-		-		(5,848)
<b>Department Totals</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>(429,961)</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(429,961)</b>

*Business & Technology (500)*

Department	Taxes			Tuition & Fees			Fed, State, Grants			Federal Pell			TOTAL	
20834 NSF-ATE	\$	-	\$	-	-	\$	(93,789)	\$	-	-	\$	-	\$	(93,789)
40202 MOAMP - APPRENTICESHIPS		-		-	-		(643,303)		-	-		-		(643,303)
40203 AACC - APPRENTICESHIPS		-		-	-		(33,663)		-	-		-		(33,663)
<b>Department Totals</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>(770,755)</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(770,755)</b>

*Blue River (600)*

Department	Taxes			Tuition & Fees			Fed, State, Grants			Federal Pell			TOTAL	
40892 CHEMISTRY CLUB	\$	-	\$	-	-	\$	-	\$	-	-	\$	-	\$	(170)
<b>Department Totals</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(170)</b>

## FY2020-2021 Budget Restricted Fund (410) Expense

**Administrative Center (100)**

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
30316 ED OPP CTR	\$ 320,744	\$ 31,628	\$ -	\$ 17,100	\$ 6,250	\$ -	\$ 3,500	\$ 379,222
30319 EOC YEAR END	63,625	6,141	10,000	2,400	350	-	1,000	83,516
40481 SKILLUP	37,400	-	-	1,500	800	-	28,000	67,700
60398 PROGRAM IMPROVEMENTS	56,320	9,750	194,585	43,585	107,022	-	7,272	418,534
<b>Department Totals</b>	<b>\$ 478,089</b>	<b>\$ 47,519</b>	<b>\$ 204,585</b>	<b>\$ 64,585</b>	<b>\$ 114,422</b>	<b>\$ -</b>	<b>\$ 39,772</b>	<b>\$ 948,972</b>

**Longview (200)**

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20214 AUTOMOTIVE TECHNOLOGY	\$ 118,229	\$ -	\$ -	\$ -	\$ 4,730	\$ -	\$ -	\$ 122,959
<b>Department Totals</b>	<b>\$ 118,229</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,730</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 122,959</b>

**Maple Woods (300)**

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20200 GENERAL INSTRUCTION	\$ -	\$ -	\$ 4,125	\$ -	\$ -	\$ -	\$ -	\$ 4,125
20206 VETERINARY TECHNOLOGY	75,719	-	-	-	-	-	-	75,719
60720 EPA - BRWA KIDS IN STREAMS	-	-	-	-	-	-	3,636	3,636
60721 EPA - KIDS IN STREAMS - MATCH	5,770	-	-	-	-	-	(5,770)	-
<b>Department Totals</b>	<b>\$ 81,489</b>	<b>\$ -</b>	<b>\$ 4,125</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,134)</b>	<b>\$ 83,480</b>

**Penn Valley (400)**

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20238 NURSING	\$ 115,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,644
40306 STUDENT SUPPORT SVCS 8/99	293,029	3,200	-	19,689	2,290	-	3,875	322,083
40307 SSSP YEAR END	58,605	-	-	100	588	-	11,550	70,843
40480 CHW-CURRICULUM-MO.DHSS	1,039	-	-	493	500	-	29,155	31,187
60603 OFFICE OF OCCUPATIONAL ED.	-	-	-	-	6,353	-	-	6,353
60719 NSF-KC URBAN R ENGINEER UMKC	5,803	-	-	45	-	-	-	5,848
<b>Department Totals</b>	<b>\$ 474,120</b>	<b>\$ 3,200</b>	<b>\$ -</b>	<b>\$ 20,327</b>	<b>\$ 9,731</b>	<b>\$ -</b>	<b>\$ 44,580</b>	<b>\$ 551,958</b>

**FY2020-2021 Budget**  
Restricted Fund (410)  
*Expense*

*Business & Technology (500)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20265 HVAC	\$ -	\$ -	\$ -	\$ -	12,490	\$ -	\$ -	12,490
20725 WELDING	-	-	-	-	6,000	-	-	6,000
20834 NSF-ATE	84,896	-	-	3,891	1	-	5,001	93,789
40202 MOAMP - APPRENTICESHIPS	216,526	-	84,000	15,000	4,000	-	323,777	643,303
40203 AACC - APPRENTICESHIPS	25,926	-	-	3,788	-	-	3,949	33,663
<b>Department Totals</b>	<b>\$ 327,348</b>	<b>\$ -</b>	<b>\$ 84,000</b>	<b>\$ 22,679</b>	<b>\$ 22,491</b>	<b>\$ -</b>	<b>\$ 332,727</b>	<b>\$ 789,245</b>

*Blue River (600)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
20218 CSIS	\$ -	1,500	\$ -	\$ -	\$ -	\$ -	\$ -	1,500
20298 FIRE ACADEMY	-	4,700	-	-	15,885	-	-	20,585
20381 POLICE ACADEMY	-	-	-	-	20,818	-	2,000	22,818
40892 CHEMISTRY CLUB	-	-	-	170	-	-	-	170
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ 6,200</b>	<b>\$ -</b>	<b>\$ 170</b>	<b>\$ 36,703</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 45,073</b>

**600**  
**Unexpended**  
**Plant Fund**

## 600 Unexpended Plant Fund

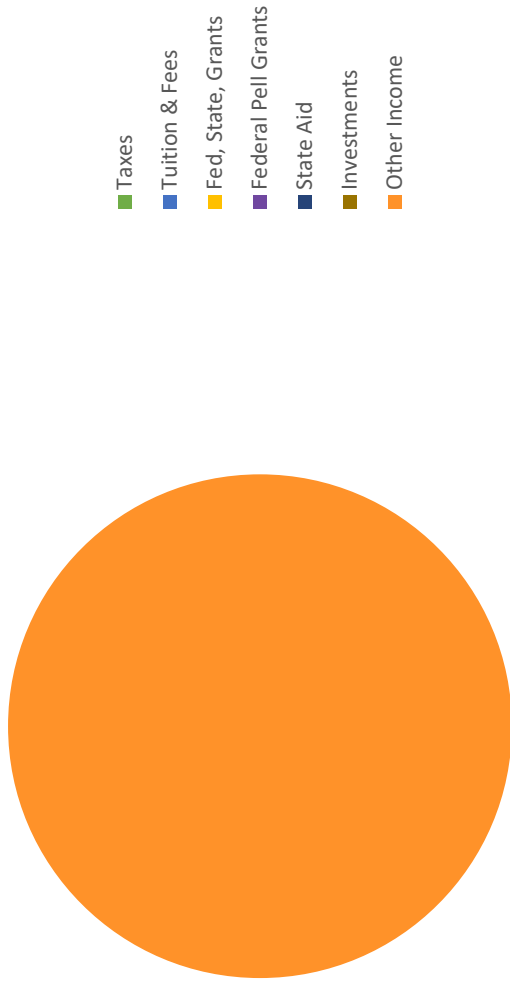
There are three plant funds in the plant fund group: “Unexpended Plant Fund”, which is MCC’s reserve and capital funds; and “Invested in Plant”, which is an accounting of the institutions physical assets less depreciation. These are important components for calculating MCC’s net position reported to the Board of Trustees monthly and captured in the annual audit.

The Unexpended Plant Fund contains the unexpended resources from various sources that are used to either pay for the acquisition of plant assets or to pay off the debt associated with financing capital acquisitions. Generally, this is the reserve for MCC or capital funds set aside for specific purposes such as IT deferred maintenance and Facilities deferred maintenance.

**FY2020-2021 Budget**  
Unexpended Plant Fund (600)  
*Summary*

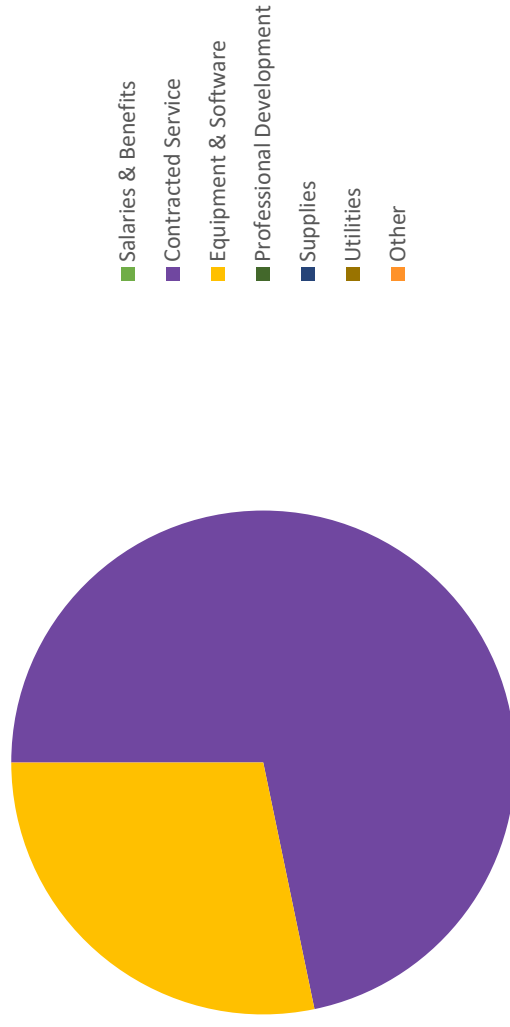
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(999,640)	(1,029,632)	100.00%
Revenue Subtotal	(999,640)	(1,029,632)	100.00%
Interfund Transfers	(7,760,148)	(7,759,935)	
<b>Revenue Total</b>	<b>\$ (8,759,788)</b>	<b>\$ (8,789,567)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ -	\$ -	0.00%
Contracted Service	7,760,148	7,759,935	71.74%
Equipment & Software	2,350,000	3,053,610	28.23%
Professional Development	-	-	0.00%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	3,200	3,200	0.03%
Expense Subtotal	10,113,348	10,816,745	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 10,113,348</b>	<b>\$ 10,816,745</b>	

FY21 Expense by Category



**FY2020-2021 Budget**  
Unexpended Plant Fund (600)  
*Revenue*

*Administrative Center (100)*

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$(1,029,632)	\$(1,029,632)
<b>Department Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$(1,029,632)	\$(1,029,632)



*Administrative Center (100)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	\$ -	\$ 3,053,610	\$ -	\$ -	\$ -	\$ 3,200	\$ 3,056,810
10998 DESIGNATED IT PROJECTS	-	500,000	-	-	-	-	-	500,000
50500 MAINTENANCE / PLANT	-	5,759,935	-	-	-	-	-	5,759,935
50998 DESIGNATED MAINTENANCE FACILTS	-	1,500,000	-	-	-	-	-	1,500,000
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ 7,759,935</b>	<b>\$ 3,053,610</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,200</b>	<b>\$ 10,816,745</b>

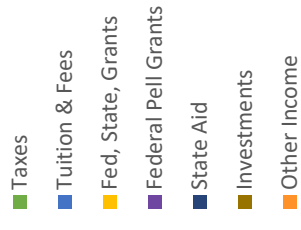
**610**  
**Investment**  
**in Plant**  
**Fund**

## 610 Investment in Plant Fund

As part of the plant fund group, the Investment in Plant Fund contains all capital assets that are not tied to any debt financing (i.e. bonds). The assets (buildings, equipment, etc.) are capitalized and depreciated accordingly to value the “invested in plant.”

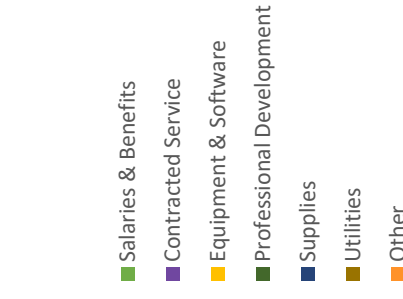
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	- -
Tuition & Fees	-	-	- -
Fed, State, Grants	-	-	- -
Federal Pell Grants	-	-	- -
State Aid	-	-	- -
Investments	-	-	- -
Other Income	-	-	- -
Revenue Subtotal	-	-	- -
Interfund Transfers	-	-	-
<b>Revenue Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ -	\$ -	0.00%
Contracted Service	-	-	0.00%
Equipment & Software	-	-	0.00%
Professional Development	-	-	0.00%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	2,345,950	2,482,439	100.00%
Expense Subtotal	2,345,950	2,482,439	100.00%
Transfer for Debt	-	-	-
<b>Expense Total</b>	<b>\$ 2,345,950</b>	<b>\$ 2,482,439</b>	<b>-</b>

FY21 Expense by Category



**FY2020-2021 Budget**  
Investment in Plant Fund (610)  
*Expense*

*Administrative Center (100)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,482,439	\$ 2,482,439
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,482,439</b>	<b>\$ 2,482,439</b>

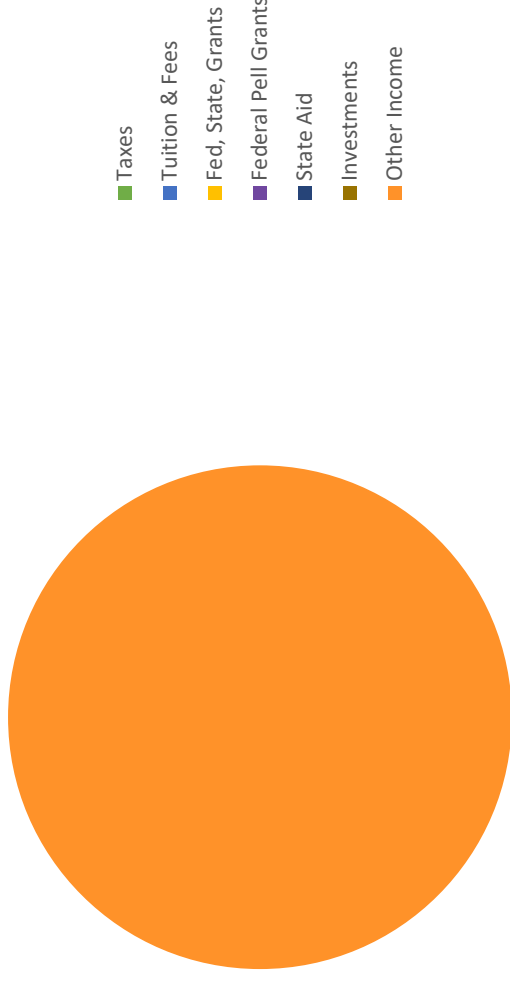
**710**  
**Building**  
**Corp. Fund**

## 710 Building Corp. Fund

As part of the plant fund group, the Building Corp. Fund is a not-for-profit corporation formed in 1984 which is governed by a four-member board. Although it is legally separate from the College, for financial statement purposes the Building Corporation's results are combined with the College's. The primary purpose of the Building Corporation is to provide for the construction and financing of educational facilities used by the College. The Building Corporation has the authority to issue Leasehold Development Bonds for the purpose of refunding previous bond issues or constructing new facilities. The buildings are owned by the Building Corporation, which, in turn, leases the buildings to the District under annually renewable lease agreements. The lease agreements are equal to the principal and interest debt service payments required to service the related bond issuances.

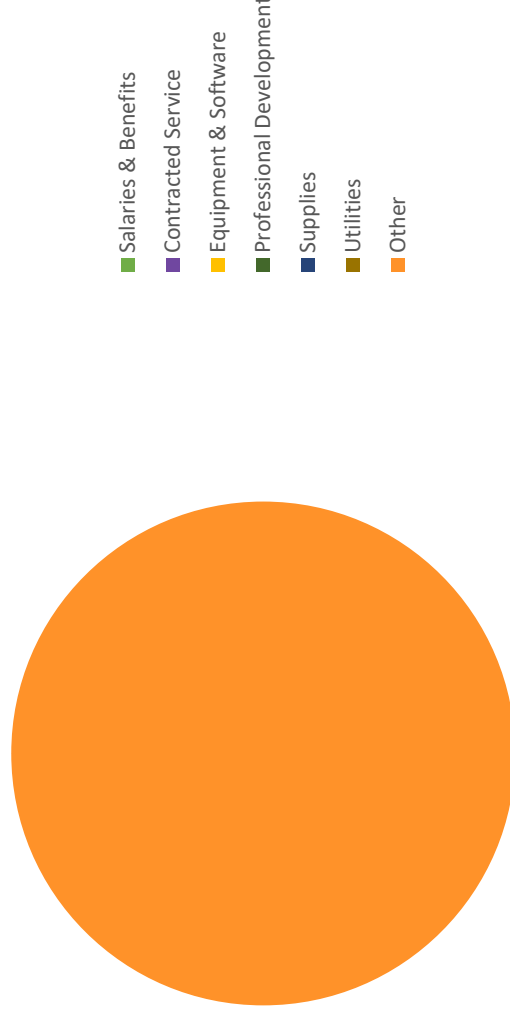
Revenue	FY2019-2020	FY2020-2021	FY21 %
Taxes	\$ -	\$ -	0.00%
Tuition & Fees	-	-	0.00%
Fed, State, Grants	-	-	0.00%
Federal Pell Grants	-	-	0.00%
State Aid	-	-	0.00%
Investments	-	-	0.00%
Other Income	(5,760,148)	(5,759,935)	100.00%
Revenue Subtotal	(5,760,148)	(5,759,935)	100.00%
Interfund Transfers	-	-	
<b>Revenue Total</b>	<b>\$ (5,760,148)</b>	<b>\$ (5,759,935)</b>	

FY21 Revenue by Category



Expense	FY2019-2020	FY2020-2021	FY21 %
Salaries & Benefits	\$ -	\$ -	0.00%
Contracted Service	-	-	0.00%
Equipment & Software	-	-	0.00%
Professional Development	-	-	0.00%
Supplies	-	-	0.00%
Utilities	-	-	0.00%
Other	5,821,837	5,462,316	100.00%
Expense Subtotal	5,821,837	5,462,316	100.00%
Transfer for Debt	-	-	
<b>Expense Total</b>	<b>\$ 5,821,837</b>	<b>\$ 5,462,316</b>	

FY21 Expense by Category







**FY2020-2021 Budget**  
**Building Corp. Fund (710)**  
*Revenue*

*Administrative Center (100)*

Department	Taxes	Tuition & Fees	Fed, State, Grants	Federal Pell Grants	State Aid	Investments	Other Income	TOTAL
00000 GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$(5,759,935)	\$(5,759,935)
<b>Department Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$(5,759,935)</b>	<b>\$(5,759,935)</b>

**FY2020-2021 Budget**  
**Building Corp. Fund (710)**  
*Expense*

*Administrative Center (100)*

Department	Salaries & Benefits	Contracted Service	Equipment & Software	Professional Development	Supplies	Utilities	Other	TOTAL
00000 GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,462,316	\$ 5,462,316
<b>Department Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,462,316	\$ 5,462,316

# **Financial Reports**

# Financial Reports

As part of the financial planning process, MCC prepares an analysis as part of the budget comparing the last two fiscal years to the current proposed budget, and estimating the revenue and expenses in the next two years. This view of a five year window allows the Administration to identify trends, opportunities for changes, or potential areas of concern earlier in the planning process. The first statement is the Five-Year Financial Plan for the Operational Funds (110, 120 and 180), followed by the five-year Budget Projections report for all Plant Funds (600, 610 and 710). Finally, the Lease Payment Schedule is included.

The following assumptions and conclusions were used in creating the Five-Year Financial Plan for the Operational Funds:

## Assumptions

MCC will continue to be constrained by limited revenue growth while normal operating expenses are expected to continue to increase. For the next two future fiscal years (FY22 and FY23), the following assumptions were used:

- Property taxes will continue to increase;
- State aid will continue to remain flat in FY21 but increase in FY22 with expected attachment of additional districts;
- Tuition and fees revenue will remain flat;
- Expenses will generally increase at an aggregate rate of 0.5%;
- Debt will continue to be budgeted through 2028 when the debt is retired;
- The administration will continue to budget the \$1,500,000 set aside for facilities and \$500,000 set aside for IT deferred maintenance

## Conclusions

The Administration will continue to examine various strategies to increase revenue and/or decrease expenses, including but not limited to:

- Pursuing attachment efforts for key school districts in Cass, Clay, and Jackson, and Platte counties;
- Continuing to aggressively advocate increasing state aid for Missouri's community colleges;
- Examining tuition and fees models;
- Increasing adult enrollment;
- Eliminating process and policy barriers to enrollment and retention;
- Improving retention through implementation of guided pathways;
- Increasing enrollment of under-represented or under-served student populations;
- Improving both marketing and communications strategies;
- Expanding Career and Technical Education (CTE) offerings;
- Increasing energy efficiency initiatives to reduce ongoing utility costs

**Five-Year Financial Plan - Operational Funds**  
**General Fund (110), Special Projects Fund (120) and Workforce & Economic Development Fund (180)**  
**Revenue**

	2018-19	2019-20	2020-21	2021-22	2022-23
	Adopted Budget	Adopted Budget	Proposed Budget	Projected Budget	Projected Budget
<b>STUDENT FEES</b>					
General Fund Programs	\$ 41,379,262	\$ 41,343,459	\$ 39,870,331	\$ 38,870,331	\$ 37,870,331
Special Projects Fund	1,818,541	1,053,064	1,335,500	1,375,565	1,416,832
Workforce & Economic Development Fund	8,277,857	5,397,343	5,480,750	5,645,173	5,814,528
<b>STATE AID</b>					
General Fund Programs Core	29,706,115	29,488,166	27,030,819	29,488,166	29,488,166
Maintenance and Repair	1,151,299	1,151,299	1,055,357	1,151,299	1,151,299
<b>LOCAL TAXES</b>					
General Fund	35,710,679	35,710,679	35,860,000	36,218,600	38,580,786
<b>VOCATIONAL REVENUE</b>					
Vocational Programs	1,651,337	1,537,468	1,486,431	1,486,431	1,486,431
Special Projects Fund	25,000	20,000	-	-	-
Workforce & Economic Development Fund	500,000	750,000	875,000	875,000	875,000
<b>FEDERAL GRANT</b>					
Administrative	169,280	103,000	251,611	251,611	251,611
One-Time Special Funding	-	-	1,000,000	-	-
<b>INVESTMENT INCOME</b>					
General Fund	450,000	940,000	740,000	740,000	740,000
<b>MISCELLANEOUS INCOME</b>					
General Fund Programs	3,642,410	3,676,441	4,387,244	3,402,230	2,444,213
Special Projects Fund	286,620	147,346	-	100,000	200,000
Workforce & Economic Development Fund	445,500	1,985,000	1,336,326	1,670,408	2,088,010
<b>TOTAL REVENUE</b>	\$ 125,213,900	\$ 123,303,265	\$ 120,709,369	\$ 121,274,814	\$ 122,407,207

**Five-Year Financial Plan - Operational Funds**  
**General Fund (110), Special Projects Fund (120) and Workforce & Economic Development Fund (180)**  
**Expense**

	2018-19	2019-20	2020-21	2021-22	2022-23
	Adopted Budget	Adopted Budget	Proposed Budget	Projected Budget	Projected Budget
<b>INSTITUTIONAL SUPPORT</b>					
Institutional Support	\$ 46,005,491	\$ 28,867,154	\$ 27,088,302	\$ 27,223,744	\$ 27,495,981
<b>INSTRUCTIONAL SUPPORT</b>					
Instruction	39,798,222	46,531,988	44,606,045	44,829,075	45,277,366
<b>STUDENT SERVICES</b>					
Student Services	9,708,786	13,436,130	13,703,868	13,772,387	13,910,111
<b>PHYSICAL FACILITIES</b>					
Facilities Department	10,174,759	12,305,469	12,460,456	12,522,758	12,647,986
<b>ACADEMIC SUPPORT</b>					
Academic Support	10,137,958	12,276,910	13,514,061	13,581,631	13,717,447
<b>STUDENT AID (SCHOLARSHIP/WAIVERS)</b>					
Institutional Scholarship / Waivers	1,625,466	1,625,466	1,576,702	1,584,586	1,600,432
<b>DEBT SERVICE</b>					
Gross Lease Payment Debt	5,763,218	6,260,148	5,759,935	5,760,633	5,757,884
Less Funding by Reserve/Interest/NHSC	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
<b>TOTAL EXPENSES</b>	125,213,900	123,303,265	120,709,369	121,274,814	122,407,207
<b>REVENUE OVER (UNDER) EXPENDITURES AND DEBT SERVICE OBLIGATION</b>	\$ -	\$ -	\$ -	\$ -	\$ -

## Budget Projections - All Plant Funds (600, 610, 710)

	FY 2019 - Actuals			FY 2020			FY 2021			FY 2022			FY 2023							
	Unexpended Plant	Invested in Plant	Building Corp	Total	Unexpended Plant	Invested in Plant	Building Corp	Total Budget	Unexpended Plant	Invested in Plant	Building Corp	Total Budget	Unexpended Plant	Invested in Plant	Building Corp	Total Budget				
<b>Beginning Fund Balance</b>	19,551,884	42,539,578	29,241,896	91,333,357	28,770,655	42,008,483	29,215,040	99,994,177	28,713,484	40,699,810	29,386,062	98,799,356	28,686,305	39,477,662	29,683,682	97,847,649	28,690,015	38,255,514	30,101,301	97,046,830
<b>INCOME:</b>																				
Rental Income-Sprint	970,524	-	-	970,524	999,640	-	-	999,640	1,029,632	-	-	1,029,632	1,060,520	-	-	1,060,520	1,092,332	-	-	1,092,332
Donated Property/Equipment	55,190	-	-	55,190	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income - Net Lease Payment	-	-	5,762,641	5,762,641	5,760,148	-	5,760,148	5,759,935	5,759,935	5,759,935	5,759,935	5,759,935	5,760,633	-	5,760,633	5,760,633	-	-	5,757,884	5,757,884
Other Misc Income	2,008,759	-	577	2,009,336	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>3,034,473</b>	<b>-</b>	<b>5,763,218</b>	<b>8,797,691</b>	<b>999,640</b>	<b>-</b>	<b>5,760,148</b>	<b>6,759,788</b>	<b>1,029,632</b>	<b>-</b>	<b>5,759,935</b>	<b>6,789,567</b>	<b>1,060,520</b>	<b>-</b>	<b>5,760,633</b>	<b>6,821,153</b>	<b>1,092,332</b>	<b>-</b>	<b>5,757,884</b>	<b>6,850,216</b>
<b>EXPENSES:</b>																				
Non-Capital Projects	2,512,718	-	-	2,512,718	1,793,319	-	-	1,793,319	1,793,319	-	-	1,793,319	1,793,319	-	-	1,793,319	1,793,319	-	-	1,793,319
Capital Projects	610,703	-	-	610,703	1,260,291	-	-	1,260,291	1,260,291	-	-	1,260,291	1,260,291	-	-	1,260,291	1,260,291	-	-	1,260,291
Depreciation Expense	-	2,684,306	3,857,609	6,541,915	-	2,568,965	3,821,339	6,390,303	5,759,935	2,482,439	4,017,561	6,500,000	-	2,482,439	4,017,561	6,500,000	5,757,884	-	4,017,561	6,500,000
MCC Rent Expense (Net Lease Payment)	5,762,641	-	-	5,762,641	5,760,148	-	-	5,760,148	5,759,935	-	-	5,759,935	5,760,633	-	5,760,633	5,760,633	5,757,884	-	-	5,757,884
Trustee Expenses	3,248	-	-	3,248	3,200	-	-	3,200	3,200	-	-	3,200	3,200	-	-	3,200	3,200	-	-	3,200
Bond Amortization Expense	-	-	519,247	519,247	-	-	452,639	452,639	-	-	229,820	229,820	229,820	-	229,820	229,820	-	-	229,820	
Interest Expense	-	-	1,413,218	1,413,218	-	-	1,315,148	1,315,148	-	-	1,214,935	1,214,935	1,095,633	-	1,095,633	1,095,633	-	-	952,884	
<b>Total Expenses</b>	<b>8,889,310</b>	<b>2,684,306</b>	<b>5,790,074</b>	<b>17,363,690</b>	<b>8,816,959</b>	<b>2,568,965</b>	<b>5,589,125</b>	<b>16,975,049</b>	<b>8,816,746</b>	<b>2,482,439</b>	<b>5,462,316</b>	<b>16,761,500</b>	<b>8,817,444</b>	<b>2,482,439</b>	<b>5,343,014</b>	<b>16,642,896</b>	<b>8,814,695</b>	<b>2,482,439</b>	<b>5,200,265</b>	<b>16,497,398</b>
<b>Revenues Over (Under) Expenses :</b>	<b>(5,854,837)</b>	<b>(2,684,306)</b>	<b>(26,856)</b>	<b>(8,565,999)</b>	<b>(7,817,319)</b>	<b>(2,568,965)</b>	<b>171,023</b>	<b>(10,215,261)</b>	<b>(7,787,114)</b>	<b>(2,482,439)</b>	<b>297,619</b>	<b>(9,971,933)</b>	<b>(7,756,924)</b>	<b>(2,482,439)</b>	<b>417,619</b>	<b>(9,821,743)</b>	<b>(7,722,363)</b>	<b>(2,482,439)</b>	<b>557,619</b>	<b>(9,647,182)</b>
<b>Fund Transfers Incoming:</b>																				
From Operations - Lease Payment	5,762,641	-	-	5,762,641	5,760,148	-	-	5,760,148	5,759,935	-	-	5,759,935	5,760,633	-	-	5,760,633	5,757,884	-	-	5,757,884
From Operations - Deferred Maintenance	1,500,000	-	-	1,500,000	1,500,000	-	-	1,500,000	1,500,000	-	-	1,500,000	1,500,000	-	-	1,500,000	1,500,000	-	-	1,500,000
From Operations - Deferred IT Maintenance	500,000	-	-	500,000	500,000	-	-	500,000	500,000	-	-	500,000	500,000	-	-	500,000	500,000	-	-	500,000
From Operations - Additional Transfer	7,310,967	2,153,211	-	9,464,178	-	1,260,291	-	1,260,291	-	1,260,291	-	1,260,291	-	1,260,291	-	1,260,291	-	1,260,291	-	1,260,291
<b>Change in Accounting Principle</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL Net Fund Transfers:</b>	<b>15,073,608</b>	<b>2,153,211</b>	<b>-</b>	<b>17,226,819</b>	<b>7,760,148</b>	<b>1,260,291</b>	<b>-</b>	<b>9,020,439</b>	<b>7,759,935</b>	<b>1,260,291</b>	<b>-</b>	<b>9,020,226</b>	<b>7,760,633</b>	<b>1,260,291</b>	<b>-</b>	<b>9,020,924</b>	<b>7,757,884</b>	<b>1,260,291</b>	<b>-</b>	<b>9,018,175</b>
<b>Change to Fund Balance</b>	<b>9,218,771</b>	<b>(531,095)</b>	<b>(26,856)</b>	<b>8,660,820</b>	<b>(57,171)</b>	<b>(1,308,673)</b>	<b>171,023</b>	<b>(1,194,821)</b>	<b>(27,179)</b>	<b>(1,222,148)</b>	<b>297,619</b>	<b>(951,707)</b>	<b>3,709</b>	<b>(1,222,148)</b>	<b>417,619</b>	<b>(800,819)</b>	<b>35,521</b>	<b>(1,222,148)</b>	<b>557,619</b>	<b>(629,007)</b>
<b>Ending Fund Balance</b>	<b>28,770,655</b>	<b>42,008,483</b>	<b>29,215,040</b>	<b>99,994,177</b>	<b>28,713,484</b>	<b>40,699,810</b>	<b>29,386,062</b>	<b>98,799,356</b>	<b>28,686,305</b>	<b>39,477,662</b>	<b>29,683,682</b>	<b>97,847,649</b>	<b>28,690,015</b>	<b>38,255,514</b>	<b>30,101,301</b>	<b>97,046,830</b>	<b>28,725,536</b>	<b>37,033,366</b>	<b>30,658,921</b>	<b>96,417,823</b>

## Lease Payment Details and Debt Ratios

Principal and interest payments are due to the bondholders on Jan 1 and July 1. As such, MCC's payment must be made to the Trustee a few days prior to the scheduled due dates.

Table 1 Breakdown of FY2021 Lease Payment by Bond Issue:										
MCC Building Corp Bond Issue	Purpose	Debt Balance 7/1/2020	Dec 2020 Interest Payment	June 2021 Interest Payment	June 2021 Principal Payment	Debt Balance 6/30/21	FY 2021 Lease Payment = Principal + Interest	Fiscal Year that Bond Issue is Paid Off		
2014	REFI 06/08 ISSUES W/14	\$ 40,350,000	\$ 607,468	\$ 607,468	\$ 4,545,000	\$ 35,805,000	\$ 5,759,935	2028		
Table 2 Debt Financial Ratios:										
		FY 2019	FY 2018	FY 2017	FY 2016	FY 2015	Target	Comments		
Debt Burden Ratio		5.3%	5.2%	5.4%	4.9%	6.2%	< 7%	Measures the cost of borrowing to overall expenses		
Debt Service Coverage		2.71	3.19	3.21	3.74	3.25	none	Measures excess of income over adjusted expenses to cover annual debt service payment		
Viability Ratio		1.32	1.00	0.99	0.76	0.37	.6-1	Measures resources (i.e. cash, investments, receivables less non-debt related liabilities) to pay off debt. HLC recommends 100% or 1.		
Table 3 Lease Payment Funding Source & Debt Schedule:										
Fiscal Year	LEASE PAYMENT - GROSS & NET			LEASE FUNDING SOURCE		DEBT SCHEDULE				
	Gross Lease Payment	Reductions *	Net Lease Payment*	Operations	Unexpended Plant	Debt Balance - 7/1/xx	Principal Payment	Debt Balance - 6/30/xx	Interest Payment	
2019-20	5,760,148	-	5,760,148	5,760,148	-	44,795,000	4,445,000	40,350,000	1,315,148	
2020-21	5,759,935	-	5,759,935	5,759,935	-	40,350,000	4,545,000	35,805,000	1,214,935	
2021-22	5,760,633	-	5,760,633	5,760,633	-	35,805,000	4,665,000	31,140,000	1,095,633	
2022-23	5,757,884	-	5,757,884	5,757,884	-	31,140,000	4,805,000	26,335,000	952,884	
2023-24	5,760,851	-	5,760,851	5,760,851	-	26,335,000	4,955,000	21,380,000	805,851	
2024-25	5,759,228	-	5,759,228	5,759,228	-	21,380,000	5,105,000	16,275,000	654,228	
2025-26	5,758,015	-	5,758,015	5,758,015	-	16,275,000	5,260,000	11,015,000	498,015	
2026-27	5,762,059	-	5,762,059	5,762,059	-	11,015,000	5,425,000	5,590,000	337,059	
2027-28	5,761,054	-	5,761,054	5,761,054	-	5,590,000	5,590,000	-	171,054	





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